

# UNITED STATES INTERNATIONAL TRADE COMMISSION

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In the Matter of: )  
)  
CERTAIN CARBON STEEL ) Investigation Nos.:  
PRODUCTS FROM AUSTRALIA, ) AA1921-197; 701-TA-319,  
BELGIUM, BRAZIL, CANADA, ) 320, 325-328, 348, and 350;  
FINLAND, FRANCE, GERMANY, ) and 731-TA-573, 574, 576,  
JAPAN, KOREA, MEXICO, ) 578, 582-587, 612, and  
POLAND, ROMANIA, SPAIN, ) 614-618 (Second Review)  
SWEDEN, TAIWAN, AND THE )  
UNITED KINGDOM )  
(CORROSION-RESISTANT) )

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Place: Washington, D.C.

Date: October 17, 2006

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## THE UNITED STATES INTERNATIONAL TRADE COMMISSION

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 SWEDEN, TAIWAN, AND THE )  
 UNITED KINGDOM )  
 (CORROSION-RESISTANT) )

Tuesday,  
 October 17, 2006

Room No. 101  
 U.S. International  
 Trade Commission  
 500 E Street, S.W.  
 Washington, D.C.

The hearing commenced, pursuant to notice, at  
 9:33 a.m., before the Commissioners of the United States  
 International Trade Commission, the Honorable DANIEL R.  
 PEARSON, Chairman, presiding.

## APPEARANCES:

On behalf of the International Trade Commission:

Commissioners:

DANIEL R. PEARSON, CHAIRMAN  
 SHARA L. ARANOFF, VICE CHAIRMAN  
 JENNIFER A. HILLMAN, COMMISSIONER  
 STEPHEN KOPLAN, COMMISSIONER  
 DEANNA TANNER OKUN, COMMISSIONER  
 CHARLOTTE R. LANE, COMMISSIONER

APPEARANCES: (Cont'd.)

Staff:

MARILYN R. ABBOTT, SECRETARY TO THE COMMISSION  
 WILLIAM R. BISHOP, HEARINGS AND MEETINGS  
 COORDINATOR  
 SHARON D. BELLAMY, HEARINGS AND MEETINGS ASSISTANT  
 ELIZABETH HAINES, INVESTIGATOR  
 GERALD HOUCK, INDUSTRY ANALYST  
 KELLY CLARK, ECONOMIST  
 MARY KLIR, ACCOUNTANT/AUDITOR  
 JUNE BROWN, ATTORNEY  
 GABRIEL ELLENBERGER, RESEARCH ASSISTANT  
 DOUGLAS CORKRAN, SUPERVISORY INVESTIGATOR

CONGRESSIONAL APPEARANCES:

THE HONORABLE ARLEN SPECTER, United States  
 Senator, Commonwealth of Pennsylvania  
 THE HONORABLE JOHN D. ROCKEFELLER, IV, United  
 States Senator, State of West Virginia  
 THE HONORABLE JOHN P. MURTHA, U.S. Congressman,  
 12<sup>th</sup> District, Commonwealth of Pennsylvania  
 THE HONORABLE ALAN B. MOLLOHAN, U.S. Congressman,  
 1<sup>st</sup> District, State of West Virginia  
 THE HONORABLE PETER J. VISCLOSKY, U.S.  
 Congressman, 1<sup>st</sup> District, State of Indiana  
 THE HONORABLE JOSEPH "JOE" KNOLLENBERG, U.S.  
 Congressman, 9<sup>th</sup> District, State of Michigan  
 THE HONORABLE PHIL ENGLISH, U.S. Congressman, 3<sup>rd</sup>  
 District, Commonwealth of Pennsylvania  
 THE HONORABLE MIKE DOYLE, U.S. Congressman, 14<sup>th</sup>  
 District, Commonwealth of Pennsylvania  
 THE HONORABLE MIKE ROGERS, U.S. Congressman, 8<sup>th</sup>  
 District, State of Michigan  
 THE HONORABLE HENRY E. BROWN, JR., U.S.  
 Congressman, 1<sup>st</sup> District, State of South  
 Carolina  
 THE HONORABLE G.K. BUTTERFIELD, U.S. Congressman,  
 1<sup>st</sup> District, State of North Carolina

APPEARANCES: (Cont'd.)

STATE GOVERNMENT APPEARANCES:

THE HONORABLE BILL H. STOVALL III, Speaker of  
the House, State of Arkansas, House of  
Representatives

THE HONORABLE WALTER H. DALTON, State Senator,  
46<sup>th</sup> District, State of North Carolina

THE HONORABLE ED CLEMENTE, State Representative,  
14<sup>th</sup> District, State of Michigan, House of  
Representatives

THE HONORABLE CHUCK BLASDEL, Speaker Pro Tempore,  
1<sup>st</sup> House District, Ohio House of  
Representatives

THE HONORABLE SANDY LAYMAN, Commissioner, Iron  
Range Resources, State of Minnesota

In Support of the Continuation of Countervailing Duty  
and Antidumping Duty Orders:

On behalf of United States Steel Corporation and AK  
Steel Corporation:

JOHN H. GOODISH, Chief Operating Officer and  
Executive Vice President, U.S. Steel

JOSEPH R. SCHERRBAUM, JR., Vice President, Sales,  
U.S. Steel

PETER J. ALVARADO, General Manager, Automotive,  
U.S. Steel

MICHAEL N. MEYERS, Director, Industry Marketing,  
U.S. Steel

DOUGLAS W. GANT, Vice President, Sales & Customer  
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DAVID RIKER, Principal, CRA International, Inc.

ROBERT A. KORAJCZYK, Principal, Chicago Partners,  
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APPEARANCES: (Cont'd.)

In Support of the Continuation of Countervailing Duty  
and Antidumping Duty Orders:

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Paper and Forestry, Rubber, Manufacturing, Energy,  
Allied Industrial and Service Workers International  
Union, AFL-CIO-CLC (USW)

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LOUIS L. SCHORSCH, CEO, Flat Products, Americas,  
Arcelor Mittal  
ROY PLATZ, Director of Marketing, Sales and  
Marketing, Mittal Steel USA  
ELIZABETH DRAKE, Trade Consultant, Stewart and  
Stewart

TERENCE P. STEWART, Esquire  
PATRICK J. MCDONOUGH, Esquire  
SARAH V. STEWART, Esquire  
Stewart and Stewart  
Washington, D.C.

On behalf of Nucor Corporation and Steel Dynamics, Inc.  
(SDI):

DANIEL R. DIMICCO, Chairman, President, and CEO,  
Nucor  
RICK BLUME, National Sale Manager and Marketing  
Manager, Sheet Mill Group, Nucor  
JOHN W. NOLAN, Vice President and Manager, Sales  
and Marketing, SDI  
JOHN BATES, SR., Chief Executive Officer and  
Owner, Heidtman Steel Products  
PETER MORICI, Professor of Economics, University  
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APPEARANCES: (Cont'd.)

In Opposition to the Continuation of Countervailing  
Duty and Antidumping Duty Orders:

On behalf of DaimlerChrysler Corporation, Mercedes-Benz  
U.S. International, Inc., Ford Motor Company, General  
Motors Corporation, Honda of America Mfg., Inc., Honda  
Trading America Corporation, Nissan North America, Inc.  
and Toyota Motor North America, Inc. (Collectively Auto  
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DANIEL K. KELLY, Supplier Quality Manager,  
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American Purchasing, Honda of America Mfg. Inc.  
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APPEARANCES: (Cont'd.)

In Opposition to the Continuation of Countervailing  
Duty and Antidumping Duty Orders:

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APPEARANCES: (Cont'd.)

In Opposition to the Continuation of Countervailing  
Duty and Antidumping Duty Orders:

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Sumitomo Metal Industries, Ltd., Nippon Steel Corp. and  
Nisshin Steel Co., Ltd.:

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Duty and Antidumping Duty Orders:

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Arcelor FCS Commercial and Arcelor International  
America, LLC:

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RYAN A.T. TRAPANI, Esquire  
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P R O C E E D I N G S

(9:33 a.m.)

1  
2  
3 CHAIRMAN PEARSON: Good morning. On behalf  
4 of the U.S. International Trade Commission I welcome  
5 you to day one of hearings on Investigation Nos.  
6 AA1921-197: 701-TA-319, 320, 325-328, 348, and 350;  
7 and Investigation 731-TA-573, 574, 576, 578, 582-587,  
8 612, and 614-618 (Second Review), involving Certain  
9 Carbon Steel Products From Australia, Belgium, Brazil,  
10 Canada, Finland, France, Germany, Japan, Korea,  
11 Mexico, Poland, Romania, Spain, Sweden, Taiwan, and  
12 the United Kingdom.

13 The purpose of these second five-year review  
14 investigations is to determine whether revocation of  
15 the countervailing duty and antidumping duty orders on  
16 certain carbon steel products from the previously  
17 listed countries would be likely to lead to  
18 continuation or recurrence of material injury to an  
19 industry in the United States within a reasonably  
20 foreseeable time.

21 Today's hearing will focus on corrosion-  
22 resistant steel. Thursday's hearing will focus on  
23 cut-to-length plate.

24 Notices of investigation, lists of witnesses  
25 and transcript order forms are available at the

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1 Secretary's desk. I understand that parties are aware  
2 of the time allocations. Any questions regarding the  
3 time allocations should be directed to the Secretary.

4 As all written material will be entered into  
5 the record in full, there is no need to read it all to  
6 us at this time. Parties are reminded to give any  
7 prepared testimony to the Secretary. Please do not  
8 place testimony directly on the public distribution  
9 table.

10 All witnesses must be sworn in by the  
11 Secretary before presenting testimony.

12 Finally, if you will be submitting documents  
13 that contain information you wish classified as  
14 business confidential your requests should comply with  
15 Commission Rule 201.6.

16 Madam Secretary, before turning to you, let  
17 me issue a special welcome to those many people who  
18 are participating by video in the courtroom this  
19 morning. We regret that we don't have enough space in  
20 one room to accommodate everyone who is interested.

21 Let me also offer a comment on today's  
22 schedule. There is no perfect way to run a hearing  
23 that likely will be a bit long and so in concurrence  
24 with the other Commissioners we have decided to take a  
25 lunch break that will start sometime roughly between

1 12:30 and 1:30.

2 Perhaps that will be in conjunction with the  
3 end of a round of questioning, or perhaps it will just  
4 be guided by the pointed glances I'm receiving from my  
5 colleagues. At any rate, it's not our intention to  
6 hold the lunch break until after the completion of the  
7 presentation and questioning of the domestic industry.  
8 The thinking was that would go too long.

9 Secondly, we are tentatively planning to  
10 take an early evening break of perhaps 15 or 20  
11 minutes that would commence sometime around 6:00.  
12 We'll sort out those details as we get closer, but I  
13 did want parties to be aware of these somewhat  
14 different arrangements that we have today.

15 Now, Madam Secretary, do you have any  
16 preliminary matters?

17 MS. ABBOTT: Yes, Mr. Chairman. With your  
18 permission, two additions to the calendar. On page 4,  
19 Elizabeth Drake, Trade Consultant with Stewart and  
20 Stewart; and on page 6, Johnny Brown, Buyer for Nissan  
21 North America.

22 CHAIRMAN PEARSON: Without objection. It's  
23 agreed.

24 MS. ABBOTT: Our first congressional witness  
25 is the Honorable Arlen Specter, United States Senator,

1 Commonwealth of Pennsylvania.

2 CHAIRMAN PEARSON: Welcome, Senator.

3 MR. SPECTER: May it please the Commission.  
4 Preliminarily, let me note the very arduous schedule  
5 you have just outlined. Hearings in the Congress of  
6 the United States could do well to emulate that  
7 lengthy schedule. We could use more time at hearings  
8 ourselves if we had candidly the discipline to do so.

9 I appreciate the opportunity to appear  
10 before the Commission today on these very important  
11 proceedings evidenced by the fact that there will be  
12 10 members of Congress scheduled to appear here.

13 Senator Rockefeller, who is Vice Chairman of  
14 the Steel Caucus, will be present, I appear here in my  
15 capacity as Senator from Pennsylvania and Chairman of  
16 the Steel Caucus, and eight other members of the  
17 Congress from the House of Representatives are  
18 scheduled to appear, which is a testament to the  
19 importance of these proceedings coming three weeks to  
20 the day before a national election where we are all  
21 very heavily engaged, the members of the House all  
22 running for reelection and those of us in the Senate,  
23 whether running or not, very heavily engaged.

24 We are here because of the importance of the  
25 issues which we are confronting. The law requires

1 that there be a review on a five-year basis, as we all  
2 know, on antidumping and countervailing duties, and we  
3 are looking at a very critical aspect of the steel  
4 industry in the United States with respect to  
5 corrosive-resistant steel.

6 The nations which are involved here have the  
7 potential to overrun our country with corrosive-  
8 resistant steel, as was evidenced in 1992, the last  
9 time that orders were not in effect, when there was a  
10 very, very heavy surge which threatened the American  
11 steel industry.

12 We have now had a determination by the  
13 Department of Commerce, which has the responsibility,  
14 as does this Commission, to make a review. Three  
15 orders have been determined. Two have been published.  
16 On June 6, this was set forth in the *Federal Register*,  
17 71-32508 to 32513: "The Department of Commerce  
18 determines that revocation of AD orders on CORE from  
19 Australia, Canada, France, Germany, Japan and South  
20 Korea would likely lead to continuation or recurrence  
21 of dumping."

22 Two have been published in the *Federal*  
23 *Register*. The third will be. It was entered only on  
24 September 27.

25 As I say, in 1992, the last year subject

1 producers had unfettered access to our markets, they  
2 shipped 1.9 million tons of unfairly traded corrosive-  
3 resistant steel to the United States.

4 The imposition of the orders in 1993 led to  
5 a dramatic decline in unfairly traded imports. If the  
6 orders were to be revoked, we would have a projected  
7 surge of corrosive-resistant steel because between  
8 2000 and 2005 the subject country production of  
9 corrosive-resistant steel increased by some 5.5  
10 million net tons to nearly 44 million tons.

11 If you take a look at the entire United  
12 States importation and the United States use of  
13 corrosive-resistant steel, it is in the range of 20 to  
14 22 million tons per year.

15 The situation is complicated by the fact  
16 that China, as we all know, is not subject to any  
17 order. China had been an importer of steel and now  
18 has drastically increased its production so that it is  
19 now an exporter.

20 You have the same situation with respect to  
21 the potential of India sending to the United States  
22 unfairly traded steel so that the picture is one where  
23 were the countries now limited by existing countries  
24 to be free to come in here with subsidized and dumped  
25 steel it would greatly damage the American steel

1 industry, and it would strike at the core of our  
2 industrial capacity.

3 Steel has had tremendous problems, as we all  
4 know, over the last three decades. I've been in the  
5 United States Senate now for 26 years, and one of the  
6 first issues that I tackled when coming to the Senate  
7 was the issue of what was happening to the steel  
8 industry and the tremendous impact that it has had on  
9 my state and on many, many states.

10 We now have 150,000 steelworkers in the  
11 United States, which is a reduction from a figure  
12 where there had been in the range of 500,000 people  
13 employed in the steel industry, and where we have the  
14 industrial base at stake if we are to permit unfairly  
15 traded steel to come into this country and to decimate  
16 our steel industry we may well face the situation  
17 where we do not have a vibrant steel industry, where  
18 in time if we were on our knees the importers would  
19 raise their prices if they felt it possible to do so.

20 If we felt the deterioration of our own  
21 domestic steel industry and our industrial base, we  
22 would be hard pressed to defend the United States in  
23 time of war. The threats that face our nation today,  
24 ongoing in Iraq, potential in Iran, potential in North  
25 Korea, potential anywhere in the United States, and

1 without a strong steel industry we would be at the  
2 mercy of other nations.

3 Just a word or two about some of the  
4 considerations advanced by the automobile industry.  
5 It's very important to have a strong automobile  
6 industry in the United States. Automobile production  
7 has always been a core and basic issue, but it would  
8 be manifest injustice to subject the steel industry to  
9 unfair subsidies and dumping from foreign importers to  
10 help one phase of the American industry at the expense  
11 of another.

12 Here again there might be some short-term  
13 gains, but if the United States was not able to  
14 maintain its own steel industry your foreign importers  
15 could raise the prices of the automobile industry or  
16 other users of steel, corrosive-resistant steel. It  
17 would work to the long-range detriment of the  
18 automobile industry and other industry.

19 As we project the future of the industrial  
20 base, project the future of 150,000 steelworkers and  
21 retirees as well because the retirement funds are  
22 based on the average price of steel, if that comes  
23 down the retirement benefits of the retirees will be  
24 in jeopardy as well.

25 This is a matter of enormous importance to



1 my state, to many states, but most fundamentally to  
2 the United States. It is very reassuring to have the  
3 kind of attention and deliberation which this  
4 distinguished Commission gives to these issues. It is  
5 a pleasant change from my other senatorial duties to  
6 come here almost like a lawyer and to have an  
7 opportunity to present a case.

