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Rubber Co., Ltd.; Shangdong Taishan Tyre Co., Ltd.;
Shangdon Xingyuan International Trading Co., Ltd.;
Shangdong Wanda Doto Tyre Co., Ltd.; Shifeng Double
Star Tyre Co., Ltd.; Tianjin United Tire & Rubber
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1 MR. CARPENTER: If not, welcome, Mr.
2 Stewart. Please proceed with your opening statement.

3 MR. STEWART: Thank you very much. Good
4 morning, Mr. Carpenter, members of the Commission's
5 investigative staff. For the record, I am Terence
6 Stewart, managing partner of Stewart & Stewart
7 representing the Petitioners, Titan Tire Corporation
8 and the United Steelworkers.

9 We are here today because the domestic
10 industry and its workers producing certain off-the-
11 road tires that compete with imports from China is
12 under siege from Chinese imports that need to be both
13 dumped and subsidized.

14 We believe that all of the statutory
15 criteria are met in this case. First, import
16 statistics show large increases in subject imports
17 over the last three full years on both a volume and
18 value basis. Such increases are significant.
19 Moreover, China's export statistics show an increasing
20 reliance on exports into the United States over that
21 same time period.

22 U.S. producers of certain OTR tires produce
23 a large number of different models or stock keeping
24 units of tires. As is so often the case where foreign
25 industry decides to seize significant market share in

1 the United States, Chinese producers have penetrated
2 the U.S. market by first going after high volume OTR
3 tires, an activity which has had significant adverse
4 consequences on U.S. manufacturers, as testimony this
5 morning will describe.

6 As has been seen in so many other cases,
7 imports, having secured a sizeable volume base, have
8 expanded into all areas of the market, whether the end
9 use be for agricultural applications, industrial or
10 construction applications.

11 The Chinese OTR tire industry is large,
12 consisting of more than 100 producers based on the
13 information we provided in the petition. Every
14 indication that Petitioners have is that the trend of
15 the past will continue unless import relief is
16 provided.

17 Second, subject imports are underselling
18 domestic OTR tires by significant margins, imposing
19 severe pricing pressures on domestic producers at a
20 time of rapidly rising production cost. Domestic
21 producers are consequently forced to choose between
22 two equally undesirable options: Setting prices in an
23 effort to keep their customers' business or raising
24 prices and yet ceding market share.

25 From information supplied by Titan in the

1 petition and in its questionnaire response, you will
2 see that they have tried both approaches with
3 predictable results: Reduced production and
4 shipments.

5 Some longstanding domestic producers such as
6 Goodyear and Continental have chosen yet a third
7 option, which is to exit the market in whole or in
8 part by selling off some or all of their U.S. OTR
9 assets.

10 Finally, the large increases in subject
11 imports at dumped and subsidized prices are having
12 significant adverse effects on the domestic industry.
13 While there is limited public data available at this
14 point on the domestic operations of U.S. companies
15 producing OTR tires that compete with the subject
16 imports, Titan's producer questionnaire and the
17 petition show plainly the harmful effects that subject
18 imports are having on its operations.

19 You will hear testimony this morning that
20 Titan is not alone in that regard. Bridgestone
21 Firestone and Denman Tire Corporation likewise are
22 experiencing many of the same difficulties that Titan
23 is experiencing.

24 USW is a co-Petitioner exactly because of
25 its concern about the adverse effects on the companies

1 and its members producing OTR tires in the U.S.,
2 workers at Titan, Bridgestone Firestone, Denman and
3 Goodyear.

4 It is also the case that the harm that
5 subject imports are causing to the domestic industry
6 comes at a time when demand for OTR tires is growing.
7 Sales of machinery and equipment in the agriculture,
8 construction and mining sectors are up sharply from
9 cyclical lows or troughs a few years back. However,
10 the domestic OTR tire industry is not benefiting from
11 that growth.

12 This is the testimony you will hear this
13 morning from at least two of the very large U.S.
14 producers. Hence the jobs of tire plant workers such
15 as those represented by Mr. Richard Hofmaster from the
16 United Steelworkers are in jeopardy at the very time
17 when higher employment and extra overtime should be
18 available.

19 We believe that when you've completed your
20 collection and compilation of the data from the
21 questionnaire responses and other sources your report
22 to the Commission will unmistakably demonstrate that
23 imports of Chinese OTR tires are growing quickly and
24 substantially, that they are significantly
25 underselling domestic OTR tire producers and are

1 having adverse price effects.

2 In short, we are confident that the record
3 you are compiling will confirm what the Petitioners
4 and those testifying in support of the petition know
5 today. The domestic industry is in fact materially
6 injured now and is threatened with additional material
7 injury by reason of dumped and subsidized imports of
8 certain OTR tires from China flooding the U.S. market.

9 In such a situation, certainly the
10 reasonable indication standard of a preliminary injury
11 investigation should be found to be met by the
12 Commission.

13 Thank you very much.

14 MR. CARPENTER: Thank you, Mr. Stewart.

15 Mr. Sailer?

16 MR. SAILER: As we mentioned to Ms. Lo on
17 the phone before the conference, Mr. Weymouth of Hogan
18 & Hartson and I are splitting the time on our opening
19 statement.

20 Good morning to you and to the other members
21 of the Commission staff. My name is Frank Sailer of
22 Grunfeld Desiderio appearing on behalf of GPX
23 International Tire Corporation.

24 It seems that you've been getting a bit of a
25 workout on these preliminary conferences over the last

1 month or so. Particularly since the filing of Title
2 VII cases has fallen off so dramatically in the last
3 few years, it's probably not surprising that this
4 spate of cases would occur.

5 What is surprising is how in a case like
6 this one could possibly ever see the light of day.
7 Using skewed import statistics and voodoo math, Titan
8 Tire has turned itself from the poster child of Wall
9 Street into a battered remnant of international
10 competition before this Commission.

11 While the law standard for a preliminary
12 injury case is admittedly low, the case before you
13 clearly and unambiguously fails to meet even that low
14 statutory threshold.

15 This case has been filed in the midst of a
16 period of severe product shortages and, what Mr.
17 Stewart said, in a period of unprecedented global
18 demand. The U.S. industry has benefitted tremendously
19 from growth in agricultural, construction and mining
20 activity in large part driven by China's rapid
21 economic development.

22 The petition was brought by a single U.S.
23 producer, Titan Tire, whose stock over the past four
24 years has been the third best performer on the New
25 York Stock Exchange. Titan is the most significant

1 pure player in terms of U.S. production of certain OTR
2 tires.

3 According to Titan's own statements to the
4 Securities and Exchange Commission and those of its
5 CEO, Mr. Taylor, in other fora, the company faces
6 formidable competitors, many threats, including
7 increases in raw material costs, exchange fluctuations
8 and product liability issues, but not once in any of
9 its SEC filings or other public pronouncements has
10 Titan ever mentioned China as a competitor or Chinese
11 imports as a material risk to its investors. Not
12 once.

13 Yet here before a different Commission out
14 of the supposed earshot of those investors, Mr. Taylor
15 and his company are suddenly not Titans, but the
16 Titanic, looking for a lifeboat.

17 Why are we here? I think at the end of the
18 day you will all be asking yourself, if you aren't
19 already, that very question. Somebody is playing fast
20 and loose with the facts. There's simply no way that
21 the story of a shooting star stock can be squared with
22 a shipwreck or even a shipwreck waiting to happen.

23 We have assembled a very impressive group of
24 OTR tire industry people who are going to tell you
25 exactly what the real story is without the apparent

1 shenanigans and distortions, a story that goes
2 something like this.

3 MR. WEYMOUTH: Thanks, Frank, and good
4 morning all. My name is T. Clark Weymouth, and I'm
5 with Hogan & Hartson. I'm joined by my colleague
6 Craig Lewis and also John Reilly of Nathan Associates.
7 We represent 15 Chinese producers of the products
8 under investigation. I will refer to those producers
9 in my statements as the Chinese Respondents.

10 In brief, we believe the record clearly
11 establishes that there is no reasonable indication
12 that subject imports have caused injury to the
13 domestic industry. As Mr. Sailer noted, Titan's
14 position in this case is fundamentally at odds with
15 its statements to and actions in the market.

16 The domestic industry is financially strong,
17 with Titan adding production facilities and capacity
18 indicating optimism about future U.S. demand and its
19 competitive position in the market. In this regard,
20 Titan's 2006 annual report states that, "2006 was the
21 beginning of a march to a record year in 2007." Its
22 most recent 10-Q notes growth and strength in the
23 nonagricultural segments of the OTR tire market.

24 Spurred by robust demand, Titan recently
25 acquired OTR assets of Goodyear and Continental and,

1 due to capacity constraints at its Bryan facility, has
2 added capacity at its Freeport and Des Moines
3 facilities. Domestic producers have realigned their
4 business to focus on the more profitable radial tire
5 business, which we believe is a sign of the industry's
6 current and future strengths.

7 Other than in connection with their request
8 for relief in this proceeding, neither Titan nor, to
9 the best of our knowledge, any other domestic producer
10 has complained about unfair competition from subject
11 imports.

12 On the demand side, overall U.S. demand for
13 OTR tires is at a record high and expected to remain
14 strong. In this regard, Shawn Rasey, Executive
15 Director of North American Sales and Marketing for
16 Bridgestone Firestone Offroad Tire, recently stated
17 that the domestic OTR industry is experiencing "the
18 greatest explosion of product demand in the industry's
19 history."

20 This explosive demand has led to shortages,
21 and subject imports have increased principally because
22 of the inability of U.S. consumers to obtain adequate
23 supplies from domestic sources. Moreover, demand for
24 extensive radial tires is expected to continue
25 increasing due to favorable life cycle costs and other

1 considerations.

2 Let me speak just briefly about --

3 MR. CARPENTER: Mr. Weymouth, your time is
4 up. If you could just summarize in a minute, please?

5 MR. WEYMOUTH: Yes. Thank you. Again, the
6 record shows that there's no reasonable indication
7 that subject Chinese imports threaten material injury
8 to the domestic industry. As we will explain in our
9 testimony, the petition vastly overstates the volume
10 and value of subject imports.

11 Furthermore, the Chinese Respondents'
12 questionnaire responses constitute a sizeable portion
13 of the Chinese industry are operating effectively at
14 full capacity and are principally focused on markets
15 other than the United States.

16 Finally, other factors such as the recent
17 repeal of the Chinese VAT rebate and recent
18 appreciation of the RMB make the U.S. market less
19 attractive to Chinese exporters.

20 That concludes our opening statement.

21 MR. CARPENTER: Thank you, Mr. Sailer and
22 Mr. Weymouth.

23 Mr. Stewart, please bring your panel up at
24 this time.

25 (Pause.)

1 MR. CARPENTER: Please begin whenever you're
2 ready.

3 MR. STEWART: Thank you, Mr. Carpenter. We
4 will start with Jeff Vasichek.

5 MR. VASICHEK: Thank you. Good morning, Mr.
6 Carpenter and Commission staff. I am Jeff Vasichek,
7 Vice President for Sales and Marketing for Titan
8 Marketing Services, part of Titan Tire Corporation.

9 I joined Titan in January of 2006 following
10 Titan's acquisition of Goodyear Tire & Rubber
11 Company's tire plant in Freeport, Illinois, and other
12 Goodyear assets related to the production and sales of
13 off-the-road or off-highway tires for the agricultural
14 sector. Prior to joining Titan I worked for Goodyear
15 for 20 years where I was the General Manager for
16 Agricultural Tires before leaving.

17 As you know, the petitions filed in these
18 cases cover certain off-the-road tires which are used
19 for both agricultural and off-the-road applications.
20 The scope of the case is reviewed in the petition.
21 For the sake of simplicity, I and my colleagues from
22 Titan will refer to our company's data that is
23 comparable to the scope of the petition as simply OTR
24 tires.

25 The domestic OTR tire industry is facing

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1 substantial difficulties from increasing imports of
2 dumped and subsidized tires from China as a review of
3 the statutory factors the Commission must consider
4 makes clear.

5 Consider the following facts: First, with
6 respect to the volume of subject imports, imports of
7 OTR tires from China have increased 33 percent by
8 volume and more than 130 percent by value from 2004
9 through 2006.

10 In 2004, China's share of all these imports
11 was 76 percent. In 2006, that share increased to 83
12 percent. By value, China's share of all OTR imports
13 was 27 percent in 2004, and by 2006 it was 38 percent.

14 Further, while subject imports clearly have
15 increased in absolute terms, they have also increased
16 relative to domestic production. In that regard I
17 would ask you to compare these import trends to
18 Titan's production data set forth in our producer
19 questionnaire response.

20 Not surprisingly, Chinese export statistics
21 make clear that the United States is far and away the
22 largest export market for Chinese OTR tires. In 2004,
23 China's exports to the U.S. accounted for 21 percent
24 of total exports. By 2006, that share increased to 31
25 percent.

1 China's exports to the U.S. have surged
2 particularly when compared to their exports to all
3 other countries. From 2004 to 2006, by volume their
4 exports have outpaced the other countries by a four to
5 one ratio. By value, their exports to the U.S. during
6 that period grew by a two to one ratio increase in all
7 other markets.

8 It is also the case that, having saturated
9 the agricultural sector for OTR tires, Chinese exports
10 are expanding rapidly into the construction and
11 industrial sector as well as the export statistics
12 demonstrate.

13 Second, with regard to underselling and
14 price depression and suppression, Chinese OTR tires
15 undersell U.S. tires by significant margins. In our
16 experience, Chinese tires undersell Titan tires by an
17 average of between 25 and 35 percent.

18 As the slide shows, Titan has encountered
19 underselling margins as high as 50 percent in some
20 instances. We are encountering these kinds of
21 underselling in both the OEM and replacement markets
22 for these tires.

23 Titan's response to this unfair competition
24 has been to work harder to provide our customers with
25 the best quality and best value tires. However, we

1 have ultimately had to cede some market share because
2 Titan cannot match the low Chinese prices.

3 To the contrary, due to rising raw material
4 and energy costs we have had to pass price increases
5 to cover those cost increases to our customers, which
6 have made our tires even more vulnerable to the low-
7 priced Chinese competition.

8 As detailed in our petition and our
9 questionnaire response, we have experienced
10 significant declines in our production and sale of
11 smaller sized OTR tires where the Chinese presence
12 currently is at its largest. Many of our best and
13 longstanding customers have shifted to sourcing these
14 tires from China because of the low prices they're
15 able to offer.

16 As to whether the subject imports are having
17 an adverse impact on the domestic industry, there is
18 no question from Titan's perspective that the answer
19 is yes. Because we believe that Titan is now one of
20 the largest U.S. producers of OTR tires, we also
21 believe that our experience is representative of the
22 rest of the domestic industry.

23 As set forth in our producer questionnaire
24 response, virtually every relevant factor indicates
25 that subject imports are in fact having a significant

1 adverse effect on Titan.

2 Let me hasten to add that Titan is not alone
3 in experiencing adverse effects from the increasing
4 imports from China. Since 2005, two significant
5 producers of these tires, Goodyear and Continental,
6 both sold off most or all of their U.S. OTR and
7 agricultural business to Titan.

8 Both of these plants have been producing OTR
9 and agricultural tires since the mid 1960s. I'll
10 guarantee you, I'm no high-powered financial analyst,
11 but a guy from a real small town in North Dakota.
12 Nevertheless, it's very obvious to me that companies
13 do not normally sell off assets that are generating
14 profits.

15 Indeed, as part of Titan's acquisition of
16 Goodyear's Freeport tire plant, a lot of Goodyear's
17 farm tire business was performed. In the last decade,
18 Goodyear lost millions in its North American farm tire
19 business according to the audit.

20 Last November Trelleborg announced that it
21 was transferring its industrial OTR tire operations
22 offshore to Sri Lanka beginning in 2008, and it will
23 phase out its production operations in Hartville,
24 Ohio, in 2009.

25 The Commission should also be clear that the

1 industry's difficulties are not due to weakening
2 demand. If anything, demand for OTR tires is strong
3 and growing. In our petition we highlight Bureau of
4 the Census data which shows that shipments of
5 agricultural implement equipment and farm machinery
6 have increased more than 20 percent by value between
7 2004 and 2006.

8 Construction machinery equipment shipments
9 have increased more than 50 percent by value. These
10 include shipments of vehicles and equipment that use
11 these tires. With demand for these products growing
12 so sharply, one would expect demand for U.S. produced
13 tires to be increasing as well, yet as the data in our
14 questionnaire response makes clear that is not the
15 case for Titan.

16 Instead, much of this increase in demand is
17 being filled by imports of dumped and subsidized OTR
18 tires from China rather than OTR tires produced in the
19 United States.

20 As I mentioned earlier, Titan is working
21 hard to present the challenge presented by increasing
22 imports of Chinese OTR tires. Titan is developing new
23 products designed to serve our customers' needs more
24 effectively and to provide better value.

25 We have also shifted our production mix to

1 producing larger sized tires where pricing pressures
2 from Chinese tires are less intense than the smaller
3 ones. However, this is really just a stop gap
4 strategy at best.

5 Imports of larger sized OTR tires from China
6 are among the most rapidly growing of all Chinese
7 imports today. There's no question in my mind that
8 without relief from dumped and subsidized imports
9 Titan and other domestic producers will be pushed out
10 of these categories in the near future.

11 Thank you very much for your time.

12 MR. STEWART: Paul?

13 MR. HAWKINS: Good morning, Mr. Carpenter
14 and Commission staff. My name is Paul Hawkins. I'm
15 the Vice President of Operations for Titan Tire
16 Company. I joined Titan in September of 2006 when
17 Titan acquired Continental Tire's U.S. OTR operations
18 in Bryan, Ohio.

19 Prior to that I worked at Continental Tire
20 for 32 years where my last position was Vice President
21 of the OTR Business Unit. As such, I was responsible
22 for Continental's worldwide manufacturing and sale of
23 OTR tires.

24 Following the acquisition of Goodyear's
25 Freeport facility and Continental's Bryan facility,

1 Titan today is one of the largest U.S. producers of
2 OTR tires. Indeed, unlike most of the other tire
3 manufacturers, OTR tires are far and away Titan's
4 principal product. That is why Titan, working
5 together with the USW, has brought these cases.

6 Titan has made investments in the Freeport
7 and Bryan facilities because we believe the U.S. OTR
8 market presents great opportunities and potential for
9 U.S. manufacturing, but these opportunities cannot be
10 realized in the face of increasing imports of dumped
11 and subsidized OTR tires from China.

12 Titan's OTR product line includes over 3,000
13 SKUs for fitment on a wide variety of vehicles and
14 equipment. This equipment falls into three general
15 categories: Agricultural, earthmoving and
16 construction and industrial. Let me take a few
17 moments and give you some examples of each category.

18 Agricultural OTR tires or farm tires such as
19 those on the top row of this slide range in size from
20 eight to 72 inches in rim diameter. They are used on
21 a wide variety of agricultural vehicles and equipment.
22 This equipment includes tractors, combine harvesters,
23 high clearance sprayers, agricultural implements and
24 log skidders.

25 Earthmoving tires such as those seen on the

1 second row of this slide are used in articulated dump
2 trucks, rigid frame haul trucks, front end loaders,
3 lift trucks, straddle carriers, graders and mobile
4 cranes.

5 Construction and industrial tires, such as
6 those seen on the bottom row of this slide, are used
7 in a variety of industrial equipment, including
8 counterbalance lift trucks, industrial and mining
9 equipment, and skid steer mini-loaders.

10 Some specific examples of this equipment and
11 the Titan products used for them are this is a Kubota
12 utility tractor that would use an 18.434 Titan high
13 traction lug ag tire. The next piece of equipment is
14 a John Deere field cultivator which uses an 11L-15
15 Goodyear branded Titan farm utility ag tire.

16 The next piece of equipment is a Caterpillar
17 772 haul truck that would use a 2435 general branded
18 CM-150 earthmover tire. The next piece of equipment
19 is a Caterpillar 769 loader that would use a 35-65-35
20 general LD-250 earthmover tire. Finally, a
21 Caterpillar 226 skid steer loader that would use a
22 Titan brand 12-16-5 HD-2002 construction tire.

23 What all of these vehicles and equipment
24 generally have in common is they are used in the
25 hauling, towing, lifting and loading of a wide variety

1 of materials in agriculture, earthmoving, construction
2 and industrial settings.

3 Mr. Vasichek has already reviewed with you
4 the evidence showing that subject Chinese OTR tires
5 are entering the U.S. market in volumes and at prices
6 that are doing significant injury to the domestic OTR
7 tire industry.

8 I would like to take a few minutes to review
9 one aspect of the domestic OTR market that has enabled
10 the Chinese to penetrate the market rapidly and
11 wildly. That aspect is the replacement distribution
12 channel for OTR tires.

13 It is important to understand at the outset
14 that the market for OTR tires, the replacement market,
15 is by far the dominant part of the OTR market. *Modern*
16 *Tire Dealer*, which tracks and reports on domestic
17 shipments of different types of tires, reported that
18 in 2005 shipments of OTR tires to the replacement
19 market accounted for 66 percent of the total OTR
20 market.

21 There are numerous distributors of tires in
22 the replacement market in the United States ranging in
23 size from small local distributors to larger regional
24 distributors and finally to the largest distributors
25 that have outlets nationwide. Indeed, the top 25

1 commercial tire dealers in the United States according
2 to *Modern Tire Dealer* have over 1,000 stores and
3 outlets covering every corner of the United States.

4 Examples would include Les Schwab, a large
5 regional distributor which has 400 stores in the
6 western United States; Dunlop & Kyle, a regional
7 distributor in the southeast and midwestern United
8 States; and Bauer Built, a regional distributor
9 headquartered in Durand, Wisconsin, with 27 outlets.

10 The replacement sales channel for OTR tires
11 is vast and reaches into every corner of the country.
12 Once Chinese OTR tires enter this channel they can
13 easily reach any customer in the United States who's
14 shopping for an OTR tire.

15 The China Manufacturers Alliance, also known
16 as CMA, produces and exports OTR tires under the brand
17 name Double Coin to the United States. Its website
18 lists 101 pages of United States dealers that sell
19 their product. Each page has eight or nine dealer
20 locations, which would mean CMA has over 800 locations
21 to sell its tires throughout the United States.

22 Importantly, many of our distributor
23 customers tell us they would prefer to continue
24 sourcing their OTR tires from Titan or other domestic
25 producers. However, in order for them to remain

1 competitive in their businesses they are compelled to
2 purchase cheap Chinese OTR tires because other
3 distributors are doing so.

4 Chinese OTR tires are also prevalent in the
5 OEM sales channel. For example, GPX International
6 imports OTR tires for OEM customers under the Galaxy
7 and Primex brand names. The GPX website advertises
8 that they can provide resources for production
9 capacity, on-time delivery, quality assurance, service
10 and support and, of course, competitive prices.

11 Titan has seen numerous of its OEM customers
12 shift to Chinese OTR tires because of lower prices.
13 One example in the irrigation business, an area where
14 we have lost several OEM customers to subsidized
15 Chinese competition. Exhibit 16 in our petition lists
16 other examples of OEM customers who have shifted their
17 sourcing for the OTR tires from Titan to Chinese
18 products.

19 We believe that Titan produces the best
20 quality OTR tires and offers them to our customers at
21 reasonable prices that provide a good value
22 proposition for those customers. Titan will match its
23 tire against any other OTR producer's tires, whether
24 domestic or foreign, so long as the prices we're
25 competing against are fair, but Titan cannot compete

1 for long against Chinese imports that are being sold
2 at dumped and subsidized prices, often below our cost
3 of production.

4 In closing, there should be no doubt that
5 Chinese producers are intent on capturing virtually
6 all the U.S. OTR tire market. Indeed, at numerous
7 trade shows Titan has been approached by Chinese
8 producers with offers to move all of our production to
9 China. They have even copied some of our mold designs
10 and sent us sample tires priced at below our cost of
11 production.

12 The threat to the entire U.S. OTR tire
13 industry for Chinese exports is real and growing.
14 Thank you for your attention.

15 MR. KRAMER: Good morning, Mr. Carpenter and
16 Commission staff. I am Jeff Kramer, Operations
17 Manager of Titan Tire Corporation's tire plant in Des
18 Moines, Iowa.

19 I've been with Titan for 12 years. Prior to
20 that I worked for 10 years at Bridgestone Firestone's
21 OTR Division in Des Moines. At Titan my
22 responsibilities include overseeing the production of
23 OTR tires that are the subject of these
24 investigations.

25 This morning I will talk about the

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1 production process for certain OTR tires at Titan.
2 There are several stages in the production of OTR
3 tires. The initial stage is the receiving and testing
4 of various raw materials. These include natural and
5 synthetic rubbers, textiles, carbon black, steel wires
6 and other rubber processing chemicals, including
7 antioxidants, plasticizers, sulfurs, oils and resins.

8 The rubber preparation stage involves the
9 mixing of the various rubbers and raw materials into
10 specific compounds for the formulation of a specific
11 mix. The materials are placed into a Banbury mixer
12 where they are broken down and thoroughly mixed.
13 After this they are milled into slab form for use in
14 the factory. This process may involve several steps
15 before the final mix is obtained.

16 During the mixing process heat and friction
17 are applied to soften the rubber. After the rubber
18 mixing is complete, we now use the rubber for one of
19 three reasons: First, a type of rubber designed to
20 hold air on the inside of the tire; second, a type of
21 rubber designed to adhere to wire and fabric used to
22 make the casing; or, third, a type of rubber designed
23 for the outside of the tire for a tread or sidewall.

24 Now that we have completed the testing of
25 all the raw materials and mixed stock, we enter the

1 component preparation stage. We use large machines
2 called calendars to sheet out interliner rubber for
3 the use on the inside of the tire to allow the tire to
4 hold air and also put a rubber coating on the fabric
5 or wire for use in the body of the tire which carries
6 the weight of the vehicle.

7 We also use machines called wire winders,
8 which apply a rubber coating to the bead wire and wrap
9 it into an exact dimension needed to hold the tire
10 securely to the wheel.

11 We use machines called extruders to make
12 tread and sidewall for use on the outside of the tire,
13 and finally we use machines called banners to cut the
14 fabric into the exact dimension for the over 3,000
15 different types of tires that we produce.

16 With all of the components now in hand we
17 move to the tire assembly process. During this stage
18 all the previously mentioned components are assembled
19 to a built-in drum on the tire assembly machine. The
20 assembly process begins by wrapping rubber interliner
21 on the drum. Then we add plies of fabric to the drum
22 of the tire building machine.

23 The plies are then joined and the bead
24 bundle is added. After the bead bundle is added
25 additional plies may be used to lock the bead into

1 place. Many types of tires also have wire or textile
2 belt material under the tread area for impact
3 resistance.

4 After this the sidewalls and tread are added
5 to the body of the tire, the body and bead
6 combination, forming what we call the uncured green
7 tire. The next phase involves placing the green tire
8 into the mold inside of the curing press, which forms
9 the tire into the finished product with heat and
10 pressure.

11 A curing press is a large, circular machine
12 which contains a bladder. The green tire is placed
13 into the mold over the bladder, and as the press
14 closes the bladder fills with steam, expanding the
15 bladder, which forces the green tire against the inner
16 wall of the mold into the shape of the final tire.

17 The curing process can take several hours,
18 depending on the size and characteristics of each
19 tire. Each tire model requires its own mold. The
20 final step of the manufacturing process involves
21 visual and x-ray inspection of the finished product.
22 After inspection, the tire is moved to a warehouse.

23 At Des Moines, Titan produces OTR tires for
24 agricultural, construction, earthmover and industrial
25 applications on the same production line. Titan can

1 shift its production from one type of OTR tire to
2 another in response to changes in market condition,
3 customer orders or the time of year. These range in
4 size from eight to 72½ inches in rim diameter.

5 The larger tires used for the agricultural
6 part of the market are included in the scope and like
7 product definition. Titan also produces agricultural
8 OTR tires in Freeport, and we have begun to produce
9 more construction tires there as well.

10 At Bryan, Titan produces only construction
11 and earthmoving tires from 25 inches in rim diameter
12 on up. The Bryan plant has a production line that is
13 specifically dedicated to producing construction and
14 earthmover tires with a rim diameter of 39 inches or
15 more, which are properly known as giant earthmoving or
16 mining tires. These tires are not included in the
17 scope or like product.

18 Finally, Titan produces certain OTR tires
19 for consumer applications such as all-terrain vehicles
20 at Des Moines. However, our questionnaire response
21 indicates consumer tires account for a very small
22 share of Titan's overall production. Consumer tires
23 are not included in either the scope or the domestic
24 like product definition.

25 Since the Chinese keep buying up more and

1 more of our market share with cheap subsidized tires,
2 our factories have been forced to run at significantly
3 reduced capacity, which makes it even more difficult
4 to be competitive and cover our fixed costs.

5 Another difficulty has been the significant
6 increase in the size changeovers we were forced to
7 make to control our inventory levels. For example, a
8 popular ag tire is an 11L-15 tube type, which is used
9 for a free rolling axle alternate tractor or
10 cultivator.

11 A few years ago a typical run of this would
12 have been between 2,000 and 4,000 units at a time.
13 Today, because of the large amount of Chinese tires,
14 our product run for this same model is no more than
15 200 to 400 units at a time.

16 We are losing significant production time to
17 size changeovers. We also have been forced to use
18 extended factory shutdowns to help manage inventory
19 levels. As our production level continues to fall,
20 our price per tire continues to rise.

21 Because of large increases in Chinese
22 imports of OTR tires for agricultural vehicles and
23 equipment, Titan has shifted to producing more
24 construction and industrial tires to fill our
25 underutilized capacity.

1 Titan has made large financial investments
2 in new equipment and spent years streamlining and
3 reducing factory costs in order to try to compete with
4 Chinese imports. Through innovation and automation we
5 have been able to produce higher levels of output with
6 fewer man hours than ever before, but we have come to
7 realize that no matter how far we cut our costs
8 Chinese imports continue to undercut our prices due to
9 dumped and subsidized prices.

10 To sum up Titan's testimony this morning,
11 first, Chinese OTR tire imports are growing rapidly.
12 Second, Chinese OTR tires are underselling Titan by a
13 significant margin. Third, virtually every relevant
14 factor shows Chinese imports are adversely affecting
15 Titan's OTR tire operation despite our best efforts to
16 remain competitive.

17 Thank you for listening.

18 MR. HOFMASTER: Good morning, Mr. Carpenter
19 and members of the Commission staff. I am Rich
20 Hofmaster, here to speak on behalf of the Petitioners
21 in this case, the United Steelworkers.

22 I started working at the Freeport, Illinois,
23 production facility right out of high school, and I've
24 been there for 34 years. I am a former union
25 president of Local 745, and I've also worked about 80

1 percent of the jobs at the plant so I'm pretty
2 familiar with the operation and what goes on there.

3 I'm here this morning to share my
4 perspective on the impact of increasing Chinese OTR
5 tire imports. These imports are a constant topic of
6 discussion with management, always under pressure to
7 cut costs.

8 When Goodyear operated our facility they
9 repeatedly tried to move our production line overseas
10 in order to reduce costs and remain competitive, but
11 clearly we wanted to keep the jobs in the U.S. and
12 fought to keep the production lines here.

13 Management has specifically told the union
14 that China is a big concern. We are constantly being
15 told that we need to keep costs down and lower costs
16 further in order to compete with increased imports.

17 Another change that we are seeing at our
18 facility as a result of increasing Chinese imports is
19 that we are undergoing some capacity reconfiguration.
20 In order to remain efficient, the plants have to
21 operate at a certain level of capacity utilization,
22 but recently our production levels have been dropping
23 off.

24 We simply can't compete with the low-priced
25 imports of the smaller agricultural and farm tires, so

1 we are reconfiguring that plant to try and increase
2 production of larger industrial tires where the
3 Chinese imports are not as intense.

4 Now, I realize that this investigation only
5 dates back to 2004, but there is some information that
6 predates that period which is relevant to the current
7 labor situation at Freeport.

8 In 1999, Goodyear laid off a number of
9 workers when the company sent some production
10 offshore. Many of those laid off workers remain on a
11 recall list and are waiting to be reinstated. I
12 believe there are actually about 200 people who are
13 still on the recall list.

14 However, pricing pressures from imports are
15 prohibiting the OTR tire companies, first Goodyear and
16 now Titan, from making the necessary investments that
17 will sustain additional employees and allow us to
18 bring some of the people off that list.

19 Clearly, low-priced imports are already
20 affecting U.S. workers. Domestic tire companies such
21 as Titan and others remain under severe pricing
22 pressure and cannot reach a level of profitability
23 necessary to bring these employees back on. Allowing
24 such imports to continue without any sort of trade
25 remedy will only make this hard situation even worse.

1 Another thing that really concerns me about
2 these increased imports from China is the fact that
3 future generations will never have the same
4 opportunity I've had. I truly feel like this job
5 provided me a golden opportunity. I started working
6 right out of high school, and I've had a successful
7 and prosperous career. To me, that's the American
8 dream that everyone talks about. I've worked my way
9 up, and I've been able to put my three children
10 through college.

11 But the dynamics of this industry have
12 changed, and we really have to fight just to keep
13 decent jobs here, and they certainly don't have the
14 security that they used to have. Low-priced imports
15 from China are putting a very real strain on the
16 domestic tire industry, and I'm concerned about what
17 the future holds for our workers.

18 I appreciate that you have taken the time to
19 listen to my perspective. Thank you for your
20 attention, and I'd be pleased to answer any questions.

21 MR. BURCHFIELD: Good morning. My name is
22 Ralph Burchfield. I'm the president of the Off-Road
23 Products Division for Bridgestone Firestone North
24 American Tire, which I will refer to in this brief as
25 BFNT, Bridgestone Firestone North American Tire.

1 I joined Firestone as a management trainee
2 in 1971. I've been working for Firestone and BFNT for
3 the past 36 years, including foreign assignments
4 living overseas from 1977 to 1994.

5 I have been involved in the OTR business
6 since 1994 upon returning to the United States. I
7 became president of Firestone Agricultural Tire in
8 2000 and president of BFNT's Off-Road Products
9 Division in 2003. BFNT strongly supports the
10 antidumping and countervailing duty petition against
11 OTR tires from China.

12 Our company has more than a century of
13 experience in the tire industry. The Firestone Rubber
14 & Tire Company began operations in 1900 to supply
15 tires to Henry Ford's first automobiles.

16 Over the past 100 years, Firestone has been
17 an innovator in the development of new tire designs
18 and application. This is specifically true for
19 agricultural products. Harvey Firestone invented the
20 farm tire in 1933, and we've been consistently working
21 on those products.

22 Bridgestone began operations over 70 years
23 ago in Japan. In 1988, Bridgestone Corporation
24 acquired Firestone and established its North American
25 headquarters in Nashville, Tennessee.

1 BFNT produces tires covered by this
2 investigation at plants also located in Des Moines,
3 Iowa, plus Bloomington, Illinois. We employ
4 approximately 2,000 workers at these two plants. We
5 produce the full range of OTR tires covered by the
6 petition.

7 In fact, our Des Moines facility is one of
8 the largest agricultural tire plants in the world. It
9 is dedicated 100 percent to agriculture, forestry and
10 industrial tires. All of the OTR tires produced in
11 Des Moines are sold under the Firestone brand. OTR
12 tires made in Bloomington are sold under both the
13 Firestone and the Bridgestone brands.

14 We have invested tens of millions of dollars
15 in recent years to improve our cost structure and
16 productivity and lower our conversion cost to drive
17 cost down in producing OTR tires. Millions of
18 dollars. In fact, almost hundreds of millions.

19 We have also been aggressive in developing
20 new product designs. We introduce a new design in OTR
21 at least one a year. Demand for OTR tires is cyclical
22 and normally tracks trends in U.S. farming and mining
23 sectors with sales increasing as farm economy and
24 commodity prices increase.

25 Since 2004, demand for OTR tires has been

1 strong due to rising farm income and high commodity
2 prices for oil, copper, iron, gold and silver.
3 However, BFNT has not enjoyed increasing sales of OTR
4 tires during this period of strong demand. Instead,
5 we have experienced declining sales and production in
6 a growing U.S. market due to the adverse impact of
7 dumped and subsidized OTR tires from China.

8 Increasing imports of low-priced tires from
9 China have fundamentally changed the U.S. OTR tire
10 market and threaten our continued ability to
11 manufacture OTR tires in the United States.

12 The Chinese producers have penetrated our
13 market by targeting the highest volume tires that have
14 been our bread and butter. They have not penetrated
15 the U.S. market by offering new and better tire
16 designs. Instead, they have offered comparable tires
17 at much lower prices. Generally the Chinese tires
18 undersell domestic tires by as much as 30 percent or
19 more.

20 The tires imported from China are in many
21 cases copies from proprietary designs developed by
22 Firestone and other U.S. producers. Chinese
23 manufacturers are copying both our tire designs and
24 our marketing materials in order to take advantage of
25 Firestone's reputation in the marketplace.

1 This activity enables Chinese producers to
2 market and sell imported tires in direct competition
3 with U.S. produced tires. For the highest volume in
4 the most competitive segment, Chinese manufacturers
5 are claiming to offer identical products at
6 significantly lower prices.

7 Here are some of the examples that I gave
8 you: Exhibit 1 shows a standard traction field and
9 road Firestone bias farm tire.

10 Exhibit 2 is a U.S. dealer price sheet
11 offering a Chinese tire that looks like Firestone
12 traction field and road, printed advertising. A very
13 bold statement is very accurate.

14 Exhibit 3 is a picture of a Chinese tire
15 that copies the tread design of our traction field and
16 road farm tire. The picture was taken at our
17 Columbiana test center.

18 Finally, Exhibit 4 is a larger shipper data
19 sheet which displays a Chinese copy of our Firestone
20 traction field and road and identifies the Firestone
21 traction field and road as a comparable brand. The
22 data sheet also copies word for word off our website
23 our marketing brief.

24 As a result of the low-priced imports from
25 China, we have experienced substantial off sales to

1 original equipment manufacturers and the replacement
2 market. We see customers making their purchasing
3 decisions based on price, and it is impossible for us
4 to meet the price levels of imports from China.

5 I have seen Chinese copies of our tires
6 stacked at the sites of our customer locations. Our
7 sales data show that these customers are increasingly
8 replacing our product with imports from China. More
9 detailed information is provided in our response to
10 the domestic producers' questionnaire.

11 As a result of these lost sales, BFNT has
12 been forced to cut production of many of our high
13 volume tire models. For example, we have been forced
14 to sharply reduce our production of small-bias farm
15 tires, including the examples I showed you.

16 As a consequence of reducing production runs
17 in these high volume tires, our costs have increased
18 significantly as we are forced to allocate cost over
19 smaller and smaller production runs. In addition, our
20 low capacity utilization results in higher per unit
21 fixed cost on all tires we produce.

22 At our Des Moines plant, we normally shut
23 down for maintenance two weeks per year. Due to the
24 lack of demand and increase in inventories, we were
25 forced to shut down for an additional 14 production

1 days in 2006 and for an extra six production days in
2 January of this year.

3 These unscheduled shutdowns were only
4 necessary because we lost substantial sales to Chinese
5 imports. Each day of unscheduled shutdown costs us
6 hundreds of thousands of dollars.

7 Up to this point, BFNT has maintained its
8 policy of not laying off workers, given the difficulty
9 of preserving the skilled labor force at our plant
10 locations in Des Moines and Bloomington. Instead, we
11 have used normal attrition to reduce employment in
12 line with decreasing production.

13 This important policy is under serious
14 threat as a result of unfair imports from China. In
15 any event -- in any event -- we should be adding
16 employment at these two facilities given the recent
17 period of strong demand.

18 The unfair low prices from China have caused
19 us to suffer lost sales, market share and production.
20 It has also forced us to reduce prices and to forego
21 price increases to cover the increasing cost of raw
22 materials. Not labor costs. Raw materials.

23 Since 2004, we have experienced a 40 percent
24 increase in raw material and energy costs, not
25 counting 2007. BFNT sources its raw materials

1 globally and can leverage its buying power to obtain
2 the lowest prices available anywhere in the world.

3 Chinese manufacturers obtain their raw
4 materials from the same global sources, but they do
5 not raise their prices to account for increases in
6 material costs. They clearly do not price their tires
7 based on raw material costs in market economy
8 countries. In fact, I have seen Chinese copies of our
9 tires sold for less than our cost of manufacturing.

10 The combination of the adverse impact of
11 lost sales and output and the inability to raise
12 prices to cover high material cost has had a serious
13 negative impact on our bottom line. In essence, we
14 have been faced with two choices: Raise your prices
15 and lose sales to the cheaper Chinese tires or forego
16 price increases to avoid losing more sales to the
17 Chinese tires. We have been forced to do both. The
18 adverse impact on our profits is reflected in our
19 response in our questionnaire.

20 In conclusion, dumped and subsidized imports
21 from China have substantially harmed U.S. OTR
22 operations. We have spent tens of millions of dollars
23 to increase our productivity, to lower our cost of
24 production. We have been leaders in product
25 innovation and design. We have state-of-the-art

1 manufacturing facilities and a highly skilled labor
2 force, but we cannot compete with unfairly priced
3 imports from China.

4 I urge the Commission to remedy these unfair
5 trade practices to help save our U.S. plants and
6 thousands of jobs in Iowa and Illinois.

7 Thank you.

8 MR. PENSLER: Good morning. My name is
9 Sandy Pensler, and I'm the chairman and majority owner
10 of Denman Tire.

11 Denman Tire is a U.S. manufacturer of OTR
12 tires, as well as other specialty tires. It has been
13 in existence for approximately 90 years. During that
14 time we have learned and built OTR tires of a variety
15 of types and gone down the learning curve and produced
16 them quite efficiently.

17 Over the last five years, however, Denman
18 has lost substantial amounts of business and market
19 share in the OTR arena primarily to Chinese tires.
20 Our prices with all our major OTR customers have been
21 dropped dramatically to meet Chinese pricing, almost
22 to a customer. Our pricing is now at negative
23 margins. Positive contribution margins or else we
24 would not keep it, but at negative margins in the OTR
25 area.

1 The result of this shift over the last five
2 years has led us to a variety of actions. First, we
3 laid off a variety of a fair amount of our workers,
4 like an entire shift of our workers at the Denman
5 plant.

6 Second, we did a restructuring with the
7 union of our costs. We recently had to reopen our
8 contract because of losses and change our union and
9 employee benefit costs.

10 While we continue to invest in new lines, we
11 have reduced investment from the amount which we would
12 do if the pricing from Chinese tires was not
13 depressing the marketplace, particularly in the OTR
14 arena.

15 For example, the other strategy that we have
16 done is if you can't beat them, sometimes join them,
17 so we have begun to import tires from China as well in
18 the OTR arena. Why? Because we cannot manufacture
19 them, even spreading our fixed costs over the existing
20 base, at the same price that we can purchase them from
21 China.

22 We have begun to bring in a variety of OTR
23 tires, again because we cannot manufacture them -- I
24 think it's an important point -- with a positive
25 contribution margin at all at the prices that we buy

1 them. Sometimes we receive pricing that is below our
2 material cost from the Chinese producers landed at our
3 warehouse in Ohio.

4 We were on both sides, as I've told you.
5 We've begun to import. I think that's true of even
6 the Petitioner who imports some specialty trailer
7 tires. We'd like to argue here and ask you to enlarge
8 the scope to a like tire, specialty trailer tires,
9 made in the same plants as the agricultural equipment,
10 the same physical characteristics, same processes,
11 same channels of distribution, same customers.

12 In fact, many of the specialty trailer tires
13 go on farm implements. This weekend I was at a farm
14 and saw our specialty trailer tires which had
15 substituted for some free-rolling wagons carrying hay
16 and had been placed on those tires, so I think it's in
17 the same usage.

18 They're in the same plants and suffering
19 from all the same economic characteristics that are
20 bringing the Petitioner and others here to support it.
21 It is fairly narrow and a small group of specialty
22 trailer tires, but it is not small to Denman, and it
23 has been severely impacted by subsidized and low-
24 priced Chinese products.

25 Again, we are looking at importing those.

1 We have received pricing at below our material cost.
2 It's the best economic move for us to continue to
3 manufacture them at Denman. We are considering that.
4 That largely depends somewhat on the outcome here.

5 We have shrunk Denman. We do not wish to
6 continue to lose jobs at Denman. We have second and
7 third generation hardworking people at Denman. We
8 would like to keep the jobs there.

9 In summary, Denman had been a financially
10 strong company during the 10 years of my ownership.
11 The last couple of years, primarily because of these
12 pricing points, it has lost its profitability and gone
13 into losses.

14 We have received new financing, but we have
15 not been able to do the investments and expansion here
16 in the United States that we would like to do because
17 of the competitive situation.

18 I'd be happy to answer questions
19 subsequently in the hearing. Thank you.

20 MR. DORN: Mr. Carpenter, Joe Dorn with King
21 & Spalding. I'll just ask that the four exhibits
22 referred to by Mr. Burchfield in his testimony be
23 attached to the transcript as hearing exhibits.

24 MR. CARPENTER: Yes, Mr. Dorn. As a matter
25 of fact, we will attach Titan's slides and Firestone's

1 slides as Exhibits 1 and 2 to the transcript.

2 MR. STEWART: Mr. Carpenter, that completes
3 our direct testimony this morning.

4 MR. CARPENTER: Okay. Thank you very much.

5 I just wanted to start by going back to
6 something you mentioned, Mr. Pensler. If I heard you
7 correctly, you were talking about the specialty
8 trailer tires that you wanted to expand the scope to
9 include those tires.

10 MR. PENSLER: Yes, sir. We believe they are
11 like tires as the definition that I read in the
12 petition, that they are used frequently on the farms
13 on hay wagons and other free rolling wagons, and we
14 believe that those should be included in the petition
15 as well.

16 MR. CARPENTER: Okay. I'll ask counsel to
17 help out here. Have you made that request to the
18 Department of Commerce?

19 MR. PENSLER: No.

20 MR. STEWART: It has not been made to the
21 Department of Commerce. This is Mr. Pensler's view as
22 to what he would prefer to see the petition cover.
23 It's not what the petition covers and it's not --

24 MR. PENSLER: This is not a request of the
25 Petitioner.

1 MR. CARPENTER: Okay. I see.

2 MR. PENSLER: The Petitioner imports those
3 from China.

4 MR. CARPENTER: Okay.

5 MR. DORN: And Bridgestone Firestone would
6 disagree with that suggestion.

7 MR. CARPENTER: Okay.

8 MR. DORN: We would keep the scope as is and
9 the like product as defined by the Petitioner.

10 MR. CARPENTER: Okay. I think there may be
11 more questions along those lines, but we'll leave it
12 at that for right now.

13 Okay. Thank you very much, gentlemen, for
14 your testimony. It was very helpful.

15 I think we'll begin the questions this
16 morning with Ms. Lo, the investigator.

17 MS. LO: Hello. Thank you for coming. I am
18 hoping to understand the bigger picture of the tire
19 market starting with approximately how much the OTR
20 tires account for in the overall tire market and then
21 specifically how much subject tires are part of the
22 overall tire market.

23 MR. STEWART: We can ask the witnesses if
24 they know.

25 I think part of the issue in terms of the

1 size of the OTR market is that the information is not
2 the type of information that you would have seen in
3 the petition which comes from the tire dealer, but
4 perhaps the folks from Bridgestone Firestone, since
5 they're in both the overall market, as well as in the
6 OTR market, may have a view as to what the size is.

7 We'd be happy to supply that in a
8 posthearing brief, but the OTR and certain portions of
9 OTR, certain OTR, is a significant piece of OTR. It's
10 a small piece of the overall tire business based on
11 passenger tires, truck tires, et cetera.

12 MR. BURCHFIELD: It's a very good question,
13 and a very difficult question. Our company represents
14 roughly, including the products that are not included
15 in the petition in a dollar sense, and it's hard to
16 compare units because the industry goes from a 15
17 pound tire to a 15,000 pound tire so it's very
18 difficult to compare units, but in dollar terms we
19 would be 10 to 12 percent of our company's business,
20 okay?

21 Now, we would be a very strong player in
22 that business. So maybe the industry for this product
23 for all of tires in the United States would be
24 reflective of that 10 to 12 percent. We can give you
25 more exact information in the unit and dollar basis.

1 I do feel that dollars have more relevance in some
2 cases than units.

3 So we're not talking necessarily about a
4 very large segment like the truck tire business, but
5 what you're talking about is a very specific niche
6 business that has come down to a minority of players
7 left in the United States. There was a time when I
8 started in this career before I went overseas where we
9 had multiple producers of agricultural tires.

10 Every one of the existing companies are out
11 of business except for Titan, Denman, us, our friends
12 in Pennsylvania, the small players, so there's very
13 few of us that are left in manufacturing. The range
14 and scope of the product is very unique as well. It
15 goes from a trailer tire all the way up to a giant
16 loader tire that's used in a mining or a quarry
17 application or to broad point farming for the midwest.

18 So we could give you exact information, but
19 I would guess it's going to be anywhere between 12 and
20 15 percent of the domestic market.

21 MR. VASICHEK: I'll agree with Ralph on
22 that. Certainly with my history back with the
23 Goodyear Tire & Rubber Company it was actually even
24 less than that, so I would say roughly in the 10
25 percent range of the overall market.

1 MS. LO: And that's OTR tires alone?

2 MR. VASICHEK: Yes. Correct.

3 MS. LO: In terms of subject OTR tires could
4 you give me a little bit of --

5 MR. VASICHEK: I'm actually talking to the
6 subject OTR tires, but my experience in my previous
7 employment had both the agricultural and the off road
8 tires or total off road tire segment, and that segment
9 within that business with the North America tire ran
10 roughly between eight to 10 percent of the business.

11 Within the large manufacturers, and as Ralph said OTR
12 tires are really a niche business, within Goodyear or
13 Firestone they are one of the smaller portions of it.

14 It's really a niche. To his point, I
15 started with Goodyear 20 years ago and I go back even
16 before that. My family farmed and still farms, and 20
17 odd years ago there were many domestic producers in
18 agricultural and specialty tires in the United States
19 and off road tires, and now it's really just coming
20 down to a handful. The pressures are mounting every
21 day.

22 MR. PENSLER: I'm sorry, Joanna. Were you
23 asking what percentage of OTR tires are in the subject
24 category?

25 MS. LO: Exactly. And related to that I

1 think it might be helpful -- Mr. Hawkins had testified
2 that Titan offers over 3,000 SKUs of OTR tires and
3 those go up to 72 inches in diameter, correct? So out
4 of that, since this book only covers up to 52 there's
5 no way to --

6 MR. STEWART: The petition covers all sizes
7 in the Ag. It is only in what we call the supersized
8 earth moving tires that they are excluded after 39 and
9 above. You had asked two questions. One question was
10 what percent do OTR account of total tires, and the
11 answers that you have heard from the gentlemen go to
12 that, somewhere between 8 and 12 percent.

13 The second question is what percentage
14 certain OTRs, and from a SKU basis, I believe it's
15 fair to say that the vast majority of the SKUs that
16 Titan produces, probably north of 90 percent are
17 certain OTRs, so there's a very small group of SKUs
18 that are not covered if you will. In terms of volume
19 between certain OTRs and total OTRs, your estimate for
20 the industry might be welcome.

21 MR. BURCHFIELD: We would only be excluding
22 maybe 3 percent, and again, on dollar basis, and those
23 dollars would be very large, so they represent more in
24 dollars than in actual units. So earthmover tires
25 above 39 inch that are excluded would represent

1 probably three percent of our sales.

2 MR. VASICHEK: I'd agree with Mr.
3 Burchfield.

4 MS. LO: Thank you. Well, related to that
5 Mr. Pensler had mentioned that specialty trailer tires
6 are not part of the scope. Are there any other OTR
7 tires that are not part of the scope that are commonly
8 sold in the market and also imported?

9 MR. STEWART: Well, the petition identifies
10 what is excluded. There are a range of products which
11 are not included including all terrain vehicle tires,
12 lawn and garden tires and the very large earth moving
13 tires. Those categories were all excluded from the
14 scope as were the tires that Mr. Pensler described.

15 MS. LO: That's part of my question. If a
16 tire is categorized as farming or agricultural but
17 then it's also categorized as, for example, ATV but it
18 can be used for both.

19 MR. STEWART: Well, customs rulings in the
20 categories that we have, there are customs rulings
21 that exclude both ATV and lawn and garden from the Ag
22 and forestry categories that are there. The lawn and
23 garden are not viewed as agricultural tires, and the
24 ATV tires, at least the rulings we've seen, have been
25 classified more as passenger car tires based on use,

1 but those tires are excluded from the scope that's in
2 front of the Commerce Department.

3 Commerce of course has not yet initiated,
4 but assuming they initiate along the scope that's been
5 identified I believe those are the categories that are
6 excluded. That would be considered off the road,
7 which I understood to be your question.

8 MS. LO: I have another question on a
9 different topic. You touched upon how quality
10 standards may vary between imported tires versus
11 domestically produced tires. Could you explain how
12 quality standards are determined in this market? Are
13 there different grades for the same tire? Any kind of
14 distinctions?

15 MR. VASICHEK: I could answer the quality
16 issues. Each company, each manufacturer, has set
17 quality standards that they have for replacement and
18 OEM customers. Also, they have to be ISO-certified.
19 The standards of our product we feel are the finest in
20 the industry along with as far as our domestic
21 competitors also make a fine quality product, and I
22 appreciate them being here.

23 The product that does come over from China
24 at the rapid pace that it has been moving in there, it
25 is perceived to have quality, but if you look at

1 prices and you look at a copy of a product that's
2 being sold as a same product referencing another brand
3 at a much depressed price it makes it very difficult
4 to grow the business.

5 MS. LO: Okay. Thank you.

6 MR. BURCHFIELD: Just a quick comment. The
7 utilization or the application of the product is not
8 similar to a passenger car that has heat, speed and
9 handling characteristic of a product. We're not
10 talking about a car, we're talking on a skid steer
11 that is a piece of equipment used at a landscaper, or
12 a farm, or in construction that literally scrubs off
13 its tread, okay? So the usage is quick.

14 The other issue would be on a farm where the
15 hours at an average farm is anywhere between 300 and
16 500 hours. California might be 2,000 hours because of
17 the type of application. These products mainly move
18 slowly and they're used, and when they fail they
19 usually fail either very quickly or they fail in about
20 three years, okay?

21 So we're not saying that the quality of the
22 product of the Chinese importer is a quality
23 definition. It's not. Because I have to make a
24 choice of putting something on a tractor that I'm not
25 going to use everyday. And we're not talking about a

1 giant tire used at a quarry here, we're talking about
2 I have to make a purchase decision based upon I know
3 that this tractor, I'm only going to use it in
4 Kentucky for 200 hours a year.

5 So that is a price decision more than a
6 quality decision.

7 MS. LO: Thank you very much. I just have
8 one more question on the change over of sizes that Mr.
9 Kramer had touched upon in the plant production. If
10 somebody could explain how long it takes to change
11 from sizes to sizes, if it uses the same equipment and
12 labor?

13 MR. KRAMER: Yes. Size change, it depends
14 on which part of the factory you're trying to change,
15 whether you're trying to change the molding area or
16 the tire building area. The tire building area
17 typically will change over quicker than the molding
18 area depending on the size of the tire, but you can
19 talk anywhere from four to eight hours just for a
20 single size change from one size to another. Not
21 uncommon at all in the industry.

22 MS. LO: So typically about four to eight
23 hours?

24 MR. KRAMER: On the bigger sizes. I mean,
25 you can do it in a couple of hours on the smaller

1 sizes.

2 MS. LO: So same equipment, same --

3 MR. KRAMER: Yes, and instead of people, you
4 know, producing product you've got people dedicated to
5 indirect labor that's not making any dollars for you.
6 When you're forced to do a lot of that change over
7 it's very inefficient for the factory. Well, we ran a
8 record number last month of SKUs in Des Moines. I'm
9 wondering how we did it, but we did.

10 MS. LO: Thank you.

11 MR. BURCHFIELD: I'll add something on
12 capacities. You have a plant that has been
13 historically making a product range, now, we've been
14 adding products and taking products out, all right, so
15 65 percent of our plants' capacity are in the segment
16 of bias tires, not radials, so sometimes it's
17 impossible to change your capacity or make your
18 changes.

19 For instance, if a tire is a tire that's
20 aimed at a curing press at 45 inches and you want more
21 100 inch curing items, if you don't have more 100 inch
22 curing presses and you have idle equipment in 45 inch
23 capacity you can't convert it, you make it idle. You
24 take those people, either lay them off or attrition
25 that whole segment of business.

1 So what I'm saying is that there's 60
2 percent of the market that we need to preserve because
3 we're not going to be like Europe and be a 90 percent
4 radial market because historically the products that
5 we use are aimed at the North American farm market,
6 and their utilization and their application.

7 So when we lose long runs we have to go in
8 and make size changes if possible or exit that
9 business. That's the only choices we have.

10 MR. PENSLER: A little more elaboration on
11 the change over cost. As Jeff said when you have a
12 change over you're changing out a mold. You've got
13 idle machinery plus you've got direct labor and
14 indirect labor depending on how the plant's set up
15 that is going to the change over that is an extra
16 cost, so you are trying to always if possible it is
17 much more efficient to do long runs.

18 As your share declines the cost per unit
19 goes up because you have to change from SKU to SKU
20 more frequently, so that's where the hit comes is it
21 increases your costs through both the capital cost if
22 you have any left on your equipment as well as
23 indirect and direct labor from the increased change
24 overs.

25 MR. HOFMASTER: If I could add a little bit

1 from the perspective of a worker in the plant. One of
2 the best examples I have is what's referred to as an
3 R-1050 tire. It's a skid steer tire that's covered
4 under the scope of this proceeding. We used to run 12
5 molds of that code in the tire plant and 12 molds
6 takes so much of each equipment behind that process to
7 supply that green tire that mold.

8 You have as you've seen in the presentation
9 many different categories in the plant, Banbury
10 mixing, pounder, and when we were running 12 molds we
11 had two tire machines designated to build that tire.
12 We would run bands where the production process builds
13 the bands for that, and you would have large runs of
14 80 to 120 bands at a time.

15 During those runs there's no down time, no
16 change overs taking place. So when we took 12 molds
17 out -- we took 10 molds out, we're down to two molds
18 of that tire right now. We took 10 molds out. Those
19 two tire machines that were designated for that code
20 now have three or four different tires running on it,
21 so they might run six hours, change over, and that
22 tire machine takes two hours to change over.

23 Band tables now have 30 bands runs. So it
24 affects the process from one end to the other which
25 obviously affects majorly the labor cost. One other

1 detriment to many change overs like that is in
2 material costs and scrap costs because whenever you
3 change over a process that does create some
4 complications and adjustments to be made for it to run
5 properly, so it not only adds to labor costs but
6 material costs.

7 That 1070, that tire that I was talking
8 about, was our bread and butter of the plant. Where
9 we've lost that tire it totally affects the process
10 and the earning ability of that company.

11 MS. LO: Thank you. That's very helpful.
12 I'm done with questions for now. Thank you.

13 MR. CARPENTER: Rhonda Hughes, the attorney
14 advisor.

15 MS. HUGHES: Good morning. Let me first
16 state, and this applies to the Respondents as well,
17 that I haven't seen the questionnaire responses, so
18 please bear with me if I ask you something you've
19 already provided, and just tell me that you've done
20 that and I'll move on. I have no idea what these
21 various tires are, and I'm assuming that most of the
22 Commission probably doesn't either.

23 The pictures that were supplied with the
24 slides I think are very helpful to me and would
25 probably be so to the Commission as well. The second

1 supplemental questionnaire document referred to
2 different types of the equipment such as the skid
3 steer, mini loaders, you've talked about the
4 counterbalance lift trucks, et cetera.

5 To the extent that we don't have these
6 pictures in the slides could you provide them as an
7 attachment or something to your brief?

8 MR. STEWART: Of course. We'd be pleased to
9 do that.

10 MS. HUGHES: Maybe the tires like you had
11 with the slides. I think that would be very helpful.
12 Certainly it's going to get me into the next topic,
13 which is the like product, and trying to get a handle
14 on that because obviously there's this big universe of
15 these tires out here, and it's more than a little
16 confusing.