8 I thank you for the opportunity. It's nice  
9 to be on this side of the podium without a gavel. We  
10 urge you to follow the lead of the Department of  
11 Commerce, which has given very extensive  
12 consideration, the Executive Branch and to maintain  
13 these orders which are very, very important for the  
14 welfare of our country.

15 Thank you.

16 CHAIRMAN PEARSON: Thank you, Senator. It's  
17 very good to see you again.

18 Do any of my colleagues have questions for  
19 Senator Specter?

20 (No response.)

21 CHAIRMAN PEARSON: Okay. Thank you very  
22 much.

23 MR. SPECTER: Well, that's lucky. Thank  
24 you.

25 MS. ABBOTT: Our next appearance is the

1 Honorable John P. Murtha, United States  
2 Representative, 12th District, Commonwealth of  
3 Pennsylvania.

4 MR. MURTHA: Good morning, Commissioners.

5 CHAIRMAN PEARSON: Good morning, Congressman  
6 Murtha. Welcome.

7 MR. MURTHA: Thank you very much. Nice to  
8 be here.

9 I've been here a few times before, and I  
10 appreciate the complexity of the work that you do, but  
11 it's had a real impact over the years. As I mentioned  
12 to a couple people, during the Reagan Administration  
13 we were able to work out something, and even though he  
14 was a free trader, because of national security.

15 I remember saying to the President at a  
16 small meeting with John Hines and a couple other  
17 people there, Mr. President, we've got a national  
18 security problem, and it's with steel. He said well,  
19 Abraham Lincoln had the same problem. I remember  
20 that, he said. I thought, he does remember that.

21 As we went through this thing, he directed  
22 them to put in place the quota system which we had for  
23 five years that reduced the imports from 30 percent  
24 down to 18 percent. The steel industry was able to  
25 modernize working with the steel unions, working with

1 the companies and working with the country. We were  
2 able to allow them to reorganize.

3 Now, we still have 30,000 steelworkers in  
4 western Pennsylvania. I've got my Steeler tie on.  
5 They finally won. You folks wouldn't notice that, but  
6 steel has always been so important in western  
7 Pennsylvania.

8 We had a serious flood in 1977 in Johnstown  
9 where 50,000 people were outside their homes. We lost  
10 5,000 steelworkers then because of the flood, but  
11 since that time we've lost 7,700 steelworkers because  
12 of the flood of subsidized imports into the United  
13 States, basic steel jobs. Of course, the other jobs  
14 that are related to it had a dramatic impact.

15 The 30,000 steelworkers still working, if  
16 they're not protected by the law and the  
17 interpretation of the law, we feel we've got a real  
18 problem.

19 I have testimony which I'll leave with you,  
20 but our capacity -- I'm on the Defense Subcommittee  
21 Appropriations. We still use steel in ships. We  
22 still use steel in armor. We still use steel in  
23 tanks. If we couldn't get it, we'd have a heck of a  
24 problem.

25 For instance, I remember during the Carter

1 Administration we started working on synthetic fuels  
2 to reduce our dependency on foreign oil. Because of  
3 the pressure, the money pressures, and this is what  
4 you'll hear today. You'll hear a lot of people saying  
5 well, it costs more to have to buy steel in the United  
6 States. Well, this is subsidized steel coming in from  
7 other countries.

8 The point is if we had spent money on  
9 synthetic fuels in the old days, we would have had  
10 less dependence on foreign oil right now. If we don't  
11 do that we'll have to buy steel overseas, and it will  
12 be a lot more expensive in the long run. We need a  
13 reliable supply of high quality, domestically produced  
14 steel. This is no question since 9-11.

15 The question you have before you today is  
16 straightforward. Would you remove the antidumping and  
17 countervailing duty orders likely to lead to material  
18 injury to our domestic producers? Looking back to  
19 when these orders were first put into place, imports  
20 from the affected producers plummeted by 48 percent, a  
21 sure indication that their success in the market was  
22 directly related to their ability to sell unfairly  
23 traded imports.

24 The Department of Commerce, after an  
25 extensive investigation, determined these foreign

1 producers will continue to send dumped and subsidized  
2 steel into our market. Many of our foreign producers  
3 that are the subject of the investigation are the most  
4 sophisticated in the world, and they have been  
5 certainly and will be aggressive in expanding their  
6 market share with dumped.

7 The point I'm making is we spent \$962  
8 billion in defense in the last nine months -- that's  
9 the defense bill -- including the money we spent on  
10 the Iraq War, but the point is we've got to have a  
11 basic steel industry in the United States. It's a  
12 national security issue.

13 I appreciate the complexity of your  
14 decision. I know it's sophisticated. You're dealing  
15 with sophisticated law, but this is simple to me.  
16 It's just we need to protect the basic steel industry  
17 from unfair, against-the-law subsidized steel coming  
18 into the country.

19 I'd be glad to answer any questions you may  
20 have.

21 CHAIRMAN PEARSON: Thank you. Any questions  
22 for Congressman Murtha?

23 (No response.)

24 CHAIRMAN PEARSON: Thank you very much. We  
25 appreciate the time you've taken to come here today.

1                   You've got an election coming up. You're  
2                   doing well to take time to come here to Washington to  
3                   see us.

4                   MR. MURTHA: Thank you very much.

5                   MS. ABBOTT: The Honorable Alan B. Mollohan,  
6                   United States Representative, 1st District, State of  
7                   West Virginia.

8                   CHAIRMAN PEARSON: Welcome, Congressman  
9                   Mollohan.

10                  MR. MOLLOHAN: Mr. Chairman, members of the  
11                  Commission, Commissioner Lane, how are you today?  
12                  Thank you for the opportunity to testify today on the  
13                  sunset review of orders on corrosion-resistant steel  
14                  from Australia, Canada, France, Germany, Japan and  
15                  Korea.

16                  I appreciate all the good work that you and  
17                  your staff do to help create a level playing field  
18                  with our foreign competitors. When the ITC helps U.S.  
19                  companies fight back against dumping by foreign  
20                  producers or neutralize subsidies by foreign  
21                  governments you provide hope across the country to  
22                  those that are fighting to preserve jobs in our steel  
23                  communities and to save our industrial base.

24                  I represent the 1st Congressional District  
25                  of West Virginia, including the steel producing

1 community of Weirton that is facing the consequences  
2 of unfair foreign competition. Since 1909, Weirton  
3 Steel has produced high-quality steel and has provided  
4 high wage, high skilled jobs to the people of its  
5 community.

6 It is now owned by Mittal Steel USA and is  
7 one of the largest employers in my district and in the  
8 state. The long-term health of this plant is critical  
9 to the long-term economic prospects of this community,  
10 this region and our state.

11 It is not just the actual employment at the  
12 plant, but the multiplier effect that matters to the  
13 region. When the plant was doing well, jobs provided  
14 by suppliers, transportation companies, local  
15 retailers and even government increased. When times  
16 are tough, families lose income, health care coverage  
17 or retirement benefits, and the whole region suffers.

18 Unfortunately, all too often people in  
19 Weirton have experienced job loss and dislocation.  
20 There is no question that the plant, its workers and  
21 the town of Weirton are facing significant economic  
22 challenges at this moment due to conditions in the  
23 global steel market.

24 The people of Weirton are strong, loyal and  
25 patriotic. They have a work ethic second to none that

1 will help attract new investment while keeping Weirton  
2 Steel open and competitive. I'm especially proud of  
3 the work that the Independent Steelworkers Union and  
4 Mittal Steel USA have done together in Weirton to  
5 ensure that the plant remains one of the premier tin  
6 mill producers in North America.

7 Today I appear here on behalf of the workers  
8 and the community of Weirton and the company. While  
9 Mittal's Weirton facility almost exclusively produces  
10 tin mill at present, dumped or subsidized corrosion-  
11 resistant steel undermines the viability of the  
12 company as a whole and thus jeopardizes the facility  
13 and the community of Weirton.

14 Continuation of the existing orders on  
15 corrosion-resistant steel is crucial for the overall  
16 U.S. steel industry to remain competitive. By nature,  
17 steel is a highly capital-intensive industry, and  
18 facilities must operate at a high rate of capacity  
19 utilization in order to cover their costs.

20 As countries around the world increase their  
21 capacity and output, we can expect to see the  
22 continued ways of dumped products as foreign producers  
23 try to take advantage of the attractive prices in the  
24 U.S. market.

25 This is beginning to put downward pressure



1 on domestic producers who will be unable to compete  
2 with the unfairly priced products. In fact, we've  
3 already seen evidence of this as countries not covered  
4 by the orders have more than doubled their market  
5 share since the first review in 2000.

6 This has put downward pressure on prices and  
7 led to declines in capacity utilization at domestic  
8 facilities. Imports of corrosion-resistant steel from  
9 the six countries under sunset review rose by 17.3  
10 percent in 1992. Once the original orders were put on  
11 back in 1993, import shares decreased to eight and  
12 nine percent.

13 Since 2000, total imports of corrosion-  
14 resistant steel from the subject countries have ranged  
15 from 7.5 to 13.2 percent. China in particular is  
16 adding exceptional amounts of steelmaking capacity and  
17 poses a serious threat to the domestic market for  
18 corrosion-resistant steel.

19 As China is able to produce more of its own  
20 steel and meet its own domestic demand, it displaces  
21 those exports that used to supply its market. This  
22 creates a situation of oversupply in the global arena,  
23 putting downward pressure on prices and affecting U.S.  
24 producers' ability to compete. In addition to these  
25 Chinese competitive pressures, raw material and energy

1 costs that remain well above historical averages are  
2 also undermining steel producers.

3 In a time of surging global trade deficits,  
4 the ITC's work to make sure that our trade remedy laws  
5 are effectively enforced is more important than ever.  
6 So far this year the goods trade deficit is up 14  
7 percent, and if that trend holds we'll face an \$800  
8 billion trade deficit in 2006. Dumped or subsidized  
9 product from abroad should not be allowed to inflate  
10 that figure.

11 Mr. Chairman and members of the Commission,  
12 your work remains critical for U.S. companies and U.S.  
13 workers. I urge you to extend these orders on  
14 corrosion-resistant steel for an additional five  
15 years. Combating dumped and subsidized product from  
16 abroad is the right thing to do for the U.S.  
17 communities, workers and companies.

18 The trade remedy laws were developed so that  
19 domestic companies can compete on a level playing  
20 field. The orders under review today have enabled our  
21 corrosion-resistant steel industry to deal with the  
22 global pressures it faces from increasing imports and  
23 unfair trade practices.

24 While there are additional challenges  
25 looming ahead, continuation of these orders will

1 provide necessary relief to domestic steel companies  
2 and help keep plants open in my district and  
3 throughout the country.

4 The Commerce Department in June of this year  
5 already ruled that the same countries will start  
6 dumping the same products in the U.S. again if the  
7 remedies are taken off.

8 Mr. Chairman and members of the Commission,  
9 on a final note I understand that on Thursday you will  
10 be reviewing dumping orders and duties on cut-to-  
11 length steel plate. Let me take this opportunity to  
12 encourage the Commission to seriously consider keeping  
13 those orders in place as well.

14 The U.S. plate producers, including Mittal,  
15 will appear before the Commission because plate is an  
16 important steel product which is used in a variety of  
17 applications, including transportation products,  
18 offshore drilling rigs and railroad cars and others.

19 I understand that current import data from  
20 the Commerce Department indicates that imports for  
21 2006 are consistently above those in 2005, and 2005  
22 reflected an increase over '04.

23 I also understand it is estimated that  
24 imports of plate will be about 15 percent of the  
25 domestic market. Overall these plate producers have

1 weathered the storm, but have only been able to do so  
2 by having antidumping and countervailing duty orders  
3 on plate products that were traded unfairly. We must  
4 maintain orders on these products to ensure that fair  
5 trade continues to prevail in the global market.

6 Mr. Chairman, members of the Commission, I  
7 appreciate the opportunity to testify before you  
8 today. I urge you to find in favor of the U.S. steel  
9 industry and keep all of these orders in place.

10 I do thank you for your consideration of  
11 this proceeding and also your consideration and  
12 favorable decisions in the past. Thank you so much  
13 for allowing me to appear before you.

14 CHAIRMAN PEARSON: Thank you.

15 MR. MOLLOHAN: Yes, sir.

16 CHAIRMAN PEARSON: Are there any questions  
17 for Congressman Mollohan? Commissioner Lane?

18 COMMISSIONER LANE: I just want to thank the  
19 congressman for taking time out from what I know is  
20 his busy schedule to come here and represent the  
21 interests of West Virginia. Thank you.

22 MR. MOLLOHAN: Thank you, Commissioner. We  
23 appreciate your hard work and good work here in  
24 Washington. Thank you so much.

25 Thank you, Mr. Chairman.

1                   CHAIRMAN PEARSON: Thank you.

2                   MS. ABBOTT: The Honorable Peter J.  
3                   Visclosky, United States Representative, 1st District,  
4                   State of Indiana.

5                   CHAIRMAN PEARSON: Welcome back,  
6                   Congressman.

7                   MR. VISCLOSKY: Thank you very much. It is  
8                   good to be back, and I appreciate the opportunity to  
9                   testify. The Commission has my prepared remarks.

10                  I simply would ask for your continued  
11                  careful and deliberate and judicious consideration of  
12                  all of the testimony and evidence that will be  
13                  provided to you in this sunset review on corrosion-  
14                  resistant steel last entered in 2001.

15                  I must say personally I regret that some in  
16                  the auto industry may use today's hearing as an  
17                  opportunity to fault the domestic steel industry.  
18                  Thanks to some of the decisions made by this  
19                  Commission and others, as well as their endeavors over  
20                  the last decade, they are now on a level playing field  
21                  and actually making a profit in the United States of  
22                  America, which I thought is exactly what we ought to  
23                  be doing in this country.

24                  I am not without sympathy to those who are  
25                  facing trouble in that particular industry. Ford

1 Motors has a manufacturing facility in Forest Heights,  
2 Illinois, that abuts my congressional district, and a  
3 third to one-half of the people in that particular  
4 facility actually live in the 1st Congressional  
5 District.

6 I look at the overall climate as far as auto  
7 manufacturing in the United States, and again that's  
8 not the subject of this hearing, and recognize that  
9 those who are transplants in the United States are  
10 estimated to increase their capacity in this country  
11 by 50 percent over the next five years, hardly an  
12 unhealthy environment.

13 I'm also not here to talk about the cost of  
14 steel and the problems it potentially has caused to  
15 some in the domestic auto manufacturing sector, given  
16 the fact that corrosive-resistant steel represents  
17 about \$473.62 to the cost of the average North  
18 American light vehicle that sold in the second quarter  
19 of this year for \$27,800, about 1.67 percent of the  
20 selling price.

21 I checked with *Consumer Reports* yesterday  
22 and found that all season performance tires, a good  
23 set of four, range from \$130 to \$520, so I'm not here  
24 to talk about that.

25 I'm not here to talk about the suggestion

1 that there is a short supply or shortage of this  
2 particular product in the United States. I see it  
3 being made in the 1st Congressional District of  
4 Indiana every day by producers such as U.S. Steel and  
5 Mittal Steel, and there are 10 other producers in this  
6 country who also make that product.

7 What I am here to ask your careful  
8 consideration of are the two key issues I believe you  
9 must make a decision on. That is, if the sanctions  
10 are lifted, will abuse occur again, and will a surge  
11 occur? I absolutely believe that those events will  
12 occur.

13 Imports from nonsubject countries jumped  
14 47.3 percent from the first half of 2005 to the first  
15 half of 2006, and on June 6 in the *Federal Register*  
16 the Department of Commerce said that the Department  
17 determined that the revocation of the antidumping  
18 dumping orders on CORE from Australia, Canada, France,  
19 Germany, Japan and South Korea would be likely to lead  
20 to continuation or recurrence of dumping at the  
21 following weighted average percentage margins ranging  
22 on companies from Germany to 10 percent, in Japan 36  
23 percent.

24 The second question is whether or not injury  
25 will occur. Your staff report shows that from 2000 to

1 2005 the domestic industry cut its unit labor costs by  
2 29.3 percent, and during this same period the  
3 industry's productivity improved by 68 percent. They  
4 continue to have burdens such as the price of the zinc  
5 that increased by a factor from \$1,300 per metric ton  
6 to \$3,300 per metric ton this past August, but in any  
7 event continue to need that fair playing field.

8           If we go back just a bit in time and look at  
9 that list of 45 companies that had to file for  
10 bankruptcy from 1997 to 2004, we see companies in  
11 places like Dunkirk, New York; Vineyard, Utah; Gaston,  
12 Alabama; Ann Arbor, Michigan; Sterling, Illinois;  
13 Terre Haute, Indiana; Covent, Louisiana; Los Angeles,  
14 California; Houston, Texas; Everleth, Minnesota; and  
15 Georgetown, South Carolina.

16           Injury occurred before. It is my belief it  
17 will occur again and again trust to your careful  
18 consideration of the testimony that's going to be  
19 brought forward to you today and again appreciate the  
20 fact that you allowed me to testify today.