17 In the amended scope that you provided we've
18 got some discussion of agricultural. It seemed to me
19 there were maybe three general breakdowns,
20 agricultural, construction and industrial, but they
21 seem to have gotten messed a little bit with today's
22 presentation, maybe agricultural, I think construction
23 was also with /industrial or something like that, and
24 maybe these categories aren't as well-defined as maybe
25 I think they are.

1 Then there's a mention of earth moving,
2 which I don't know if that's just agricultural or
3 whatever. Could somebody explain this a little bit
4 more for me?

5 MR. HAWKINS: The off the road tires we're
6 including here are if we break them down by category
7 agricultural type things I think are probably readily
8 apparent. It's things that are used on farm
9 equipment, both implement and sort of tractor type
10 applications. Earth mover is sort of a category
11 within the industry.

12 The RMA, Rubber Manufacturers Association,
13 breaks it down by earth movers. Basically it's the
14 very large loaders and haul trucks that you might see
15 at mine sites, or building roads, or building dams.
16 Very large haul trucks, and the loaders that take the
17 dirt and put them in the haul trucks and the haul
18 trucks that haul it away.

19 Probably the last category is a little more
20 confusing. It's sort of the industrial construction
21 category. That's really a universe of just about all
22 the other special pieces of equipment that you might
23 find in an industrial setting. It would include
24 things like tow motors that you might see in a
25 warehouse, the equipment at a port that will move the

1 containers off a ship and then load them onto the
2 trucks.

3 It would include bobcats, you know, that
4 you'll see at just about any kind of local
5 construction site. The small things that you'll see
6 around Washington where they're moving the sand to
7 make concrete on a construction site. So it's kind of
8 a catch all of all the other things. What they kind
9 of all have in common is you will see them, they're
10 used in an off road application which means you won't
11 see them on a highway like a car or a truck tire.

12 They're used to move and haul materials
13 around all these various sites. Is that somehow
14 helpful I hope?

15 MS. HUGHES: Yes, it is. Being that the
16 tires go from eight inches to 54 inches, is there any
17 size breakdown within these categories? Are the
18 agricultural tires, for instance, just within one
19 subset in terms of size, or would they run the gamut?
20 Is there any overlap between these categories?

21 MR. HAWKINS: That's kind of a rough
22 category, but the agricultural probably runs the
23 widest gamut as far as rim diameters, eight inches to
24 72 I think is the widest. I think the earth movers
25 would probably be the next widest maybe starting at 20

1 inch up to a 39, and then the industrial are more I
2 think focused on the smaller 20 inch rim diameters and
3 so forth.

4 I think we could probably provide, you know,
5 if you wanted to see it a pretty detailed breakdown of
6 all of the rim diameters available.

7 MR. STEWART: The testimony also I believe
8 shows us that within these categories what is covered
9 in the petition to the extent that there are sizes for
10 industrial, or construction, or earth moving, or
11 agriculture that they can be made interchangeably in
12 the plants on the equipment. The reason for the
13 exclusion of the super large earth moving tires,
14 mining tires, is that's not true for them.

15 That's where there have been significant
16 shortages in the marketplace that you'll undoubtedly
17 hear about this afternoon. That's exactly because you
18 can't simply shift them on to the other equipment to
19 have that. So the coverage is intended to deal with
20 the products that are made in the same facilities that
21 move through the same channels. Within any of these
22 categories if you have the same or similar size ranges
23 then you will have substantial overlap.

24 That is the case. The scope indicates that
25 most tires are in the eight to 54, which is a number

1 you use, but the scope language doesn't exclude farm
2 tires that are above 54. As the testimony this
3 morning went through, at least in Titan's case, they
4 produce up to 72 inch with regard to their Ag tires.

5 MS. HUGHES: Okay. The scope also excludes
6 the tires used for mining and construction that are,
7 what, 39 to 54 inches in size. Can you explain why
8 that particular type of tire is left out?

9 MR. STELTMANN: Dan Steltmann of Titan Tire.
10 Yes. The tires that are 39 inches and above on the
11 earth mover side of this are outside the scope because
12 they do require special equipment to build them first
13 in the building machine, but also, especially in the
14 curing equipment. They can no longer fit in the 100
15 inch press and require special pot heaters. There's a
16 distinct line there.

17 MS. HUGHES: So they're made in different
18 manufacturing facilities than the others?

19 MR. STELTMANN: Well, we've got 100 inch
20 presses in all three of our manufacturing facilities,
21 but only one of these manufacturing facilities have
22 the giant pot heaters which are required to build
23 these large tires. Of course their sizes are a lot
24 larger than the cured tires that are included, but it
25 is really the curing and the building machinery that

1 is required that makes them different.

2 MS. HUGHES: Is there been Chinese
3 competition with those tires?

4 MR. STELTMANN: They do import all the way
5 up through the 57 inch in the earth moving but haven't
6 affected the market as it is in the smaller sizes.

7 MS. HUGHES: Okay. Well, let me ask
8 counsel, how would you have the Commission determine
9 which is the like product or like products?

10 MR. STEWART: Well, as the Commission staff
11 normally do you start with the scope and look to see
12 what is identical or similar. There are identical
13 products to what is included in the scope. There are
14 reasons for why Product A, or Product B, or Product C
15 was not included in the scope, but your starting point
16 obviously is what the scope is and what the domestic
17 industry produces, whether it produces the same item.

18 Because as you go through the criteria,
19 whether it's the physical characteristics, whether
20 it's the plants, and equipment and the workers,
21 whether it's the channel of distribution, whether it's
22 the relative price, all of the items that are covered
23 in the scope are viewed by Petitioners as a single
24 like product.

25 While there is a continuum of sizes from

1 small to large it is also true that for any particular
2 size if there is an industrial, construction,
3 earthmoving, farm application, you will have products
4 that are similar in design. In fact, they may have
5 the same casing with simply a different tread design
6 on that, I think that's correct, and so we believe
7 that there is a single like product.

8 And while we're pleased and happy to go
9 through any of the like product issues here in more
10 detail, we're also happy to address them step by step
11 in postconference briefing.

12 MS. HUGHES: Well, I just mainly wanted to
13 get it out today whether you thought there was one
14 like product, and apparently it's on the basis of the
15 continuum.

16 Now, Mr. Pensler, was it who had said if I
17 understand you don't want to amend the scope, you just
18 want the Commission to include as like product the
19 specialty trailer tires. Is that correct?

20 MR. PENSLER: Correct.

21 MS. HUGHES: Okay. Well, before you go on
22 could I get Mr. Stewart's opinion on --

23 MR. STEWART: Just so I think the Commission
24 staff is clear I believe Mr. Pensler is hoping that
25 the scope of the petition would be modified, which it

1 is not going to be modified by the Petitioners. I'm
2 not sure he understands the ramifications if it's
3 included. Like products are not included in the
4 scope.

5 MS. HUGHES: Okay.

6 MR. STEWART: His desire is to see it part
7 of the scope. You've heard both from us and from
8 other domestics that there's not that support to do
9 that. I'm happy to have him answer in terms of what
10 he would like to see, but it's not part of the scope
11 and it's not going to be part of the scope at least in
12 terms of what the Petitioners put forward.

13 MS. HUGHES: Okay. Would you have the
14 Commission determine that it should expand the
15 definition of a like product to include those
16 specialty tires?

17 MR. STEWART: We don't believe that any of
18 the items that are excluded should be included as to
19 the like product. As Mr. Pensler indicated, it is not
20 a large category, so the reality would be it would
21 make very little difference one way or the other in
22 terms of the Commission's analysis at the end of the
23 day.

24 We will present in our postconference brief
25 our analysis of the six factors, but we don't believe

1 it or any of the other excluded items should be
2 considered part of the like product for purposes of
3 this preliminary determination.

4 MS. HUGHES: Okay. Great. Thanks.

5 Mr. Pensler, to the extent that you believe
6 to the contrary in your postconference brief if you
7 could explain using the Commission's six factors why
8 you believe that the Commission should do that?

9 MR. PENSLER: Yes. Thank you.

10 MS. HUGHES: Thank you. Okay. There is
11 some talk of the OEM market versus the replacement
12 market, and obviously, they operate at least a little
13 differently. Are the tires manufactured for the OEM
14 market actually different than the tires manufactured
15 for the replacement market? Not the same tires?
16 Okay.

17 MR. STEWART: You would appreciate, Ms.
18 Hughes, that in the type of equipment you're talking
19 about, particularly whether it be on farms or
20 factories, that the equipment lasts a long time.

21 MS. HUGHES: Yes.

22 MR. STEWART: And so not surprisingly there
23 is a significant size of replacement market versus the
24 OEM market, and so the two-thirds figure that came out
25 of *Tire Dealer* magazine for the 2005 time period is I

1 believe a reasonable rule of thumb as to the split.
2 For an OEM producer or a replacement producer you're
3 shooting for the same market. You produce the item to
4 inventory and sell to both.

5 MS. HUGHES: Okay. Great. In your
6 postconference brief could you also explain what you
7 believe to be the pertinent conditions of competition
8 relevant to the industry, or you could state so here
9 if it's easier.

10 MR. STEWART: Pleased to do it in
11 postconference, ma'am.

12 MS. HUGHES: All right. Is there any
13 business cycle? Understandably, I get that depending
14 how the farm sector is doing there might be more
15 purchase of equipment and thus tires, but beyond that,
16 you know, maybe if there's more construction is that a
17 high or something like that? Is that the way the
18 cycle works?

19 MR. HAWKINS: Yes, there's definitely a
20 cycle to the business. I think Mr. Burchfield
21 mentioned it with respect to Bridgestone, and I think
22 we would have to agree. The last high point in the
23 cycle was 1999. The business was kind of on a
24 downward trend through 2003, then somewhere in the
25 late summer of 2003 the cycle has changed and we've

1 been on an up cycle pretty much since then.

2 It's pretty much tied to the agricultural
3 and the commodity cycles.

4 MS. HUGHES: Okay. Thank you. It's obvious
5 from your testimony that you maintain the U.S. is an
6 increasingly attractive market for China. Why is
7 that?

8 MR. HAWKINS: In my opinion there's a couple
9 of things. Several of our competitors have production
10 capacity in Europe and Asia and there are strong
11 markets there, I think especially in Asia in the
12 mining business. I think a fair amount of their tires
13 go there, which I think made the U.S. market somewhat
14 attracted to Chinese people here.

15 MR. VASICHEK: Let me add to that, Paul.
16 Certainly on some of the items that we were talking
17 about with our bread and butter like Mr. Burchfield
18 talked about and the small cross-section bias, that's
19 been part of the family farms for 60, 70 years where
20 there's a high population of replacement product out
21 there. That's what was attacked at first, the 11-L-
22 15s, 12-424s, those types of sizes, and so that
23 population was there for excess.

24 MR. BURCHFIELD: The world's largest
25 agricultural market is the United States, second in

1 North America would be Canada, so North America is the
2 world's largest agricultural market in sizes of units,
3 and sizes of farms and number of pieces of equipment.
4 It's not uncommon for one farm to have 13 pieces of
5 equipment. So you have a multiplexity within your
6 facilities to support those products.

7 The products last forever, and the equipment
8 lasts forever and your product SKUs get bigger and
9 bigger as you try to keep at base. So it is the most
10 attractive market to come after. The Europeans
11 produce more radials than bias, so for them to come
12 over here they don't have the product range. So it's
13 quite easy to attack 10 to 20 sizes in this market and
14 get a foothold without supporting the whole industry.

15 MS. HUGHES: Okay. What about the
16 industrial aspect of the market? Does the U.S. have
17 the edge in that as well?

18 MR. VASICHEK: I can certainly answer that,
19 too, as far as when it goes to up. I'll call them
20 skid steers but everybody thinks of Bobcat since
21 Bobcat is really the one that started the whole
22 system, but if you look on the industrial side with
23 skid steer motors with the boom of construction, which
24 has gone back somewhat, but those tires all are
25 predominantly bias.

1 They're predominantly two sizes, 10-16-512,
2 16-5. Very easy to manufacture, can do very long runs
3 on it. If anything, we've probably felt that pressure
4 on that segment as strongly as we have on all parts of
5 the OTR business.

6 MS. HUGHES: Okay. There's been mention
7 that raw material costs are increasing. This is
8 something that I suspect that you probably are
9 providing in the questionnaire responses. Have you
10 broken down like which raw material costs are
11 increasing and to what extent, over what period of
12 time? Okay. All right. Thanks.

13 MR. DORN: I believe there is a line item in
14 the financial section of the questionnaire for raw
15 material costs, and of course we provided that.

16 MS. HUGHES: Okay. I'm thinking more of a
17 breakdown since there obviously is more than just
18 rubber involved. I don't know how detailed the
19 questionnaire asked for the information. If you don't
20 have it you don't have it, but if you could just give
21 us some kind of overall idea of which costs are
22 increasing more.

23 MR. BURCHFIELD: I can give you the trend by
24 every type of material for the last 10 years if you
25 want it. I live this every day, all right? In fact,

1 I'm afraid to open up a newspaper to see what the
2 trends are these days, but yes, we have that in it.
3 Material cost is now for the agricultural segment
4 alone not counting the Bloomington plant roughly
5 approaching 58 percent of our total cost.

6 Labor cost now in our facility is down to 25
7 percent.

8 MS. HUGHES: Okay. Would this be typical of
9 the industry? Yes? Okay.

10 MR. SALONEN: Yes, and we can also address
11 that in further detail in the postconference.

12 MS. HUGHES: Okay. Thank you. There was
13 also a mention that there are a number of customers
14 that are shifting purchases to China. If you could
15 just give us an idea in the postconference brief just
16 how extensive that is if you haven't already done that
17 in the questionnaires as well.

18 MR. SALONEN: We actually provided a fairly
19 detailed list in Exhibit 16 to the petition.

20 MS. HUGHES: Okay. I don't recall, did that
21 have dollar amounts attached to it as well as names?

22 MR. SALONEN: I have to go back and recheck.

23 MS. HUGHES: Okay. All right. There was a
24 statement that the imports of the larger size tires
25 are among the most rapidly growing. Which sizes are

1 we talking about there?

2 MR. STEWART: The import category does it
3 for 25 inch and above. That's the break point in
4 import statistics. That would include product both
5 that's covered, and it would include product that is
6 excluded since there is only a single category for the
7 industrial run large size tires. So we don't have
8 from import statistics a breakout of which portion of
9 those would be excluded. But that's the size break on
10 the import stats.

11 MS. HUGHES: Okay. Thanks. Now Mr.
12 Burchfield I think had mentioned unscheduled shutdowns
13 that had occurred tacked onto your maintenance times.
14 Have any other members of your industry experienced
15 the same sort of thing?

16 MALE VOICE: Yes, we have.

17 MS. HUGHES: Okay. Could you explain
18 further in the postconference brief to what extent
19 you've experienced that?

20 And is this just this year, Mr. Burchfield,
21 or over the last year, or is it something that's been
22 recurring and is becoming common?

23 MR. BURCHFIELD: Let's hope it's not common.
24 1999, 2000, the industry suffered a recession, and we
25 had to lay off roughly about 250 employees. So that

1 was more dramatic than just taking weekends out and
2 days out. The 16 days did not reflect the reduction
3 of the production, it just reflected the fact that we
4 took production down completely to zero, okay?

5 We probably should add to you how much we
6 took production down to keep people employed. That's
7 important because once we lay off somebody they'll
8 stay on a list, but in Des Moines and Bloomington they
9 might get a job someplace, in some cases they won't,
10 because if they're a skilled tire person there isn't a
11 skill set that they can take that skill set to,
12 especially if they're a tire builder. There's nothing
13 they can do.

14 They can paint houses. But we need them, so
15 we train them, develop them, educate them. We have to
16 keep them. We just can't afford to lose them. You
17 either have to exit the business or you have to keep
18 the employee there.

19 MS. HUGHES: Okay. Thank you.

20 MR. HOFMASTER: In 1999 we also realized a
21 lay off where 750 people were laid off. We were at
22 750 employment then it was down to 1,000 then after
23 that lay off. Several of our members through the
24 Trade Act received some training, got into some other
25 opportunities. Currently we still have 200 on lay

1 off, and that's not to say that we've called back 550.

2 The number is probably about 200, maybe 250,
3 because about 50 percent realize other opportunities
4 and know that the recall may be up and down and may
5 come back for four months, which has been the
6 practice. Four or five months they give us a job that
7 they acquired, come back to work and then go back out
8 and don't have that job.

9 So some of them have not returned, but we
10 still have 200 on lay off. So it started in 1999 and
11 progressed since then.

12 MR. HAWKINS: I think it's kind of important
13 to note that in 1999 through 2003 we were kind of on a
14 down cycle down in the industry. I mean, these lay
15 offs were caused by conditions in the industry
16 generally. Right now what you're seeing is even
17 though the market's fair price is pretty strong you're
18 having lay offs. I think that's kind of a result of
19 the increased tires coming in and not the economic
20 conditions.

21 MS. HUGHES: Okay. Thank you. Mr. Pensler
22 had mentioned that he's importing subject merchandise
23 basically. Is this sort of a business decision that
24 it's just going to go on until whenever? Until the
25 situation changes?

1 MR. PENSLER: In business to make money. We
2 couldn't make money with those tires when we
3 manufactured them, we could make money by importing
4 them. If we could make more -- every tire that we
5 import at the moment we would prefer to manufacture
6 internally to them.

7 MS. HUGHES: And you're capable of
8 manufacturing them?

9 MR. PENSLER: We have capabilities to
10 manufacture. There is a new line we are bringing in
11 that we did not go ahead with the capital plan, but we
12 would have needed to add it and we will bringing that
13 line in as well.

14 MS. HUGHES: Okay. So this isn't just a one
15 time decision to satisfy a particular customer or
16 anything? It's ongoing?

17 MR. PENSLER: No, this is not to satisfy a
18 single customer. This is an observation of the market
19 and a reaction to where it sits at the moment.

20 MS. HUGHES: Okay. Are other producers
21 experiencing the same situation? To the extent you
22 need to provide this in the postconference, please do
23 so and elaborate.

24 MR. STEWART: We have information in the
25 questionnaire to begin with, and if it's not covered

1 there we'll be happy to deal with it postconference.

2 MS. HUGHES: Okay. Thank you. Relative to
3 Mr. Burchfield's comment that there wasn't a quality
4 decision made with respect to certain tires is quality
5 not a very important factor in purchasing decisions to
6 the extent you know?

7 MR. BURCHFIELD: No. I would have to say
8 that was not my intention.

9 MS. HUGHES: Okay.

10 MR. BURCHFIELD: For our brand we have a
11 very strong reputation for quality, and we charge a
12 premium for our product. That is not a problem.
13 We're not saying that we won't continue to charge a
14 premium. But when the differential is up to 50
15 percent between your product and another product the
16 quality perception of the product is only one purchase
17 issue, if the cheaper product is okay for the use it's
18 going to be going on, and at that price a dealer
19 cannot afford not to buy it.

20 The point that was being made is that in a
21 distributor's network a distributor will say I'll buy
22 this tire because Joe distributor in my same area may
23 buy that product. So, yes, Firestone will sell you at
24 a premium brand, and by the way, when someone calls in
25 at a dealership going to a distributor saying now I've

1 got the Chinese product for X and I've got Firestone
2 at 2X, the guy says give me the Chinese tire.

3 MS. HUGHES: Okay. All right.

4 MR. PENSLER: And I would say frankly that
5 Denman is probably hurt more by that than Firestone
6 even. We would get replaced as being a nonslags
7 carrier. Denman has a good brand and a good
8 reputation for quality, but the brand is not nearly as
9 strong as Goodyear or Firestone, and we would
10 frequently be replaced by the Chinese product.

11 There is variability I would say in quality,
12 also. There was a sense that all the Chinese quality
13 is good. Not the case. Some is, and some of the
14 people that bring in good quality are here, some is
15 not. So there is some meaningful variability coming
16 from the facilities in China.

17 MS. HUGHES: Okay. Do the nonsubject tires
18 measure up more in terms of quality than the Chinese
19 tires? No.

20 MR. PENSLER: No.

21 MR. STEWART: I'm not sure they understand
22 the question, Ms. Hughes. You're talking about
23 nonsubject being tires that might come in from
24 Japan --

25 MS. HUGHES: From Japan, France or wherever,

1 yes.

2 MR. STEWART: The answer there would be yes
3 because in many cases they are the big international
4 brands, and so they are high quality products from
5 operation Michelin out of France, Michelin out of
6 Canada, Michelin --

7 MR. PENSLER: I'm sorry, I thought you were
8 referring to the larger sizes where there's typically
9 more problems.

10 MS. HUGHES: No. Different countries.
11 Okay. All right. Mr. Burchfield also was explaining
12 that it's not easy to change over in terms of
13 production. In the postconference brief I guess if
14 you could give, the various producers, more detailed
15 information as to exactly what's involved in a change
16 over in terms of the mechanics of it, the time, the
17 costs, and changing back.

18 Maybe it's just the same costs again and the
19 time, I don't know, maybe not. So if you could
20 explain that a little better I'd appreciate it. Of
21 course, if you could help the Commission by explaining
22 what your take on the volume price and impact factors
23 are it needs to consider in your postconference brief
24 we'd appreciate that.

25 Also, analyze the threat factors that the

1 Commission has to consider. Believe it or not I have
2 just one more question, and it's about the Bratsk v.
3 Aluminum Smelter v. United States case. Well, two
4 part question. Do you believe the OTR tires to be a
5 commodity product?

6 MR. STEWART: The basic answer would be no.

7 MS. HUGHES: Okay. All right. So then you
8 would take the Bratsk test not to apply I assume?

9 MR. STEWART: I think it doesn't apply both
10 because the product itself is not a commodity and
11 second, the nonsubject imports are not competitively
12 priced vis-à-vis the Chinese for the exact reason we
13 went through, that you have the large international
14 global brands occupying the main positions, and they
15 are priced comparably to where U.S. product would be.

16 There would be no incentive to shift from
17 there as opposed to produce here for those types of
18 products.

19 MS. HUGHES: Okay. Thank you very much,
20 everybody.

21 MR. CARPENTER: Clark Workman.

22 MR. WORKMAN: Yes. I had a few questions.
23 Now, if I understand rightly the Chinese product
24 competes more heavily in the replacement market than
25 the original equipment market. Is that correct?

1 MR. STEWART: That was not the testimony,
2 Mr. Workman. It is certainly the case that they have
3 gotten a large foothold in distribution and
4 distribution for replacement is two-thirds of the
5 market, but I believe in the case certainly of Titan
6 and I believe also of Bridgestone Firestone there was
7 indication that there was substantial loss on the
8 upside as well.

9 MR. WORKMAN: I see. Well, are there some
10 product areas where the Chinese product does not
11 compete at the present time?

12 MR. STEWART: The answer to that would be
13 sure. With 3,000 SKUs on a Pareto distribution
14 analysis you would see that a handful of SKUs would
15 account for the lion's share of the volume. That's
16 true in OTR tires as it is true for almost any other
17 product. The Chinese have come in after that. So
18 there would undoubtedly be SKUs up and down the range
19 that are small volume where there hasn't been
20 significant competition.

21 MR. WORKMAN: Well, they tend to compete
22 more in smaller tires, though, than in the larger
23 tires. Is that correct? I know there has been some
24 movement in the direction of the larger tires you
25 said.

1 MR. STEWART: When you talk smaller tires
2 you're basically talking tires that are under 25
3 inches in the frame, and the volume of tires that are
4 consumed above that are also a much smaller number, so
5 they've grown very rapidly in the other segment. They
6 have perhaps less of a market share in that segment.
7 They've been growing very rapidly there as well.

8 MR. WORKMAN: I wondered about pricing. You
9 said the Chinese tires are quite a lot cheaper. Do
10 tire warranties matter in this business? That is, are
11 there cheaper tires that have shorter warranty periods
12 or longer --

13 MR. VASICHEK: I think I can answer that one
14 from the sales and marketing side. The warranties do
15 matter. I would hope that the other manufacturers
16 with me understand the competitive nature of the
17 warranties. There are some warranties that I've read
18 of, some Chinese exported product to the United
19 States, that run a lifetime warranty as long as it has
20 useable tread above 2/32nds.

21 Typically, the majors all run off either a
22 year in tread depth warranty. After a certain period
23 that warranty will expire. You'd be surprised that
24 even on your car you've probably got a longer warranty
25 on your tires on your car than the car itself.

1 MR. WORKMAN: Yes. Well, so there is some
2 difference in the warranties?

3 MR. VASICHEK: Yes. Warranties are
4 determined by each manufacturer.

5 MR. WORKMAN: Right. There's no difference
6 really, though, in terms of it being shorter or
7 longer, right?

8 MR. VASICHEK: It all depends on how they
9 want to market it, but there are some manufacturers
10 that will market a lifetime warranty as long as
11 there's useable tread on that tire.

12 MR. WORKMAN: Okay. One other thing you
13 were talking about, are there price points in this
14 business? I know there are some domestic companies,
15 you could just talk about the domestic companies, that
16 are high end and then sort of a medium and lower cost.
17 Is that really true?

18 MR. VASICHEK: That's true. Even in the OTR
19 business and overall tire business there will be price
20 points. There will be a one, two or maybe even third
21 tier product. Certainly on some of the products we
22 offer we have a tiered level form depending on the
23 application and the customer that we're targeting, but
24 there are some of these items that we're seeing that
25 are coming in that as Mr. Pensler and Mr. Burchfield

1 have said are coming in below even our raw material
2 costs.

3 I can't put that into a tier because I've
4 got no idea what the hell I'd put it. That's the kind
5 of pressure that we're hitting.

6 MR. BURCHFIELD: From another price point
7 when the product that's coming in looks exactly like
8 your product, in fact, you know, they've had to taken
9 one of our existing products and remolded off of that
10 and then sold it as our product and it said in places
11 outside United States where we do compete saying that
12 this is Firestone's Chinese brand.

13 It looked like your historical brand that
14 you've been selling for 20 years. So we have to
15 compete not only with the people across the room here,
16 but we have to compete with our own product and it's
17 sometimes 40 or 50 percent under our price. So, yes,
18 there is a price point, but the price point is it
19 doesn't do you any good to set a premium price if you
20 can't even get the lowest price.

21 We have to live in this market. We set a
22 premium price, we don't get it, we have to come back
23 down. I have a plant to run. So even when we move
24 down to those prices, like I said in my brief, even if
25 we come down in price to keep from losing the share we

1 just lose more money.

2 MR. WORKMAN: Okay. One other thing. You
3 were saying you have no serious price competition from
4 any other source other than China, right? Japan or
5 any of these others, they're not a problem, none of
6 the other import sources? Okay. I have no other
7 questions.

8 MR. CARPENTER: David Boyland, the auditor.

9 MR. BOYLAND: Good morning. Just a general
10 question. In terms of manufacturing OTR tires is
11 there a difference in the level of labor intensiveness
12 as the size of the OTR tire increases?

13 MR. STELTMANN: Certainly. As the size of
14 the OTR tire increases you generally will go from a
15 single bead, to a twin bead, to a three bead
16 construction or even to a four bead construction, all
17 of which creates more processes internal to the plant
18 both in the making bands component, making beads, as
19 well as assembling them, as well as the curing of
20 these tires will be dramatically longer.

21 It takes that much longer to heat a tire
22 that's 12 inches thick versus three. So the costs
23 will increase dramatically as the size goes up.

24 MR. BOYLAND: So in addition to the volume
25 change overs it would be the case that in addition to

1 shorter production runs you also have actual higher
2 costs with a tire?

3 MR. KRAMER: Yes. The size change over is
4 one of the bigger issues that an off the road tire
5 company is going to contend with versus say a
6 passenger car that's going to make the same thing, you
7 know, endlessly. When you're moving your direct labor
8 to indirect processes, which is tooling issues,
9 changing over from one size to another, you're
10 spending that labor on things that really don't
11 produce product and your costs really escalate when
12 you start funneling more and more manpower into those.

13 Then as you size change you always have
14 quality issues that you need to deal with as you're
15 kind of getting it going so to speak.

16 MR. BOYLAND: In terms of the level of
17 automation within each manufacturing facility is it
18 generally the same for any diameter, it's just a
19 matter of this issue of adding beads and higher direct
20 labor costs? Is the process essentially the same for
21 all diameters?

22 MR. STELTMANN: Not when you compare tires
23 that are in the scope to tires that are out of the
24 scope.

25 MR. BOYLAND: Okay. So that gets to this

1 other issue of a whole other process or facility?

2 MR. STELTMANN: Right. The tires that are
3 outside of the scope will of course I mentioned
4 require the additional curing equipment, the large pot
5 heaters that aren't in our other three facilities or I
6 believe in the Firestone plant in Des Moines. But the
7 major differences are just the machinery required to
8 support a tire that weighs 4,000 pounds as opposed to
9 a tire that weighs let's say 1,200 pounds, you know,
10 the bearings are bigger, the shafts are bigger.

11 Yes, you can use the large equipment to
12 build a small tire but very inefficiently because it's
13 got dedicated equipment.

14 MR. BOYLAND: And in terms of OTR within the
15 scope do the U.S. production facilities all use the
16 same manufacturing process or is there some
17 differences in terms of the level of automation?

18 MR. BURCHFIELD: There are inherent
19 differences based on culture, based on your
20 technology, but overall the process is like we showed
21 up there. It comes out of the, you know, Tire 101.
22 Within that there's many different scopes. Our
23 chemistry is very different than their chemistry, for
24 instance, in the manufacturing of materials.

25 We have tire assembly equipment strategies

1 that are different, we build our bias tires
2 differently to a point than they do, we build our
3 radial tires differently but to a point than they do,
4 and at the end of the day it comes out a bias tire and
5 it comes out a radial tier, okay?

6 MR. BOYLAND: Okay. Do those differences
7 relate to the level of automation or capital
8 equipment? I mean, are there fundamental differences?

9 MR. BURCHFIELD: Let's just talk bias real
10 quickly. Bias, what we have been doing as an
11 industry, and that's probably why we're still in
12 business, is we've been driving technology in an older
13 segment of business to drive costs down. So we have
14 done what they told you not to do at business school,
15 do not capitalize in dead end markets, but when the
16 market is 60 percent of your business you have no
17 choice.

18 We've got a professor here. So the point is
19 we have capitalized in these segments of business to
20 drive down costs because if you don't address costs
21 long-term you're out of business anyway. So we have
22 done that, and I know Titan has done the same.

23 MR. BOYLAND: So within the industry when
24 I'm looking at average costs I have to keep in mind
25 that each company has differences in terms of the

1 automation level, of capital intensiveness? I mean,
2 is that a fair statement to a point?

3 MR. PENSLER: Yes. I don't think the spread
4 is the same as if, for example, if you were to look at
5 a passenger tire where you could go into a passenger
6 tire plant and see nobody touch it from the front
7 until basically when it's coming off. All of us that
8 are doing the OTR at least around this table, when you
9 walk through the plant you would notices differences,
10 but they would be smaller than huge qualitative
11 changes.

12 It wouldn't be order of magnitude where one
13 was all the way automated all the way through. There
14 would be some pieces that were different, but if you
15 walked into a passenger tire plant you'd go wow, this
16 is different. It would not be that kind of
17 qualitative difference.

18 MR. BOYLAND: Okay.

19 MR. STEWART: If I could just add one
20 additional comment, Mr. Boyland, since your questions
21 seem to go to what you would expect to see in
22 questionnaire responses. As companies have evolved
23 differently there also can be different cost
24 structures because of those evolutions. The
25 Commission has done lots of cases in steel, and

1 obviously when assets are coughed up either because
2 companies are getting out of businesses where they go
3 through bankruptcy you can change the structure of
4 your costs by the acquisition of those types of
5 assets, something that somebody who has been in the
6 business and hasn't gone through that would not have
7 reflected on their books and records.

8 MR. BOYLAND: Thank you very much. I have
9 no further questions.

10 MR. CARPENTER: Ray Cantrell, the industry
11 analyst.

12 MR. CANTRELL: Good morning. Thank you all
13 for your testimony. I hope the corn is growing
14 rapidly in Des Moines and other parts of the cornbelt.
15 Good for Ag business I assume with record planted
16 acreages. My job as the industry analyst is more
17 technically-oriented, and my colleagues have asked a
18 number of questions that I had intended to address.

19 Mine primarily start with the raw materials
20 which I understand are pretty well-documented and
21 addressed. I haven't seen the questionnaire
22 responses, but it sounded like you've got a good
23 breakdown of your raw materials. I just assume that
24 there's more natural rubber going into the OTR tires
25 than say passenger tires or perhaps truck and bus

1 tires?

2 MR. BURCHFIELD: For our chemistry, off-the-
3 road products probably have twice as much of a
4 percentage as a passenger tire. Passenger tires
5 require certain heat differences and handling
6 differences, wet weather traction, and they are very
7 complicated product lines in the sense of compounding,
8 whereas an off-road tire, like a giant tire or a tire
9 that's used in Bloomington and in our ag. tires
10 probably have a significant portion of natural rubber
11 versus synthetic. We use both, of course.

12 MR. CANTRELL: And I believe the natural
13 rubber is more expensive than --

14 MR. BURCHFIELD: -- it is today.

15 MR. CANTRELL: -- the synthetic.

16 MR. BURCHFIELD: Yes. It's gold.

17 MR. CANTRELL: Okay. So I think that
18 probably takes care of the raw materials. Of course,
19 I know you've got a lot of the covering black in
20 there. You've got steel. On the radial side, do you
21 have any steel plies in there, or is it --

22 MR. STELTMANN: -- or is it nylon? Most of
23 the agricultural-type tires in the scope are nylon-ply
24 tires, whereas the smaller, earth-moving tires, the
25 25-inch tires, would have a steel carcass ply.

1 MR. CANTRELL: Do you have steel belts in
2 those tires?

3 MR. STELTMANN: We have steel belts in both
4 ag. and the earth-moving tires, yes.

5 MR. CANTRELL: Okay. I also am required to
6 do a description and uses, and I understand you
7 mentioned the term "SKUs," which I take to be the
8 number of different models and types of tires.

9 MR. STELTMANN: Yes. "Stock-keeping unit."

10 MR. CANTRELL: I wouldn't venture to guess
11 how many, but there are several different models of
12 tires. I think someone mentioned thousands of units,
13 different types.

14 MR. STELTMANN: If you strictly talk size,
15 yes, probably, but within internal to each size, you
16 would have different ply ratings, the different
17 carrying capacities. You can also have different
18 options, as far as the tread compounding for certain
19 applications, so the amount of SKUs goes up
20 dramatically once you start making those differences.

21 MR. KRAMER: If you want to address that,
22 what we're referring to is the number of catalog
23 numbers that you would see in a combination of Titan,
24 General, and Goodyear brands. There's going to be
25 3,000-plus different catalog numbers you could order,

1 and, as he said, one catalog number may be the same
2 size as another one, just a higher ply rating.

3 MR. CANTRELL: Our time is limited, so
4 anything that I bring up that you can address in post-
5 conference, you know, if you could break these down
6 into more simplistic categories. You mentioned there
7 are probably a few major categories with
8 subcategories.

9 MR. STEWART: We would be pleased to do
10 that, Mr. Cantrell.

11 MR. CANTRELL: Okay. I see, as far as the
12 production process, you gave us a nice diagram, which
13 I hadn't seen, and it was referred to, I think, as
14 "Production 101" on these tires. But I was just
15 curious, if you go into a Titan plant or other plants,
16 I mean, I guess you're looking at a number of
17 production lines.

18 MR. KRAMER: Yes. I may be the unique one
19 in the room, as I've had the privilege of working for
20 10 years for the competition, literally, at
21 Bridgestone/Firestone, so I'm familiar with what they
22 were doing 10 years ago, anyway.

23 Coming over to Titan, I know their
24 processes, and then, further, we purchase Goodyear, so
25 now I've seen all of the facilities, and they are all

1 very similar in the basic -- that diagram you have
2 there would work for any of the facilities. You can
3 get into all kinds of specialties and little quirks,
4 but that flow diagram works very well for all.

5 MR. CANTRELL: Okay. You know, any
6 additional detail you could give me in post-conference
7 on the production process, I would be most
8 appreciative because I'm required to describe that.

9 In the OTR manufacturing process, if you
10 broke down, like, totally automated processes to semi-
11 automated processes, I would assume you've got both,
12 depending on the type of tire you're producing.

13 MR. KRAMER: In our industry, it's extremely
14 difficult to automate completely because of the size
15 changes. As you mentioned earlier, it's hard to get
16 one machine to do everything, although we've done a
17 very good job of a lot of the semi-automation, and I
18 know that Firestone has as well. There are portions
19 of it that you can get some labor out of, but it's not
20 going to look anything like a passenger plant.

21 MR. CANTRELL: Uh-huh. Okay. So would this
22 require more personnel, then?

23 MR. KRAMER: When we give plant tours, one
24 thing that's very striking to most people is the
25 amount of labor it takes to build big, off-road tires.

1 MR. CANTRELL: Uh-huh. Also, it's been
2 mentioned that you're producing more bias tires than
3 radial tires, which is counter to the passenger tire
4 industry. What are the advantages of the bias tire in
5 the OTR realm versus the radial?

6 MR. STELTMANN: The bias tires and radial
7 tires are both designed to the same standard, as far
8 as size. They are interchangeable, and the
9 manufacturing process, at least in the case of Titan,
10 is very similar. The first stage is you start
11 building the tires. All of the processes upstream are
12 all the same. There is only one additional stage that
13 is used when you produce a radial tire.

14 But the biggest difference between a bias
15 and a radial is the radial is just deemed to be
16 superior in the customers' minds. They think they get
17 better traction, which they do get better traction,
18 but it's just a quality purchase and, therefore, can
19 demand a higher price. The tires are very similar and
20 very interchangeable.

21 MR. CANTRELL: Okay. I noticed, I think, I
22 saw something in Rubber and Plastics News about
23 Michelin going to more radial ag. tires.

24 MR. PENSLER: You might not have uniformity
25 in belief of the similarity there. There is a fairly

1 different amount of capital involved to move from bias
2 to radial. You need some different equipment. I
3 think one of the reasons why you're seeing the Chinese
4 much more frequently in bias is that the investment
5 needed to enter into the bias is much lower, and some
6 of the technology issues, especially with the larger
7 sizes in radial, the barrier is much lower than the
8 large-sized radials for the Chinese tire. Thank you.

9 MR. BURCHFIELD: I would like to make a
10 comment, please, on the Michelin issue. Michelin had
11 been, for at least the last 10 years, bringing in that
12 product from Eastern Europe. They acquired Stomil,
13 which is a plant in Poland. They acquired Tarz, which
14 is a plant in the old Yugoslavia, and they brought
15 those products in here and was a very good competitor.
16 They pulled the bias tires out, by the spin was,
17 because the market is growing for radial. They pulled
18 those products out because they couldn't make any
19 money.

20 MR. CANTRELL: Okay. I noticed that these
21 tires are both tubeless and some contain tubes. What
22 types of tires would use tubes?

23 MR. STELTMANN: Pretty much any tire could
24 be designed to be either tubeless or tube type; it's
25 just whether or not it has an additional, what they

1 call, an "inner liner." It has very low air
2 permeability. When you buy a tube-type tire, you can
3 either purchase through one of the suppliers the tube
4 at the same time, similar to what you would do with a
5 bicycle, or it would just have an additional piece of
6 inner liner in the tire itself to hold the air in.

7 MR. CANTRELL: Like the old inner tube, is
8 that kind of in the minority these days?

9 MR. STELTMANN: Yes.

10 MR. CANTRELL: Okay. There was mention by
11 some of my colleagues of quality issues. Apparently,
12 different grades may be sold in the industry. Someone
13 mentioned, lifetime warranties. When you go in to buy
14 a passenger tire, you get a 24,000-mile tire or a
15 50,000 mile or lifetime. Are all of the U.S.
16 producers and the Chinese producers into all of these
17 different qualities of tires?

18 MR. VASICHEK: I'll refer to passenger tires
19 first and use that as an example because I think
20 everybody probably came in on a car today, and I was
21 in the passenger tire business for quite a long time
22 at Goodyear.

23 The warranty can help determine a grade of a
24 tire or the expectations that a customer is looking
25 for, to get from that product. In a passenger tire,

1 there may be a mileage warranty on it, or there may be
2 a material and workmanship. Typically, most
3 manufacturers of tires, like the ones in this room,
4 have a basic workmanship and material warranty.

5 When it comes to marketing the tires out,
6 and it can be ag. tires, off-the-road tires, passenger
7 tires, light truck tires, skid-steer, and the like,
8 what a manufacturer put in that warranty is what are
9 the perceived expectations of it. Now, there have
10 been companies that have entered the U.S. market and
11 have put on warranties that I would say have
12 expectations much further out than what that product
13 will absolutely do.

14 If you go to those warranties, which the one
15 I'm referring to that I pulled off last week on the
16 manufacturer from offshore, that warranty is only good
17 for the original purchaser of that product. With ag.
18 tires, and their long use and their propensity to be
19 traded up into the market for new equipment, on that
20 tire the warranty could be changed or transferred
21 after one or two years, but it is a talking point, or
22 a selling point, to selling that product, and that's
23 really the basis of the warranty.

24 MR. CANTRELL: And I assume that there would
25 be a price range, of course, dependent on --

1 MR. VASICHEK: There could be a price range.
2 If I use our agricultural warranty, it's basically
3 split between bias and radial tires. Now, I know we
4 have talked about radial tires before in performance.
5 A radial tire will have inherent performance
6 characteristics to a bias ply tire. You'll get better
7 traction, better fuel efficiency because of less
8 slippage.

9 So the warranties between the two change.
10 There are other warranties that may deal with, we call
11 it, for the layman for passenger tires, are called a
12 "road hazard." We have a field hazard warranty, or
13 stubble damage," but that's, again, a marketing tool.

14 MR. CANTRELL: Okay. I assume there is a
15 qualification standard for imported tires like the
16 tire and rim specifications.

17 MR. STELTMANN: No, there is not. There is
18 no DOT qualification.

19 MR. CANTRELL: There is not?

20 MR. STELTMANN: There is nothing with
21 regards to this market segment.

22 MR. CANTRELL: So if someone were to buy a
23 Chinese tire, they wouldn't ask for a qualification
24 standard or anything of that nature.

25 MR. STELTMANN: No.

1 MR. CANTRELL: Regarding the U.S. producers,
2 the major ones, do they generally produce a full range
3 of tires? I know you gentlemen here have testified
4 that you do produce a full range. Are there some
5 others that might specialize in one specific area or
6 specific areas and not produce the full gamut?

7 MR. SALONEN: After Goodyear sold its farm
8 tire business to Titan, it continues to manufacture
9 nonfarm OTR tires in -- is it Topeka? -- in Topeka,
10 Kansas, so that would be one example.

11 Michelin, as we said before, they produce
12 and ship their farm tires from Europe over here. They
13 produce nonfarm OTR tires down in Aiken, South
14 Carolina.

15 MR. CANTRELL: One company I was curious
16 about, Carlisle; are they represented by a union?

17 MR. SALONEN: No.

18 MR. CANTRELL: Do they produce similar OTR
19 tires to the other manufacturers?

20 MR. SALONEN: They certainly advertise that
21 they produce some ag. and construction tires, but, at
22 least based on our understanding of their advertising
23 and their product line, they are primarily in what
24 Titan would call the consumer tire sector, in lawn and
25 garden, and ATV.

1 MR. CANTRELL: I just happened to notice, in
2 the Modern Tire Dealer, plant capacity for North
3 America, that all other tires, you know, excluding
4 passenger, truck, and so forth, seem to be quite large
5 for Carlisle.

6 MR. SALONEN: That would be because the
7 capacity numbers are reported on a units-per-day
8 capacity basis, and since the tires that they make
9 generally are much smaller, it wouldn't be surprising
10 that their numbers, from that perspective, would look
11 large.

12 MR. CANTRELL: I also noticed that,
13 apparently, they have an OTR tire plant in China.

14 MR. SALONEN: That's correct. At least one,
15 and possibly two.

16 MR. CANTRELL: Are there other U.S.
17 producers that are involved in manufacturing in China?

18 MR. SALONEN: If they are, we're not aware
19 of that.

20 MR. BURCHFIELD: Do you mean for this
21 product group or any --

22 MR. CANTRELL: Yes, the subject products
23 that we're referring to. I guess I'll try to cut this
24 discussion as short as possible.

25 The last thing that I wanted to address was

1 the tire tread types. I know herringbone is mentioned
2 a lot in the harmonized tariff schedule. Herringbone,
3 and then similar treads are described. I've seen the
4 term "lugs" and different things like that.

5 We were wondering, the staff, if you had
6 any, like, schematics that would show a cross-
7 sectional view of, at least, the radial and the bias
8 that we might be able to think about using for our
9 report.

10 MR. KRAMER: We have complete drawings of
11 all of our mold designs, if you need it for later use.
12 I'm sure we could supply any mold design criteria that
13 you would need.

14 MR. CANTRELL: Something that I might not be
15 able to address here, but the products that, I
16 believe, Petitioner asked for for pricing purposes,
17 that Mr. Workman would be involved with, I noticed the
18 Tire and Rim Association designations are listed
19 there. Sometimes some of those terms are somewhat
20 confusing to me, especially when they use R1, R4, you
21 know. Sometimes I become confused between radial and
22 tread depth and tread types.

23 I was just wondering if, in your post-
24 conference, you might be able to break down, say, some
25 or just a few of the principal tires that the domestic

1 industry produces and the tread type described in the
2 tire and rim designations described. If you could
3 describe the letter-number sequence so that we could
4 understand, you know, define them.

5 MR. STEWART: If I understand, Mr. Cantrell,
6 if we were to take a number of sample tires and just
7 walk you through how they would be classified under
8 the category and what it means.

9 MR. CANTRELL: Yes, yes. That would help.

10 MR. STEWART: Yes. We would be pleased to
11 do that.

12 MR. PENSLER: Mr. Cantrell, you had asked if
13 there were a domestic manufacturer, besides Carlisle,
14 that had a plant, and I believe, on the list today, I
15 think GPX has a plant up in Maine, as well as a plant
16 in China. So you can ask them about that later, I'm
17 sure.

18 MR. CANTRELL: I just noticed. I believe
19 Petitioner attached, in one of your submissions, the
20 RMA industry codes, like designation Fs for
21 agriculture and R for also that has a large number of
22 types of equipment; HF, and so forth.

23 The high-flotation tires, I understand; is
24 that, like, the tread widths are further apart or
25 something so that it can go on sand?

1 MR. STELTMANN: The tires themselves would
2 be wider, considerably wider, than the standard.

3 MR. CANTRELL: Yes, the width.

4 MR. STELTMANN: The width would be, which
5 would give you better flotation in mud or primarily
6 where you need high traction.

7 MR. CANTRELL: In some of these tires, I've
8 seen ballast used. I mean, do they actually use
9 saline solution or something in some of these tires
10 for ballast?

11 MR. STELTMANN: Yes, some form of calcium
12 chloride, yes.

13 MR. CANTRELL: I mean, what type of tires
14 would that include?

15 MR. STELTMANN: I suppose any of the ones
16 that are included.

17 MR. KRAMER: Those would go primarily into
18 the agricultural for a row crop, for example, where
19 they want additional traction. They have the option
20 of putting on either a mechanical ballast on the
21 machine to weigh it down for better traction, or they
22 can fill the tires up with the calcium carbonate for
23 more traction, basically.

24 MR. CANTRELL: Okay. Thank you very much.

25 MR. CARPENTER: Diane Mazur, the supervisory

1 investigator.

2 MS. MAZUR: Thank you. Thank you all. To
3 the industry witnesses, in particular, we greatly
4 appreciate your willingness to come up here and
5 testify in person.

6 Help me understand the difference between
7 the excluded tires, 39 inches in rim diameter, and the
8 tires that are included, the ag. 39-inch tires. Your
9 supplemental response to Commerce on page 4 very
10 clearly, nicely spells out the differences in
11 production lines, processes, physical characteristics.

12 Why are those tires different than the ag.
13 tires greater than 39 inches, in terms of the
14 processes, the characteristics?

15 MR. STELTMANN: Well, there are substantial
16 differences generically in that size range, say,
17 around 15-inch rim diameter. An ag. tire would
18 typically have eight body plies, whereas an earth-
19 moving tire of that size would have around 24 actual
20 plies.

21 There would be a single bead in an ag. tire
22 versus a triple bead in an earth-moving tire.

23 The tires would weigh, on an ag. tire, less
24 than 1,200 pounds versus around four to 6,000 pounds
25 for an earth-moving tire, and the load-carrying

1 capacity would go from about 15,000 pounds to around
2 100,000 pounds.

3 They are certainly not interchangeable, just
4 strictly because of the load-carrying capacity and the
5 size of the vehicles. The customers know that. They
6 purchase which tire they want. The production
7 facilities are different, in that the ag. tire will
8 generally be less than 100 inches, which can go into
9 the 100-inch presses we were referencing, whereas the
10 earth-moving tires require the large pot heaters to
11 cure them in, as well as them being the multibead,
12 they require a high-drum-type configuration of a
13 building machine.

14 Just the sheer size of these building
15 machines is different. They, of course, cost more,
16 but the channels of distribution can be similar.
17 However, for the large mines that require intra-
18 certification of the tire service technicians to
19 install the tires, they have to be certified, so some
20 of the dealers don't service the large mines, but some
21 do.

22 MS. MAZUR: That's very helpful. I wonder,
23 Mr. Stewart, if you could elaborate further, in the
24 post-conference brief, on these --

25 MR. STEWART: We would be pleased to do

1 that.

2 MS. MAZUR: Thank you. You also indicate,
3 in this supplemental response, that the excluded 39-
4 inch tires are construction industrial tires. Are
5 there, in fact, industrial tires, industrial equipment
6 and machinery with tires greater than 39 inches?

7 MR. SALONEN: That terminology, when we're
8 talking construction, I think, when we were drafting
9 that, we were thinking construction in terms of some
10 of the settings that Mr. Hawkins referenced, but
11 probably it is more accurate to really limit that to
12 earth-moving.

13 MS. MAZUR: That was the impression I was
14 getting from testimony here today, so I just wanted to
15 clarify that. And, again, if you could further
16 clarify that in the post-conference brief, that would
17 be helpful.

18 Okay. You also, in your supplemental
19 response to Commerce, indicate that the domestic like
20 product includes military OTR tires. What kind of a
21 share of the certain OTR market are we talking about
22 in terms of military sales, rough estimate?

23 MR. HAWKINS: I think we're going to have to
24 get you the exact figures. For Titan, it's a
25 relatively small number, given the total production.

1 MR. DORN: And that's the same thing for
2 Bridgestone/Firestone. We'll have to provide the
3 details in post-conference brief.

4 MS. MAZUR: Now, military; would that
5 include, like, Buy America provisions as well? Are
6 there additional Buy America --

7 MR. VASICHEK: In the military -- the
8 fortunate thing is I had military sales for Goodyear
9 at one time. It would actually be for the military
10 vehicles that use large, off-the-road tires, maybe
11 29.5, 25, 20.5, 25, 1424's, and the like, that will be
12 used primarily -- well, for military service. It
13 would be on stuff like HEMETS, HATS, PLS family of
14 medium-tactical vehicles and that kind of product,
15 which before they can go on to the military, in those
16 types of off-the-road tires, they have to have
17 engineering qualifications like SAE 20, 15, or
18 something like that.

19 MS. MAZUR: Well, if you give us an
20 estimate, then, in the post-conference briefs, if you
21 could also include any Buy America sales, if they are
22 above and beyond military sales.

23 MR. STEWART: We'll be pleased to do that.

24 MS. MAZUR: Thank you. In one of your
25 graphics today, you talked about the CMA dealer

1 locator. Describe for us what "CMA" is, if you will,
2 and how it functions in the marketplace, as you know.

3 MR. HAWKINS: Well, as we understand it, CMA
4 is the marketing arm for a group of factories in
5 China. They get the product from these various
6 factories and then deliver it to dealers here in the
7 United States. They have been pretty successful in
8 signing up a large number of the major dealers in the
9 United States.

10 MS. MAZUR: So you don't have direct contact
11 between U.S. customers and the factories in China.
12 It's through this alliance, if you will.

13 MR. HAWKINS: Well, I'm not an expert on how
14 they do their marketing, but, typically, you will see
15 sort of a brokering person involved who would have
16 contact with several Chinese factories.

17 MR. PENSLER: There will be some customers -
18 - at least, I can speak to the aftermarket side --
19 that go directly to some plants and try to do it
20 without a broker, and they are large enough in scale
21 that they have tried to go direct. Then there are
22 some who, most, that do not and would use one of a
23 variety of importers, either a broker or CMA or go
24 through GPX, typically. There are only a few that are
25 large enough to go direct.

1 It is a fairly time- and cost-intensive
2 exercise to develop the relationship with China.

3 MS. MAZUR: Mr. Burchfield, did you have
4 anything that you wanted to -- okay.

5 Let me, if I can, just talk a bit about the
6 technicality of how you estimated imports because of
7 the exclusions for the oversized tires. We heard
8 comments this morning from both Respondents that your
9 import statistics in the petition are skewed and
10 overstated.

11 First of all, do you have a sense of what
12 they are talking about when they may be saying that?

13 MR. STEWART: Well, as I understand -- I
14 guess we'll hear this afternoon why they think that's
15 the case -- since they represent a handful of the more
16 than 100 producers, it's not clear that comparing
17 import stats to the companies they represent would
18 give you a good indication.

19 In pulling the statistics together, we used
20 the off-the-road categories that were identified in
21 the statistics and researched whether or not the major
22 excluded items, such as ATVs, such as the garden
23 tires, and the large OTM tires, how we could try to
24 break them out. In the first two categories, the
25 customs rulings, we found, indicated that they were

1 not properly classified under any of the categories we
2 have.

3 I assume that we will hear this afternoon,
4 that the Chinese believe that some of their tires come
5 in under one of the categories with the large volume.
6 We, obviously, don't have access to the customs
7 records, and so we can't tell you whether that's
8 correct or incorrect.

9 In terms of the large OTR tires, we looked
10 at the weight-per-unit information that would
11 correspond with what our client understands the weight
12 difference to be on a per-unit basis for items that
13 would be above a certain size range for the earth-
14 moving and where we could find weight per units that
15 were above that, we took them out of the numbers.

16 So forgive us for using government
17 statistics and researching the customs classification
18 decisions and using the weight information that we
19 could identify and try to subtract out. So whether
20 it's overstated or not, the testimony of the two
21 largest domestic producers in the market who were here
22 before you today is that they are losing market share
23 in a rapidly growing market, and the people they are
24 losing it to are the Chinese. So we're sure, when you
25 complete your analysis, whether you use the import

1 statistics or something else, you will find that there
2 are large and growing imports.

3 MS. MAZUR: One last point on that issue.
4 In Exhibit 9 of the petition, you do indicate that you
5 adjusted the three HTS categories for these large
6 tires, estimating that those tires over 1,250 pounds
7 per tire should be excluded. But you've described the
8 excluded products, again, in your supplemental to
9 Commerce, as those tires excluding 1,500 pounds. Does
10 this create something of a need for a revision in your
11 estimations of exceeding the large tires?

12 MR. SALONEN: I don't believe so because, if
13 anything, then we would have, to the extent that there
14 is something that falls in between 1,215 and 1,500
15 pounds, then we would have, in fact, been
16 underestimating.

17 MS. MAZUR: If you wish to address those
18 statistics, fine. Do that in the post-conference,
19 then.

20 Then one last question for Mr. Dorn and Mr.
21 Burchfield on the issue of the Bratsk question that
22 Ms. Hughes raised earlier. Mr. Dorn, you did not
23 comment on whether or not you thought that the Bratsk
24 decision applied in this case.

25 Mr. Burchfield, are these subject tires

1 commodity products, for example?

2 MR. DORN: Well, I'll answer first. We
3 agree with Mr. Stewart's characterization and do not
4 think Bratsk applies. We do not consider this a
5 commodity product.

6 In addition, if you look at the import
7 values, the CIF value per unit, for 2006, if you take
8 all of the categories at issue here, the average unit
9 value for China was \$25 per tire. The second-largest
10 supplier in value is Japan, and the average unit value
11 there was \$1,417 per tire. Next is Spain, \$1,191 per
12 tire, and then France, \$676 per tire.

13 So this is definitely not a Bratsk
14 situation.

15 MS. MAZUR: Those are my questions, and I
16 thank you very much for your responses.

17 MR. CARPENTER: Thank you for your patience.
18 Just a few more questions, if I could.

19 If I heard the Respondents correctly, in
20 their opening statement, I thought there was a
21 reference made to a severe product shortage during
22 this period of growth in demand. How do you all feel
23 about this? Have you seen a product shortage in terms
24 of the products that you're offering in the market
25 over the last three years?

1 MR. HAWKINS: I guess that's my question. I
2 would like to take you back to the situation that we
3 talked about, the cyclical nature of this business. The
4 last peak in our cycle was in 1999, and I think it's
5 true for the ag. business and the construction
6 business generally that, from '99 to 2003, you pretty
7 much saw a steady decline in the marketplace.

8 Now, what that meant to us, as
9 manufacturers, we had to adjust our production levels
10 to the amount of business we were seeing, and we
11 talked about layoffs in '99. There were layoffs done
12 at the Continental facilities as well.

13 So what you had, by the end of 2003, you had
14 the industry operating at a very low level of capacity
15 in terms of the number of people employed and the
16 amount of equipment we had utilized. What we saw in
17 the summer of 2003 was a fairly dramatic takeoff in
18 the amount of business. It took us probably about a
19 year to 18 months to fully react to that and get
20 everything back to full capacity levels.

21 During that timeframe, I think, in what
22 we're calling the "subject properties," there probably
23 were some shortages. We kind of estimate out of the
24 3,000 SKUs, that we had fairly large back orders on
25 about 150 of them. But as we've moved back into sort

1 of a full-production kind of a mode, I can tell you,
2 as of today, of those 150, we're maybe in a back order
3 situation on four to six.

4 So during that timeframe, as the industry
5 was coming back from this roll to a low level of
6 capacity utilization until we got to full levels, I
7 think there probably was some kind of shortage. I
8 think, today, it's largely taken care of, certainly
9 within the areas that are within the products we're
10 talking today.

11 I think there's a lot of things in the press
12 about things that there are still shortages on, and
13 they tend to be in these very large sizes, which are
14 outside the scope of what we're talking about here,
15 largely for the reasons we've talked about. They are
16 made on different lines, and it's a whole different
17 other ball game.

18 MR. BURCHFIELD: The reference to Shawn
19 Rasey; Shawn Rasey works for me. He is our vice
20 president of sales and marketing for our mining
21 segment. His reference was on some selected large
22 sizes of 29 inch, which was our radials, and the
23 market was limited to those radial tires.

24 So when we make comments on OTR, remember
25 that we're using this as a classification of

1 agriculture and mining products in this broad
2 classification.

3 He was making reference to the mining
4 segment, and so there is still a shortage of these
5 tires, but the major competitors of these tires are
6 doing whatever they can to expand capacity.

7 In the OTR business, in the broad
8 classification of the petition, I have idle capacity.
9 Okay? I have idle capacity, I could be hiring people
10 to address, that will be made on efficient equipment.
11 We're not talking something that's seriously labor
12 intensive here.

13 So the core pieces of the business that are
14 still here today are bias tires because the
15 application requires a bias tire, and the price points
16 are bias tires. We recognize that, to be in this
17 business. Okay? But Sean's comments were basically
18 aimed at mining segments, large mining tires.

19 MR. CARPENTER: So would your position be,
20 then, that, although there may be some rather isolated
21 shortages of product offered by the domestic industry,
22 that, for the most part, that's not a serious issue,
23 and the Chinese product is competing in the large-
24 volume areas?

25 MR. HAWKINS: Yes.

1 MR. SALONEN: Mr. Carpenter, if I could add,
2 in fact, what you've just been hearing also goes
3 further to why those large OTR tires, over 39 inches,
4 really are properly considered a different product.
5 If this industry could respond to reported shortages
6 in the market by simply shifting to producing more of
7 those, with all of the idle capacity they have,
8 obviously, they would. The fact that they can't, I
9 think, highlights another reason why they are probably
10 considered a different product.