21           CHAIRMAN PEARSON: Thank you.

22           Any questions for Congressman Visclosky?  
23 Commissioner Hillman?

24           COMMISSIONER HILLMAN: Congressman  
25 Visclosky, since I am a native of South Bend, Indiana,



1 I wanted to take this special time to thank you as  
2 someone who shares roots in the State of Indiana and  
3 to thank you for taking the time during this election  
4 season to be with us as well. Thank you.

5 MR. VISCLOSKY: And as someone who went to  
6 school in South Bend, Indiana, and still is concerned  
7 about the weather patterns in South Bend, Indiana, I  
8 thank you very much.

9 CHAIRMAN PEARSON: Thank you very much.

10 MR. VISCLOSKY: Thank you, Mr. Chairman.

11 MS. ABBOTT: The Honorable Phil English,  
12 United States Representative, 3rd District,  
13 Commonwealth of Pennsylvania.

14 CHAIRMAN PEARSON: Welcome back, Congressman  
15 English.

16 MR. ENGLISH: Thank you so much for the  
17 opportunity to testify today. We're most grateful to  
18 you for the complex analysis and the professionalism  
19 with which the ITC is pursuing this investigation.

20 Mr. Chairman and members of the Commission,  
21 I want to thank you for the opportunity to present  
22 testimony today regarding the five-year sunset reviews  
23 of antidumping and countervailing duty orders on  
24 corrosion-resistant steel.

25 In my view, these orders should be

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1 maintained to ensure that domestic steel producers  
2 have a fair chance to compete. It's often stated  
3 that, and I quote, "U.S. manufacturers can compete  
4 with anyone when given a level playing field."

5 It is true certainly that American  
6 industries and particularly the steel industry can  
7 compete on a level playing field because they have  
8 made and continue to make the necessary capital  
9 investments and human resource decisions to remain a  
10 cutting edge in their field.

11 In other words, they've made tough choices  
12 that often include furloughing workers to be the most  
13 efficient producers that they can be. Producers that  
14 make these difficult choices and play by the rules  
15 should be unencumbered to use the trade remedy laws  
16 that Congress created to police our market from  
17 illegally traded imports.

18 To suggest that the playing field is not  
19 level when one domestic industry utilizes the trade  
20 remedy laws and impedes another from continued access  
21 to illegal dumped inputs is on the face of it an  
22 absurdity.

23 There should be little question about the  
24 effect of revoking these orders. While I understand  
25 that foreign producers are claiming that removing

1 relief will have little or no impact on the market, I  
2 believe that is not what domestic auto makers are  
3 telling members of Congress.

4 To the contrary, what we've found is that  
5 they have strongly argued that removing relief would  
6 give them access to lower priced steel. This is  
7 highly credible in my opinion, as it is coming from  
8 sophisticated customers who well understand this  
9 market.

10 It is also notable that domestic producers  
11 have made only the slimmest of profits during the  
12 period in which the Commission will be examining.  
13 Domestic auto companies have also created some  
14 confusion among members of Congress by circulating  
15 materials claiming that the steel industry has been  
16 averaging profits of 12 percent in recent years.  
17 Whatever that data relates to, it is certainly not the  
18 case with corrosion-resistant steel, the issue before  
19 you today.

20 As I understand it, the Commission's own  
21 data shows that the domestic industry earned barely  
22 three percent in the period from 2000 through 2006 and  
23 has earned just over five percent during the improved  
24 market in 2005 and 2006.

25 In my view, these are insufficient margins

1 to restore health to this highly capital intensive  
2 industry. The fundamental tenant of this debate often  
3 gets lost in Congress and elsewhere. This case is  
4 simply about whether or not the resumed dumping of  
5 corrosion-resistant carbon flat products will injure  
6 domestic producers.

7 The Department of Commerce has already  
8 determined that dumping will continue. The Department  
9 of Commerce's finding that dumping would continue  
10 comes as no surprise to us not because of the  
11 counterintuitive notion that steel-related trade  
12 remedy cases are somehow a conspiracy or an injustice  
13 against steel consumers, but rather, as veteran  
14 observers of the global steel marketplace well  
15 understand, the underlying distortion and government  
16 involvement in the steel market hasn't changed at all.

17 Taking the long view, it is clear to me that  
18 if illegal dumping continues without remedy injury to  
19 the domestic industry is certain. The only question  
20 is how devastating the injury will be.

21 This Commission is altogether too aware of  
22 how illegally traded steel products not only devastate  
23 the employers and the employees of the industry, but  
24 also vast communities to which the industry plays a  
25 central economic role.

1           I believe the facts in this case present a  
2 situation where continued utilization of our trade  
3 remedy laws are warranted and I think highly  
4 desirable.

5           Again, I want to thank the Commission for  
6 creating an opportunity for us to testify. I think  
7 that as someone who represents both steel producers  
8 and steel consumers and also as a member who is very  
9 concerned about continuing to have a manufacturing  
10 base in our country, I think that this is going to be  
11 a test case for whether we can have the commitment to  
12 maintaining manufacturing in this country.

13           I thank the Commission for the opportunity  
14 to testify.

15           CHAIRMAN PEARSON: Thank you, Congressman.  
16 Are there any questions for Representative  
17 English?

18           (No response.)

19           CHAIRMAN PEARSON: Thank you very much.

20           MR. ENGLISH: Thank you.

21           MS. ABBOTT: The Honorable John D.  
22 Rockefeller, IV, United States Senator, State of West  
23 Virginia.

24           CHAIRMAN PEARSON: Welcome, Senator  
25 Rockefeller. It's good to have you here again.

1                   MR. ROCKEFELLER: Good morning. You're  
2 very, very kind, and I have this awful feeling. You  
3 get me a couple times a year. I haven't been here in  
4 a while. I had an awful feeling that you were  
5 figuring well, he's going to come back sooner or  
6 later. I didn't want to disappoint you, Mr. Chairman.

7                   I am here, and I am here on serious business  
8 in talking about --

9                   CHAIRMAN PEARSON: Is the mic on?

10                  MR. ROCKEFELLER: I fixed it.

11                  CHAIRMAN PEARSON: Yes.

12                  MR. ROCKEFELLER: Mr. Chairman and members  
13 of the Commission, it has been some time since I've  
14 appeared before you, and I know that's been welcome  
15 relief. That's a different kind of relief for you.  
16 Here I am back again and urging you to maintain the  
17 antidumping and countervailing duty orders on  
18 corrosive-resistant steel.

19                  A lot of folks wouldn't know what that is,  
20 but it becomes a very, very important factor in my  
21 work in West Virginia and your work here. This is  
22 corrosion-resistant steel that comes from Australia,  
23 it comes from Canada, it comes from France, Germany,  
24 Japan and South Korea.

25                  There are those probably sitting in the

1 audience who would like to see you do the opposite of  
2 what I'm going to suggest. I think their reasons are  
3 specious, and I won't go into those reasons.

4 The domestic steel industry today is at a  
5 very critical juncture. It always is. You've heard  
6 that before. It always is. Overprotection throughout  
7 the world is again contributing to a significant  
8 imbalance in supply and in demand. U.S. imports of  
9 corrosion-resistant steel are again surging  
10 dramatically.

11 As a result of skyrocketing raw material  
12 costs, current prices provide our domestic steel  
13 producers with only a very small operating margin.  
14 I'm going to get into that because that's an argument  
15 used by those who would have you, as I would say,  
16 break the law. Those prices are already falling due  
17 to a weaker demand.

18 If we open our market to a new surge of  
19 dumped and subsidized imports, the domestic steel  
20 industry will likely be forced into a tailspin of  
21 operating losses, lost market share, lower production,  
22 plant closures and significant layoffs. We have  
23 discussed this subject many times before.

24 We can't let that happen again. West  
25 Virginia and American steelmakers are only now

1 recovering from the tremors that hit our domestic  
2 industry about the time that you put these orders into  
3 place. In other words, you saved the day.

4 For now your orders are preventing a new  
5 catastrophe. They are in effect, and they are  
6 preventing a new catastrophe. These orders, in my  
7 judgment, should be maintained for the sake of our  
8 domestic steel industry, the health of our  
9 manufacturing base and for the very real effect that  
10 they have on American steelworkers and their families.

11 I know without even blinking that each of  
12 you take your responsibilities very seriously, and I  
13 commend you for your public service and your  
14 dedication because you have hard decisions to make  
15 usually based upon obscure facts, but very important  
16 ones. There's a small group of us that live all of  
17 these problems, and you have to do it all the time. I  
18 am grateful for that.

19 I believe that you know your duties  
20 obviously very well, and you want to properly apply  
21 the law, but for the public record and for the benefit  
22 of those who will testify throughout the day I'd like  
23 to address each of the statutory factors that the law  
24 requires you to consider as you evaluate the  
25 continuation of these orders.



1                   First, what is the likely volume of subject  
2 imports? The record shows that these producers held  
3 over 14 percent of the U.S. market -- over 14 percent  
4 of the U.S. market -- before relief was imposed by you  
5 and that after that their market share fell, but it  
6 was only after you imposed relief so that there is a  
7 very strong cause and effect relationship of your  
8 decisions and what happened in these markets.

9                   It shows that they remain active in the  
10 market even today, that they have large volumes of  
11 unused capacity and inventory and that they are  
12 building even more new capacity. Finally, it shows  
13 that they depend on exports and that prices in the  
14 U.S. market are very attractive. In short, there is  
15 overwhelming evidence that the likely volume of  
16 subject imports will be significant if the orders were  
17 to be changed.

18                   Secondly, what are the likely price effects  
19 of subject imports. The record shows that automotive  
20 customers are looking for lower prices, and they have  
21 been extremely active on the Hill I can assure you.  
22 They even came to see me, which was not productive.  
23 They are looking for lower prices. I can't blame them  
24 for that. Anybody would. I can assure you that that  
25 is what they are saying very strongly on the Hill.

1                   Your record shows that the foreign producers  
2 can compete at the highest levels. In terms of  
3 product quality, the price is an absolutely critical  
4 factor in purchasing decisions. In other words, if  
5 unfairly traded products, imports, come into this  
6 market there is no reason to believe the domestic  
7 producers can maintain any sort of price premium.  
8 They will have to either cut prices or lose sales.

9                   Third, what is the likely impact of subject  
10 imports. The record shows that with the orders in  
11 place the domestic producers have dramatically lowered  
12 their costs and improved their productivity. You've  
13 been a very large part of that.

14                   They are still trying to recover from years  
15 and years of heavy losses, and I don't have to go into  
16 that because we've discussed that many times before  
17 during the early part of this decade, previously,  
18 losses in fact that forced eight domestic producers of  
19 this product to either declare bankruptcy or shut down  
20 entirely.

21                   Moreover, because of rising costs and  
22 soaring imports, this industry made an operating  
23 income of only 5.2 percent in the first six months of  
24 this year. Now, 5.2 percent isn't very good. It's  
25 not very strong. Think about that, a 5.2 percent

1 return on a high end product at a time of relatively  
2 strong demand.

3 Imagine what happens if the orders are  
4 revoked and a new surge of dumped and subsidized  
5 imports enters this market. Common sense tells all of  
6 us that it won't be long before the meager operating  
7 income returns turn into heavy losses.

8 The history of the steel industry tells us  
9 that. We simply know that. The steel industry has  
10 always been fighting to survive. It's always been  
11 marginal. It's always at the brink, so to speak, and  
12 it has its long history that way so we fight for it.

13 Those are the factors that you are  
14 "required" to consider under the law, and I would  
15 submit that each one of them strongly argues in favor  
16 of this relief.

17 I would like to contrast that analysis with  
18 what some on the other side appear to be urging,  
19 namely that you view this statute as some type of tool  
20 to weigh the relative fortunes of producing and  
21 consuming industries and pick and choose amongst them.

22 In this regard it has been suggested that  
23 maybe the steel industry is doing a little better than  
24 it has in the past, some auto producers are  
25 struggling, and maybe that should be part of your

1 analysis. In other words, that you hold manufacturing  
2 of different products, producers of different  
3 components as part of the way you make a judgment.

4 I know that you understand that such  
5 consideration is affirmatively not part of your job,  
6 and for very good reason. This is not an either/or  
7 determination. It is based on your trade laws. Our  
8 trade laws.

9 Your responsibility, as you well know, is to  
10 apply a legal standard to a set of facts to determine  
11 whether the corrosion-resistant steel industry would  
12 be injured by a return of unfair trade. That's what  
13 it is. That's what the responsibility is.

14 It will always be true that consumers of  
15 unfair trade can get some short-term benefit from  
16 being dumped and having subsidized inputs, but  
17 Congress has determined that those benefits come at an  
18 unacceptable cost to domestic producers, to our  
19 workers, to our manufacturing capability and to the  
20 overall efficiency of the U.S. and global economy when  
21 foreign market distortions go without remedy.

22 I urge you not to be distracted from your  
23 task at hand or to take judgments that you are not  
24 called upon to make. I would add that the claims that  
25 I have heard from auto makers are entirely

1 unpersuasive.

2           Now, I could go into a little speech about  
3 auto makers and their efforts to keep up with the  
4 times, particularly on the domestic front. As you  
5 know, these trade orders have no impact on fairly  
6 traded merchandise. That bears repeating. The orders  
7 that you have in place have no impact on fairly traded  
8 merchandise which can be imported in unlimited  
9 quantities. This is only about getting access to  
10 dumped and subsidized products, and no industry should  
11 have a right to do that.

12           There is also no evidence that steel prices  
13 are undermining the competitiveness of our domestic  
14 auto producers, something shown by the success of  
15 transplant auto makers in this country. It's a rather  
16 strong point, if I have to say so. It's marginal.  
17 I've had some of those companies transplant and come  
18 to me and say that they're aware of it, but they're  
19 not strong on this. Well, it costs them the same  
20 amount to purchase steel and everything else as it  
21 does others.

22           While some auto companies have been  
23 suggesting to Congress that these steel producers are  
24 making large profits, I go back to the 5.2 percent at  
25 the moment. I understand that your data shows

1 conclusively that this argument is false.

2           The claims of selected auto makers are also  
3 terribly shortsighted in my view. The type of market-  
4 distorting behavior facing the steel industry is  
5 increasingly affecting all manufacturers. Auto makers  
6 themselves routinely complain about currency  
7 manipulation abroad. They complain about closed  
8 foreign markets. They complain about unfair trade.

9           A decision based on these factors would set  
10 a dangerous precedent for others to attack our trade  
11 laws. How are we to build the resolve in this country  
12 to tackle some of these problems and create a true  
13 level playing field for all manufacturers if we have  
14 one industry trying to benefit by subjecting another  
15 to unfair trade practice?

16           How is the auto industry going to credibly  
17 have the nerve to ask for help to deal with the  
18 foreign market distortions it faces after it has tried  
19 to tear down its own suppliers and force them to face  
20 the same types of practices that they themselves, the  
21 automobile industry, have been complaining about?

22           Let me be clear. I am not without sympathy  
23 for the difficulties of the U.S. auto makers. I  
24 believe that we should do more to help them and  
25 improve the edge of all of our domestic manufacturers.

1 I have offered legislation proposals that would  
2 provide some real help to our auto makers and other  
3 U.S. manufacturers. While I have not been successful,  
4 I don't yield easily on these things.

5 Weakening our own trade laws and revoking  
6 badly needed trade relief would be a suicidal policy  
7 in terms of strengthening American manufacturing, in  
8 my judgment. We need a real manufacturing for all  
9 American manufacturers, and that needs to start with  
10 the most effective and aggressive possible enforcement  
11 of our trade laws.

12 Commissioners, I hope that you will apply  
13 the law as it is written and consistent with your own  
14 duty and responsibilities, which you know far better  
15 than I do. I believe that if you do so you will find  
16 that extending this relief is the only proper course.

17 I thank you for your attention.

18 CHAIRMAN PEARSON: Thank you, Senator.

19 Does anyone have a question for Senator  
20 Rockefeller? Commissioner Lane?

21 COMMISSIONER LANE: Senator Rockefeller,  
22 contrary to what you said we always love to have you  
23 come here and testify in front of us. We're looking  
24 forward to your coming back many times.

25 MR. ROCKEFELLER: Commissioner, I'm very

1 grateful for that statement. I'm not entirely sure it  
2 is shared by all of your fellow Commissioners, but I  
3 am nevertheless grateful for that.

4 COMMISSIONER LANE: Thank you.

5 CHAIRMAN PEARSON: I would just observe that  
6 it's seldom the Commission has such a thorough  
7 discussion of the trade statutes from a member of  
8 Congress. Your expertise is very much recognized and  
9 appreciated.

10 MR. ROCKEFELLER: Thank you, sir.

11 CHAIRMAN PEARSON: Okay. Thank you.

12 MS. ABBOTT: The Honorable Mike Doyle,  
13 United States Representative, 14th District,  
14 Commonwealth of Pennsylvania.

15 CHAIRMAN PEARSON: Good morning, Congressman  
16 Doyle.

17 MR. DOYLE: Good morning. Thank you all for  
18 allowing me the opportunity to comment on these five-  
19 year reviews, reviews that are not only extremely  
20 important to my constituents, but to anyone who cares  
21 about the future of manufacturing in the United  
22 States.

23 The antidumping and countervailing duty  
24 orders before you today are among the most important  
25 orders that the United States has imposed on unfair



1 trade. In fact, it's not too much to say that without  
2 these orders much of the remaining U.S. domestic steel  
3 industry would have been lost.