11 MR. CARPENTER: Thank you.

12 MR. DORN: If I might just add, just to
13 summarize Mr. Burchfield's testimony that he was
14 losing lots of sales to small, bias-form tires, they
15 have a high production run, high-volume tires that are
16 bread and butter, and they are losing those high-
17 production runs and having to move to other products,
18 and they have lots of excess capacity to produce the
19 very products that they are being hit the hardest with
20 from China and large and growing inventories,
21 according to Mr. Burchfield.

22 MR. CARPENTER: All right. Thank you.

23 Mr. Vasichek, in your testimony, you put up
24 a slide on underselling, margins of underselling,
25 based on 84 comparisons. Perhaps this is a question

1 for counsel -- I'm not sure, but my question is
2 simply, what is the source of that information? Is
3 that based on questionnaire data or petition data?

4 MR. SALONEN: It's in the petition. It's
5 either Exhibit 11 or Exhibit 12. There were two
6 separate examples of where we compared Titan's prices
7 to prices of Chinese tires, and that's based on one of
8 those exhibits.

9 MR. CARPENTER: When you say "prices of
10 Chinese tires," is that based on unit values of
11 imports?

12 MR. SALONEN: Those were based on price
13 lists that provided the price of the Chinese tire,
14 same model, to distributors, and we also gave you what
15 Titan's price for that same tire would be for the
16 distributors.

17 MR. CARPENTER: Thank you. Mr. Burchfield,
18 you mentioned in your testimony about the problem with
19 Chinese producers copying your tires and then selling
20 them at a lower price, essentially identical tires.
21 But there was also -- I believe it was you also, who
22 said, later on, that there were differences in
23 chemistry and differences in assembly techniques, and
24 so on.

25 One thing I'm wondering is, what is the role

1 of patents in this industry? Do the companies
2 primarily rely on proprietary production processes and
3 not try to get the protections that might be offered
4 by patents? Could you comment on that as a condition
5 of competition?

6 MR. BURCHFIELD: Yes. Those patents have
7 expired.

8 MR. CARPENTER: Okay.

9 MR. BURCHFIELD: When I looked at redress in
10 that area, I was advised that those patents had
11 expired and that I'm not going to give them the advice
12 of what I was given, but it would be a very long,
13 drawn-out battle. Okay?

14 The proprietary design and chemistry is
15 internal to us. It gives us assurance that we're
16 doing a good job. It doesn't reflect the market
17 price. Like I said, we'll get a premium for our
18 product. We can't get 50 percent more.

19 So those internal processes and everything
20 else are part of our pride and our quality standards
21 that we developed and that we continue to work on, but
22 when the market price determines, at the final day, a
23 look-alike tire, you have to be competitive, and the
24 end user doesn't care about your costs.

25 MR. CARPENTER: If a company were to

1 purchase one of your tires and tear it down and try to
2 duplicate it as closely as possible, they could come
3 up with a product that would look very similar to your
4 tire, but would it be identical in terms of chemistry
5 and other factors?

6 MR. BURCHFIELD: As a chemist, a good,
7 quantitative analysis can be done on most compounds.
8 For instance, in racing, you'll never be able to get
9 your hands on a Michelin or a Firestone race tire.
10 You rent those tires because we don't want your
11 chemists understanding about our tires.

12 So we don't have that luxury. So they would
13 be able to do a relatively good quantity on the
14 compounds or whatever. Whether or not they would
15 spend that money is up to them. The carcass
16 construction, as such, is not proprietary. How you
17 put that material together may be proprietary, in the
18 sense that you want to ensure that you have adhesion
19 between rubber and cord. That's between their own
20 quality standards. That technology is cookie cutter,
21 right off the shelf.

22 MR. CARPENTER: And, Mr. Burchfield, when
23 you were talking about price premiums, you indicated
24 that Firestone can charge a premium. I gather that
25 that was based primarily on brand-name recognition and

1 quality that's associated with the Firestone name.

2 MR. BURCHFIELD: We've been in the farming
3 business for 75 years. This is the 75th year. That's
4 all we do is farming. So that has been the history
5 that I've enjoyed to be a part of.

6 So we do get a premium in the marketplace.
7 We don't get significant a premium above Titan. If it
8 is, it may be five percent or six percent. We spend a
9 lot of money in our marketing for our dealers so they
10 will get that premium and enjoy that premium, but, in
11 some cases, like I said, we would be 30, 40 points
12 above, even 50 points above, an imported tire.

13 Now, when Michelin was in the business, and
14 they were bringing in tires from Poland and Eastern
15 Europe, we were about 10 to 15 percent higher than
16 they were.

17 MR. CARPENTER: When you said 40 or 50
18 points, did you mean percent?

19 MR. BURCHFIELD: Percent. Sorry.

20 MR. CARPENTER: Okay. That's what I'm
21 trying to get a handle on, actually. If you could
22 comment, and also Titan, in terms of what kind of a
23 premium you feel, on average, that you can command
24 vis-à-vis the Chinese product, just in general across
25 all of the subject merchandise, you would probably

1 want to think about that, and respond in your brief.
2 But I would appreciate it if the various companies
3 here could come up with an estimate of that.

4 A couple of things: First of all, just in
5 general, how would you compare the quality of the
6 Chinese tires with the quality of the tires that your
7 companies produce. Forget about brand name
8 recognition but the actual performance of the tire,
9 how long it lasts, how well it performs. Are there
10 significant differences?

11 MR. VASICHEK: My personal experience in the
12 field is just like I said before, with my competitors
13 and my counsel that's with me today, is that we all
14 make a fine-quality product, and their product, too, I
15 believe, has quality in it. But to the point of, as
16 Ralph has said, if that product is perceived to be the
17 same at 50 percent less, it's very difficult to
18 compete in that marketplace, very difficult to
19 compete.

20 Sandy, do you have something?

21 MR. PENSLER: Yes. As you know, there are
22 100 manufacturers here represented from China. There
23 is variable quality. Some of them are quite good;
24 some of them are not. So to just say, Chinese tires
25 are all bad, or Chinese tires are all good, it's too

1 broad a brush. There are plenty of plants in China
2 that make very fine product. There are also plenty
3 that make pretty crummy product.

4 MR. CARPENTER: That's a good point.

5 One last question for Mr. Hofmaster. Have
6 the workers who are currently on layoff at the
7 Freeport plant either applied for or been certified
8 for trade adjustment assistance?

9 MR. HOFMASTER: Yes.

10 MR. CARPENTER: Thank you. That's all the
11 questions I have. Are there any other questions from
12 the staff?

13 MS. LO: Hi. I just have an additional
14 question on reporting per tire versus pounds of tires.
15 Because the certain OTR tires can be such a wide range
16 of tires, the average unit value comparisons for
17 imports; would it be accurate to compare per unit of
18 tires since customs only requires reporting by per-
19 unit tires and not everybody can report in per-pound
20 of tires?

21 MR. STEWART: I believe that for most of the
22 categories, if not all of the categories, we have both
23 units and weight. We'll be happy to provide that in a
24 post-hearing brief.

25 MS. LO: Well, my concern is that not

1 everybody involved in this industry can provide that,
2 and so, just comparing per unit of tire, average unit
3 --

4 MR. STEWART: You're correct. Anytime you
5 have a spectrum of products that go from small to
6 large, looking at an average doesn't necessarily give
7 you a proper comparison, and so we have attempted,
8 certainly in the petition, to provide large numbers of
9 exact model comparisons to show where the price
10 comparisons are, and that was the '84 slide that we
11 had up there.

12 But even within the import categories, you
13 will not have good comparisons. If you go to the
14 question of whether or not domestics can provide that
15 data, I don't know the answer as to what other
16 companies have. I believe that we have supplied that
17 data in terms of the questionnaire responses, so I
18 can't speak to the other companies.

19 MS. LO: Thank you. I just had --

20 MR. DORN: Excuse me. If it's helpful,
21 Bridgestone/Firestone will provide the data, both in
22 units and also in pounds.

23 MS. LO: So, taken as an aggregate, would it
24 be okay, would it be a somewhat okay comparison for
25 average unit price or average unit value per tire,

1 like Mr. Dorn had quoted some imports, subject and
2 nonsubject, earlier, that vary vastly in price? I
3 think you had mentioned imports from China were under
4 definitely a thousand, and then there were a couple of
5 from Spain and other countries that were over a
6 thousand per unit tire. How is that comparison
7 qualified, or how can it be qualified, rather?

8 MR. DORN: It's my understanding that these
9 HTS categories do not include pounds; it's only in
10 number of units. So I don't think we have any better
11 data to deal with. For the Bratsk point is these are
12 not apples to apples. It's a different product coming
13 in from Japan and Spain that's coming in from China.
14 So there is no reason to suggest that if you put high
15 duties on imports from China, they are going to be
16 replaced by imports from Japan and Spain. That was
17 the comment I was making.

18 MS. LO: I just want to make sure that I'm
19 not missing anything in reporting the data in the best
20 accurate way I can when comparing these.

21 MR. STEWART: My colleague suggested that I
22 misspoke when I said that we had weight on the import
23 statistics. Apparently, we don't have that on the
24 import statistics. You have the inherent limitations
25 that have been identified any time you have a large

1 group. If you change the quantities for the same
2 number of items, you, obviously, will get different
3 average unit values, even if you had identity.

4 I think Mr. Dorn's point, that the prices
5 for every category are dramatically lower, not little
6 bit lower, dramatically lower, and that corresponds to
7 the experience that all of the companies have in terms
8 of what they see in the marketplace versus what they
9 see in the marketplace from other countries, would
10 suggest to you that the domestic read that, under a
11 Bratsk analysis, nonsubject imports are not the same
12 competitiveness, price-wise, as the Chinese, even if
13 you were to assume that they were a commodity, which,
14 as we've said, we don't believe is correct.

15 MS. LO: Thank you. Related to that, I had
16 a question about factory product mixes. You said that
17 you can change over products, but do you target
18 certain factories for making ag. tires only, even
19 though they have the capacity to make industrial and
20 construction tires?

21 MR. KRAMER: The Des Moines operation is
22 extremely flexible in its ability to produce radial,
23 bias, construction, the whole gamut, with the same
24 equipment. There are, as we talked about earlier,
25 when you get into the big OTR, that's specific to

1 Bryan alone.

2 MR. CARPENTER: You might want to try a
3 different microphone.

4 MR. KRAMER: We've worked very hard in Des
5 Moines to give us the ability to fluctuate radial-
6 bias. They do have a seasonality to them, even within
7 a year, not just over trends through times. We need
8 that ability to be able to switch over very quickly.
9 So in the like product that we're talking about, Des
10 Moines is extremely flexible and can produce any of
11 them at any time.

12 MR. BURCHFIELD: In regards to our products,
13 in Des Moines, we produce only farm tires and
14 industrial tires that fit on similar equipment. So up
15 to, let's say, 24 inch in industrial.

16 In Bloomington, we produce mining-related,
17 construction-related, quarry-related, off-the-road
18 tires.

19 So we have two separate plants with two
20 different focuses: one for agricultural/industrial
21 and the other for off-the-road mining and those
22 products. Within each of those products, you would
23 have bias construction and radial construction. You
24 are limited to what the size of the market is.

25 So, for instance, if you have a 24-inch farm

1 tire, and you want to convert that to spare 24-inch or
2 potential 24-inch radial capacity, there may not be a
3 market for it, and if it is, it's going to be a price-
4 point market.

5 So you cannot utilize the capacity that you
6 have, even though you may have the potential, because
7 there is no market demand for it. Okay?

8 MR. HOFMASTER: In the Freeport plant, we
9 are very flexible -- radial, bias, and a large range
10 of tire sizes -- but since 1999 and the layoff, and
11 one comment I should have made during your question,
12 Mr. Carpenter, is that we applied for trade assistance
13 in 1999 and acquired it because it was determined that
14 our loss of production was due to imports,
15 specifically, China.

16 Since then, we have been running at 70 to 80
17 percent capacity around the clock, with many weeks
18 taken out of production. We were just down last week.

19 The major loss of our production is in the
20 tires that are contained in the scope of this hearing.
21 What we have done in the last year, very costly to
22 Titan, is try to offset some of that loss of
23 production with the earth-moving tires from Bryan.

24 I know it's been a very costly venture, and
25 our equipment wasn't able to accommodate those

1 changes, so they have made a pretty substantial
2 investment to bring our capacity up in those tires
3 where we've lost so many of what used to be the bread-
4 and-butter tires.

5 MR. CARPENTER: Okay. Again, a big thanks
6 to all of the witnesses on this panel. We really
7 appreciate having witnesses here who are knowledgeable
8 and experienced in all aspects of the business, which
9 you certainly are.

10 We've been going for about three hours. I
11 think it's about time for a lunch break. I would
12 propose that we break until about one-fifteen. My
13 only concern is that the Respondents' witnesses have
14 enough time to conclude their testimony and make their
15 flights this afternoon. Does that present a problem
16 for anyone that you can tell, if we resume at one-
17 fifteen?

18 Okay. Let's try to resume at 1 o'clock or
19 as soon after that as possible. Thank you.

20 (Whereupon, at 12:26 p.m., the preliminary
21 conference in the above-entitled matter recessed, to
22 reconvene at 1:00 p.m. this same day, Monday, July 9,
23 2007.)

24 //

25 //

1 We are in the OTR segment of the tire
2 business. We have four factories producing tires:
3 one in Gore, Maine; one in Mississauga, Ontario; one
4 in Serbia; and one in China. We also have a wheel
5 factory in Red Lion, Pennsylvania.

6 If you look at the screen, you'll see that
7 our markets are the agricultural, materials-handling,
8 construction, and transportation markets, or
9 essentially the B2B segment of the tire business. As
10 such, most of our products are squarely within the
11 certain OTR tires that are the subject of this
12 petition.

13 We are one of two companies in the world
14 manufacturing pneumatic tires, solid tires, and semi-
15 solid tires. Although the petition only addresses
16 pneumatic tires, solids and semi-solids also are part
17 of this market, and, in fact, I think Mr. Burchfield
18 mentioned that Trelleborg had closed down their
19 facility, or were closing down their facility, in
20 Ohio. That, in fact, is a solid tire manufacturing
21 facility, and, as such, not part of the scope of this
22 petition.

23 Our brand names are Galaxy, Primex, and
24 Dynamo for pneumatic tires, ITL and Maine Tire for
25 solid tires, and the Brawler brand name for the semi-

1 solid tires.

2 On the next page, this just gives you an
3 overview, and I know there was a question before about
4 what types of products do these tires go on. This
5 gives you an overview of the types of products we
6 produce tires for and some of our customers. We are a
7 very, very prolific skid-steer tire manufacturer. We
8 probably have the broadest and deepest range of skid-
9 steer tires in the industry and also other
10 construction equipment: backhoes and compact tractors
11 and road-construction equipment, et cetera.

12 Some of the questions that you asked before,
13 we, in fact, have some responses to. The Tire
14 Business magazine reported that the tire industry, on
15 a global basis, was \$101 billion in 2005. Given the
16 significant price increases over the last two years,
17 we would estimate today that that market would be
18 between 120 and \$130 billion, and I would concur with
19 Mr. Burchfield and Mr. Vasichek that the OTR segment
20 of that business, or the specialty tire segment,
21 encompassing OTR, agricultural, industrial, and a few
22 other smaller segments, is somewhere around 10 percent
23 of the business, so somewhere around \$12 billion
24 globally.

25 Of that, the North American market

1 represents approximately a third. So we would say
2 that the North American market for OTR tires is
3 somewhere close to \$4 billion. Backing out Mexico and
4 Canada, the U.S. market will be somewhere north of \$3
5 billion.

6 So that's essentially the size of the market
7 we're talking about. Both the Petitioner and Mr.
8 Burchfield said that certain OTR tires represent
9 either somewhere between 90 and 97 percent of the
10 whole OTR segment. So I think those numbers are
11 somewhat reasonable.

12 Seventy-five percent of the market sales are
13 aftermarket, and 25 percent are original equipment
14 across the broad spectrum of tires, although I would
15 agree, probably for certain OTR tires, the OE segment
16 may be a little larger.

17 You'll see on the chart at the bottom, the
18 tire industry historically has been split into two
19 segments. Eighty percent of the business has been
20 controlled by the 10 largest tire companies, and these
21 companies have been characterized by world-class
22 technology, well-known brand names, and global
23 distribution systems.

24 The other 20 percent of the market has
25 historically been hundreds, as they point out,

1 hundreds of companies in China and Russia and India
2 and Eastern Europe and around the rest of the world,
3 and these companies are characterized by, I would say,
4 less-than-world-class technology, brand names that are
5 only recognized perhaps in their local market, and
6 regional distribution systems.

7 Over the last 10 years, there has been sort
8 of a third category of tire company that has emerged.
9 Titan is in that group of tire companies, GPX, and
10 you'll see Mitas and Trelleborg, Alliance, Solid Deal,
11 and BKT. These are companies that are focused on this
12 OTR, or work tire, segment of the business, and
13 although not as large as the major rubber companies,
14 have developed a good brand name and a strong
15 distribution network for this product segment.

16 The interesting about this part of the
17 business is it was interesting because Mr. Burchfield
18 mentioned that Conti and Goodyear are exiting this
19 business in the U.S. The truth is they are exiting
20 this business globally. Continental, Goodyear,
21 Pirelli have all decided that the consumer segment of
22 their business is their core business, and the OTR
23 segment of their business is noncore, and they are
24 spinning it off.

25 The reason for that is, number one, as the

1 Petitioners pointed out, the manufacturing processes
2 are different for these OTR tires, but also the
3 distribution network is different, and the way to go
4 to market is different.

5 For a consumer tire, most of it is brand
6 recognition based on media advertising. My guess is
7 that most of the people in this room don't know the
8 brand of tire on your car, and if they go to buy a new
9 tire, they remember the Goodyear commercial or the
10 Michelin commercial, or with Bridgestone's huge
11 Formula 1 budget, maybe the Bridgestone/Firestone
12 commercials.

13 In the OTR segment of the business, this is
14 a B2B business. For many equipment operators, tires
15 are an incredibly important line item on their
16 operating budget, and for certain pieces of equipment,
17 as hard as it may be to believe, an operator will
18 spend more on tires over the life of the vehicle than
19 on the original purchase price of the vehicle.

20 So these guys know what is the cost per
21 hour, what is the cost per ton, what is the cost per
22 mile. For them, the initial purchase price, although
23 a factor, is not the primary factor because a \$500
24 tire that lasts for 1,000 hours is not nearly as good
25 as a \$1,000 tire that lasts for 3,000 hours.

1 So people are very, very cognizant of the
2 performance of each particular tire, and winning and
3 losing business is dependent not on the initial
4 purchase price but on the entire value equation that
5 you're presenting.

6 The factors influencing purchasing decisions
7 in the OTR market, in my opinion, the single most
8 important factor is product performance. These are
9 going on work vehicles. These are going on vehicles
10 that work for a living. So down time is perhaps the
11 single most critical issue. If you've got a loader,
12 and it goes down, you've got three guys with dump
13 trucks who are sitting around waiting for one tire to
14 be changed. The cost of that down time so outweighs
15 the initial purchase price that nobody is going to put
16 on a tire, if it were free, if they didn't have
17 confidence that it would perform.

18 In addition to reduced down time, of course,
19 is how long is the tire going to last? Does it
20 enhance the vehicle performance? For example,
21 stability is a very, very important factor in
22 container-stacking operations. So is your tire more
23 stable? Does it have greater lateral stability? Does
24 it have a stiffer sidewall? These are considerations
25 that the operators take into account when they make

1 their purchasing decisions.

2 The next decision is, what is your product
3 range? What tires do you have to offer? The Chinese,
4 if they are picking out the few high-volume tires,
5 well, that's not particularly attractive because, as a
6 dealer, you need to have the complete range of tires.

7 For example, we produce a tire specifically
8 for recycling operations. It goes on loaders that
9 operate inside trash-to-energy plants. We call it our
10 Trashmaster tire. It is the only tire in the world
11 designed specifically for this application, and we've
12 done a terrifically good job getting business because
13 we've addressed that application.

14 So it is not a function of there is a
15 competitive tire, there is something that they could
16 buy if not ours. If not our tire, they would buy
17 something that would be inferior for that application.

18 Reliability of supply has become a critical
19 factor, and where that may have been lower on the
20 totem pole in terms of purchasing decisions, given the
21 significant critical supply situation that's existed
22 over the last several years, the ability to actually
23 supply your customers is one of your strongest selling
24 points.

25 Customer service; by that, I mean, you know,

1 do you deliver on time? Do you have technical field
2 service? The Chinese tires may come in, but when you
3 have a problem in the field, who is going out? Who is
4 meeting with the customer?

5 Do you provide marketing support? As Mr.
6 Burchfield points out, Bridgestone has a pretty big
7 marketing budget, and that's a big selling feature.
8 Every time that Firestone commercial plays, that helps
9 the Firestone dealers.

10 Exclusivity; in other words, are you giving
11 protected areas to your dealers? If you're giving
12 protected areas to your dealers, that's a more
13 valuable product because they can have some
14 competitive advantage. They don't have to compete
15 with the same tire in their market. Of course, the
16 Chinese don't quite understand that, and they will
17 sell to you and to the dealer next to you. So they
18 don't provide exclusivity.

19 Then, finally, is initial purchase price,
20 but initial purchase price, in relation to all of
21 these other factors.

22 There was also another question about price
23 points for a tire. Are there multiple price points?
24 One of the things that's very interesting, and this is
25 like show-and-tell when I was back in school. I

1 brought some things with me.

2 This is a cross-section of one of -- I guess
3 they are called "pricing products" that the Petitioner
4 chose. This is their 10x16.5 tire. The Petitioner
5 makes six different versions of the 10x16.5 tire.
6 This is their \$86 version, and this is their \$182
7 version. Now, they selected this version for
8 comparison. Nobody makes this tire. The only
9 competitor that makes this tire is me, and I make this
10 tire because they copied my tire. So this is our
11 tire. If you'll look here, you can see it's a pretty
12 good fit.

13 So it's interesting to see Mr. Burchfield
14 complain about copycat tires when, in fact, we've been
15 the subject of copycat tires ourselves.

16 But the point here is that there are
17 multiple price points in the market. So, to compare
18 what a low-end import comes in at to this tire is
19 trying to elicit comparison to a noncomparable tire.

20 The other thing, of course, is that the
21 brand is very important, and brand is important
22 because of all of these other factors. You know,
23 Goodyear and Bridgestone and Firestone and General and
24 Conti are terrific brands. These are brand names that
25 have been developed, for Firestone, 75 years.

1 There is a lot of brand equity. That also
2 drives price because people know -- what does Michelin
3 mean? If you're buying a Michelin tire, you can have
4 a certain level of expectation. If you're buying a
5 Linglong tire, what's your level of expectation? So
6 the brand also is important.

7 Also, the tires are not interchangeable, and
8 this was alluded to a little bit in the Petitioners'
9 Q&A. This is our range of 10x16.5 tires. The
10 Petitioner has six different versions. We have 11
11 different versions. Our lowest-priced tire is \$68,
12 and our highest-priced tire is \$500. So, clearly,
13 price is not the primary factor because, if it were,
14 we would never sell the \$500 tire, and, in fact, we
15 sell quite a few of the \$500 tires.

16 The primary consideration is the
17 application. If you have a tire that is operating on
18 a vehicle that's mowing lawns in a park, you're going
19 to have a turf and flotation tire. It's not a severe
20 duty. But these pieces of equipment also operate in
21 steel yards and scrap yards and severe-duty mining
22 operations, and, in those cases, you need a much more
23 severe-duty tire.

24 So these are not commodity products, and you
25 simply cannot compare a size and ply rating and tread

1 type across a broad range of tire applications.

2 The next couple of slides are kind of
3 interesting. I know that the Petitioners referred to
4 Modern Tire Dealer magazine, and this information is
5 from Modern Tire Dealer magazine. They break down the
6 sales of farm tires. There's three slides. The first
7 slide is radial rear farm, and they break it down by
8 OE and replacement.

9 You'll see that, in radial rear farm, 99
10 percent of the market at the OE level is Bridgestone,
11 Titan, and Michelin. At the replacement level, it's
12 78 percent, but, more importantly, the losses that
13 have occurred have not gone to the other group; they
14 have gone only to Europe. So all others have
15 actually, in fact, on the replacement side, gone from
16 10 percent of the market down to eight and a half
17 percent of the market.

18 If you look at bias rear farm, despite what
19 Mr. Burchfield said, their market share has gone from
20 49 percent to 49 and a half percent at OE, according
21 to Modern Tire Dealer. At the replacement, it's gone
22 from 41 to 44 and a half percent. They have increased
23 market share at both OE and replacement.

24 If you look at the other group, not Europe,
25 not U.S., they have actually lost four percent. So

1 rather than taking market share, the others are losing
2 market share.

3 And if you look at the last category, the
4 small farm, where a lot of discussion was taking
5 place, at OE they have lost one percent, and at the
6 replacement market, they have gained two percent.
7 Firestone, in fact, has gone from 38 percent to 39 and
8 a half percent. At the same time, the great, unwashed
9 masses of the others has lost a point and a half.

10 The other thing that didn't seem to get
11 quite enough play here is that we're in a market that
12 is experiencing phenomenal shortages. This is sort of
13 an unprecedented situation, and the ironic thing is,
14 the shortages are being driven by demand in China.
15 China is expanding at an incredible rate. It is going
16 through an industrial revolution. The amount of
17 building in China is absorbing a huge amount of
18 product.

19 So the global demand, the shortages are, in
20 fact, being caused by China, so it's a little ironic
21 that we're now picking on China that they are dumping
22 their products here. I won't read all of the quotes,
23 but this last quote from Todd Ramsey at Michelin was
24 kind of interesting.

25 He said, "It is a durable increase in the

1 market, not a temporary issue. We, Michelin, believe
2 it is long term." Michelin's Ramsey went so far as to
3 thank the Chinese for being available over the past
4 few years as OTR tire demand has outstripped supply.
5 It may be bizarre to hear someone from Michelin or any
6 others to say, thank goodness there has been someone
7 here to handle this overflow.

8 The other thing that almost knocked me off
9 my chair when I got this questionnaire from the ITC
10 was that Titan is the most successful tire company in
11 the world. Their stock has gone from a dollar to \$33
12 in the last four years. Of all of the stocks on the
13 New York Stock Exchange, they are starting to top 10
14 percent. It's the third best-performing stock on the
15 entire New York Stock Exchange out of 1,770 companies.
16 Its EBIDAs climbed 16 million to this year they are
17 projecting 105 to 115 million. If that's -- throw us
18 in that same briar patch.

19 In all of their public statements, in all of
20 their sworn testimony, they talk about how good things
21 are going and never once mention the threat from the
22 Chinese in every sworn public statement.

23 I want to conclude by saying, look, the
24 Petitioner is an \$800 million public company, the most
25 successful tire company on the planet, supported by

1 the largest tire company in the world. Bridgestone,
2 on their own Web site, brags about having more than 50
3 percent of the agricultural tire market in the U.S. at
4 OE and 40 percent in aftermarket and 40 percent for
5 OTR in both OE and replacement. It's a \$25 billion
6 Japanese company with 52 factories around the world.
7 We are a third-generation family business based out of
8 Boston.

9 This petition, in my opinion, is a thinly
10 veiled attempt to restrict legitimate competition.
11 Even the products selected, where they select this
12 tire as their pricing product, was dishonest on its
13 face. I mean, it was designed to elicit responses
14 from people bringing this tire in.

15 The other thing that's kind of interesting
16 is the whole scope of every HTS code was \$377 million
17 of imports in '06, of which China was 42 percent. So
18 if everything in every HTS code is part of the subject
19 merchandise, which it's clearly not, that's \$158
20 million out of a \$3 billion industry, and if it's \$100
21 million, it's three percent. So the Chinese are
22 somewhere between three percent and five percent of
23 this whole industry.

24 You've got a situation where the OTR market
25 has been in critical supply, and everybody is

1 predicting that that's not a temporary situation.
2 Imposition of punitive duties would severely damage
3 our business and the U.S. dealers and distributors
4 that rely upon us. It would also leave the American
5 farmer, the American contractor, the American
6 equipment operator with fewer alternatives.

7 Even the prospect of a duty is harmful for
8 us, as it calls into question our ability to be a
9 reliable supplier. As I said, being a reliable
10 supplier is a critical factor today to doing business.

11 In summary, my attorneys have told me that
12 the Commission rarely dismisses petitions at the
13 preliminary stage. However, in this case, I really
14 would urge you to do that because to let this petition
15 proceed would really be a gross miscarriage of
16 justice. This is not a case where the U.S. industry
17 has been injured, far from it.

18 This is a case where two behemoths dominate
19 the industry, control between 80 and 90 percent of the
20 agricultural aftermarket, between 90 and 99 percent of
21 the agricultural OE market. They have a stranglehold
22 on the industry, and now they are trying to tighten
23 the noose and take the last few crumbs.

24 I asked a number of our OE customers if they
25 would come to testify today because they are all

1 multinationals. They all have operations globally,
2 and they are all operating in China, and they are all
3 free trade proponents. In every case, I got the same
4 answer: You have our moral support, but we cannot be
5 seen as opposing the Petitioner and Bridgestone
6 because where will we get tires? They have such a
7 dominant position, and they are using this critical
8 supply situation as an opportunity to snuff out the
9 few remaining competitors.

10 This petition is dishonest on its face.
11 It's an abuse of an important administrative process
12 and, in my opinion, a waste of valuable ITC and DOC
13 resources, and I would ask you, please, to consider
14 stopping this at the preliminary phase because it can
15 do significantly more damage to American business if
16 it's allowed to proceed. Thank you very, very much
17 for your time. I really appreciate the opportunity to
18 speak to you.

19 MR. SAILER: Thank you, Brian. I would
20 suggest to the Commission that you truly do, in this
21 case, have a unique opportunity. I think there are
22 probably fewer than two or three individuals who know
23 half as much about their market as Mr. Ganz knows
24 about this one, and we hope that you will have lots of
25 questions for him.

1 I'm going to turn it over now to Ned
2 Edwards, the owner of Star Tire Company, from Dallas,
3 Texas.

4 MR. EDWARDS: Thank you. Good afternoon.
5 We've been in business in Dallas for 37 years. We
6 have 29 employees, all of whom participate in the
7 profits of our business. The majority of our business
8 is dealing with OTR tires that are 39 inches in
9 diameter or less, though we also deal in other sizes
10 and segments of the tire business.

11 OTR tires are a completely different type of
12 product than light truck or passenger tires. They
13 definitely are not a commodity product. We typically
14 supply OTR tires for use in the construction industry.
15 Our primary suppliers of OTR tires are GPX, Yokohama,
16 Toyo. We occasionally buy from other major companies,
17 such as Bridgestone/Firestone and Goodyear.

18 We don't buy Titan, which now owns the
19 General Tire Company, the OTR division. Titan does
20 not call on small distributors, such as Star, to
21 distribute its OTR products. However, our products
22 compete directly with Titan. For the most part, the
23 General brand OTR tires sold by Titan are marketed
24 through large chains, such as Southern Tire Mart, GCR,
25 large companies with multiple store locations in

1 several states.

2 It is my understanding today that if you
3 wish to sell the General brand, that it is mandatory
4 that you buy a Titan. Subsequently, some General
5 customers of long standing dropped General Tires
6 altogether.

7 Our biggest concern, for the past two years,
8 has been the shortage of OTR products. We simply
9 cannot obtain enough tires to meet our customers'
10 needs. Countries, such as the aforementioned China,
11 Indonesia, and, of course, the war that we're involved
12 in in Iraq, have consumed many of the OTR tires which
13 would normally be available for the North American
14 market. We continue to have tires on back order,
15 particularly with the Yokohama family at this time.

16 This OTR shortage caught the global tire
17 industry by surprise, with production failing to meet
18 the growing demand.

19 In 1994, we joined up with what was then the
20 Galaxy Tire and Wheel Company, run by a family that
21 had a single purpose of building specific-purpose
22 tires that performed. We agreed with that philosophy
23 and still do. This ideology is not inexpensive. Then
24 Dynamic Tire and Galaxy merged to form a stronger
25 company, GPX. This merger gave us a broader product

1 offering. Today, GPX is our major supplier.

2 Our primary focus in selling the OTR to our
3 customers is whether the tire will perform well. Our
4 customers would rather purchase a higher-cost tire
5 that they know will perform well rather than take a
6 chance on a lower-cost, unproven product.

7 Our customers also demand that we provide
8 continued support and service for the life of the
9 tires we sell, and we require this same support from
10 our vendor.

11 The number one concern our customers have is
12 the prevention of down time due to flats and whatnot.
13 Thus, we do not service a market that uses
14 inexpensive, low-performing tires. If you cut
15 corners, you do not provide after-sales service. It
16 shows in the performance, and you lose customers.
17 Because GPX Tires continues to perform well and
18 retains a reputation for doing so, and because GPX
19 provides us with the after-sales service we need to
20 service our customers, GPX continues to be a major
21 source of the tires we sell.

22 GPX has invested in the people and systems
23 to make certain that the integrity of our tires and
24 wheels is maintained. We have the good fortune of
25 exceptional communication with GPX. They have always

1 been open to our ideas on developing new products,
2 where it makes sense. We realize the cumulative costs
3 to build any OTR tire today are high and are even
4 higher for those that deliver the lowest cost per hour
5 for our customers.

6 GPX does that and more. As far as we know,
7 there is nothing illegal about doing business like
8 this. We urge the Commission to reject this attempt
9 by Titan to drive our principal vendor, and one of
10 Titan's major competitors, out of business. Thank you
11 very much.

12 MR. SAILER: Thanks, Ned.

13 Now, our last industry witness, Dan Denis,
14 who is the director of commercial sales for VIP Quirk
15 Tire in Westborough, Massachusetts.

16 MR. DENIS: Good afternoon. My name is Dan
17 Denis. I am director of commercial sales of VIP Quirk
18 Tire in Westborough, Massachusetts. I've held this
19 position for seven years and have worked in the tire
20 industry for over 20 years.

21 VIP Quirk Tire was established in 1926 and
22 is a full-service and commercial tire operation with a
23 committed focus on the OTR segment of the business.
24 We specialize in the sales and service of OTR tires
25 for heavy construction, earth-moving, and waste-

1 handling equipment.

2 We currently employ 25 people and service
3 approximately 1,100 customers in the New England
4 market. We provide products that are often unique and
5 designed for specific applications. VIP Quirk Tire
6 also promotes OTR tire management and tracking
7 programs directed at delivering a lower tire operating
8 cost to our customers.

9 We purchase OTR tires from
10 Bridgestone/Firestone, Titan, Continental General,
11 GPX, and others. Although price is a consideration in
12 purchasing decisions, it is not the most important
13 factor. We have tried to partner with suppliers that
14 offer high-performing, quality products, reliable
15 inventory supply and order fill rates, and share
16 similar objectives to support us and our servicing
17 market.

18 We do not emphasize initial price or lowest
19 acquisition cost when selling to end users. Our sales
20 and marketing strategy is recommending products that
21 provide value and, over time, deliver the lowest
22 operating costs per hour. We promote products that
23 can be retreaded, a key component of our business.
24 Retreading in most applications further reduces a
25 tire's total life cycle cost and provides a

1 substantial savings to the end user.

2 Tires with durable casing construction that
3 have been maintained properly can often be retreated
4 multiple times.

5 We believe GPX has been an industry leader
6 in developing and manufacturing innovative, high-
7 quality, specialty tires. We have worked closely with
8 them through the development, engineering, and testing
9 stages with some of these products. We have had
10 excellent success with the Trashmaster L-6 smooth tire
11 designed for loaders working in waste energy burn
12 plants and transfer stations, the Hulk L-4 and L-5
13 skid-steer and rear backhoe tires, and the Rock Mine
14 Log E-3 tires for rubber tire excavators and
15 forklifts, to name a few.

16 The L-6 smooth loader tire and Hulk L-4 rear
17 backhoe are extremely unique, one-of-a-kind tires. To
18 my knowledge, no other manufacturer has similar
19 offerings. These are high-quality products that fit
20 our company philosophy of delivering excellent value
21 and low tire operating and life cycle costs. It is
22 critical we provide products that are durable, long
23 lasting, and perform well in severe conditions to
24 minimize costly machine down time to our customers.

25 VIP Quirk Tire would not continue in

1 business by selling low-quality products at low
2 prices.

3 One of the greatest challenges our company
4 has faced over the last several years is a severe
5 shortage of OTR tires. It is my understanding that
6 the shortage has been due to a variety of reasons,
7 including the boom in building construction and
8 highway infrastructure in China and a spike in
9 original equipment sales worldwide.

10 We have truly experienced the effects of a
11 global economy as supply has not kept pace with demand
12 throughout the world, and we are all competing for the
13 same tires.

14 Currency rates have also impacted the
15 situation, as priority may be given to regions that
16 might provide a more favorable return. Utilizing our
17 tire-management programs, we're able to forecast our
18 customers' needs and, in turn, provide detailed
19 forecasts to our suppliers. We believe this is a
20 crucial function and puts our company in a better
21 position to acquire product.

22 Some of our suppliers have placed us on
23 allocation, providing us with a commitment on what we
24 will be receiving on a monthly and quarterly basis.
25 Other suppliers have been unable to provide any type

1 of product commitment. We simply place orders and
2 wait and hope for positive results. It is not
3 uncommon to see back orders extend six to 12 months on
4 certain products.

5 Availability appears to be improving on some
6 smaller OTR sizes, and our local economy is not as
7 strong as it has been, resulting in adequate inventory
8 levels on some items. Other products remain in
9 critical demand.

10 I am uncertain of the direction of our local
11 economy in the short term, but I'm optimistic overall
12 about the future of the industry and the demand for
13 OTR tires.

14 I do not believe placing a punitive duty on
15 tires from China will have a beneficial impact on our
16 business or the United States. Thank you.

17 MR. SAILER: Thanks, Dan.

18 Now, I would like to turn it over to Chuck
19 Anderson of Capital Trade for a brief overview of the
20 economics of the market.

21 MR. ANDERSON: Good afternoon. What I would
22 like to try to do this afternoon is place a lot of the
23 bits and pieces of information that you've heard today
24 in a broader economic perspective.

25 I would like to begin with conditions of

1 competition and, more specifically, demand. Demand
2 for certain OTR tires is derived from major consuming
3 sectors, including agricultural and forestry,
4 construction and mining, and materials handling.

5 As you can see from the first chart, there
6 have been large price increases in raw materials in
7 agricultural commodities during the POI. Driven by
8 ethanol production, prices for corn have increased by
9 55 percent. Iron ore prices are more than double
10 their levels at the beginning of the POI, and coal is
11 up by 23 percent.

12 These price hikes have fueled the booming
13 demand for off-the-road equipment, which, in turn, is
14 driving OTR tire demand.

15 Moving on to agriculture, as you can see
16 from this chart, after years of stagnation, farm
17 income is up sharply since it bottomed out in 2002.
18 Simply put, farmers with money in their pockets are
19 buying more new, off-the-road equipment and keeping
20 older equipment in service.

21 The next chart vividly demonstrates the
22 growth in international trade. World seaborne trade
23 in metric tons is up 20 percent from 2002 to 2005. As
24 the volume of goods shipped, the demand for materials-
25 handling equipment has grown.

1 Another major economic force driving
2 increased OTR tire consumption is mining and
3 construction. These parts of the global economy are
4 in the middle of a long-term growth trend, as shown in
5 the fourth chart. Output for primary minerals in
6 principal markets of production has increased, and
7 growth is expected to continue through 2011.

8 Of principal importance to the U.S. are
9 anticipated increases in below-surface coal
10 production, an industry that consumes standard-size
11 OTR tires, tires within the scope of this
12 investigation, in substantial quantities.

13 On the right hand of this chart, you see
14 that global construction is also on a long-term upward
15 trajectory.

16 The bottom line on demand is that all of the
17 key factors are up, and we think, once all of the data
18 are analyzed, the Commission will see a pattern of
19 rising unit values for OTR tires that reflects this
20 increase in demand.

21 Turning to supply, there are two
22 particularly salient issues for the Commission to keep
23 in mind.

24 First, the market has experienced shortages
25 of OTR tires during the POI. As an aside, in light of

1 these press stories and witness testimony regarding
2 shortages, I would scrutinize any claims of capacity
3 underutilization very carefully. When U.S. producers
4 are making public statements about capacity
5 constraints, and when you hear this morning about 70
6 to 80 percent capacity around the clock, I think the
7 Commission should be very skeptical of extremely low
8 capacity-utilization claims.

9 We will say more about reported capacity-
10 utilization numbers for specific companies in our
11 post-conference brief.

12 You've heard from witnesses today about
13 shortages, but the Commission cannot hear enough about
14 shortages from Respondents in preliminary conferences,
15 so I will read at least once more.

16 A January 2006 article in Tire Business
17 states: "With no end in sight to the worldwide
18 shortage in off-the-road tires, OTR tire retreaders
19 find that business is booming."

20 So even retreaded tires, which is something
21 of a substitute for new tires, is also booming. I am
22 sure that we will provide more horror stories of
23 shortages in the post-conference brief.

24 In the face of strong demand, and in light
25 of the reports of shortages, it is incumbent upon the

1 Commission to determine whether imports from China are
2 simply entering to fill a void or are displacing U.S.
3 production.

4 The second salient supply factor is that
5 U.S. companies in this -- are not much alike. One
6 U.S. company produces OTR is Titan, which is the
7 closest to being a pure, OTR tire manufacturer. Then
8 there are several large, multinational tire
9 manufacturers like Bridgestone, Michelin, and
10 Goodyear, and, finally, there are a few small-niche
11 tire manufacturers that produce principally bias-ply
12 tires, often focusing on boutique markets like drag
13 racing or antique cars but also produce some OTR
14 product.

15 But before turning to the key segments of
16 the U.S. industry, perhaps it might be helpful to
17 consider the structure of the U.S. OTR market in
18 general.

19 As you have heard, off-the-road tires come
20 in many different types. There are many different
21 industries, and they are marketed in many different
22 ways. This is not a simple commodity market.

23 As the next chart shows, some of the most
24 important distinctions are, first, agriculture versus
25 nonagriculture. The industry, I've seen, generally

1 divides itself into agricultural and nonagricultural
2 segments, referring to the latter, confusingly for we
3 trade specialists working on this case, as "OTR." So
4 often what you hear as called OTR really is the non-
5 ag. segment of what is in the scope of this petition.

6 Compared to the non-ag. sector, OEM for
7 agriculture represents a larger relative share,
8 reflecting the fact that the operating life of ag.
9 tires is relatively long.

10 The non-ag., or OTR sector, represents a
11 myriad of industries: construction machinery, such as
12 backhoes and Bobcats; mining equipment, such as off-
13 road trucks; port-handling equipment, including giant
14 forklifts and the like. Compared to ag., there is
15 more tailoring of product to particular end uses.

16 The aftermarket is more important since
17 tires in this segment often operate under harsh
18 conditions and, therefore, must be replaced with
19 greater regularity.

20 Another important distinction in this market
21 is branding. You heard very little about branding in
22 the direct testimony of the Petitioners, but a little
23 bit more came out in question and answer, but it's a
24 very big part of this market.

25 Branding can be divided into three groups:

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1 the premium brands, the entry brands, and the
2 generics. For the purpose of this discussion, I'm
3 going to focus on the distinction between premium-
4 branded, where most of the U.S. industry is
5 positioned, and the generics, which constitute most of
6 the imported Chinese product.

7 As the name suggests, premium-branded tires
8 sell for significant premiums, particularly in the
9 aftermarket. Premium brands also dominate the OEM
10 market as the large, multinational, off-road equipment
11 producers, such as Deere, Caterpillar, and Case New
12 Holland, desire branded products on their new
13 equipment. Generally speaking, premium-branded tires
14 are also of higher quality. They command a premium
15 because they are highly engineered for maximum useful
16 life and performance.

17 Another important, nonprice distinction
18 between the premium-branded and generic tires is
19 service. This is a little bit different from most
20 consumer products. When something goes wrong, you
21 don't contact the manufacturer in this industry when
22 you have a tire problem. You contact your
23 distributor. Now, that distributor has to deal with
24 the problem, and unless he has the support of a major,
25 quality tire company behind him, he is going to be

1 stuck with the problem, and that gives premium brands
2 a major leg up on generics.

3 Because premium-branded and generic tires
4 sell at different price points, price competition is
5 attenuated. In fact, to some degree, generics often
6 compete on price with retreads.

7 Then we have the radial versus the bias.
8 Although there continue to be substantial quantities
9 of bias-ply product in the market, the trend is
10 clearly towards radialization, for the reasons that
11 you heard in question and answer: They perform
12 better. Radial tires dominate the large OTR tire
13 market and are increasing their share in rear farm,
14 one of the last bastions for bias. Michelin, for one,
15 is phasing out bias, and Titan is phasing out its
16 Kelly brand-name line of bias agricultural tires.

17 Finally, there are two important distinct
18 channels of distribution: OEM and aftermarket. As
19 mentioned, OEM customers heavily favor branded product
20 over generics. Of the market segmentations described,
21 the U.S. industry focuses on the premium branded.
22 They are heavily focused on farm, and they are also
23 heavily focused on OEM.

24 Subject imports, by contrast, are focused
25 primarily on other market segments, particularly in

1 the non-ag., generic, aftermarket segments.

2 Now, turning to injury. In assessing the
3 financial condition of the U.S. industry, Titan is a
4 good place to begin. It is the closest company in
5 this industry to being a pure OTR tire player.
6 Although it has some nonscope business, a business, by
7 the way, which it is aggressively growing, it is, for
8 the most part, a scope OTR producer.

9 The other main producers of OTR tires in the
10 U.S. focus on consumer tires with their attendant
11 overhead costs. Titan is also present, to some
12 degree, in all key sectors of the OTR tire market.

13 So how has Titan performed? As you have
14 heard, Titan's stock price has skyrocketed. During
15 the POI, it increased over 900 percent. Titan has
16 been very aggressive in expanding its own production.
17 It has invested a reported \$153 million to purchase
18 OTR facilities from Goodyear and Continental, and,
19 according to its own statements, Titan is considering
20 further acquisitions.

21 Titan's public statements on its financial
22 performance have been consistently bright and bullish.
23 For example, just in January, Chairman and CEO Maury
24 Taylor stated, "We have already seen strong demand in
25 January and February. If this continues, 2007 will be

1 Titan's best year ever."

2 Based on published financial statements,
3 Titan's financial performance has been strong
4 throughout the POI, and Wall Street predicts even
5 stronger results this year.

6 Perhaps most tellingly, as shown in the next
7 chart, imports from China have not been mentioned as a
8 risk factor in any of Titan's 10-K submissions to the
9 SEC during this period, and Titan goes out of its way
10 to list many risk factors. In fact, it goes over two
11 pages. There are 15 different risk factors mentioned.

12 Once there is a reference to competition,
13 some of which is from "low-wage countries," but that
14 risk has been relegated, the one time it was
15 mentioned, to tenth place on the list.

16 I want to underscore that not once do any of
17 the 10-Ks issued by Titan state that subject imports
18 have had a negative effect on financial performance.

19 When it comes to scope product, it is much
20 more difficult to get a handle on the state of the
21 multinational, full-line tire manufacturers, as this
22 segment represents a fraction of their overall
23 business. Nevertheless, the public record does allow
24 us to glean certain facts.

25 Bridgestone's annual report for 2006, for

1 example, indicates that the firm's OTR tire business
2 was strong in the Americas. The report goes on to say
3 that Bridgestone admits it could not sufficiently
4 supply OTR demand in 2006. Even though the U.S. is a
5 principal source for that demand, Bridgestone is
6 responding to this market opportunity by building a
7 new OTR tire plant in Japan, the first new plant in
8 that country in many, many years.

9 In its 2006 financial statement, Michelin
10 describes the OTR market as follows: "The
11 agricultural two-wheel and aircraft business continued
12 their recovery," and I'm quoting. "Specialty business
13 sales increased 4.1 percent and were up in practically
14 all markets. The segment's operating income was up
15 more than 80 percent. Its operating margin gained 5.3
16 points, making it the group's most profitable segment.
17 This good performance is clearly underpinned by highly
18 supportive markets in the earth-mover and radial
19 aircraft tire segments where global production
20 capacities are not sufficient to satisfy a very robust
21 demand."

22 I would just like to mention some of the
23 smaller domestic firms just briefly. From their
24 product catalogs, it is apparent that they may be
25 making hundreds, and perhaps thousands, of different

1 types of tires in a single factory. This necessitates
2 short, very expensive production runs.

3 As shown in the chart, the average age of
4 the smallest of those factories is 90 years. Most, if
5 not all, of their production is in bias-ply tires,
6 which are being phased out in many applications in
7 favor of radials, and these players represent a tiny
8 fraction of the overall U.S. tire industry for OTR.

9 Turning to causation, once again, I start
10 with Titan. As mentioned, the public record
11 demonstrates that Titan is financially healthy.
12 According to its own statements, it would be even
13 healthier were it not for restructuring costs
14 associated with the purchase of its Goodyear Freeport
15 facility and its move into larger OTR tires that it
16 has left deliberately outside the scope of this
17 investigation.

18 In assessing the causes of financial pain
19 suffered by the multinational, full-line tire dealers,
20 if any, the Commission must separate out what is
21 happening in the consumer and passenger tire markets
22 from the OTR tire business, not that this is easy. In
23 the words of Mr. Taylor of Titan, "I don't even think
24 our friends at Firestone have a real feel for if they
25 are making money or if they are not making money. I

1 mean, their farm business is so small, in comparison
2 to everything else, I think they just lump it in."

3 As their financial statements and the next
4 chart show, the multinationals have substantially
5 higher overall SG&A costs than pure OTR tire
6 manufacturers, like Titan. These higher costs must be
7 associated with their consumer business, things like
8 TV advertising, blimps, racing tire sponsorships, and
9 product liability claims.

10 The Commission should remain vigilant to
11 attempts to inflate SG&A expense levels through
12 questionable allocation methods. If improper
13 allocation methods are used, falling sales and
14 shrinking consumer tire segments may be used to shift
15 SG&A to nonconsumer tires, an apparent increase that
16 would have nothing to do with subject imports.

17 And what of Chinese imports? First, we
18 think that, when all is said and done, Chinese import
19 penetration in this market will be very low. We think
20 that the data will show that, to the extent that
21 Chinese imports are in the market, they are more
22 focused on non-ag. sectors, where there exist
23 substantial supply shortages.

24 Brian has shown you industry data indicating
25 that, in ag., the major U.S. brands have had a stable

1 and large market share over the POI. Subject imports
2 are most prevalent in the non-ag. replacement market,
3 but the Chinese presence in these sectors is nothing
4 new. Even there, competition is attenuated. Much of
5 the Chinese product consists of lighter-wall generic
6 brands supplied to the aftermarket, a segment which is
7 less important to U.S. manufacturers.

8 Although GPX does supply the U.S. market
9 certain niche branded products from China, this is the
10 segment where shortages are most severe. That
11 concludes my testimony.

12 MR. REILLY: Good afternoon. I'm John
13 Reilly of Nathan Associates appearing on behalf of the
14 Chinese Respondents and taking the position in this
15 conference of tail-end Charley for the Respondents.

16 I will focus on the issue of threat of
17 material injury; however, I would like to start by
18 addressing two related issues. These are the
19 ineptness of the pricing product data for domestic and
20 import price comparisons and the serious shortcomings
21 of the Census import data that was employed in the
22 petition.

23 Now, agricultural and industrial and mining
24 OTR tires, as we've heard, are not commodities;
25 rather, they are highly engineered, highly

1 differentiated, branded products that compete, to a
2 very significant degree, on the basis of nonprice
3 characteristics.

4 Marketers and customers alike recognize
5 three quality and price tiers. The top tier is
6 composed of nationally and internationally prominent
7 brands, such as Goodyear, Bridgestone, Firestone,
8 General, Michelin, and so forth. Indeed, Titan has
9 reported that it acquired the rights to market under
10 the Goodyear and Continental General brands in order
11 to position itself as a seller of premium agricultural
12 and other OTR tires in the replacement market.

13 Top-tier suppliers dominate the OEM market,
14 and, because of that, have a brand-driven advantage in
15 the replacement market because new equipment buyers
16 tend to replace the tires on the equipment that they
17 originally purchased with the same OEM brand.

18 The second tier is composed of less-
19 prominent brands, such as Titan's Grizzly brand and
20 Specialty Tire of America's American Farmer brand.
21 Second-tier brands target quality- and value-conscious
22 buyers of replacement tires. Not surprisingly, a
23 replacement second-tier tire brand of a given
24 specification sells for less than a top-tier brand of
25 the same specification.

1 Third-tier OTR tires are little-known
2 brands, or even dealers' house brands, that target
3 value-conscious buyers who don't necessarily need the
4 robustness and ride comfort of the upper-tier tires.
5 Such buyers include owners of older, second-hand
6 equipment that does not get extended or hard usage
7 during the year.

8 The third-tier brands sell for less than
9 both the top-tier brands and the second-tier brands.
10 Virtually all of the subject tires imported from China
11 during the period of investigation, with the exception
12 of the GPX products, fall squarely into Tier 3, yet
13 the pricing product data indiscriminately compare the
14 Chinese price information with information for upper-
15 tier, U.S.-produced OTR tires. Such inept comparisons
16 are bound to produce a false indication of
17 underselling.

18 By way of analogy, Chevy, with the notable
19 exception of Corvette, sells for less than Cadillac
20 but does not undersell Cadillac within the meaning of
21 the statute.

22 The pricing product categories proposed by
23 the Petitioner encompass different dimensions and
24 radically different tire weights, thus further
25 increasing the likelihood of inept price comparisons.

1 For example, the skid-steer tire, defined as
2 Product 1, has an indicated weight of 88 pounds.
3 However, tires from China having the same size
4 specification are much lighter than 88 pounds, for the
5 most part, and should, therefore, sell for much less
6 than the heavier, noncomparable Titan tire.

7 Now, both the tiered structure of the market
8 and the issue of noncomparable pricing products tilt
9 the data strongly in favor of finding underselling.
10 To the extent that the Commission may regard indicated
11 underselling as the harbinger of threat of injury, the
12 flawed pricing product data could well produce a false
13 affirmative finding.

14 I would like to now turn to the Census data,
15 and I have a chart in my handout. The first chart
16 summarizes the import data for 2006 that was employed
17 in the petition. The total figure reported in the
18 petition is 15 million units of imports from China in
19 2006. Of this total, 8.2 million units, or 55
20 percent, consist of small, agricultural tires, farm
21 tires, at an average landed value of \$10.19 per tire.

22 Data from Modern Tire Dealer takes total
23 U.S. shipments, including imports, of replacement
24 small farm tires of only 1.2 million units and total
25 shipments, including OEM, of 1.6 million units. Total

1 demand for farm tires, including total shipments of
2 farm tires in 2006, including both the small tires and
3 the larger tires, is only 2.8 million units.

4 Now, imports of one million units of small
5 farm tires simply don't compute. Moreover, if you
6 peruse the price list submitted by the U.S. producers
7 responding to the Commission's questionnaire and those
8 attached to the importers' questionnaire, you will
9 quickly put a value of \$10.19 into focus. Even with
10 an importer's markup, you won't find any prices in
11 that range.

12 Now, the second-largest Census commodity is
13 small, nonagricultural tires, at a volume of 2.7
14 million units and an average landed value of \$12 per
15 unit. Here again, the large unit volume and the very
16 low unit value simply do not compute. To the extent
17 that any of these products may technically be
18 considered to be subject merchandise, the vast
19 majority of them don't list products that the U.S.
20 industry does not manufacture and does not wish to
21 manufacture.

22 We have received information from 15 Chinese
23 producers that we believe include all of the major
24 producers and exporters of subject OTR tires to the
25 United States. The foreign producers' questionnaire

1 responses are being filed today and, in all
2 probability, have already been filed. These responses
3 indicate total 2006 exports to the United States of
4 just under a million units.

5 Based on this reported figure and
6 discussions with trade association personnel in China,
7 the best reasonable estimate we can get of actual 2006
8 export volume is roughly two million units.

9 Now, at a volume of two million units, the
10 figure reported by the 15 would equate to 40 percent
11 or a bit more of total subject imports to the United
12 States. This is a relatively large sample and should
13 provide a reasonable basis for assessing trends in
14 Chinese capacity production in shipments.

15 Despite capacity increases, reported Chinese
16 capacity utilization has remained near or above 90
17 percent on both the unit and poundage basis throughout
18 the 2004 to March 2007 period and it's projected to
19 exceed 90 percent for full year 2007 and 2008.

20 On a unit basis, and here I have -- my
21 second chart applies, home market shipments increased
22 by about 35 percent between 2004 and 2006; exports to
23 third countries by more than 50 percent; and exports
24 to the United States by about 27 percent. On a
25 combined basis, home market shipments and third

1 country exports account for roughly 80 percent of
2 total in the 2006 unit volume and probably more on a
3 value basis. Clearly, the strong home market demand
4 and robust third-country markets are the principle
5 focus of the Chinese producers.

6 Home market shipments on a unit basis
7 projected to grow by an additional 16 percent to 2008,
8 while third-country exports are expected to grow by 14
9 percent. The projections of home market in third-
10 country shipments are fully in line with recent
11 experience. Recent trends and current forecast
12 confirm in particular the strength of the Chinese home
13 market. Chinese real GDP grew by 10.7 percent in 2006
14 and is forecast to grow at a rate of approximately 10
15 percent in both 2007 and 2008. The Chinese industrial
16 production growth rate near 30 percent in 2006 is
17 expected to exceed 22 percent during 2007.

18 Reflecting the very strong Chinese economy,
19 the value of agricultural machinery production,
20 including wheel vehicles, increased by a whopping 23-
21 1/2 percent for 2005.

22 MR. CARPENTER: Mr. Reilly, your time is up.
23 If you could summarize in a minute.

24 MR. REILLY: Yes, I appreciate it. Thank
25 you. Shipments to the U.S. market are projected to

1 decline by about 10 percent. This simply reflects the
2 strength of demand in other markets.

3 Given the nature of the markets that the
4 Chinese are serving, their focus on non-U.S. markets
5 and the very strength of those markets, there is no
6 indication that the Chinese producers would either
7 desire or be capable of substantially increasing their
8 exports to the U.S. market. Thank you.

9 MR. CARPENTER: Thank you, very much. Thank
10 you, panel, for your presentation. We'll turn now to
11 staff questions and begin with Ms. Lo, the
12 investigator.

13 MS. LO: Hi. Thank you for your testimony
14 and the three dimensional samples are very helpful to
15 me.

16 MR. GANZ: And we can leave these with you
17 and they're great for Christmas presents.

18 MS. LO: I had a question about the retread
19 tire market. Since is it out of the scope of these
20 investigations, is it included in the 10 percent of
21 the overall tire market that people have been talking
22 about? So, it is not. Okay. Thank you. Okay, so if
23 that's the case, that's all my questions so far.
24 Thank you.

25 MR. CARPENTER: Rhonda Hughes, the attorney?

1 MS. HUGHES: Okay. Like product, obviously,
2 the Petitioners would like the Commission to define
3 the like product as a single like product based on the
4 continuum. Do you agree or disagree with that
5 characterization?

6 MR. GANZ: I think, as the sample products
7 illustrate, every tire is a unique product. It's
8 unique by virtue of its brand. It's unique by virtue
9 of its construction. It's unique by virtue of its
10 price points in the market. So, again, the Titan
11 tires range in price on the same exact size for the
12 same vehicle, for the same wheel, from \$86 to \$182.
13 So, even within the Titan Goodyear product range, they
14 have a vast diverse spectrum of products. So, they're
15 clearly not like products.