4 Let me explain why. Corrosion-resistant  
5 steel is a high-end, high-value product, particularly  
6 important for the production of automobile bodies, as  
7 well as other high-end applications like construction  
8 and appliances.

9 As worldwide production of lower quality  
10 steel products has surged, steelmakers in the United  
11 States have become increasingly focused on  
12 technologically advanced products such as corrosion-  
13 resistant steel.

14 Focusing on the high end of the steel market  
15 is easier said than done. American producers of  
16 corrosion-resistant steel must invest in the research  
17 and development necessary to remain on the cutting  
18 edge. They must train their workers to meet the  
19 demanding requirements of their customers.

20 They must deal with significant fluctuations  
21 in their cost such as the recent increases in the  
22 price of zinc necessary to make corrosion-resistant  
23 steel. Most importantly of all, they must obtain a  
24 return on their investment that will justify further  
25 expenditures on this product line. These difficulties

1 are all part of market competition, and American steel  
2 companies work hard to meet them. Indeed, they must  
3 in order to survive.

4           There's another type of difficulty, however,  
5 which no American company should be forced to meet,  
6 the difficulty of competing with dumped and subsidized  
7 steel. Unfairly traded imports such as those you are  
8 considering today are not the result of market forces.  
9 Indeed, they are made possible only through market  
10 distorting practices such as government subsidies and  
11 closed home markets.

12           For many years, U.S. policy on this issue  
13 has been clear. This market is open to free trade so  
14 long as it's fair trade. In these reviews, the record  
15 strongly indicates that the order has played a vital  
16 role in limiting unfairly traded imports.

17           In the last full year before the orders were  
18 imposed, unfairly traded imports from subject  
19 countries held more than 14 percent of the U.S.  
20 market. The next full year their market share fell to  
21 6.3 percent, and they have never held more than five  
22 percent of the U.S. market in any subsequent year.

23           The orders have been particularly important  
24 in providing U.S. producers with a fair opportunity to  
25 compete for contracts with major automobile companies.

1 Due in large part to these orders, the efforts of U.S.  
2 producers to remain competitive in the corrosion-  
3 resistant steel have been successful.

4 Consider the steel crisis that began during  
5 the late 1990s when prices for all steel products  
6 collapsed to unsustainable lows. That crisis had  
7 devastating effects on U.S. producers and forced many  
8 of our largest companies completely out of business.

9 It disturbs me to think about how much worse  
10 that crisis would have been or how many factories  
11 would have been closed for good if U.S. producers had  
12 no relief from dumped and subsidized imports of  
13 corrosion-resistant steel. Thus, there can be no  
14 doubt that the orders have played a vital role in  
15 preserving this high tech industry.

16 The orders continue to play that role. The  
17 record before you indicates that U.S. producers face  
18 aggressive import competition from many sources around  
19 the world, including China, India and Taiwan. Indeed,  
20 imports from nonsubject countries held 11 percent of  
21 the U.S. market during the first six months of 2006.

22 If in addition to these imports U.S.  
23 producers must also deal with unfairly traded imports  
24 from some of the largest and most aggressive steel  
25 companies in the world, as they will if these orders

1 are revoked, the long-term future of this industry  
2 will be at risk.

3 In short, the idea that revoking these  
4 orders would not lead to material injury is simply  
5 ludicrous. Accordingly, I urge you and I ask you to  
6 keep these vital orders in place, and I thank you for  
7 the opportunity to testify before you today.

8 CHAIRMAN PEARSON: Thank you, Congressman.

9 Any questions for Representative Doyle?

10 (No response.)

11 CHAIRMAN PEARSON: Thank you very much.

12 MR. DOYLE: Thank you very much.

13 MS. ABBOTT: The Honorable Mike Rogers,  
14 United States Representative, 8th District, State of  
15 Michigan.

16 CHAIRMAN PEARSON: Welcome, Congressman  
17 Rogers.

18 MR. ROGERS: Thank you. Good morning, Mr.  
19 Chairman.

20 CHAIRMAN PEARSON: Is this your first time  
21 here?

22 MR. ROGERS: This is my first time in oral  
23 testimony. I've submitted testimony in the past.

24 CHAIRMAN PEARSON: Okay. Great. Thank you.

25 MR. ROGERS: Thank you.

1                   CHAIRMAN PEARSON: Please proceed.

2                   MR. ROGERS: First of all, let me compliment  
3 the Commission for putting those who represent the  
4 steel industry and those of us who represent steel  
5 consumers in the same room this morning. It made for  
6 some lively conversation. I appreciate the  
7 opportunity to be here today.

8                   I do appreciate the opportunity to testify.  
9 I come from a manufacturing state. I personally had  
10 the great privilege to work in two manufacturing  
11 facilities. I was able to put some money away to go  
12 to college early in my career.

13                   This is a group with a keen appreciation for  
14 manufacturing and all that it's done not only for  
15 Michigan, but all over the country and really the  
16 world. American manufacturing is still the envy of  
17 the world and, more importantly, manufacturing remains  
18 a major engine in the American economy.

19                   I'd like to take this opportunity to  
20 encourage the Commission to take particular note of  
21 the testimony it receives regarding the impact on  
22 steel consuming industries that the current  
23 antidumping order has had.

24                   It's important for the Commission to  
25 recognize that the long-term health of steel producers

1 is inextricably linked to the health of the steel  
2 consuming industry. The damage done to steel  
3 consumers cannot be isolated from the rest of the  
4 economy.

5 I believe that the ITC should be considerate  
6 of the impact of a diminished American-based steel  
7 consuming market and what that will do to steel  
8 producers.

9 The major steelmakers should be  
10 congratulated for the excellent work they have done in  
11 recent years. Management and labor have worked  
12 together to dramatically reshape the steel industry.

13 Today, U.S. steelmakers enjoy significant  
14 market power, and I think that, and I would draw the  
15 attention of the Commission to that, is an important  
16 factor in the decisions you'll make on the antidumping  
17 order.

18 That market power, in fact 70 percent of the  
19 flat-rolled steel production capacity, is held by  
20 three steel companies. This consolidation has allowed  
21 steelmakers to gain new control over the price, and  
22 the market shows us this. The price of corrosion-  
23 resistant steel is up nearly 70 percent since the  
24 recent round of steelmaker consolidations.

25 Manufacturing capacity is also an essential

1 component of our national security, an argument steel  
2 producers have aggressively advanced over the years.  
3 We build things from steel in Michigan, and as a  
4 member of the House Intelligence Committee I can  
5 assure you that the work done in Michigan and across  
6 the United States is indeed essential to our national  
7 security.

8           There is no doubt we must have a healthy and  
9 robust steel industry in the United States, but we  
10 cannot have a steel industry unless we have a healthy  
11 manufacturing company to buy that steel.

12           In World War II, American manufacturers went  
13 from building trucks in six weeks to building  
14 artillery shells when their government knocked on the  
15 door and called them to service. If you can imagine  
16 that process, and it happened again and again across  
17 American manufacturers. They turned their shops over,  
18 changed their businesses and built airplanes and  
19 engines, bullets and bombs. Manufacturers did not  
20 just build the weapons to win the war. They also set  
21 the nation firmly on a path of prosperity that we  
22 enjoy today.

23           There is no more significant manufacturing  
24 community than the automobile manufacturing sector.  
25 Approximately 2.4 million Americans work in the United

1 States auto industry. Make no mistake, the auto  
2 industry operates in a highly competitive global  
3 marketplace. International corporations have choices  
4 in where they will deploy capital.

5           Unfortunately, federal and state governments  
6 sometimes make decisions that discourage an  
7 investment. The current steel tariffs are just such a  
8 policy. The auto industry has a strong claim to speak  
9 for U.S. manufacturing. In fact, of that 2.4 million  
10 Americans who work in the automobile industry and the  
11 other steel using industries outnumber steelworkers by  
12 more than 60 to one.

13           Today's auto workers face serious threats to  
14 their futures. Dozens of significant auto suppliers  
15 are currently in bankruptcy, including several of the  
16 largest auto suppliers in the world. Nearly all of  
17 these companies point to the struggles of their North  
18 American operations as a cause for their filing.  
19 Remember, the price of steel has gone up 70 percent  
20 and the materials that they use to produce car parts  
21 and automobiles here in the United States.

22           The ITC should consider the condition of the  
23 auto industry and manufacturing in general because it  
24 makes no sense to continue protectionist steel policy  
25 that contributes to the decimation of the steel users



1 we need to have a healthy domestic steel industry.

2 My argument is more than a rhetorical one.  
3 auto makers and other steel consuming industries have  
4 legitimate standing to participate in the ITC's  
5 proceedings under current law. That is because the  
6 experience of purchasers and consumers are directly  
7 relevant to the legal question before the ITC,  
8 providing data regarding the conditions of competition  
9 in the United States, factors affecting the demand for  
10 steel and the domestic industry's market power and  
11 vulnerability to foreign competition.

12 Moreover, the ITC staff has determined that  
13 automotive users represent nearly half of the  
14 purchasers of corrosion-resistant steel in the United  
15 States, which can hardly be characterized as  
16 irrelevant.

17 You're going to hear plenty of statistics  
18 today, and rightly so. You're charged with  
19 calculating what the likely outcome will be of ending  
20 steel tariffs.

21 Please allow me to close with some examples  
22 of how steel tariffs can distort the marketplace.  
23 Accuride Corporation is a fairly large automobile  
24 parts supplier. They have nearly 5,000 employees  
25 across the United States and well over \$1 billion in

1 sales. Put simply, they are a real player in the auto  
2 industry and a company that has some relative control  
3 over its cost inputs.

4 This past July their CEO testified before  
5 the U.S.-China Economic and Security Review  
6 Commission. In this testimony, he clearly and  
7 succinctly explained why steel tariffs are hurting his  
8 operation in the United States and ultimately are  
9 threatening his entire business.

10 In the past year, the price of steel has  
11 steadily risen in the United States, while the cost of  
12 steel has fallen in much of the rest of the world. In  
13 most parts of our economy this would be a simple  
14 matter. Accuride would be buying steel from say  
15 China.

16 The existing tariffs on steel make that  
17 purchase impossible, driving the cost of importing  
18 steel above North American prices, yet at the same  
19 time U.S. tariffs on Accuride's largest product, steel  
20 wheels, is 2.5 percent. Put together, American  
21 tariffs and duties are actively encouraging companies  
22 to manufacture auto parts in China and ship them back  
23 to the United States.

24 I defy anyone to explain why this is  
25 beneficial to any part of the American economy,

1 including steelmakers. I encourage the Commission to  
2 carefully consider Accuride's predicament because it  
3 is all too common, and it is relevant to your legal  
4 charge because Accuride is indicative of the larger  
5 auto industry, and the larger auto industry is  
6 absolutely essential to a complete consideration of  
7 the sunset review.

8 Compare Accuride's story to one of that of  
9 the major steel industry's executive style. The CEO  
10 of U.S. Steel has said that he expects "a healthy  
11 steel consumption level, along with further increases  
12 in flat-rolled prices in the United States and  
13 Europe." The CEO of Mittal said in May, and I quote,  
14 "Global supply/demand equilibrium is expected to stay  
15 balanced."

16 Further, U.S. producers clearly do not  
17 believe that there will be overcapacity in steel. In  
18 June, Nucor, the third largest U.S. producer,  
19 announced it would build 500,000 tons of additional  
20 corrosion-resistant production capacity in Alabama, at  
21 the same time Servcorp is building 1.5 million tons  
22 of new capacity in Mississippi.

23 I don't envy you. Your job is certainly a  
24 difficult one. Congress has charged you with deciding  
25 whether to renew or revoke a significant piece of

1 industrial policy, but the record in this case is  
2 clear. Steelmakers have consolidated, restructured  
3 and now enjoy significant market power, which was  
4 really the intention of those tariffs.

5 Their public statements and investment  
6 decisions have underlined the health of the American  
7 steel industry. On the other hand, we know that steel  
8 consuming industries, the people who buy the products  
9 we are considering today, are telling us that steel  
10 tariffs are distorting the marketplace, and when  
11 coupled with other flawed trade policies are actually  
12 driving production overseas.

13 The existing steel tariffs have served their  
14 purpose and should be revoked. Continuing them would  
15 damage the steel consuming industry and in turn will  
16 actually weaken the position of steelmakers.

17 I encourage you in the strongest terms  
18 possible to revoke these tariffs. A state economy  
19 like Michigan fully depends on it. The workers of  
20 thousands and thousands of suppliers and their  
21 families and their communities who are suffering under  
22 the yoke of what these steel tariffs are doing to  
23 their industry and their jobs and their futures is  
24 real and should be a part of this consideration.

25 I appreciate the opportunity to testify

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1 before you today and would welcome any questions that  
2 you might have.

3 CHAIRMAN PEARSON: Thank you, Congressman.  
4 Does anyone have questions for Congressman  
5 Rogers?

6 (No response.)

7 CHAIRMAN PEARSON: Thank you very much.  
8 Appreciate it.

9 MR. ROGERS: Thanks to the Commission. I  
10 appreciate the opportunity.

11 MS. ABBOTT: The Honorable Joseph "Joe"  
12 Knollenberg, United States Representative, 9th  
13 District, State of Michigan.

14 CHAIRMAN PEARSON: Welcome back, Congressman  
15 Knollenberg.

16 MR. KNOLLENBERG: Thank you. Thank you very  
17 much. Glad to be here. I appreciate obviously you  
18 having this hearing. Shall I continue then?

19 CHAIRMAN PEARSON: Please.

20 MR. KNOLLENBERG: Thank you. Mr. Chairman  
21 and Commissioners, I want to thank you for the  
22 opportunity to testify today on the current  
23 antidumping and countervailing duty orders on  
24 corrosion-resistant carbon flat steel products.

25 These tariffs are hurting the American

1 economy, and I hope the Commission will render a  
2 decision that recognizes the importance of corrosion-  
3 resistant steel to the competitiveness of America's  
4 manufacturing sector. Commissioners, very simply I  
5 urge you to repeal these tariffs.

6 As you probably know, my home state of  
7 Michigan is in a one state recession. Even though  
8 neighboring manufacturing states have seen some modest  
9 progress, Michigan's economy remains stagnant. Now,  
10 much of that can be attributed to the struggles of the  
11 auto industry on which our economy is primarily  
12 dependent.

13 DaimlerChrysler has their headquarters in my  
14 congressional district and employs more than 10,000  
15 workers in my district alone. Ford and GM have their  
16 headquarters just outside my district. Honda, Nissan  
17 and Toyota all are operational in the metro Detroit  
18 region.

19 Auto suppliers also dominate the southeast  
20 Michigan landscape. In my district alone, there are  
21 more than 1,500 manufacturing establishments,  
22 including the headquarters of Delphi, Arvin-Meritor  
23 and the Robert Bosch Corporation.

24 However, the vast majority of these auto  
25 suppliers, more than 90 percent, are small businesses

1       employing less than 100 people. These are the  
2       companies struggling to compete in the global market.

3               The auto industry has numerous challenges to  
4       address such as health care and pension issues. These  
5       are not easy things to fix, and the ITC cannot help  
6       these companies on those issues.

7               However, one of the challenges that the  
8       Commission can address is the raw cost of materials.  
9       In fact, it is the cost of raw materials.  
10       Artificially high steel prices have been hurting the  
11       auto and manufacturing industry for years. Lifting  
12       the damaging tariffs on corrosion-resistant steel will  
13       not only assist the American manufacturing base, but  
14       ensure our trade policies are based on sound economic  
15       policy rather than a protectionist agenda.

16               As you know, steel is vitally important in  
17       making cars. Corrosion-resistant steel is an  
18       irreplaceable raw material that the auto industry must  
19       have to make high-quality vehicles. A typical vehicle  
20       carries about 2,500 pounds of steel, including the  
21       costly sheetmetal for body panels such as fenders,  
22       hoods, roofs and doors.

23               The auto industry remains one of the leading  
24       purchasers of corrosion-resistant steel, directly  
25       buying one-third of the 22 million tons of corrosion-

1 resistant steel sold annually at a cost of more than  
2 \$5 billion.

3 In a monumental event, the six largest auto  
4 companies in American -- Ford, General Motors,  
5 DaimlerChrysler, Honda, Nissan and Toyota -- have all  
6 come together to oppose the renewal of the tariffs on  
7 corrosion-resistant steel. These companies have  
8 united because the tariffs have artificially inflated  
9 the price of corrosion-resistant steel by up to 30  
10 percent.

11 In fact, steel prices continue to rise and  
12 hover at historically elevated levels according to the  
13 Congressional Research Service. Some companies have  
14 found that the U.S. mills impose limits on the  
15 quantity of steel that they are willing to provide, a  
16 significant burden in light of the sharp swings in the  
17 market for motor vehicles.

18 Auto companies have been forced to seek  
19 steel in the spot market for themselves and also for  
20 their suppliers, an expensive and unpredictable step  
21 that greatly reduced production efficiencies.

22 Furthermore, the auto supplier industry  
23 opposes these tariffs because access to affordable  
24 corrosion-resistant steel is limited. Since 2004,  
25 seven supplier companies with more than \$100 million



1 assets have begun bankruptcy proceedings.

2 Each company has specifically cited the high  
3 cost of steel as a primary pressure and element in  
4 their bankruptcies. As a result, they are forced into  
5 unfair pricing policies and must frequently turn to  
6 their customers, the automobile companies, to help  
7 them obtain steel.

8 As you know, the tariffs on corrosion-  
9 resistant steel were first implemented in 1993 for a  
10 problem that no longer exists. Should the Commission  
11 renew the orders, the tariffs will be in place for an  
12 additional five years, meaning they will be in  
13 existence for at least 19 years.

14 I do not oppose antidumping and  
15 countervailing duty orders, not in general. I believe  
16 many of them serve an important purpose. However, the  
17 tariffs before us do not fit that description any  
18 more.

19 Since the tariffs were first put in place,  
20 the consolidation of the U.S. steel industry has  
21 produced successful and profitable companies. The  
22 assets of 14 U.S. companies that produced corrosion-  
23 resistant steel in 2000 are now owned by only eight  
24 companies, and the market is dominated by just three.

25 Three steel companies control approximately

1 70 percent of U.S. flat-rolled steel production,  
2 giving the industry considerable market power. The  
3 steel industry is enjoying exceptional prosperity with  
4 operating profits averaging 12 percent, far higher --  
5 far higher -- than the average of all U.S. durable  
6 manufacturers. Even income on corrosion-resistant  
7 operations has ranged from five to 10 percent.

8 Further, consolidation and global demand  
9 have boosted average prices for corrosion-resistant  
10 steel by 68 percent since the consolidation.  
11 Additional relief by the U.S. Government such as  
12 absorbing the steel industry's health care and pension  
13 costs have improved the steel industry's financial  
14 situation.

15 The U.S. Government has assumed \$9 billion  
16 in steel pension costs, representing over two-thirds  
17 of the total steel pension liabilities and  
18 transforming the steel industry's financial stability.  
19 Also, other costs have been extinguished in bankruptcy  
20 proceedings and by rationalizing facilities.

21 Unfortunately, the steel industry  
22 continually advocates for a protectionist trade policy  
23 that benefits only them while harming the American  
24 economy as a whole. The steel industry employs  
25 between 150,000 and 200,000 employees in the U.S. In

1 contrast, the auto industry alone employs 2.4 million  
2 workers, and the manufacturing industry nationally  
3 employs more than 60 employees to every one  
4 steelworker.

5 Since 1999, the U.S. auto and auto parts  
6 industry has lost 200,000 jobs. This is more than the  
7 entire steel industry currently employs. Picking  
8 winners and losers between American workers is bad  
9 policy, but it's even worse policy when the final  
10 decision benefits a small sector at the expense of the  
11 American economy as a whole.

12 I hope the Commission will consider all  
13 viewpoints as it makes its decision. Earlier this  
14 month I sent a letter to all of you with 50 other  
15 House members signing on requesting a repeal of the  
16 tariffs. I understand that you all have or will  
17 review this appeal, and it will be included in the  
18 record.

19 It is my sincere hope that you will consider  
20 our point of view, as well as that of the auto  
21 industry, who will be testifying later today under  
22 foreign producers' time since they are not allowed any  
23 standing at these review hearings.

24 Domestic steel consumers and its supporters  
25 should be considered, and I hope our position will be

1 reflected in your final decision.

2 I want to thank you again for your time. I  
3 urge the Commission to repeal the tariffs on  
4 corrosion-resistant steel and to base your decision on  
5 sound economic trade policy.

6 I thank you very much for allowing me the  
7 time.

8 CHAIRMAN PEARSON: Thank you, Congressman.

9 Are there any questions for Representative  
10 Knollenberg?

11 (No response.)

12 CHAIRMAN PEARSON: Okay. Seeing none, thank  
13 you very much. We appreciate your time.

14 MR. KNOLLENBERG: Thank you very kindly.

15 CHAIRMAN PEARSON: Good morning.

16 MS. ABBOTT: The Honorable G.K. Butterfield,  
17 United States Representative, 1st District, State of  
18 North Carolina.

19 CHAIRMAN PEARSON: Welcome, Congressman  
20 Butterfield.

21 MR. BUTTERFIELD: Thank you very much, Mr.  
22 Chairman and to the members of the Commission. It is  
23 once again an honor for me to be with you today on  
24 behalf of the people of the 1st Congressional District  
25 of North Carolina.

1           You may recall that I testified last year on  
2 the subject of antidumping and countervailing duties  
3 on the plate steel sector from a different set of  
4 countries, and today on behalf of my constituents I  
5 would like to thank each one of you for your decision  
6 last year on plate steel.

7           I'm back here today with you to convey again  
8 in human terms as best I can how important steel is to  
9 my district. What a good corporate citizen Nucor has  
10 been to my community. I would like to illustrate in  
11 some way what would happen -- what would happen -- if  
12 a flood of unfairly traded imports were to reappear.

13           Having served in Congress now for some time,  
14 I've watched the effect of business on my  
15 constituents. You gain some perspective when you do  
16 that. The locating of this facility in my  
17 congressional district has had the incredible effect  
18 not just on our economy in North Carolina, but upon  
19 the lives of thousands of American citizens.

20           I come before you today to support Nucor  
21 Hertford. That is the facility that's in my district.  
22 I come today to represent its 400 employees and the  
23 thousands of other North Carolinians who depend upon  
24 the mill for their livelihood.

25           Mr. Chairman and members of the Commission,

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1 I urge you to maintain the antidumping and  
2 countervailing duty orders on imports of cut-to-length  
3 steel plate from countries such as Belgium and Brazil,  
4 Finland, Germany, Mexico, Poland, Romania, Spain,  
5 Sweden, Taiwan and the United Kingdom.

6 I strongly believe that it is due to  
7 collaboration between companies such as Nucor that we  
8 have been able to survive. These orders that we are  
9 talking about today have played an essential role in  
10 restoring the health of the U.S. steel plate industry.  
11 Moreover, if they were revoked then there is no doubt  
12 in my mind that unfairly traded imports will flood our  
13 market at an enormous cost to the livelihood and  
14 future of many of my constituents.

15 I would like to tell you just a bit about  
16 the 1st Congressional District so that you will  
17 understand why steel and this great facility are so  
18 important to us.

19 The 1st District encompasses most of  
20 northeastern North Carolina. Out of the 435  
21 congressional districts in our nation, my district is  
22 the fifteenth poorest district in the nation. Our  
23 average income is only about two-thirds of the  
24 national average, while our rate of poverty is about  
25 70 percent higher. More than one out of five

1 residents in my district live in poverty.

2 This part of North Carolina remains heavily  
3 agricultural with tobacco being our biggest crop.  
4 Obviously in the post-tobacco buyout era, tobacco no  
5 longer offers a hope of future economic prosperity for  
6 my district.

7 In the mid 1990s, Nucor decided to build a  
8 new steel plate mill in Hertford County, North  
9 Carolina. Nucor is one of the most efficient, low-  
10 cost steel producers in the world. At a cost of \$500  
11 million, the plant represented a huge bet by Nucor on  
12 the future of the plate market.

13 Nucor also demonstrated a huge show of  
14 confidence in the ability of the people of my district  
15 to meet the demands of one of the world's most  
16 productive steelmakers. The mill opened several years  
17 ago in late 2000. It began producing high quality  
18 steel plate for use in heavy equipment and rail cars  
19 and ships and barges and refineries and other products  
20 that our modern industrial economy absolutely needs.

21 As it turned out, Mr. Chairman, this was a  
22 difficult time to open a new mill. Starting in 1998,  
23 the U.S. plate market was devastated -- devastated it  
24 was -- by a surge of dumped and subsidized imports.  
25 The antidumping and countervailing duties that you

1 helped put in place took a while to produce some  
2 results.

3 This mill did not make a profit until 2004,  
4 but there is no doubt that your orders are what made  
5 the difference. You know that steel mills are  
6 expensive investments. They are very expensive. Two  
7 years of profits do not guarantee future success.

8 The workers at Hertford are concerned --  
9 they are very concerned -- that while the market has  
10 definitely improved with these duties in place, the  
11 U.S. industry remains vulnerable to injury from  
12 unfairly traded imports. If these duties are  
13 eliminated, these workers are convinced that illegally  
14 traded imports will surge back into our market, and  
15 they do not understand it.

16 Nucor-Hertford has brought good jobs. It  
17 has brought good benefits to an impoverished area of  
18 my state. The mill directly employs 400 people with  
19 an average income of more than \$60,000 per year. Mr.  
20 Chairman, this is a very decent income for workers  
21 anywhere in America, but I assure you that it is  
22 absolutely a wonderful income for workers in the 1st  
23 Congressional District.

24 The reason Nucor workers are so well paid is  
25 that they are productive. The more steel they make at



1 that plant, the more money they earn. Competition  
2 from dumped and subsidized imports is more than  
3 theoretical to them. Unfairly traded imports  
4 literally -- literally -- take money out of their  
5 pocket.

6 Mr. Chairman, the hardworking people at this  
7 mill would all testify before you today if they could.  
8 They would tell you that they can compete with anyone  
9 -- anyone in this world -- but only if everyone plays  
10 by the same set of rules.

11 Neither Nucor nor anyone else can compete  
12 against unfairly dumped imports. By voting to keep  
13 these orders in place, you will give them the  
14 opportunity to keep working, the opportunity to keep  
15 their families healthy and prospering, to educate  
16 their children and to build the future that we all  
17 want.

18 I want to thank each one of you for your  
19 attention and thank you very much for the work that  
20 you do on behalf of the American people. Thank you.

21 CHAIRMAN PEARSON: Thank you, Congressman.

22 Any questions for Representative  
23 Butterfield?

24 (No response.)

25 CHAIRMAN PEARSON: Okay. Seeing none, we

1 appreciate your time.

2 MS. ABBOTT: Our next appearance is the  
3 Honorable Bill H. Stovall III, Speaker of the House,  
4 State of Arkansas, House of Representatives.

5 CHAIRMAN PEARSON: Welcome, Representative  
6 Stovall.

7 MR. STOVALL: Where's my coke plant to stand  
8 on? Can you all see me?

9 CHAIRMAN PEARSON: Yes, we can see you fine.  
10 Please proceed.

11 MR. STOVALL: Good to see you, Mr. Chairman.  
12 Good morning, Mr. Chairman, members of the Commission  
13 and distinguished guests. On behalf of the State of  
14 Arkansas and our workers whose jobs depend on free and  
15 fair trade, I thank you for the opportunity to be here  
16 today and to speak regarding steel imports.

17 Five years out from the 2001 recession, we  
18 welcome many signs of strength in the United States  
19 economy. Unemployment is down in many areas, and such  
20 familiar economic barriers as the Dow Jones industrial  
21 average has returned to its pre-recession levels.

22 The crucial manufacturing sector of our  
23 economy has not regained the solid footing on which it  
24 stood through much of the 1990s, a decade marked by  
25 strong manufacturing employment growth in virtually

1 every state of the union.

2 In its 2006 profile of the Arkansas economy,  
3 the FDIC reported that our state's manufacturing  
4 sector continues to weaken. Furthermore, the report  
5 stated that the near term outlook for the  
6 manufacturing sector remains bleak. Needless to say,  
7 a weak and bleak manufacturing sector will continue to  
8 exert a drag on our state's overall economy and  
9 significantly reduce the prospects of our citizens to  
10 find good paying jobs.

11 In August 2005, our state's unemployment  
12 rate matched the national rate of 4.9 percent. By  
13 August of this year, the national rate had improved to  
14 4.7 percent, while the Arkansas rate had climbed to  
15 5.3. For that same month, nearly one-fourth of our  
16 state's counties had unemployment rates of seven  
17 percent or higher.

18 Within the manufacturing sector, the  
19 Arkansas national trends have also diverged. Whereas  
20 the rate of manufacturing job losses has decreased  
21 nationwide in recent months, we have seen the rate of  
22 manufacturing job loss increase somewhat.

23 During the year that ended with the first  
24 quarter of 2006, the Arkansas economy added 15,300  
25 jobs. All our major industries registered increased

1 employment with one notable exception. That exception  
2 of course was our manufacturing sector.

3 The Arkansas Policy Foundation issued a  
4 report that described current manufacturing job losses  
5 as the longest post-war Arkansas manufacturing decline  
6 on record. Among the manufacturing sectors hardest  
7 hit have been the durable goods industry of primary  
8 metals, electronic equipment, and furniture and  
9 fixtures. Nondurable categories hardest hit include  
10 textiles and chemicals.

11 The Arkansas Policy Foundation cites diverse  
12 factors for the loss of manufacturing employment, but  
13 it is important to note that the United States trade  
14 policies are included among the primary causes.

15 With regard to the enforcement of our trade  
16 laws and policies, please accept my thanks on behalf  
17 of all of Arkansas and its workers for your diligence  
18 and your care in resolving international trade issues.  
19 Given our long-term employment trends in manufacturing  
20 and our nation's rapidly growing trade deficit,  
21 increasing numbers of us in state government have a  
22 growing appreciation for the International Trade  
23 Commission's work and mission.

24 In the late 1990s when steelmakers struggled  
25 against a flood of dumped and subsidized steel

1 imports, Arkansas steel workers experienced sharply  
2 reduced earnings and layoffs as a result. In today's  
3 hyper-competitive markets there is no substitute for  
4 thoroughness and vigilance in monitoring the illegal  
5 trade practices of our trading partners.

6           During the 1990s, the steel industry began  
7 to grow in Arkansas, particularly in the Blyville area  
8 -- that's my birth home, by the way -- where Nucor  
9 Corporation's leading investments have helped make our  
10 state the seventh largest steel producer in the  
11 nation.

12           With that in mind, I respectfully encourage  
13 the ITC to encourage the antidumping and  
14 countervailing duty orders imposed on corrosion-  
15 resistant steel products from Australia, Belgium,  
16 Brazil, Canada, Finland, France, Germany, Japan,  
17 Korea, Mexico, Poland, Romania, Spain, Sweden, Taiwan  
18 and the United Kingdom.

19           I appreciate the opportunity to be here  
20 today. Thank you on behalf of the Arkansas  
21 steelworkers and all of our citizens whose livelihoods  
22 depend on you and free and fair trade. Thank you for  
23 being here. Appreciate it.

24           CHAIRMAN PEARSON: Thank you, Speaker  
25 Stovall.

1 Does anyone have a question for the Speaker?

2 (No response.)

3 CHAIRMAN PEARSON: Okay. Thank you very  
4 much.

5 MR. STOVALL: Thank you.

6 MS. ABBOTT: The Honorable Walter H. Dalton,  
7 State Senator, 46th District, State of North Carolina.

8 MR. DALTON: Good morning, Mr. Chairman and  
9 members of the Commission. I am Walter Dalton. I'm a  
10 State Senator from North Carolina, and I want to thank  
11 you for the opportunity to speak to you today. I also  
12 want to thank you for the critical work you do  
13 regarding international trade.

14 I am here today to relate to you the  
15 unfortunate experience of our textile workers and to  
16 advocate that the same plight should not be visited  
17 upon the steelworkers we have in our state.

18 In order for me to fully relate my story, I  
19 must tell you a little bit about my district. It was  
20 heavily invested in textiles, and textiles had driven  
21 our economy for over 100 years. A typical textile  
22 worker was often a husband and wife who had worked in  
23 the same mill as their parents did for many years.

24 They were good people making a decent wage,  
25 and they believed in the freedoms this country

1 affords. They thought they had a good health plan and  
2 a good retirement plan. Today, they are without a  
3 job. They have no health plan, and for many their  
4 retirement plans are now worthless.

5 I say these things to emphasize that we are  
6 not just talking about trade policy. We're talking  
7 about people and people's lives. At one time the  
8 unemployment in my district was 14 percent, and in  
9 North Carolina we were hurting.

10 North Carolina lost more manufacturing jobs  
11 than any other state than California between 1998 and  
12 2006, a total of 243,000 to be exact. Outside of  
13 manufacturing, our leading industries have recorded  
14 double digit growth in employment since August of  
15 2002. However, manufacturing has continued to  
16 decline.

17 The impact of these losses reverberates not  
18 only through the homes, but through the cities and  
19 towns, which have seen water, sewer, utility revenues  
20 decline. In the legislature we have developed  
21 incentive packages and continued to invest in  
22 workforce development, and we've appropriated money  
23 for infrastructure and technology to prepare us to  
24 compete in the global economy.

25 I understand it is a global economy, and I

1 understand free trade and understand the need to make  
2 a profit. I also understand that free trade should be  
3 fair trade. As an American, I've always been proud  
4 that we have been a leader in the world's economy. I  
5 do not believe leadership entails enhancing the bottom  
6 line on the backs of workers from other countries  
7 while impoverishing our own people.

8           Having said that, I now wish to address the  
9 opportunities you have to provide a brighter future  
10 for the steelworkers in my state and in other states.  
11 Countervailing duties on certain steel imports and the  
12 dumping of manufactured goods threatened to undermine  
13 the United States steel industry in much the same way  
14 that textile imports have crushed that industry in  
15 this country.