16 MR. SAILER: I'm sorry, I was taking the
17 tire samples down to Ms. Mazur a minute ago and missed
18 the question. I assume that you're asking the legal
19 question now about like product and I guess what we
20 would like to say is for purposes of this preliminary
21 determination, we are prepared to accept the obviously
22 gerrymandered like product that this Petitioner has
23 drawn. We don't think it matters. There is no
24 reasonable indication of injury here and we don't want
25 to get into the mess of arguing about a like product.

1 It is simple and straight forward. The way they've
2 described it, like I said at the beginning, why are we
3 here?

4 MS. HUGHES: So, based on the Commission's
5 expected test, you would agree that there is one
6 single like product -- a continuum of products
7 comprising a single like product?

8 MR. SAILER: For purposes of this
9 preliminary determination.

10 MS. HUGHES: Okay. Do you, also, agree that
11 the products that were excluded from the scope should
12 also be excluded from the domestic like product
13 definition then? You can answer this in your post-
14 conference brief.

15 MR. SAILER: We will address them in the
16 post-conference brief.

17 MS. HUGHES: Okay.

18 MR. SAILER: I think, basically, the answer
19 is the same.

20 MS. HUGHES: Okay. I think you've touched
21 on this somewhat in the various testimonies that we've
22 heard, but if you could state more specifically what
23 you believe are the pertinent conditions of
24 competition are. You can do that in the post-
25 conference brief, as well. We would appreciate it.

1 MR. SAILER: We will do that.

2 MS. HUGHES: And I neglected to ask
3 Petitioners this. I assume you would agree that the
4 business is cyclical in nature, as well?

5 MR. GANZ: The business is cyclical, but we
6 are in a long-term global uptrend for certain segments
7 of the market.

8 MS. HUGHES: Okay.

9 MR. GANZ: Clearly, coal mining is in a
10 long-term uptrend based on coal gasification,
11 liquification. Agriculture is in a long-term global
12 uptrend because of ethanol. Container handling tires
13 and other core vehicles are in a long-term uptrend.
14 So, while the business is cyclical, perhaps, for
15 example, the housing market, there are certain parts
16 of the business that really are not cyclical, at this
17 point, and are simply long-term global uptrends.

18 MS. HUGHES: Okay.

19 MR. ARGENTI: If I might add, you see that
20 there are so many different segments of the economy
21 that actually use these tires, that it's really hard
22 to come up with an OTR specific cycle, unlike paper,
23 for example, where you get boom and bust based upon
24 paper machines being built and then you get over
25 capacity. It's probably closer to overall economic

1 growth, because it crosses so many different sectors
2 of the economy.

3 MS. HUGHES: Okay. Thank you. Now,
4 regarding Mr. Ganz's testimony about the spinoff of
5 the OTR segment from production, it sounded as if
6 you're saying that imports have virtually nothing to
7 do with the spinoff.

8 MR. GANZ: I'm not sure I understand the
9 question. What spinoff are we talking about?

10 MS. HUGHES: You were saying that the
11 companies are spinning off the OTR segment.

12 MR. GANZ: Yes. Goodyear, Continental, and
13 Pirelli, Continental and Pirelli have exited all non-
14 consumer products. Goodyear has probably announced
15 that they are selling off all of their non-consumer
16 product divisions. They recently sold their
17 industrial products. We know for a fact, because
18 we've been approached by Goodyear, that they are
19 putting up for sale their OTR division. So, they've
20 made a decision on a global basis that they do not
21 want to be in what they consider to be the non-core
22 segment of their business. As the Petitioner and as
23 Mr. Burchfield said, this is about 10 percent of the
24 overall market. This is a market that is highly
25 specialized and certain companies have decided they

1 want to exit the market. The two main companies in
2 this now, the two main broad line suppliers,
3 Bridgestone and Michelin, are the last remaining broad
4 line suppliers that are committed to this market and
5 the rest of the market is being picked up by the
6 Petitioner and other companies like GPX.

7 MS. HUGHES: Why have they decided to exit
8 the market?

9 MR. GANZ: It's a couple of reasons. One,
10 it's a very, very different factory layout.
11 Production runs are by definition much, much shorter.
12 So, everybody at these big companies thinks in
13 economic order quantities of a million. So, you know,
14 they like to have, as Mr. Burchfield said and as
15 Petitioner said, they like to have long, long
16 production runs. This market segment does not lend
17 itself to long production runs. We have a lot of
18 production -- a lot of tires where the entire market
19 may be a few thousand tires, the entire global market
20 may be a few thousand tires. So, there are a lot of
21 changeovers.

22 In our factory in Maine, we have 32 mold
23 changes a day. That's just part of this segment of
24 the business and it doesn't fit well with the consumer
25 segment of the business. In addition, it's not the

1 same marketing channel. When you want to buy a
2 Bridgestone OTR tire, you cannot just simply go to any
3 Firestone dealer. So, these are specific dealerships.
4 So, you don't have the synergy or the overlap that you
5 would think, well, it's a tire business, so you can go
6 to a dealer and you can get everything. These really
7 are completely different segments in the business.

8 These decisions to exit the business also, I
9 think, were made some time ago. These are long-term
10 decisions that were made by the management at
11 Goodyear, Pirelli, and Continental.

12 MS. HUGHES: Then, you don't believe that
13 the subject imports or any imports competition has
14 anything to do with this decision?

15 MR. GANZ: Well, I think certainly
16 Continental sold off its farm tire business, which was
17 primarily based in Europe. So, their major farm tire
18 factory was in the Czech Republic and they sold that
19 to a European company. They sold off -- and that was
20 sold three years ago. And then they sold their OTR
21 division here to Titan. So, I don't believe that it's
22 based on U.S. results. I mean, these are all
23 multinational companies with dozens and dozens of
24 factories around the world and they're not simply
25 selling off their U.S. assets. They're selling off

1 their global assets.

2 MR. REILLY: John Reilly from Nathan
3 Associates. I would like to pitch in on that
4 question, as well. There's another reason. This is a
5 more generic reason why these small tire divisions are
6 being divested by the large companies and that is in
7 the overall scheme of things, they can't have a
8 significant influence on corporate earnings.
9 Therefore, it doesn't make sense to invest money and
10 management time in them. But, in terms of selling the
11 divisions off, remember who the buyer was. It's
12 Titan. Now, I'm sure Titan didn't buy these two
13 factories and get the brand rights, because they
14 didn't think they could make a profit. I think Titan
15 believes that they can be very profitable. And
16 because Titan is a specialist in this industry and is
17 somewhat smaller than the huge consumer tire
18 companies, adding these operations can make a
19 significant contribution to corporate earnings.

20 MR. GANZ: Interestingly, also, with the
21 recent acquisition of the Bryan, Ohio factory by
22 Titan, Mr. Pensler from Denman also bid on that
23 factory. He was trying to buy that factor and we,
24 also, tried to buy that factory. There was a lot of
25 bidders for that factory.

1 MS. HUGHES: Okay.

2 MR. LEWIS: If I might add, Craig Lewis from
3 Hogan & Hartson, maybe just a similar point and it may
4 be obvious, as well, but this is not a situation where
5 production capacity has left the U.S. market. It has
6 moved from one entity to another, to an entity that
7 specifically had a strong commercial interest in
8 continuing that capacity.

9 MS. HUGHES: Okay. All right, thank you.
10 In my never-ending quest to understand tires, in the
11 handout here, where there's a page talking about how
12 certain tires are the same size and not
13 interchangeable, and there are various categories,
14 such as general purpose, turf and floatation, mining,
15 asphalt, concrete, and indestructible, could you
16 explain a bit what the difference between these four
17 groups is? General purpose, would this perhaps what I
18 have on my car or comparable to an all-season radial
19 tire or not?

20 MR. GANZ: Well, these tires were all
21 designed for skid steer machines --

22 MS. HUGHES: Okay.

23 MR. GANZ: -- or what is referred to as sort
24 of Bobcat machines, although Bobcat is a specific
25 brand. So, these machines are used in a myriad of

1 applications. Some of their applications, you see
2 them on the side of the road in road construction.
3 You see them in home building. You see them in turf
4 maintenance. You, also, see them in very severe
5 applications in mines and in steel yards, scrap yards.
6 So, depended upon the application, the operator needs
7 to buy a tire that works for that application.

8 Now, the majority of buyers buy a general
9 purpose tire, because that tire will provide some
10 significant protection against punctures, will also
11 provide traction, will also give them some level of
12 flotation. But, let's say, for example --

13 MS. HUGHES: We're just talking about skid
14 steer?

15 MR. GANZ: Yes, skid steer.

16 MS. HUGHES: Okay.

17 MR. GANZ: But, let's say, for example, you
18 have a skid steer, where you operate in a part of the
19 country that is very wet and muddy. Well, they're
20 going to want a flotation tire. Or let's say that you
21 are a landscaper and you don't want to damage the
22 turf, so you'll get a turf tire. Or if you operate in
23 a scrap yard or a steel mill, where there's lot of
24 debris and the tires is subject to puncture, you're
25 going to get a super severe duty tire, so that it

1 won't get punctured. You can look at the cross
2 sections we gave you, you can see that the Hulk or the
3 very, very deep tread provides significant greater
4 puncture resistance than a normal general purpose
5 tire. So, I provided you with cross sections of our
6 heavy duty tire and Titan's heavy duty tire and then
7 one of our general purpose tires and one of Titan's
8 general purpose tires.

9 MS. HUGHES: Okay. So, the turf and
10 flotation tire could be used -- these are all used on
11 the same equipment, it's just basically what the
12 conditions are?

13 MR. GANZ: Exactly.

14 MS. HUGHES: Okay.

15 MR. GANZ: It's always in the same
16 equipment. Interestingly, we offer a lot of these
17 tires to original equipment manufacturers, because
18 they will put together a package. So, the attachments
19 to that machine will be attachments for mowing lawns
20 or the attachments may be attachments for mining or
21 attachments for just general motor application. So,
22 the tire will be selected for the application machine.
23 And, in fact, our tag line at GPX is application
24 specific, purpose built. So, we try to come up with
25 tires that are specific to the application.

1 And one of the things that's interesting is
2 the union was talking about the reduction in the
3 number of molds that they were using for skid steer
4 tires for exactly these tires. They went from 12
5 molds to two molds. Well, that's because the industry
6 has gone from one tire to 12 tires. So, what's
7 happened is this is the age of specialization. This
8 is the age of differentiation. So, you need to be
9 able to differentiate your product to make it specific
10 for that application. So, there are no longer long
11 runs of one single generic skid steer tire, rather
12 there are shorter runs of a lot of different specialty
13 skid steer tires.

14 MS. HUGHES: Okay. So, we're hearing a lot
15 about the shortages. Okay. Would that be like steel
16 caulking -- say skid steer, for example, are you
17 having a shortage in general purpose or turf and
18 flotation? Or where are the shortages concentrated?

19 MR. GANZ: The shortages in the OTR industry
20 refer to the larger tires, 25 inch and up. So, that's
21 where you're seeing shortages. Although I will tell
22 you, honestly, we're beginning to see shortages also
23 now in the agricultural tires. We were meeting with
24 John Deere three weeks ago and they've increased their
25 forecast for next year by 20 percent due to very, very

1 strong ethanol demand. So, they were also asking
2 whether we had tires available for them. We do not,
3 because we don't have any capacity. But, there are
4 shortages also developing now in the agricultural
5 segment.

6 MS. HUGHES: Okay. So, in the larger tires,
7 it's shortages. Do you have different categories for
8 any one piece of equipment, such as listed on this
9 page?

10 MR. GANZ: Absolutely. It's the same exact
11 --

12 MS. HUGHES: Okay.

13 MR. GANZ: -- type of thing. So, for
14 example --

15 MS. HUGHES: Okay.

16 MR. GANZ: -- there may be an 1,800 25 tire
17 that's used for an older articulated dump truck. But,
18 there's also an 1,800 25 tire that's used for a
19 straddle carrier. And there's also an 1,800 25 tire
20 that's used for a container stacker. And there's also
21 tires that are used for loaders. And within that
22 loader application, you're going to have loaders that
23 operate on soft soil that will use an L-2. You'll
24 have loaders that operate on rock that will use an L-
25 3. You'll have loaders that operate on severe duty

1 operations that will use an L-4. We, in fact, make up
2 to an L-6, which we use for our recycling stations.
3 So within that one tire size, we, again, may have 10
4 iterations of tires depending on the specific
5 application for which the vehicle will be used. They
6 all fit on the same rim. They all go on the same
7 vehicle. But depending on where the vehicle is going
8 to be used, the tire will be different.

9 MS. HUGHES: Okay. So, are the shortages
10 concentrated in a specific application?

11 MR. GANZ: Shortages are concentrated more
12 in terms of size, because, as the Petitioners
13 correctly point out, there's limited production
14 availability, as you start to get into the larger
15 sized tires. So, out of the same quest, you could
16 make any one of the 20.5 25s or 1,800 25s by using a
17 different mold, but it would use all of the same
18 building equipment. So, what's happened is the
19 shortages are within particular size ranges of the
20 market.

21 MS. HUGHES: Okay.

22 MR. ANDERSON: One thing I might want to add
23 about that and to try to clear up a misconception that
24 may have been raised this morning, when the
25 Petitioners were talking about percentages in terms of

1 SKUs, three percent may be our steel on allocation and
2 shortage. I'm not sure about the three percent, but
3 certainly you can't look at it in a SKU basis, because
4 these are the high value-added tires. These are the
5 ones that are incredibly expensive. So by value, this
6 is a much larger portion of the industry than the
7 model number -- the total quantity of model numbers.

8 In addition, I want to point out that it's
9 not just the over 39 inch. It's the 25 to 39 inch, as
10 well, and that, I believe, constitutes a very large
11 proportion of the market by value here.

12 MR. GANZ: -- what the number of SKUs is for
13 the Petitioner, but there's a very significant
14 shortages, as, you know, our customers will attest to.
15 There's still -- it was interesting, because our
16 customer Quirk is on allocation and they said, well,
17 that's a bad thing. The attorney said, that's a bad
18 thing. No, no, no, that's a good thing, because we're
19 actually getting allocated product. The other tire
20 companies won't even give us any allocation. So, I
21 mean, actually being on allocation, you know, you get
22 10 tires a month. But, everybody is still either on
23 allocation or not getting any commitment whatsoever.

24 MS. HUGHES: Okay. And you stated that this
25 critical supply situation is expected to last for

1 years?

2 MR. GANZ: Yes.

3 MS. HUGHES: How do you know that?

4 MR. GANZ: Well, there's a limited number of
5 factories globally that product these tires. There's
6 a lot of technology that goes into these tires.
7 You're seeing today that Michelin and Bridgestone and
8 the Petitioner are all making significant investments.
9 Michelin has announced \$550 million in investment in
10 the OTR segment. Bridgestone/Firestone is making
11 significant investment in Japan. Everybody is making
12 investment. But, these investments will take a long
13 time. These are not factories that you're going to
14 turn on like light switches.

15 MS. HUGHES: I see, I see, okay. And you
16 used the term 'critical,' in terms of short supply,
17 meaning it sounds rather dire and it's not just some
18 minor shortage situations. So, is that indeed the
19 case when we're talking about something that's a dire
20 situation and people are really having trouble putting
21 tires on the appropriate vehicles? Or they could sell
22 the vehicles that they had tires for them and it's
23 impacting sales or something?

24 MR. DENIS: Through some of our programs, we
25 have been able to anticipate usage and we've been able

1 to maybe do a better job of supplying our end users in
2 our market. But, in other parts of the country, we're
3 hearing of machines being production machines, because
4 they can't get tires to put on the machines.

5 MS. HUGHES: Okay.

6 MR. GANZ: We could not supply our customers
7 even 50 percent of what the requirements are, even the
8 customer sitting at this table unfortunately. There
9 is a severe critical shortage of these 25 inch and up
10 tires.

11 MS. HUGHES: And this has been going on
12 since approximately when?

13 MR. EDWARD: Since 2006.

14 MS. HUGHES: 2006, okay.

15 MR. SZAMOSSZEGI: But even before 2006,
16 you'll find that there are a lot of -- well, let me
17 put it this way, one thing that there's not a shortage
18 of are business press articles about the shortage in
19 OTR in farming. And so, we're going to provide a lot
20 of those. And it starts cropping up in late 2003 and
21 then just continues. Okay. For a while, farm was not
22 on a shortage, but now with ethanol, the ethanol
23 induced boom, it's turning into a shortage again for
24 some products and in some areas. So, we'll provide a
25 lot of that material post-conference.

1 MS. HUGHES: Okay, thank you. I monopolized
2 Mr. Ganz. So, Mr. Edwards, your turn. You had stated
3 that some sellers or distributors or your purchasers,
4 I'm not sure, who are dropping general tires, if they
5 had to carry the Titan line. Okay. In light of this
6 discussion of shortages, I don't understand why that
7 would be the case. If there's a line of tires out
8 there --

9 MR. EDWARD: It's not that they didn't want
10 them, didn't want the tires. They were a long-term
11 general tire purchaser. We would get our general
12 tires through them. A couple of months back, they
13 were trying to make a deal with the Titan general
14 organization, but they were being required to buy
15 Titan, which they didn't handle in a normal scheme of
16 things. So, they dropped the general line, because of
17 the fact that they didn't want to take the Titan line
18 on. That was some kind of a management or marketing
19 decision that was made by the Titan family. So, we're
20 not able to get Titan or general tires in the Dallas
21 market.

22 MS. HUGHES: So, this must have been in some
23 area where there wasn't any shortage of tires then.

24 MR. EDWARD: Oh, no, we have a shortage of
25 tires in Dallas, yes, ma'am.

1 MR. GANZ: The particular chain in question
2 is actually owned by Bridgestone/Firestone.

3 MS. HUGHES: Okay.

4 MR. GANZ: So, they were --
5 Bridgestone/Firestone owned dealership, but they
6 couldn't get sufficient tires simply from
7 Bridgestone/Firestone. So, they were also buying from
8 Conti/General. But, Titan wanted them to take on the
9 Titan farm line.

10 MS. HUGHES: I see.

11 MR. GANZ: And they didn't want to take on
12 the Titan farm line, because they have the Firestone
13 farm line.

14 MS. HUGHES: I understand now. Okay. Mr.
15 Denis, I will ask you first, but then I'll ask others
16 to follow up, if they wish. You had stated that price
17 isn't the most important factor. Is there a single
18 most important factor, in your view, in the purchase
19 of tires?

20 MR. DENIS: I don't think so, no. There's a
21 number of variables that factor in, as I had
22 mentioned.

23 MS. HUGHES: What would be the top three
24 most important?

25 MR. DENIS: At the moment, it would be

1 availability and supply.

2 MS. HUGHES: Availability. And where does
3 quality fit in there?

4 MR. DENIS: Quality is up there, as well,
5 number two, at this point.

6 MS. HUGHES: But, availability is more
7 important?

8 MR. DENIS: Today, it is.

9 MS. HUGHES: Do the rest of you agree with
10 that assessment? Yes, okay.

11 MR. EDWARD: Buying quality products for an
12 independent tire dealer is paramount --

13 MS. HUGHES: Yes.

14 MR. EDWARD: -- because we lose customers,
15 if we don't treat them right or help them make the
16 right decision in what they purchase and put on their
17 equipment. We lose them.

18 MS. HUGHES: Okay. Mr. Denis, you had also
19 stated that it's important to determine and advance
20 the products that could be retreaded. Well, you
21 wanted to promote products that could be retreaded.
22 So, I would assume that you would have to determine
23 them in advance or how does that work?

24 MR. DENIS: Well, it would be a quality
25 issue.

1 MS. HUGHES: Okay.

2 MR. DENIS: The original tire that you
3 purchased would have to be of good quality, good
4 casing integrity, in order to retread it.

5 MS. HUGHES: Okay. With regard to the
6 problem of back-ordered items, how does that work? If
7 something is back ordered, what did you say, four to
8 six months could be a backlog or something to that
9 effect, could you then turn around and import the
10 tire? Would that necessarily be available as an
11 option, in view of this extended shortage?

12 MR. DENIS: In terms of suppliers?

13 MS. HUGHES: Yes.

14 MR. DENIS: Sure. I mean, the critical
15 nature of the supply, we would be looking at all
16 avenues to acquire tires.

17 MS. HUGHES: Okay.

18 MR. DENIS: We would actually -- our
19 forecasts, sometimes 12 to 18 months out. We would
20 know that far out how many tires we were going to sell
21 and then go to our suppliers and say, can you help us
22 through this situation.

23 MS. HUGHES: Okay. So, then, the back order
24 wouldn't exactly cause you a lag in production?

25 MR. DENIS: No, it certainly could. But, we

1 try to be very pro active, where we would know 18
2 months out, these are the items that we're going to
3 require that we need to sell. Some of the suppliers
4 have put us in allocation. They would come back and
5 say, well, we can give you this many tires over this
6 period of time. With other suppliers, we just place
7 the orders. We didn't know if we were going to
8 receive tires or not.

9 MS. HUGHES: Okay. Now, branding, the
10 premium is the first tier. One of you were talking
11 about premium and entry and generic is such thing as
12 the first tier, second tier, third tier. Okay. And
13 the subject Chinese imports are primarily in the third
14 tier, generic brand. No. I see Mr. Edward shaking
15 his head. Where do they fit in?

16 MR. EDWARD: We buy from GPX, because their
17 engineering and their design of the products for 12
18 years now have lived up to the name. So, Galaxy and
19 Primex have a very good name and reputation in our
20 market, because they give you more than what you pay
21 for.

22 MS. HUGHES: Okay.

23 MR. EDWARD: And we're proud to sell them
24 for that reason.

25 MR. REILLY: It's John Reilly from Nathan

1 Associates. I should note that GPX is the exception.
2 With the exception of GPX, the vast majority of
3 imports from China do fall into -- well, squarely into
4 tier three.

5 MS. HUGHES: Okay.

6 MR. GANZ: But, it's interesting to note, I
7 mean, Bridgestone/Firestone, of course, has a number
8 of factories in China. They don't happen to produce
9 these tires, but they have factories in China. And
10 when they bring a tire into the country that's made in
11 China, they don't sell entry level or generic level,
12 because of the brand. So, Chinese brands will sell in
13 that generic level. But, Chinese-produced tires of
14 major brands -- of course, Michelin produces a lot of
15 tires in China, as well. Goodyear produces tires in
16 China, as well. And for the average consumer, on your
17 car, you may, in fact, be driving a car with Chinese
18 tires on it. All you know is that they're Michelin
19 tires.

20 MS. HUGHES: Okay.

21 MR. GANZ: So, when you're talking about the
22 generic, you're really talking about Chinese branded
23 tires.

24 MS. HUGHES: Understood. Who is in that
25 second tier, the entry level tier? It sounded like

1 the domestic producers are primarily maybe in the
2 premium.

3 MR. GANZ: No. I think everybody has
4 multiple price points. Bridgestone sort of positions
5 their tires differently. I mean, in the -- for the
6 Petitioner, they have a Continental brand OTR tire,
7 and general brand OTR tire. They have a Goodyear
8 brand agricultural tire and a Titan brand agricultural
9 tire. We have a Galaxy brand tire that's premium and
10 a Primex brand tire. It's simply multiple price
11 points within the same family.

12 MS. HUGHES: Okay, I see.

13 MR. ARGENTI: But having said that, I think
14 still what Mr. Reilly said holds, that the majority by
15 volume of the Chinese tires are in the generics.
16 That's where they focus on, just as -- we're not
17 saying that the U.S. branded companies don't also sell
18 at different price point, but the question is where is
19 their focus and the focus is more on the premium end.

20 MS. HUGHES: Okay. So, back to this
21 shortage of the 25 inch and over, is that restricted
22 to any single price point or is it just across the
23 board?

24 MR. GANZ: That's an across-the-board
25 shortage. I think one of the interesting things, of

1 course, is that people have accepted lower quality
2 tires than they would otherwise accept simply to have
3 something on the vehicle. It's kind of interesting,
4 the analogy is, is a Mercedes S class and a Kia Optima
5 comparable products? Well, if the alternative is
6 walking, the answer is yes. So, if the alternative is
7 no tire, then, yeah, the generic tire is a comparable
8 product. And, in fact, many consumers that would
9 never put a bias ply tire on a big piece of equipment,
10 on a big haul truck, in fact, in the last several
11 years, have resorted to putting bias ply tires on big
12 haul trucks, because the alternative was no tire at
13 all.

14 MS. HUGHES: Okay. All right. Just for me
15 to quickly sum up, if you could also provide your
16 assessment in your post-conference brief of volume
17 price and impact analyses that the Commission -- the
18 factors that the Commission looks at to make its
19 determination, we would appreciate it.

20 MR. SAILER: Of course, we will do that.

21 MS. HUGHES: And the same with the threat
22 factors. And I assume, since we've had testimony from
23 you, that this is not a commodity product. You agree
24 with Petitioners that the Bratsk case does not apply.

25 MR. SAILER: We do. I would note though

1 that there are commodity products that are involved in
2 this and we think that the Commission will have to
3 look carefully at whether or not the imposition of a
4 dumping duty would and order the benefit of, for
5 example, the Trelleborgs that moved to Sri Lanka and
6 not to the U.S. industry.

7 MS. HUGHES: Would these commodity products
8 comprise a major portion of the market?

9 MR. GANZ: You know, it's hard to say. In
10 certain segments, as you start to get into the lower
11 price segments and the lower performance demand
12 segments of the market, the market is more
13 commoditized. So, for a pieces of equipment that
14 don't have a number of different applications, that
15 are used really in one application, or that have a
16 very low performance demand, so that there is no need
17 for a premium tire, you will find that the products
18 are somewhat commoditized. You know, it was
19 interesting, one of the products that the Petitioner
20 picked was this 11 L-15 and Mr. Burchfield was saying
21 that their production has gone from 2,000 units to 400
22 units. I will tell you that at Galaxy GPX, 10 years
23 ago, we sold 30,000 of those tires a year and this
24 year we will sell less than 2,000. So, it's not just
25 the Petitioner. That size is an antiquated size.

1 That size existed when my grandfather was in the
2 business. Nobody is using that size. The machines
3 are going to larger sizes. So, one of the things that
4 -- you know, is that a commodity tire? Yeah,
5 absolutely. That particular tire is a commodity tire,
6 but what's happened is newer tires have replaced it.

7 Mr. Burchfield mentioned, and perhaps he
8 will correct his statement, that Bridgestone/Firestone
9 develops one new tire a year. This last year, we
10 developed 87 new tires. For the first seven months of
11 this year, we developed 80 new tires, because like any
12 industry, the market is changing. The older sizes,
13 the older bias ply farm sizes, which are becoming more
14 commoditized, are being replaced by newer models, by
15 radial models, by more application specific models.
16 So, to the extent that there are commodity products,
17 they're the products that have been built for the last
18 50 years are in a long-term decline and being replaced
19 by newer more modern products.

20 MS. HUGHES: So, they're becoming less and
21 less important as time goes by?

22 MR. GANZ: Yes.

23 MS. HUGHES: Okay. Thank you, very much.

24 MR. CARPENTER: Clark Workman, the
25 economist?

1 MR. WORKMAN: I just have one question for
2 Mr. Reilly. You said that -- basically what you said
3 is that the price data we have for the five products
4 is really a rather meaningless comparison. Is that
5 correct? I wasn't quite sure what the --

6 MR. REILLY: Yes, unfortunately, it would
7 appear to be so, because what you're doing within the
8 categories defined are mixing significant numbers of
9 non-comparable products. For example, the specified
10 product one, the skid-steer tire, that is going to be
11 employed by Titan in reporting its prices is an 88
12 pound tire.

13 MR. WORKMAN: Right.

14 MR. REILLY: The substantial majority of
15 what's coming in from China is substantially lighter.
16 And, for example, if you have a 45 pound tire coming
17 in -- with the same spec coming in from China and that
18 is compared in price to the 88 pound tire, clearly,
19 it's going to be significantly lower. We heard this
20 morning that raw material costs accounted for 58
21 percent of total costs at Bridgestone. You get a
22 false positive of underpricing in that kind of a
23 situation. In addition, if you are comparing, say,
24 for a company like -- or any of the domestic companies
25 that produce tier one products and tier two products,

1 if you're mixing their tier one products and tier two
2 products and comparing them to a tier three product
3 from China, again, you're getting an inept comparison
4 that gives a false impression of underpricing.

5 MR. WORKMAN: Well, would you say this is
6 true of all five of the tires we have there, that
7 they're all kind --

8 MR. REILLY: Yes, the possibility exists --

9 MR. WORKMAN: The products are -- what would
10 you suggest that might be done to adjust for it? How
11 could we get proper price comparisons?

12 MR. REILLY: Define the pricing products
13 more carefully.

14 MR. WORKMAN: More specifications?

15 MR. REILLY: Yes. Take into the
16 consideration differential -- the weight differential,
17 also the brand positioning. And I think in consulting
18 with members of the industry, both domestic producers
19 and Respondents and counsel for such, it would be
20 possible to put together a group of pricing products,
21 where you've got truly comparable products.

22 This is one of the pricing products that's
23 sitting in front of you right now, so you can see the
24 difference --

25 MR. WORKMAN: Right.

1 MR. REILLY: -- between the wide range of
2 product types.

3 MR. WORKMAN: Okay. I don't have any other
4 questions.

5 MR. CARPENTER: Ray Cantrell, industry
6 analyst.

7 MR. CANTRELL: Thank you. Mr. Ganz, you
8 mentioned that you were in the rim business.

9 MR. GANZ: Yes. We, also, have a wheel
10 manufacturing facility in Redline, Pennsylvania.

11 MR. CANTRELL: Is there an advantage in the
12 OEM market to producing rims?

13 MR. GANZ: The Petitioner really sort of
14 created a new business model many, many years ago.
15 The Petitioner Titan Tire & Wheel was originally a
16 wheel company. And they purchased the Armstrong
17 factory and started the Titan brand. And they went to
18 the original equipment customers with a tire-wheel
19 combination, single part number, single just-in-time.
20 And now, as a result, many of the original equipment
21 manufacturers expect the tire companies to provide
22 them with a tire-wheel mounted assembly delivered, you
23 know, single part number, single invoice, delivered
24 just in time. So, we don't like being in the wheel
25 business frankly, because the wheel business is not a

1 highly differentiated product like the tire business.
2 It's not a high brand recognition product. But, we do
3 have to provide wheels to our original equipment
4 customers on occasion, in order to be able to quote on
5 that business.