16           Our trade deficit, which hit a new record in  
17 August of this year, is growing like an economic  
18 cancer and threatens in time to spread to other  
19 segments of our economy and undermine our economic  
20 strength.

21           That is the reason the work of this  
22 Commission is so important and a central part of this  
23 process. I implore you to continue your antidumping  
24 and countervailing duty orders imposed on corrosion-  
25 resistant steel and steel plate products from



1 Australia, Belgium, Brazil, Canada, Finland, France,  
2 Germany, Japan, Korea, Mexico, Poland, Romania, Spain,  
3 Sweden, Taiwan and the United Kingdom.

4           You see, people from each of those nations  
5 have come to this country at some time and pledged  
6 citizenship because we have stood for the hope of  
7 freedom and a better life; a country where hard work  
8 and perseverance pays great dividends, a country where  
9 we value human life and espouse to improve the plight  
10 of each generation.

11           We do not need to reverse that course or  
12 blur that vision, and the only way that can be  
13 accomplished is for this Commission to stay the course  
14 and continue the duty orders I referenced above.

15           I'm proud of North Carolina and its people.  
16 We are a resilient bunch. We will survive. We are  
17 proud to be home to some of the world's most efficient  
18 and competitive steel recycling and manufacturing  
19 plants. We are proud to be home to the headquarters  
20 of our nation's leading recycler and steel producer,  
21 Nucor Corporation. We believe the world should follow  
22 our lead and not the reverse.

23           The American steel industry and all of our  
24 manufacturing industry is worthy of our diligent  
25 enforcement of the law, and every dollar our

1       diminishing manufacturing industry generates by way of  
2       exports is essential in trying to give some balance to  
3       the deficit was face.

4               I appreciate the complexities and  
5       difficulties of your job, and I thank you for the  
6       opportunity to speak to you today and for your work  
7       and for your staff's work on behalf of free and fair  
8       trade.

9               More importantly, I thank you for the  
10       opportunity to speak on behalf of the hardworking  
11       manufacturing worker who only wants the opportunity to  
12       provide for family and to believe in a country of hope  
13       and prosperity. Thank you.

14              CHAIRMAN PEARSON: Thank you, Senator.

15              Does anyone have a question for Senator  
16       Dalton?

17              (No response.)

18              CHAIRMAN PEARSON: Thank you very much.

19              MS. ABBOTT: The Honorable Ed Clemente,  
20       State Representative, 14th District, State of  
21       Michigan, House of Representatives.

22              CHAIRMAN PEARSON: Welcome, Representative  
23       Clemente. Please proceed.

24              MR. CLEMENTE: Thank you very much. Mr.  
25       Chairman and members of the Commission, I appreciate

1 the opportunity to testify before you on the need to  
2 renew antidumping and countervailing duty orders to  
3 corrosion-resistant steel imported from Australia and  
4 Canada, France, Germany, Japan and Korea.

5 Although I am not an expert on trade laws,  
6 as a member of the Michigan House of Representatives I  
7 do represent people in an area of the country that has  
8 much at stake with these laws and how they're  
9 administered.

10 I'll make a side note here that my district  
11 has U.S. Steel in it, which is my largest employer  
12 which employs 2,300 people, who also happen to be the  
13 two poorest cities in my district too, so it's a big  
14 issue for me and my district.

15 My story is probably more of a micro story  
16 than the macro story, but I come to you with mixed  
17 emotions because obviously I support the auto industry  
18 very heavily as well, and everything that we do in  
19 Michigan obviously tries to support that. I'm just  
20 trying to make sure I also support my district too  
21 here today.

22 I'd like to share with you my perspective on  
23 the potential consequences and decisions that you will  
24 make on this important matter. While the steel  
25 industry remains a critical part of our economic

1 engine, it has been substantially reduced over the  
2 past two decades.

3 As you know, a major reason for that has  
4 been the influx of unfairly traded imported steel.  
5 The orders under consideration here today were issued  
6 in response to your findings that the domestic steel  
7 industry was injured by a precipitous surge of dumped  
8 steel and subsidized imports.

9 I recall these facts for you because they  
10 are connected to the realities of life in my district.  
11 The impact of that import surge was devastating for  
12 many communities. People lost their jobs, their homes  
13 and families fell apart under the stress. I myself  
14 had three family members lose their jobs that were  
15 working in the industry in the original quite a few  
16 years ago, but they lost their jobs when the initial  
17 dumping took place.

18 We were hit again with an import surge  
19 earlier this decade, losing still more jobs and the  
20 rending of the fabric of our communities and families  
21 yet again. This may seem like the past too, maybe  
22 even ancient history, but I can assure you that we  
23 live with the effects of these ordeals every day; not  
24 just the shuttered steel plants, but the loss of  
25 thousands of small businesses -- dry cleaners,

1 sandwich shops, gas stations, drug stores.

2 My family owns a small bowling alley. We  
3 had a bowling league that had U.S. Steel union  
4 workers. That league dissolved, so it does affect  
5 everybody very differently.

6 From this, I should mention too that this  
7 ripple effect causes long-term challenges in the  
8 private and public and nonprofit sectors of the region  
9 of which I have personal experiences, either in the  
10 areas of economic development or the quality of life.

11 So when you hear that the current orders,  
12 along with the emergency relief imposed by President  
13 Bush under Section 201 of the Trade Act of 1974, have  
14 had a positive effect and that the steel industry has  
15 been able to reorganize and regain a measure of its  
16 health, don't assume that the families and communities  
17 in my district have been fully restored. It just  
18 means that for now it's under control, and it wouldn't  
19 take much more to put us back into a critical state.

20 As you know, the Commerce Department has  
21 predicted that if these orders are lifted the margins  
22 of unfairly traded steel will range again from the  
23 area of 10 percent to 36 percent. That would be more  
24 than enough to start the spiral again.

25 Once again obviously, I mentioned earlier

1 that I do have mixed emotions obviously because being  
2 from Michigan and the preceding speakers from  
3 Michigan, I have been a strong supporter of the  
4 automotive industry as well, but obviously Michigan  
5 and my state are heavily dependent on the auto  
6 industry and auto parts, but Michigan and the country  
7 also needs to maintain a state-of-the-art steel  
8 industry to diversify and to serve our manufacturing  
9 base.

10 To a degree, I also believe it's a national  
11 security issue. We had this discussion before, but,  
12 as you know, there's a tank plant also in Michigan  
13 too, and there's several industries that are dependent  
14 upon this.

15 As you consider this case, it makes little  
16 sense for you to be in the position of rewarding one  
17 industry with a low-priced dumped import at the  
18 expense of another. Even if the steel consuming  
19 companies could be helped by allowing the import of  
20 unfairly traded products, by what calculation can it  
21 be argued that a worker in one industry should be put  
22 out of a job of activities violating our trade laws in  
23 the hope of saving a job of their neighbor down the  
24 street who works in another industry?

25 That is definitely the case in my district.

1 I have automotive people living right next to  
2 steelworkers, so it is a challenge for me. I  
3 understand the decision before you is one that must be  
4 based on a fair and judicious application of the  
5 nation's trade laws, but you must also understand the  
6 decision will have consequences far beyond the  
7 confines of your chambers and this hearing room.

8 On behalf of my district, the communities  
9 and families who have already borne the brunt of  
10 unfair trading practices by foreign steelmakers, I  
11 call on the Commission to maintain the existing orders  
12 and allow the domestic steel industry the opportunity  
13 to engage in free and fair competition within our  
14 borders.

15 Thank you for your attention and the  
16 opportunity to express my views. If you have any  
17 questions, I'll be happy to respond.

18 VICE CHAIRMAN ARANOFF: Thank you,  
19 Representative Clemente.

20 I'll see if any of my colleagues have  
21 questions.

22 (No response.)

23 MR. CLEMENTE: Thank you very much.

24 VICE CHAIRMAN ARANOFF: Thank you very much.

25 MR. BISHOP: Our next speaker is the

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1 Honorable Chuck Blasdel, Speaker Pro Tempore, the Ohio  
2 House of Representatives.

3 VICE CHAIRMAN ARANOFF: Welcome,  
4 Representative Blasdel. Please proceed.

5 MR. BLASDEL: Thank you. Madam Chairman and  
6 members of the Commission, my name is Chuck Blasdel,  
7 and I represent the 1st House District in the Ohio  
8 legislature. I also serve as the Speaker Pro Tempore  
9 and chair of Ohio's Manufacturing Caucus.

10 I appreciate the opportunity that you have  
11 presented me to testify on behalf of my constituents  
12 who work and rely on the domestic steel industry.  
13 While I recognize it's unusual for a state legislator  
14 to travel to Washington to testify before you in a  
15 trade law hearing, I also recognize that the issues  
16 before you involve a very technical legal and economic  
17 analyses that you will hear from a number of lawyers  
18 and economists today who will help you sort through  
19 these complicated issues.

20 I have taken the unusual step of coming here  
21 to Washington to testify not to provide you with more  
22 of that legal and economic technical analysis, but to  
23 try to provide you a glimpse of what has happened in  
24 Ohio and the states surrounding us, which include West  
25 Virginia, Pennsylvania and Indiana, as a result of



1       unfairly traded steel imports being dumped into the  
2       United States.

3               It is essential that you understand what has  
4       happened to our workers, families, communities and  
5       region to appreciate further the risk that we face if  
6       you decide to lift these critical trade law orders.

7               It is my understanding that the question you  
8       have before you is whether the domestic steel industry  
9       is likely to be injured if the duties imposed on  
10      dumped corrosion-resistant steel from six countries --  
11      Australia, Canada, France, Germany, Japan and Korea --  
12      is terminated.

13              It is my further understanding that the  
14      Department of Commerce has already determined that  
15      these steel producers in these countries will continue  
16      to dump their excess steel production into the United  
17      States at rates as high as 36 percent if there is no  
18      trade relief.

19              As I reflect on the question of whether the  
20      domestic steel industry is likely to be injured by  
21      these dumped imports, I was reminded of the phrase  
22      which is displayed at the National Archives building  
23      only a few blocks from here. What is past is  
24      prologue.

25              This could not be more true when applied to

1 the cycle of dumped steel imports injuring the  
2 domestic steel industry and its workers. For decades,  
3 the United States has been fighting against the  
4 withering onslaught of dumped and subsidized steel  
5 imports. The only effective relief has been trade law  
6 orders your Commission and the Department of Commerce  
7 has imposed.

8           Whenever relief is terminated amidst all  
9 sorts of assurances that the problem is now resolved,  
10 the foreign producers load up ships and overwhelm our  
11 market once again. Each time they do this we lose  
12 another segment of our industry permanently.

13           For many outside of Washington it's hard to  
14 understand how and why foreign producers can continue  
15 to abuse the United States open market with such  
16 massive import surges. I think the answer can be  
17 found in the work of President Bush and President  
18 Clinton's Administrations.

19           Near the end of the Clinton Administration  
20 the Department of Commerce issued an exhaustive  
21 comprehensive study of subsidies in the home market  
22 production provided by foreign governments to their  
23 domestic steel industries. These market distorting  
24 practices result in massive steel production  
25 overcapacity.

1                   President Bush understood that, and the  
2 Administration has worked hard towards reducing  
3 foreign steel subsidies, eliminating excess capacity.  
4 Despite these efforts, however, the problem continues  
5 largely on unabated. The result is that these  
6 subsidies and protected foreign producers must find  
7 some outlet for their excess production.

8                   It does not matter whether the selling price  
9 is below the market or even below the actual cost of  
10 production, and it is painfully clear throughout our  
11 region of the country. It doesn't matter to these  
12 foreign producers what consequences it has to our  
13 industry. In fact, to the extent our industry shrinks  
14 as a result of these WTO illegal trade activities,  
15 they are the ultimate beneficiaries.

16                   We must also keep in mind what lies ahead.  
17 China is building massive steel capacity, and it will  
18 not be long before they flood world markets, thereby  
19 increasing the pressure on foreign producers subject  
20 to today's hearing to dump their additional excess  
21 steel capacity in the United States market. We cannot  
22 leave our domestic steel producers, their workers,  
23 families and communities so exposed.

24                   Mr. Chairman and members of the Commission,  
25 the people of Ohio and those living in the states

1 surrounding us have been the bedrock of our nation's  
2 manufacturing sector for as long as we have had such a  
3 sector. They have been the repeated victims of  
4 foreign unfair trade policies, yet they continue to be  
5 among the world's most efficient steel producers.

6 They have always asked for one thing and one  
7 thing only, a fair chance to compete. That is what I  
8 am asking of you today. Please extend these law trade  
9 orders to allow all of us a fair chance to compete.

10 I think it's also important to note that  
11 while our region that I come from relies heavily on  
12 the steel industry, one of the largest, if not the  
13 largest, employers in my current House district is  
14 General Motors.

15 Thank you for your time and consideration.

16 CHAIRMAN PEARSON: Thank you, Representative  
17 Blasdel.

18 Does anyone have a question for the  
19 Representative?

20 (No response.)

21 CHAIRMAN PEARSON: No? Seeing none, have a  
22 good trip home. Thanks for coming.

23 MR. BISHOP: Our next speaker is the  
24 Honorable Sandy Layman, Commissioner, Iron Range  
25 Resources, State of Minnesota.

1                   CHAIRMAN PEARSON: Welcome, Commissioner  
2 Layman.

3                   MS. LAYMAN: Thank you.

4                   CHAIRMAN PEARSON: It's a pleasure to  
5 welcome a fellow Minnesotan to the ITC. Please  
6 proceed.

7                   MS. LAYMAN: Thank you. Mr. Chairman and  
8 members of the Commission, I appreciate the  
9 opportunity to testify before you today in support of  
10 maintaining the trade relief on corrosion-resistant  
11 steel from Australia, Canada, France, Germany, Japan  
12 and Korea.

13                   It may seem unusual to you that I would  
14 travel all the way from Minnesota to Washington to  
15 testify before a federal commission on a matter  
16 related to the enforcement of federal laws. Frankly,  
17 it's unusual for me as well. I have much more  
18 experience dealing with Minnesota state agencies, but  
19 I suspect that the type of legal analysis and the  
20 weighting of competing factors is much the same at the  
21 federal level as it is on the state level.

22                   As Commissioner of the Minnesota Iron Range  
23 Resources agency, an organization concerned with the  
24 economic well-being of the northeast region of the  
25 state, I appreciate the challenges you have before

1 you.

2 I've come here today to help you understand  
3 the tremendous implications your decision in this case  
4 will have on the people and communities in my home  
5 state. It cannot be overstated. Your decision in  
6 this case will have an enormous impact on the citizens  
7 of Minnesota.

8 In many respects, as goes the domestic steel  
9 industry, so goes the Minnesota Iron Range mining  
10 industry. A healthy, viable steel industry generally  
11 translates into a healthy, viable Iron Range industry,  
12 spurring critical economic activity throughout the  
13 communities of our region.

14 Unfortunately, the Iron Range has also  
15 suffered when the domestic steel industry has been  
16 victimized by surges of unfairly traded imports, as  
17 has been the case too often.

18 The domestic steel industry and its  
19 steelworkers have gone through a massive restructuring  
20 in recent years, streamlining operations, enhancing  
21 efficiency and becoming more technologically advanced.  
22 These improvements were made with the foresight and  
23 creativity by the leaders in the industry and in the  
24 unions, but they were not made without sacrifice.

25 Steelworkers, their families and their

1 communities all felt the pain of this restructuring.  
2 The end result though is a more competitive industry,  
3 an industry that can compete against any in the world  
4 if given a fair chance.

5 The question you now have before you in  
6 significant substance is the following: Will we allow  
7 foreign steel producers to dump their excess  
8 corrosion-resistant steel products into our market and  
9 thereby impose further injury on our domestic  
10 industry?

11 It is well documented that foreign steel  
12 producers who have benefitted from government  
13 subsidies and other governmental preferences have  
14 built and maintained enormous excess capacity.  
15 Foreign governments, which implement proactive  
16 industrial policies designed to protect and sustain  
17 certain selected industries, have made a decision to  
18 develop steel production far in excess of their own  
19 domestic consumption demands or even what is remotely  
20 needed in global markets.

21 These policies may allow for effective  
22 guaranteed employment levels in their domestic steel  
23 industry and ensure a steel industrial basis for their  
24 development of a broader domestic manufacturing  
25 sector, but at the same time they disrupt the global

1 steel market such that those who abide by the global  
2 trade rules are put at a severe disadvantage.

3 The fact is our domestic producers and  
4 workers continue to pay the price for the unfair  
5 trading activities of their foreign competitors. Just  
6 as our domestic industry has gotten back on its feet,  
7 foreign producers want to remove the legitimate and  
8 proper trade relief on corrosion-resistant steel  
9 imports so that they can bring another surge of dumped  
10 imports and put our domestic industry right back on  
11 its back.

12 Each time they do this the domestic industry  
13 is permanently reduced, and we as a nation become more  
14 dependent on foreign steel producers. This is a cycle  
15 that we simply cannot allow to continue.

16 The foreign producers have a new partner in  
17 their campaign to remove trade relief, certain  
18 domestic steel consumers. These consumers argue that  
19 they need to be able to buy steel at below market  
20 prices to survive.

21 They pick their words carefully, of course,  
22 but what in fact they are saying is that they want to  
23 buy dumped and subsidized steel to artificially  
24 increase their profit margins. They want to benefit  
25 from unfair trade no matter what the consequences for



1 other domestic industries.

2 I am sure that we would all like to receive  
3 deeply discounted, below-market prices, but at what  
4 cost? Are we willing to risk losing a key component  
5 of an important domestic manufacturing industry simply  
6 to provide another industry short-term discounted  
7 inputs?

8 Should we be willing to ignore our laws and  
9 the global trading rules which require that you look  
10 at the risk of the injury to the domestic producers  
11 due to dumped imports by competing foreign producers?  
12 They do not provide as a factor to be considered  
13 whether a consuming industry might prefer to get their  
14 inputs at temporarily discounted prices.

15 If these same steel consumers were to bring  
16 a trade law against dumped imports, would they expect  
17 the Commission to reject their case just to placate  
18 their consumers who want to buy dumped or subsidized  
19 foreign goods?

20 The law requires that you look at the  
21 potentially injured industry for a reason. It makes  
22 no sense for our government to allow one industry to  
23 be injured simply to satisfy the whims of another.

24 I do appreciate the burden of the decision  
25 facing you. I urge you though to follow the law and

1 not support those who want to temporarily benefit from  
2 artificially low-priced imports.

3 I believe that if you do, you will vote to  
4 maintain these trade law orders. Thank you.

5 CHAIRMAN PEARSON: Thank you, Commissioner.

6 Are there any questions for Commissioner  
7 Layman?

8 (No response.)

9 CHAIRMAN PEARSON: I would just observe that  
10 it's gratifying to see the strength of demand that we  
11 have had recently for taconite coming out of  
12 Minnesota. Clearly it's been very good for the Iron  
13 Range. I was through Everleth just last month.

14 MS. LAYMAN: You were?

15 CHAIRMAN PEARSON: Although at that time it  
16 was not in search of iron ore, but rather in search of  
17 fish. I didn't find many of either, but thank you  
18 very much. Have a good trip home.

19 MS. LAYMAN: Thank you very much.

20 MS. ABBOTT: Mr. Chairman, we are now ready  
21 for opening remarks. Opening remarks in support of  
22 continuation of orders will be by Terence P. Stewart,  
23 Stewart and Stewart.

24 CHAIRMAN PEARSON: Welcome, Mr. Stewart. Do  
25 you have anything to add, or have your points already

1       been made?

2                   MR. STEWART: I would say with the exception  
3       of two of the speakers, Mr. Chairman, that my comments  
4       have probably been made.

5                   Good morning, Commissioners, staff. It's a  
6       great pleasure to be here. In today's sunset review  
7       the Commission has before it a factual record that is  
8       summarized in the comprehensive staff report and  
9       supplemented by information in the prehearing briefs  
10      that strongly supports maintaining the orders on  
11      corrosion-resistant steel from all six countries that  
12      are before you.

13                   First, you have a domestic industry that  
14      while improving from its conditions when the orders  
15      were imposed remains vulnerable. Second, you have  
16      slowing global and domestic demand growth.

17                   Third, you have rapidly increasing capacity  
18      not only in the subject countries, but in other major  
19      markets, making growing global excess capacity highly  
20      likely over the next two years. Fourth, you have  
21      export oriented foreign producers.

22                   Fifth, you have market prices in the U.S.  
23      that because of the orders are less suppressed than in  
24      markets where dumping and subsidization are not  
25      neutralized and which will draw imports into the

1 United States if the orders are revoked.

2 The corrosion-resistant industry is a  
3 classic example of an industry that is susceptible to  
4 recurrent injury from dumped and subsidized imports.  
5 The industry is highly cyclical, is capital intensive  
6 and has large fixed costs.

7 As the Commission recognized in its original  
8 investigation and first review, these factors create  
9 an incentive for producers to maximize capacity  
10 utilization, making dumping an attractive strategy for  
11 foreign producers with unused capacity.

12 In the present reviews, the subject  
13 producers are world class players in the global  
14 corrosion-resistant industry and are highly export  
15 oriented. The foreign producers have maintained their  
16 presence in the U.S. even with the orders in place and  
17 have proven their ability and their willingness to  
18 target the U.S. market with unfairly traded exports  
19 when not subject to orders.

20 Producers in the countries covered by orders  
21 are currently investing in more than eight million  
22 tons of additional corrosion-resistant capacity, all  
23 of it slated to come on line by 2008. In addition,  
24 key third country export markets for these producers  
25 are reducing their import dependency as they ramp up

1 their own domestic production of corrosion-resistant  
2 steel.

3 China, for example, is adding five million  
4 metric tons of corrosion-resistant capacity this year  
5 alone with millions of tons of additional capacity  
6 expansion planned for the next two years. Subject  
7 producers have proven their ability to quickly shift  
8 large volumes of exports in response to changing  
9 markets, and the prime target for these diverted  
10 exports in the future will be the U.S. if the orders  
11 are revoked.

12 The U.S. will be a highly attractive market  
13 for subject producers seeking alternative export  
14 opportunities because, as the staff report notes, U.S.  
15 prices for galvanized steel are generally higher than  
16 prices in other countries.

17 Finally, the Commission found that the  
18 domestic industry was vulnerable to injury five years  
19 ago in the first review. The industry is still  
20 vulnerable today. Even with the restoration of  
21 improved profitability in recent years, the domestic  
22 industry is still making returns that are far below  
23 its cost of capital.

24 Producers have been unable to pass on the  
25 full increase in their raw material cost to

1 purchasers. In addition, the industry's capacity  
2 utilization has fallen during the period of review, as  
3 has its market share.

4 The environment is only going to worsen over  
5 the next couple of years as demand in key sectors  
6 slows, large inventories are drawn down, raw material  
7 costs persist at historically high levels and  
8 nonsubject imports continue to grow.

9 The domestic industry has just begun to  
10 regain its footing, but it still has a long way to go.  
11 If these orders are revoked, foreign producers in the  
12 six countries will target the highly attractive U.S.  
13 market with their growing capacity and with exports  
14 diverted from third countries. They will undercut  
15 U.S. prices as they have done in the past.

16 Rising imports that depress prices will  
17 further erode the market share of domestic producers,  
18 resulting in declining sales, production and  
19 employment, falling capacity utilization and dwindling  
20 profits. The result will be the postponement or  
21 cancellation of much needed capital investments in the  
22 United States.

23 On behalf of the companies in the domestic  
24 industry, our workers and our shareholders, I ask you  
25 to maintain all of the orders on CORE. Thank you very

1 much.

2 CHAIRMAN PEARSON: Thank you, Mr. Stewart.

3 MS. ABBOTT: Opening remarks in opposition  
4 to continuation of orders will be by William  
5 Silverman, Hunton & Williams.

6 CHAIRMAN PEARSON: Welcome, Mr. Silverman.

7 MR. SILVERMAN: Thank you.

8 CHAIRMAN PEARSON: Please proceed.

9 MR. SILVERMAN: I can't proceed until I move  
10 this down. Short guys have special rules here.

11 CHAIRMAN PEARSON: Fair enough. Fair  
12 enough.

13 MR. SILVERMAN: Once again, Mr. Chairman,  
14 the same domestic steel companies are here wielding  
15 their steel rubber stamp with the same tired  
16 arguments, the same congressional background music and  
17 the same hysterical fear of imports from China. I've  
18 been appearing before the Commission on steel matters  
19 for a long time going back in the case of carbon to  
20 the big cases in 1984.

21 The same arguments time and time again.  
22 More time. We need more time, we need more time. By  
23 contrast however we will ask the Commission to  
24 consider the following five points which are in the  
25 record of this case.

1           (1) Three years ago the domestic industry  
2           experienced a rebirth. To use the specific term that  
3           the CEO of U.S. Steel has used, rebirth. This is not  
4           the domestic industry of 1992 or 2000 and the data in  
5           the staff report show extraordinary strength since  
6           that rebirth.

7           For example the U.S. government has erased  
8           billions of dollars in pension obligations. Most  
9           domestic mills put in new favorable labor agreements.  
10          Of course the exception to that is AK with their eight  
11          month lock out of their workers. Labor productivity  
12          is up, domestic AUVs are up and operating losses in  
13          2002 and 2001 have turned into operating profits of  
14          \$2.8 billion in the last two and a half years, and as  
15          our confidential brief indicates that's an understated  
16          number.

17          U.S. Steel itself suggests that domestic  
18          mills are now the low cost producers in the developed  
19          world and most important, Mr. Chairman, since 2005 the  
20          domestic mills have invested or are investing in  
21          hundreds of millions of dollars to add 2.3 million  
22          tons of additional galvanizing capacity.

23          This is important, Mr. Chairman, because on  
24          the one hand the domestic companies tell their  
25          shareholders and other investors that the future of



1 their industry is so strong that hundreds of millions  
2 of dollars are approved for capacity expansion and on  
3 the other hand they come here and tell the opposite  
4 story.

5           You've heard it before. The situation is,  
6 "very precarious", that's from their brief, and  
7 vulnerable. Count the number of times today you hear  
8 the word vulnerable. I ask you would the domestic  
9 companies mislead investors and shareholders about  
10 their economic health and their bright prospects for  
11 the future when they're raising money? I think not.

12           I think they told the investors the truth.  
13 In fact look how the market has reacted to the  
14 strength of this industry when the market cap for the  
15 four largest producers has gone from \$7 billion to \$48  
16 billion during the period of review. That's not a  
17 market vulnerability, that's a market strength.

18           (2) The proof that the domestic mills have  
19 positive analysis of the future is really contained in  
20 their own documents in their hands. No company makes  
21 multi-million dollar investments about details without  
22 detailed financial analysis that would include  
23 projections of positive rates of return.

24           The Commission in fact, Mr. Chairman, has  
25 asked for this information, which is in the hands of

1 the domestic industry, in the domestic producer  
2 questionnaires, but the Commission has been stiffed on  
3 this very important matter. See our letter to the  
4 Commission dated September 7 for the details of how  
5 you've been stiffed.

6 Mr. Chairman, when the petitioning industry  
7 refuses to provide critical information that are  
8 requested by the Commission in its questionnaires the  
9 integrity of the Commission's investigation process is  
10 undermined. Therefore as we stated in our September 7  
11 letter the Commission should draw adverse inferences  
12 against noncooperating domestic mills.

13 (3) Data in the staff report show that  
14 changes in import volumes do not correlate with  
15 changes in domestic industry prices or profits and as  
16 the Commission has seen in many other investigations  
17 the point is no correlation means no causal link now  
18 or in the future.

19 (4) Should you rely on the 80 percent  
20 capacity utilization figure that has been advanced by  
21 the domestic industry or should you rely instead on  
22 the fact that numerous purchasers have told the  
23 Commission that there are allocations, and shortages  
24 and caps on what they can buy? How can the domestic  
25 industry add 2.3 million tons of new capacity when it

1 is supposedly operating at only 80 percent?

2 In short that number and their capacity  
3 information is wrong. It's a bogus figure.

4 (5) Please listen to the testimony today on  
5 behalf of the six auto companies. They will point out  
6 the allocations and shortages by domestic mills and  
7 the price increases for the next model year. Please  
8 all listen.

9 Please also listen to the auto companies  
10 when they explain why the U.S./Canada steel trade is  
11 unique because the trade follows the movement of  
12 manufacturing of models in the auto industry from  
13 Canada to the United States. Thanks for the extra  
14 time.

15 MS. ABBOTT: Will the first panel in support  
16 of the continuation of countervailing duty and  
17 antidumping duty orders please come forward and be  
18 seated?

19 Mr. Chairman, all witnesses have been sworn.

20 CHAIRMAN PEARSON: Good morning, and it is  
21 still morning. Who's in charge of time?

22 Mr. Lighthizer, are you running this show?

23 MR. LIGHTHIZER: I wouldn't claim that, Mr.  
24 Chairman. However, we all have our time allocated and  
25 hopefully it will run smoothly like a steel mill.

1           CHAIRMAN PEARSON: Okay. Well, if you are  
2 inclined to use less than the 75 minutes that have  
3 been provided for this presentation feel free. Extra  
4 points --

5           MR. LIGHTHIZER: Thank you very much. We  
6 don't need to ask permission, we'll just go ahead and  
7 assume we have it. Thank you, Mr. Chairman. Good  
8 morning. For the record I am Bob Lighthizer, counsel  
9 to United States Steel Corporation and AK Steel  
10 Corporation. Before you hear from our witnesses I  
11 want to address some of the critical facts in this  
12 review.

13           Let's start with five key points. First,  
14 corrosion resistant steel is the future of flat rolled  
15 steel production in this country. In a globalized  
16 market American producers must distinguish themselves  
17 by making the highest value added products. If they  
18 can't do well with this product their long-term future  
19 is in serious jeopardy.

20           Second, subject producers have an enormous  
21 amount of excess capacity and will certainly ship  
22 large volumes to this market if the orders are  
23 revoked. Third, while the other side talks at length  
24 about how much this industry has improved since 2000,  
25 and we have improved, the bottom line is that the

1 domestic producers did not make enough money to cover  
2 their cost of capital.

3 Fourth, domestic producers face soaring raw  
4 material costs and surging imports from countries like  
5 China and India. Finally, the purchasers plainly  
6 expect significant volume and price effects in the  
7 order if the orders are revoked. Now, let us talk  
8 about why if the orders are revoked the likely volume  
9 of subject imports will be significant.

10 Here you see that they held 14 percent of  
11 this market before relief was imposed. You can also  
12 see that while the orders have been very affective  
13 subject imports have already started to increase.  
14 Respondents will tell you they are operating at high  
15 levels of capacity utilization, but the amount of  
16 unused capacity in inventories in Japan and Korea  
17 alone far exceed the volume of subject imports that  
18 injured the domestic producers in 1992.

19 That bar on the left would be even larger if  
20 we could use APO data from the other subject  
21 countries. Respondents claim that they are not  
22 interested in this market because they would rather  
23 sell to places like China, so let's look at China.  
24 Not so long ago it was a major importer of corrosion  
25 resistant steel, but because of new Chinese capacity

1 China's net imports have fallen by over five million  
2 tons in three years and the situation is only going to  
3 get worse.

4 Here you can see that with respect to hot  
5 dipped galvanized steel China is already a net  
6 exporter. Growing Chinese exports will encourage  
7 subject producers to seek new markets, particularly  
8 this one. Here is a true smoking gun. An internal  
9 POSCO document which they did not produce for this  
10 Commission plainly shows that new capacity in Asia  
11 will far exceed demand.

12 Between 2004 and 2010 capacity in Japan,  
13 China and southeast Asia will increase by almost 26  
14 million metric tons. Meanwhile demand in these  
15 markets will rise by only 14.1 million metric tons.  
16 Respondents say they can always ship corrosion  
17 resistant steel to China because the Chinese can't  
18 make automotive quality steel, but GM is already using  
19 Chinese steel in its Chinese vehicles and they expect  
20 to start using it everywhere within the next few  
21 years.

22 China is not the only country adding  
23 capacity. Between 2005 and 2008 the rest of the world  
24 will add enough new capacity to supply the entire U.S.  
25 market. This new capacity will also encourage

1 Respondents to ship here. Where else would they go?  
2 As you can see prices are much higher here than  
3 alternative export markets such as China.

4 Don't forget that Respondents already have  
5 relationships with major U.S. customers. Here are a  
6 few examples. Many of these same customers are here  
7 today seeking access to unfairly traded steel from  
8 these very same producers. Now, let's talk about the  
9 likely price affect. Your staff report leaves no  
10 doubt that U.S. purchasers buy on price.

11 Subject imports and the domestic like  
12 product are basically interchangeable. Price is key.  
13 Prices will fall if the orders are revoked. Because  
14 prices here are relatively high Respondents can  
15 actually get higher prices for their exports while  
16 still underselling us. Furthermore if you read the  
17 auto companies' brief you will have no doubt they are  
18 motivated by a desire for lower prices.

19 Finally, the subject imports had significant  
20 price affects during the original period of  
21 investigation. In light of these facts it is obvious  
22 that a new surge of dumped steel will lead to lower  
23 prices. Now, let's discuss the likely impact of  
24 subject imports. There can be no doubt that domestic  
25 producers are vulnerable to material injury.

1           Here you see that for all their improvement  
2           the operating margin of domestic producers was  
3           inadequate throughout the period of review. I hope  
4           you will really think about this slide for a moment.  
5           If you took your money and put it in a totally risk-  
6           free investment like a T-bill you could get a better  
7           return than these companies received over the last six  
8           and a half years.

9           This is a shocking fact, particularly for a  
10          high-tech industry. This constitutes overwhelming and  
11          irrefutable evidence of vulnerability. Furthermore  
12          the industry's raw material costs are surging. You  
13          remember all of that new capacity being built around  
14          the world? Here's what happens when more and more  
15          plants bid up the price of zinc and other inputs.