6 MR. CANTRELL: Is this one of the larger
7 wheels?

8 MR. GANZ: They produce the rims. We do not
9 have the capability within that factory to produce the
10 larger wheels. We produce primarily the smaller
11 wheels in that factory. But, we do work with a number
12 of suppliers around the world to be able to buy wheels
13 from them to marry our products with their wheels and
14 provide a mount at assembly if that's required by the
15 OEM.

16 MR. CANTRELL: So, you would mount those in
17 your factory and then sell them to an original
18 equipment manufacturer; is that correct?

19 MR. GANZ: Generally, what happens is that
20 the mounting would also be provided by a third party.
21 So, there are a number of companies that provide
22 mounting services. They would usually locate their
23 facility within what were adjacent to the
24 manufacturing facility. So, we work with a number of
25 different mounting facilities where we will ship our

1 tires into the mounting facility and wheel company
2 like GKN will ship their wheels into the mounting
3 facility. The third-party mouter would mount the
4 tires and deliver them just in time. And what's
5 particularly important about this is, for example, we
6 work with a company called Specialty Wheel in Wichita,
7 Kansas, where we provide tires to the Case skid-steer
8 factory. Case offers a wide variety of our tires, as
9 you can see here. So, when they get an order for a
10 piece of equipment, they may want the flotation tires
11 for this particular piece of equipment. They may want
12 the severe duty tires for this particular piece of
13 equipment. And the mounting party, the third-party
14 mounting company would be responsible for providing
15 the correct tire wheel. They deliver them right into
16 the factory, two lefts, two rights, ready to be
17 mounted right on to the equipment.

18 MR. CANTRELL: Are the wheels more expensive
19 than the tires?

20 MR. GANZ: No. No, the tires are generally
21 more expensive than the rims.

22 MR. CANTRELL: Oh, okay. The tires coming
23 in from China, it was reported this morning that they
24 didn't require any special cases like tiring rim
25 designations in the sidewall. Is that your experience

1 with the imported tires?

2 MR. GANZ: The tire rim association and the
3 comparable association in Europe, which is the ETRTO,
4 provide guidelines. So, in other words, they say that
5 this tire, this 10-16-5 tire should be -- have a
6 nominal OD of x and a nominal section with a y and for
7 an eight-ply tire should be able to carry this load.
8 Now, it is up to the manufacturer to determine whether
9 the tire complies to that or not. So, for example, if
10 the load carrying capacity is 6,000 pounds, that does
11 not mean the tire fails if you put 6,001 pounds on it.
12 In fact, what you do is you have a safety factor. At
13 GPX, we have a very, very high safety factor, so it is
14 approximately 12 times the specified load before the
15 tire would burst. Other companies have a much lower
16 safety factor. And, in fact, that's really one of the
17 things that separates companies. Consumers know that
18 if they're buying that light weight tire, it is not
19 going to be as robust as buying the heavy duty tire
20 from GPX or the heavy duty tire from Titan, even
21 though they all fall within the same tire rim
22 association specification.

23 MR. CANTRELL: Well, can you rate the
24 sidewall and determine what type of equipment it goes
25 on, whether it's imported or domestic?

1 MR. GANZ: Well, every tire has to have
2 country of origin on the tire. So, you're not allowed
3 to import tires without having the country of origin.
4 So, if you look at a tire, you look at your tire in
5 your vehicle today, it will tell you the country of
6 origin on it.

7 MR. CANTRELL: Right. I mean, I know that
8 passenger tires are, you know, what is standard.

9 MR. GANZ: For OTR tires, also, it must have
10 the country of origin and it will generally also have
11 the safety warning on the sidewall tire that would
12 warn people when mounting the tire of the dangers in
13 mounting and provides some safety information.

14 MR. CANTRELL: Are you familiar with
15 Carlisle and what they do?

16 MR. GANZ: I am familiar with Carlisle.

17 MR. CANTRELL: Are they in the OEM business?

18 MR. GANZ: Carlisle produces primarily --
19 they are a very large OEM player. They provide
20 millions of tires to John Deere for the Gators, the
21 John Deere Gator machines and for a lot of lawn and
22 garden products produced by John Deere. They produce
23 those tires both here in the United States and at
24 their factories -- factory or factories in China.
25 They, also, bought from the Petitioner the old Diko

1 plant. The Diko plant produces smaller industrial
2 tires, such as skid-steer tires. But, they do not
3 produce the larger OTR tires. So, they participate in
4 the real small segment, small tire segment of the
5 business, some of which is in the scope product, but
6 most of which is not within the scope products.

7 MR. CANTRELL: Just looking at these skid-
8 steer tires that you show, can you sell that for
9 another piece of equipment, say like a backhoe or
10 something?

11 MR. GANZ: Actually, the skid-steer tire,
12 not the particular size, which is 10-16-5, generally,
13 but the 12-16-5 will go on the front of a backhoe.
14 So, on a four-wheel-drive backhoe, the skid-steer tire
15 would be used on the front wheels. The other
16 application for these tires is on aerial boom lifts.
17 So, they'll use the same size tire, a 10-16-5, 12-16-
18 4, 14-17-5, 15-19-5. So, there is some
19 interchangeability. Interestingly, of course, because
20 the application is very different, we provide in our
21 catalog different load ratings for different
22 applications at different air pressures, because for a
23 aerial boom lift, the most important consideration is
24 lateral stability. You're lifting an arm way out and
25 you need to have a platform that's very, very stable;

1 whereas for skid-steer, it's puncture resistant and
2 traction are much more important. For the aerial boom
3 lift, it's from parked where it's operating.

4 MR. CANTRELL: Okay. Thank you. That's
5 very helpful. Mr. Reilly, you have in your brief that
6 you provided for us, you had the breakdown of the
7 Chinese imports. And, of course, I had looked at the
8 same thing and noting that the small farm tires are
9 something like 65 percent of the total, I believe.
10 And you had mentioned that these were probably
11 different type tires than the domestic manufacturers
12 were producing; is that correct?

13 MR. REILLY: Well, the numbers for the small
14 farm tires simply don't compute. The import volume is
15 over eight million units and the average value is \$10.
16 Modern Tire Dealer indicates that the entire market in
17 the United States for small farm tires is only about
18 1.6 million units, 1.2 million for replacements,
19 350,000, 400,000 roughly for new products. So, if the
20 Modern Tire definition and numbers are anywhere near
21 correct, then the vast majority of what is in that
22 category of eight million units cannot be small farm
23 tires. They've got to be something else.

24 MR. CANTRELL: So, we're looking at a
25 potential misclassification, you're saying?

1 MR. REILLY: Well, yeah, potential huge
2 misclassification. In addition, the total market for
3 farm tires in the United States, big and small,
4 according to Modern Tire Dealer, is 2.8 million units.
5 Again, total imports are 15 million units with a total
6 farm tire market of 2.8 million units simply doesn't
7 compute. I would say the vast majority of what's
8 reported in that 15 million unit total, both in the
9 first two HTS numbers and the others, are non-subject
10 merchandise. Now, how that number got so inflated, I
11 have no idea.

12 And again, I'll mention what our clients in
13 China indicate. The best that we could do in talking
14 with members of trade associations in China, and I'm
15 now talking about folks in Hogan & Hartson's Beijing
16 office, they could come up with only a rough estimate
17 and it's a very rough estimate, that on the order of
18 two million tires per year of subject merchandise are
19 being exported to the United States.

20 MR. ARGENTI: I might add that if you look
21 again at the average unit values of just under \$10 a
22 tire, which means there's got to be a lot of them
23 coming in at well below \$10 a tire, because we note
24 there are some scope products coming in there that
25 cost much, much more than \$10 a tire. So, you're

1 talking about vast quantities of four dollars, five
2 dollars per tires. We think they can only be really
3 cheap tires for garden equipment or something like
4 that or luggage carts, something along those lines.
5 Just the volumes and the per unit values, regardless
6 of what the Customs rulings say, common sense says
7 those are not scope product.

8 MR. GANZ: If you look at the Petitioner's
9 catalog, they have 131 tires that fall within that HTS
10 code. The least expensive tire sells to their largest
11 dealer for slightly more than \$35. The average price
12 for those 131 tires to their largest dealers is \$140.
13 So, no matter how you slice it, those are not all the
14 same tires. Now, I would suggest that the scope tires
15 are within that eight million; but what portion of the
16 eight million is very difficult to say, given that the
17 total market is 1.6. We know that the U.S. industry
18 controls 80 percent of that market. So even if all of
19 the rest of the tires come from China, you're still
20 looking at only 300,000 to 400,000 units that can be
21 scope products within that 8.1 million units.

22 And I agree. I think what's happened is
23 small lawn and garden tires must have been included in
24 that, because, otherwise, I can't imagine what would
25 be a tire that has such a low value. You're talking

1 about tires actually five or six dollars. These are
2 tires that can only weigh a couple of pounds.

3 MR. CANTRELL: Okay, thank you. My final
4 request would be if Respondents could provide us with
5 some sort of fundamental glossary of terms --

6 MR. GANZ: Sure.

7 MR. CANTRELL: -- or sheets for the tire
8 designations and the tread types.

9 MR. GANZ: We'll give you all the cheat
10 sheets. We'll give you the Cliff notes.

11 MR. CANTRELL: Oh, fantastic. I need that.
12 Thank you.

13 MR. GANZ: Sure.

14 MR. CARPENTER: Diane Mazur, supervisory
15 investigator.

16 MS. MAZUR: Thank you. Thank everyone for
17 your testimony. We certainly do appreciate this,
18 particularly the industry witnesses coming today. So,
19 thank you, very much.

20 Let's follow-up then on the question of the
21 import statistics. Does anyone know what methodology
22 is employed by MTD, in terms of how they go about
23 gathering their information on the marketplace? Is it
24 through a survey?

25 MR. GANZ: I'm not sure what they do, in

1 addition to a survey. But, they do do a survey. We
2 get surveyed every year, as, obviously,
3 Bridgestone/Firestone and Titan/Goodyear do. So, I
4 don't know, perhaps there are other respondents. I
5 don't know how they estimate the size of the non-
6 respondents. But, they do do a survey.

7 MS. MAZUR: A survey. So far, you've
8 mentioned just the manufacturers. What about the
9 suppliers, who are not manufacturers in the
10 marketplace?

11 MR. GANZ: They survey all brand owners.
12 So, for example, TBC is a brand owner. The Universal
13 Coop is a brand owners. Delmat is a brand owner. And
14 these show up even though they are not manufacturers.
15 So, they'll survey all brand owners and manufacturers.
16 I don't know if they also send questionnaires to
17 factories outside the U.S. I imagine they must.
18 Clearly, Michelin is a Respondent, so they do send a
19 questionnaire to Michelin. But, we could certainly
20 try to contact our tire dealer and get more
21 information on that, if that would be helpful.

22 MS. MAZUR: The extent to which you could do
23 that and then provide that in the post-conference
24 brief, that would be very, very helpful.

25 MR. GANZ: Sure.

1 MS. MAZUR: Again, what we're trying to do
2 is to narrow this difference between what appears to
3 be a huge gap in data before the Commission now,
4 official import statistics, which are just that,
5 official government statistics of what's actually
6 being -- essentially being imported. And now, unless
7 we have misclassification, there's a serious question
8 here as to what are in those data. So, to the extent
9 to which we can narrow the gap between the two
10 different types of data that we have --

11 MR. GANZ: We can certainly find that out.
12 But, we, also, have a very, very good sense of this
13 through original equipment production, because we know
14 how many pieces of equipment are produced each year.
15 We know how long this equipment lasts. So, given the
16 fact that the OE market is approximately 400,000
17 units, which can be confirmed through the major OE
18 manufacturers, and we know how long the equipment
19 lasts, the 400,000 to 1.2 million makes sense.
20 There's just sort of a common sense aspect to that.
21 Certainly, there's not 400,000 tires used on original
22 equipment and eight millions sold into the replacement
23 market.

24 MS. MAZUR: Okay. Again, the extent to
25 which you can really buttress this in your post-

1 conference brief would be very, very --

2 MR. GANZ: Yes. I'm actually interested
3 myself now that you raise that question.

4 MS. MAZUR: Thank you.

5 MR. SAILER: Obviously, those are important
6 questions and we will address them. Ms. Mazur, if I
7 could just interrupt you for a moment?

8 MS. MAZUR: Sure.

9 MR. SAILER: Mr. Edwards is the one, who has
10 got to run, so I thought I would offer him up to you,
11 if you had any questions for him before we let him
12 run.

13 MS. MAZUR: Again, the --

14 MR. EDWARD: Can we rephrase that?

15 (Laughter.)

16 MS. MAZUR: The only other gap that I see in
17 our data -- well, the second of three is the question
18 of the shortages. The testimony we heard this morning
19 is painting a certain picture of shortages at a
20 certain tire size, in a certain application. The
21 extent to which Mr. Edwards, Mr. Denis, you can
22 provide concrete examples of the allocations that
23 you've been placed on, you know, the suppliers, the
24 quantities involved and, also, the extent to which
25 whatever you do provide in your post-conference brief,

1 you're clearly -- or the kind of documentation you're
2 providing are clearly giving us information as to the
3 size, the tire size, and the application. I mean, if
4 it's 25 inch and above in construction or
5 construction-industrial, give us information along
6 those lines. But, a generic kind that there's a
7 worldwide shortage is not very helpful to the
8 Commissioner. There has to -- try and hone in as much
9 as you can and target just the certain products that
10 we're looking at.

11 MR. SAILER: I understand. We will attempt
12 to do that.

13 MS. MAZUR: Okay.

14 MR. EDWARD: It's been fun.

15 MS. MAZUR: Mr. Weymouth, you are here
16 representing the Chinese. Can you tell me about the
17 CMA and what it is and how it functions in the U.S.
18 market?

19 MR. WEYMOUTH: To be honest, I don't know
20 for sure. I've heard that they are somehow affiliated
21 with a company called Shanghai Tire, but that's
22 something that we can check out and provide in our
23 post-conference brief.

24 MS. MAZUR: It's full title is Chinese
25 Manufacturers Alliance?

1 MR. WEYMOUTH: I think that's right. That's
2 what I read in the press reports. When I've been
3 speaking to our folks in China, they refer to them as
4 CMA.

5 MS. MAZUR: Okay. Again, the extent to
6 which you can give us a bit of detail on them and how
7 they function in the U.S. market, that would be
8 helpful.

9 MR. WEYMOUTH: Absolutely.

10 MS. MAZUR: I appreciate it. Thank you.
11 And those are all the questions I have. Thank you.

12 MR. CARPENTER: Any other staff questions?

13 MS. LO: I just have an additional question
14 for Mr. Ganz. You have the factory in China, correct,
15 that's wholly owned? Do you import, in order to
16 fulfill shortages from any other Chinese manufacturers
17 of subject tires?

18 MR. GANZ: I'm happy to answer the question.
19 The Petitioner has four factories. We, also, have
20 four factories. What you try to do in each factory is
21 to have specific product ranges that are made in each
22 factory. So, we have certain product ranges that are
23 made in Canada, in the U.S., and in Serbia and China.
24 So, what we make in China is simply a range of our
25 products. Now, interestingly, it happens to be a

1 range of products that a large number of them fall
2 within the scope products, which is why we're very,
3 very concerned. Although we're a global manufacturer
4 and although this is not -- does not represent the
5 majority of our business, it would put a very, very
6 big hole in our product range, if we're unable to
7 bring these tires in or if there are punitive duties
8 on these tires. So, it's not that tires are not
9 available from other factories. It's simply that this
10 is the factory that we've selected to produce this
11 range of products. Interestingly, we do produce a lot
12 of industrial tires in North America, but the
13 Petitioner excluded those industrial truck tires from
14 the scope products. I don't know if that's responsive
15 to the question.

16 MS. LO: Thank you. And, also, when you
17 guys submit the diagrams in your post-hearing
18 briefing, do you mind also submitting an electronic
19 version of those diagrams, if you can?

20 MR. GANZ: Diagrams of?

21 MS. LO: The cheat sheets of how --

22 MR. GANZ: Oh.

23 MS. LO: -- a tire is manufactured.

24 MR. GANZ: We'll give you some PDF files.

25 MS. LO: Thank you. That's very helpful.

1 MR. CARPENTER: Thank you, very much,
2 gentlemen, for your testimony and your responses to
3 our questions. They are very helpful and
4 enlightening. At this point, we will take about a 10-
5 minute recess and we will have the closing statements
6 and rebuttal statements beginning with the
7 Petitioners.

8 (Whereupon, a brief recess was taken.)

9 MR. CARPENTER: If everyone could take a
10 seat and let's resume the conference, please.
11 Welcome, again, Mr. Stewart, Mr. Dorn. Please proceed
12 with your closing statements.

13 MR. STEWART: Thank you, Mr. Carpenter. The
14 domestic industry testified that imports had
15 increased, that domestic producers had not shared in
16 that increased prosperity that has occurred in the
17 domestic industry in the last three years, and that
18 there has been significant price underselling, and, in
19 some cases, price depression, all of which is
20 reflected in the information that the companies
21 testifying claimed was contained in their
22 questionnaire response. To that, several interesting
23 claims were made by the other side. First, that you
24 can't trust U.S. Government statistics. Apparently,
25 you, also, can't trust Chinese Government statistics.

1 U.S. Government statistics were viewed as
2 being widely overstated, even though they could not
3 identify why that would be so based on the definitions
4 or the Customs rulings. And they put forward a figure
5 that, based on their best estimates of talking to
6 trade associations in China exports to the United
7 States would be at most two million units, two million
8 units compared to the OTR market consumption figures
9 shown in Tire Dealer of three million units,
10 suggesting that they only have a market share of 67
11 percent. I would suggest to you whatever the number
12 ends up being that you use in the staff report, what
13 would not be in doubt is that there have been dramatic
14 increases in imports from China and that they are a
15 very significant part of the total consumption in the
16 United States.

17 In terms of the Chinese import statistics
18 for the 15, well, it's never surprising to find out
19 that companies, who are under investigation, run out
20 of capacity the day the case was filed and are
21 expecting that their shipments to the U.S. will fall
22 off precipitously going forward. The
23 representativeness of the 15 companies that supply
24 their data were exports to the U.S. increased less
25 than half as quickly as exports to third countries,

1 but still by a healthy 27 percent, is belied by the
2 Chinese Government's export data, which shows a 50
3 percent increase in share of total exports from China
4 to the United States in the same period that it
5 supposedly covered in the data by the Respondents, in
6 this case. So, apparently, there is no data that can
7 be used, other than the data Respondents provide you.
8 That obviously is something that the Commission staff
9 should look at with some suspicion as they go forward.
10 But even their data shows dramatic increases.

11 There was a great deal of maneuvering to try
12 to explain away the massive price underselling that is
13 identified. We provided a scatter graph of 86
14 comparisons of prices at retail -- or prices in the
15 distribution channels for specific tires, specific
16 tires from Chinese producers compared to Titan prices.
17 And the price underselling went from five percent to
18 over 50 percent. And when you go through the
19 questionnaire responses, virtually all of the factors
20 that the Commission is required to look at will show
21 declines, at least for our client, and we believe for
22 the domestic industry when it's over.

23 So, quite clear there, the speculation as to
24 the health and lack of health of one company, of
25 course, is irrelevant to the statutory function of the

1 Commission to look at the health of the industry.
2 Your charge, obviously, is to compile the industry
3 data and the import data and we trust you to do that.
4 And I will turn it over to Mr. Dorn.

5 MR. DORN: Thank you. The U.S. industry
6 came to see you today and looked you in the eye and
7 explained to you how they have lost sales and market
8 share to lower-priced imports from China for their
9 high-volume bread and butter products, especially the
10 smaller farm tire products. The other side has
11 accepted the like product definition. We're talking
12 about a full range of products that are within that
13 like product. And you've heard testimony from the
14 domestic industry about that full range of products
15 and how they've lost sales and market share.

16 The Respondents came in today with no
17 witness from China, no representative of the Chinese
18 industry, who could speak with any personal knowledge
19 about what they're shipping to the United States.
20 They came in to see you with an importer and a couple
21 of customers, who represent a small sliver of the
22 product category at issue in this investigation. Mr.
23 Ganz focused on steer skid tires -- skid-steer tires,
24 which are one of the five pricing products in your
25 questionnaire. But, as even one of the economists

1 suggested, Mr. Ganz's operations are exceptional.
2 That's not representative of the imports in total
3 coming in from China. So, bottom line, what we have
4 here is a situation where there's no dispute in the
5 record today before you that the U.S. industry has
6 lost sales and market share on the high volume bread
7 and butter tires and on the basis of price.

8 Now, the economists focused on profits and
9 they focused on Titan's profits and they focused on
10 Titan's profits in SEC filings. Of course, what the
11 Commission will look at is Titan's profits on the like
12 product that's at issue in this case. And, of course,
13 the Commission will look at the aggregate profits for
14 the entire industry. When you do that I think you
15 will find that the profit picture is not bright at
16 all. In fact, profits went down over the period of
17 investigation at a time when demand was strong and
18 profits should have been very strong and rising. They
19 were not.

20 The economist, also, spent very little time
21 talking about the other statutory factors. I think
22 the record will show that sales were down, market
23 share was down, production was down, employment was
24 down. All these volume factors were down during the
25 period of investigation.

1 In addition, there is strong evidence in
2 this record of price suppression. As Mr. Burchfield
3 testified, raw material prices have gone up
4 substantially since 2004. BFNT, Titan, and the other
5 producers have not been able to raise prices to offset
6 those increases in raw material costs. So what we
7 have here is a case where we have substantial adverse
8 volume effects, substantial adverse price effects,
9 both of which flow through the bottom line, and you'll
10 see adverse profit effects, as well. Thank you, very
11 much.

12 MR. CARPENTER: Thank you, gentlemen. We
13 have Mr. Weymouth.

14 MR. WEYMOUTH: Yes, and then Ed Marshak from
15 --

16 MR. CARPENTER: Mr. Marshak --

17 MR. WEYMOUTH: -- who will speak first.

18 MR. CARPENTER: -- welcome back.

19 MR. MARSHAK: Good afternoon. In opening
20 remarks this morning, we asked the question with the
21 Petitioner on the industry it represents was Titan or
22 the Titanic. Were the Petitioners reporting all
23 material facts in the investment community or maybe if
24 SEC statements are really spinned. What we have heard
25 today this will become even more apparent when you

1 complete your analysis of data, submitting a response
2 to Commission's questionnaires. Titan has told the
3 truth to its investors, to your sister Commission.
4 This ship most definitely is not sinking today and has
5 much chance of sinking in the foreseeable future, as
6 we haven't seen an iceberg suddenly appear in the
7 Potomac on a typical Washington, D.C. day in July,
8 like today.

9 In many preliminary determinations, the
10 Commission recognizes that 45 days is not sufficient
11 time to complete its analysis. In many cases, the ITC
12 states no considerable legal issue further in the
13 final with a further analysis of certain disputed
14 facts is required. OTR tires is not such a case.
15 Respondents have not raised any legal issues. For
16 purposes of this preliminary investigation, we will
17 accept Petitioners gerrymandered definitions of
18 domestic industry and like product.

19 This case is brought solely against the
20 Chinese. The Commission need not consider cumulation.
21 And most significantly, the data needed to understand
22 conditions of competition in the OTR industry is
23 readily available from numerous sources. Look at
24 Titan's own financial statements. Look at public
25 pronouncements of the domestic producers and the trade

1 press and their financial statements. Look at the
2 comprehension of objective reports from the trade
3 press. Look at public statements of OTR users. The
4 evidence is overwhelming. OTR tires have been in
5 short supply throughout the POI and we will provide
6 concrete examples of this to the Commission in our
7 post-hearing briefs. Demand has far exceeded
8 production capacity. Consolidation has strengthened
9 the OTR industry. Chinese imports have complemented
10 domestic production and have helped U.S. construction,
11 mining, farming, and import/export trade rise to
12 record levels, avoiding the down time, which would
13 have resulted without their presence in the U.S.
14 market.

15 Industry experts, including Petitioners,
16 unanimously project that the future is bright and that
17 OTR demand will continue to grow. One month ago,
18 Bridgestone/Firestone's executive director of North
19 American sales and marketing stated, and I quote, 'we
20 can all expect significant growth to continue in OTR
21 volume worldwide and on to the future.' We now hear
22 that maybe he didn't mean this. Maybe his statement
23 was qualified. It's just simply too little and too
24 late to change what these people have said to the
25 press and what they've said to the SEC.

1 We recognize the burden on the Commission
2 staff to compile sufficient evidence in 45 days to
3 confirm that a reasonable indication of injury does
4 not exist. We trust that the Commission, as it has in
5 the past, will follow the intent of Congress and to
6 quote the Federal Circuit in American Lamb will, and I
7 quote, 'eliminate unnecessary and costly investigation
8 and the impediment to trade that would result in an
9 unwarrant imposition of provisional measures.'

10 This is precisely the situation, which
11 arises in this case. Simply stated, how can a
12 reasonable indication of material injury exist when
13 the sole Petitioner is the sole most profitable
14 company in the United States, when this company has
15 never advised its stockholders that Chinese imports
16 have posed a problem, let alone caused material injury
17 or inflict thereof, when there is unanimous agreement
18 that demand for OTR tires have outpaced supply
19 throughout the POI, that the market will continue to
20 grow in the future.

21 I would like to conclude by allowing
22 Michelin, for which 2006 annual report put the final
23 brush stroke on my testimony. And I quote, 'by
24 growing international trade, strong raw material
25 demand, and infrastructure development, the heavy

1 equipment market offers bright prospects.' There's a
2 large earth mover tire market and particularly those
3 using mining operations of continuing to equip high-
4 powered agricultural machinery, extra large or highly
5 compact equipment. And more generally, radial tire
6 applications are also substantial. It's a very bright
7 picture.

8 MR. WEYMOUTH: As Mr. Ganz said so
9 eloquently earlier this afternoon, this is not a case
10 where the Petitioners deserve the benefit of the
11 doubt. The imposition of antidumping and
12 countervailing duty orders on subject imports will
13 adversely effect the U.S. industries that use these
14 products, which, in turn, will adversely effect the
15 U.S. economy, as a whole. Accordingly, in considering
16 whether the domestic industry has met its statutory
17 burden, the Chinese Respondents respectfully ask the
18 Commission to pay particular attention to the
19 following considerations.

20 First, as Mr. Marshak has just stated,
21 actions and statements outside the context of this
22 investigation should be given great weight. It is
23 important to consider the domestic producer's
24 statements in their SEC filings and otherwise about
25 their health and projected demand. The absence of any

1 statements in their SEC filings and otherwise about
2 harm and threat from unfairly-traded subject imports
3 strongly suggests that imports, in fact, have not
4 caused and do not threaten harm to the domestic
5 industry.

6 We believe Titan's internal deliberations
7 concerning the decisions to acquire Goodyear's and
8 Continental's OTR assets and to expand existing
9 production facilities are highly relevant to the
10 company's view of the U.S. market and its ability to
11 compete in that market. The Commission, therefore,
12 should require Titan to submit under APO any internal
13 business plans or analyses related to such capacity
14 expansion and should draw adverse inferences if Titan
15 chooses not to do so.

16 Second, OTR tires are not commodity products
17 and the U.S. market for OTR tires is highly
18 differentiated. We believe it will be important for
19 the Commission's analysis to take into account the
20 differences between, for example, the three quality
21 tiers that were described earlier this afternoon, bias
22 play versus radial tires, sales to OEMs versus sales
23 in the replacement market, and sales in each of the
24 different segments of the U.S. market.

25 On a related point, the Chinese Respondents

1 respectfully submit that the proposed pricing products
2 are not representative and that they include top and
3 mid-tier products, which the Chinese Respondents do
4 not export to the United States. In addition, the
5 Commission should take into account any weight
6 differences between the U.S. and Chinese products for
7 which pricing data is reported, as such differences
8 can dramatically effect both cost and sales price.

9 Finally, it would be important for the
10 Commission's analysis to recognize that the petition
11 vastly overstates the volume of subject imports and
12 similarly to take into account the Chinese
13 Respondents' questionnaire responses, which clearly
14 demonstrate that the Chinese industry has been and is
15 expected to remain principally focused on markets
16 other than the United States, including increasingly
17 its home market. Thank you, very much.

18 MR. CARPENTER: Thank you, Mr. Marshak and
19 Mr. Weymouth. And on behalf of the Commission and the
20 staff, I want to thank the witnesses, who came here
21 today, as well as counsel, for sharing your insights
22 with us and helping us develop the record in these
23 investigations.

24 I was about to announce a few dates for the
25 remainder of the investigation; however, I was just

1 informed a few minutes ago that the Department of
2 Commerce has not initiated its investigation today, as
3 scheduled, but rather is postponing initiation to poll
4 the domestic industry. Since by statute the
5 Commission schedule is tied to Commerce's initiation,
6 it's very likely that the Commission will postpone to
7 some degree the remainder of its schedule. We will
8 talk to Commerce this afternoon about this and the
9 staff will get back to you tomorrow morning by e-mail
10 to the parties to notify you of the remainder of the
11 schedule, particularly when the post-conference briefs
12 are due.

13 At this point, again, thank you for coming.
14 This conference is adjourned.

15 (Whereupon, at 3:34 p.m., the preliminary
16 conference in the above-entitled matter was
17 concluded.)

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CERTIFICATION OF TRANSCRIPTION

TITLE: Certain Off-The-Road Tires from China
INVESTIGATION NO.: 701-TA-448, 731-TA-1117 (Preliminary)
HEARING DATE: July 9, 2007
LOCATION: Washington, D.C.
NATURE OF HEARING: Preliminary conference

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: July 9, 2007

SIGNED: LaShonne Robinson
Signature of the Contractor or the
Authorized Contractor's Representative
1220 L Street, N.W. - Suite 600
Washington, D.C. 20005

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceeding(s) of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker-identification, and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceeding(s).

SIGNED: Carlos E. Gamez
Signature of Proofreader

I hereby certify that I reported the above-referenced proceeding(s) of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceeding(s).

SIGNED: Christina Chesley
Signature of Court Reporter