16          Domestic producers also face the surge of  
17          imports from countries like China, Brazil, India and  
18          Taiwan. This is a very recent development, but one  
19          that is already having a major impact on this market.  
20          In light of all of these facts you must conclude that  
21          this industry will be injured if we have another flood  
22          of imports from subject countries.

23          Having covered each of these statutory  
24          factors I now want to address the claims made by the  
25          auto companies. Let me be clear. We do not believe



1 that the affect of these orders on consumers is  
2 legally relevant to your consideration, but we also  
3 know their claims are factually absurd and that you  
4 should hear the truth.

5 The auto companies claim that we have market  
6 power, but look at the facts. The average U.S.  
7 vehicle contains approximately a half a ton of  
8 corrosion resistant steel. The average unit value of  
9 sales by U.S. producers in the first half of 2006 was  
10 \$728 and the operating margin for U.S. producers  
11 during the same period of time was 5.2 percent.

12 If you multiply these figures you see that  
13 we are only making \$19 per vehicle. Does that sound  
14 like market power to you? Let's assume that the auto  
15 companies could get steel at cost, no profit. What  
16 difference would \$19 make to consumers? It's not  
17 enough to buy a pack of air fresheners and it's not  
18 enough for a radio adaptor, but you could get a new  
19 steering wheel cover.

20 These examples are trivial, but the point is  
21 serious. It is ludicrous for the auto companies to  
22 suggest that our profits are hurting their sales. In  
23 fact the whole notion that steel prices are affecting  
24 the auto industry is completely baseless. Please  
25 think about this slide when the auto companies are in

1 front of you. Slide 20. This is all you need to know  
2 about their claims.

3 Six different companies all buying domestic  
4 steel experiencing very different results. This  
5 afternoon when they tell you that steel prices are the  
6 problem please, please remember Slide 20. Nissan  
7 certainly isn't discouraged by American steel prices.  
8 As you can see from this chart their U.S. production  
9 has soared over the period of review.

10 In fact if you take Nissan's profits per  
11 vehicle in 2005 and multiply them by Nissan's  
12 production you can see that they made over twice as  
13 much money in this market as the entire U.S. corrosion  
14 resistant industry and yet they are coming in here  
15 complaining about us. You can do the same analysis  
16 for Toyota using their North American production  
17 because they don't break out their U.S. production  
18 separately.

19 Here you see they are making more and more  
20 vehicles in this market. Once again when you multiply  
21 their 2005 production by their profits you see that  
22 Toyota also made twice as much as the entire domestic  
23 industry before you. Here's another remarkable fact.  
24 If you calculate the profits of Toyota and Nissan from  
25 their North American operations in 2005 you will see

1 that those two companies alone made more money in one  
2 year than this whole industry made in six and a half  
3 years.

4 Who do you think has market power? It is  
5 widely recognized that transplants are doing very well  
6 in this market at the cost of General Motors and Ford.  
7 Here are a series of headlines that make that point.  
8 Last December the CEO of General Motors wrote an op ed  
9 for the Wall Street Journal. He stressed three major  
10 problems facing domestic auto makers.

11 Healthcare costs, lawsuits and unfair  
12 trading practices by which he meant Japanese currency  
13 manipulation. Clearly the problems of the domestic  
14 auto industry have nothing to do with steel prices. I  
15 would like to conclude with another quote from GM's  
16 chairman. As you can see here the auto companies like  
17 the steel producers before you like all U.S.  
18 manufacturers understand that true market competition  
19 requires a fair set of rules.

20 That's all we're seeking today. Thank you  
21 very much.

22 MR. SCHORSCH: Good morning, Commissioners  
23 and staff. My name is Lou Schorsch and I am the Chief  
24 Executive Officer of Flat Products Americas for  
25 Arcelor Mittal which was formed from the very recent

1 merger between Mittal Steel and the Arcelor Group.  
2 Until August of this year I was the President and  
3 Chief Executive Officer of Mittal Steel USA and prior  
4 to that had the same positions at Ispat Inland.

5 Before that I was for 15 years a principal  
6 with McKinzie and Company where as a co-leader of the  
7 firm's metals practice I worked directly with senior  
8 steel executives of companies around the world and  
9 corporations in the Americas. While this is the first  
10 time that I have testified before the Commission I am  
11 very familiar with and have a very high regard for the  
12 Commission's work.

13 In fact in early 1981 having just finished  
14 my coursework for a doctorate in economics I applied  
15 for a job with the Commission as an economist. But  
16 for the fact that the newly installed Reagan  
17 administration had imposed a government-wide hiring  
18 freeze at the time I may well have spent a number of  
19 years as a Commission staff myself.

20 So I thank the Commission for the  
21 opportunity to appear today to review the need to  
22 maintain these orders on corrosion resistant steel.  
23 In short Mittal Steel USA strongly believes that if  
24 the orders are revoked low priced or dumped imports  
25 from the covered countries will increase substantially

1 and injure the domestic industry.

2           Mittal Steel USA is the largest producer of  
3 flat-rolled products in the United States with over  
4 20,000 employees and production sites in 11 states.  
5 We are also the major producer of corrosion resistant  
6 steel in the United States. Since corrosion resistant  
7 steel is a high-value added product it is a critical  
8 contributor to our overall financial performance.

9           Indeed corrosion resistant steel accounted  
10 for 23 percent of our total shipments in 2005. Mittal  
11 Steel USA achieved this substantial position by being  
12 a principal driver of the restructuring and  
13 consolidation in the U.S. steel industry over the last  
14 several years. We were established through the merger  
15 of Ispat Inland and the International Steel Group,  
16 itself a company formed from consolidating the  
17 purchase assets of several bankrupt companies.

18           Consolidation resulted in part from the  
19 unprecedented number of bankruptcies and closures that  
20 the industry and its workers suffered in the last  
21 decade after repeated and massive assaults by unfairly  
22 traded imports. So while the industry has  
23 restructured it has done so only at a great cost in  
24 terms of jobs lost, pensions cost, healthcare benefits  
25 eliminated and shareholdings wiped out.

1           Of course the restructured industry of today  
2 could not have happened without the cooperation of the  
3 steel workers and their union leaders. The United  
4 Steel Workers and ISG pioneered radically new labor  
5 contracts that not only changed the way we operate our  
6 plants, but also sought to provide some relief to the  
7 retirees and former employees devastated by the  
8 bankruptcies of so many firms.

9           One important part of the new labor contract  
10 was the establishment of voluntary employee  
11 beneficiary association trusts, so-called VEBAs, to  
12 pay for some of the healthcare and drug coverage that  
13 steel industry retirees lost due to bankruptcy.  
14 Mittal Steel USA alone contributed almost \$200 million  
15 to its VEBA in 2005, more than one-third of our  
16 company's after tax income.

17           I want to underscore that the future  
18 viability of the VEBAs and the healthcare benefits  
19 they provide are directly tied to and totally  
20 dependent on the future profitability of our company  
21 and ultimately the rest of the industry. We are now  
22 just beginning to see the benefits of restructuring, a  
23 process that should help the steel industry operate in  
24 a forward looking way based on genuine market signals  
25 rather than being forced to react to market distorting

1 factors such as dumping and subsidization.

2 In order to reap the benefits of this  
3 painful process these orders must be maintained. They  
4 are critical to the ability of Mittal Steel USA to  
5 continue operating profitably and making long deferred  
6 investments in corrosion resistant assets. The  
7 production of corrosion resistant steel requires  
8 costly investments and complex and technologically  
9 sophisticated equipment.

10 For instance in March of this year we  
11 commissioned a galvanizing line in our Cleveland works  
12 that will ultimately be able to produce 700,000 tons  
13 of the highest quality hot dipped and galvanial  
14 product. This important investment will be at risk if  
15 the orders are revoked.

16 Given the recent prices in our industry I  
17 can assure you that many more improvements to our  
18 production capabilities are long overdue, but these  
19 capital expenditures can only be justified if the  
20 company achieves adequate profitability. The orders  
21 have affectively restrained imports from the covered  
22 countries allowing the industry to regain some lost  
23 market share, to increase capacity utilization in  
24 shipments and to improve profitability.

25 Despite these apparent benefits the industry

1 remains vulnerable today and will likely suffer  
2 recurrent injury if the orders are revoked. Although  
3 demand has risen gradually over the last five years  
4 the cost of essential raw materials have exploded,  
5 especially iron ore, zinc and the energy needed to run  
6 our plants.

7           The industry has not been able to fully pass  
8 along these sharply rising raw material costs in sale  
9 prices to our customers, particularly to the large  
10 contract customers for corrosion resistant steels.  
11 These costs we expect to persist at high levels for  
12 the foreseeable future. Most fundamentally Mittal  
13 Steel USA like the industry as a whole has not been  
14 able to generate returns over the last few years that  
15 are even close to our cost of capital.

16           For the review period from 2000 to 2005 the  
17 industry's average rate of return on investment was  
18 just under three percent, well below our cost of  
19 capital. I fully agree with the cost of capital  
20 analysis provided by Professor Korajczyk in the paper  
21 attached to U.S. Steel's prehearing brief.

22           From my perspective as an economist, from my  
23 long experience as a management consultant with many  
24 companies and from my experience as CEO of both Ispat  
25 Inland and Mittal Steel USA I can assure you that the



1 industry's failure to meet, much less exceed, it's  
2 cost of capital shows that we have not yet fully  
3 recovered financially to a point where we can  
4 sustainably attract long-term investors.

5 This inability to achieve adequate returns  
6 makes it difficult to justify the amount of capital  
7 expenditures needed to maintain the still fragile  
8 recovery momentum essential to the competitiveness of  
9 an industry that is a pillar of the entire American  
10 manufacturing sector.

11 For the near future it is also likely that  
12 the industry will see weakening demand growth in key  
13 sectors such as automotive and construction. In fact  
14 in both 2005 and now in the fourth quarter of 2006  
15 we've experienced significant market weakness due to  
16 excessive customer inventories and import surges which  
17 are likely to reach record levels in 2006.

18 For example from the last quarter of 2004 to  
19 the third quarter of 2005 prices for hot dipped  
20 galvanized coil plummeted by more than \$200 per ton in  
21 spot markets. In July of last year our company  
22 operated at only 55 percent of capacity and we  
23 ultimately had to make the very difficult decision to  
24 idle permanently the steel making operations at our  
25 Weirton, West Virginia, facility.

1                   Currently inventories are mounting again in  
2 part because of high imports and prices are falling.  
3 Once again our company has been forced to reduce  
4 output idling two of our 10 remaining blast furnaces.  
5 Finally increasing imports from countries not covered  
6 by the orders such as China, India and Taiwan are  
7 indicative of a broader trend of rising production in  
8 these countries.

9                   In fact China is now a net exporter of  
10 subsidized steel and their trade deficit in corrosion  
11 resistant steel is shrinking rapidly. Several of the  
12 countries covered by the orders have been major  
13 exporters to China and will increasingly seek  
14 alternative markets such as the United States for that  
15 capacity as their opportunities in the Chinese market  
16 disappear.

17                   Without these orders in place the closure of  
18 these important third-country markets will result in  
19 significant diversion of exports to the United States.  
20 In closing let me reiterate that while the orders have  
21 been affective and while consolidation in our industry  
22 born out of bankruptcy is helping us better manage our  
23 business cycles our recovery is far from complete for  
24 certain.

25                   The American steel industry is not yet

1 achieving returns equalling the cost of capital and  
2 revocation of the orders at this point would put at  
3 risk all of the advances and improvements made by the  
4 industry so far. This Commission has frequently  
5 recognized that foreign steel competitors will export  
6 to the United States at depressed prices in order to  
7 maintain their own production regardless of rational  
8 market signals.

9 This is precisely why strong trade law  
10 enforcement is so important to our industry and why  
11 trade law enforcement is an essential component  
12 underpinning the market based trading systems that we  
13 all support. We ask the Commission to find in the  
14 affirmative and maintain each of these important  
15 orders on corrosion resistant steel. Thank you.

16 MR. GOODISH: Good morning, Commissioners.  
17 I'm John Goodish, Executive Vice President and Chief  
18 Operating Officer of the United States Steel  
19 Corporation. This is an extraordinarily important  
20 case for our company and for the U.S. steel industry  
21 as a whole.

22 As the Commission is aware corrosion  
23 resistant steel is a product of which we and other  
24 U.S. producers have spent a high percentage of our  
25 investment dollars. Indeed the corrosion resistant

1 steel industry has invested heavily in this product on  
2 a consistent basis even during times when the U.S.  
3 steel industry as a whole has been starved of capital.

4           There is a reason for this. Simply put we  
5 could not have afforded to do otherwise and we would  
6 not have been able to do this without the orders.  
7 Corrosion resistant steel is the leading edge of the  
8 U.S. steel industry from a technological standpoint.  
9 It is the product that we believe has the greatest  
10 growth potential over time.

11           Falling behind in this business is simply  
12 not an option if you plan to have a significant  
13 presence in the flat-rolled steel industry over the  
14 long run. In short this is the most important product  
15 to the flat-rolled steel industry and its future. Our  
16 views on the importance of this product are shared  
17 around the world in Europe, in Canada, in Japan, in  
18 Korea and now China.

19           This is regarded as the crown jewel of the  
20 flat-rolled steel products. The orders at issue in  
21 this case have been absolutely essential in keeping us  
22 in the game in this global competition. These orders  
23 were an important reason why the industry became  
24 profitable in the mid-1990s. These orders played a  
25 critical role in enabling the industry to weather the

1 steel crisis of the late 1990s.

2 When imports of other steel products surged  
3 at that time imports of this product didn't. As a  
4 result this industry was largely spared the financial  
5 devastation suffered by producers of other steel  
6 products. In truth this industry wouldn't exist in  
7 anything like its current form were it not for the  
8 orders.

9 Investments on the scale that this industry  
10 has undertaken simply could not and would not have  
11 been made in the absence of the orders. The question  
12 before you then is whether there is reason to believe  
13 that the orders are no longer needed to keep the  
14 industry competitive. United States Steel is here to  
15 tell you that they are and if anything more important  
16 than ever.

17 As I said the industry has invested a lot of  
18 money in this business in the hope that it would pay  
19 off over the long run, but that day is not here and  
20 revocation of the orders at this time would ensure  
21 that these investments will never pay off. To be sure  
22 we are moving in the right direction we have cut our  
23 costs to the bone for a restructuring that has been  
24 painful for all of us.

25 The CEO of our company, John Surma, has said

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1 that the domestic steel industry has been reborn and  
2 he is right. The corrosion resistant steel industry  
3 has taken part in that recovery as you can see from  
4 its recent financial performance which has been  
5 markedly better than it was a few years ago, but this  
6 industry is nowhere near where it needs to be.

7 The numbers speak for themselves. We are  
8 earning profits that are marginal at best. Viewing  
9 these data in the proper context we really aren't  
10 making money at all. The cost of capital is a real  
11 economic cost and this industry did not come close to  
12 earning its cost of capital over the past six years.

13 Why is this, you may ask? First, although  
14 we have substantially reduced the costs that are  
15 within our control we have seen an explosive increase  
16 in certain costs that we can't control, namely raw  
17 materials and energy. As I understand it your data  
18 show that from 2003 to 2005 the industry's per unit  
19 raw material cost increased by 50 percent. That's a  
20 big number.

21 Second, there has been a noticeable increase  
22 in imports from countries that are not subject to  
23 antidumping or countervailing duty orders. They've  
24 taken an increasing share of the U.S. market and they  
25 have also had a dampening affect on prices. Third,

1 this is the market in which there is enormous  
2 resistance to price increases.

3 A large portion of this business involves  
4 sales to companies, most notably the automotive  
5 industry, that believes as a matter of principal that  
6 their suppliers ought to be constantly reducing  
7 prices, not raising them. This is something that we  
8 have not been able to ignore. We value all of our  
9 customers, but these are our most important customers  
10 and they know it.

11 The upshot is that they have had and  
12 continue to have sufficient economic clout to force us  
13 to live with prices that have not enabled us to  
14 realize an acceptable return. In short as things now  
15 stand this industry has its head above water, but not  
16 by much. If the orders are revoked when the industry  
17 is in this fragile condition it would absolutely pull  
18 the rug out from under us.

19 The subject foreign producers have a proven  
20 track record of injurious dumping in this market and  
21 we are building large volumes of new capacity. We  
22 estimate that between 2005 and 2008 the subject  
23 countries will add almost 6.2 million tons of new  
24 capacity, a volume more than three times greater than  
25 what they shipped here in 1992.

1                   These are highly significant increases at a  
2                   time when the subject producers are already facing  
3                   increased competition from China in their export  
4                   markets. If subject producers are given a free hand  
5                   to offer lower prices in an attempt to regain the  
6                   share of this market that they previously held we  
7                   respectfully submit that they would be pushing through  
8                   an open door.

9                   As I said earlier consumers in this market  
10                  are extremely price conscious. Imports from the  
11                  subject countries would be instantly acceptable for  
12                  even the most demanding applications. These consumers  
13                  would therefore have every reason to take advantage of  
14                  lower priced steel from these countries. They might  
15                  do this by buying a lot of cheap steel from these  
16                  countries or by using these prices as leverage to  
17                  secure price concessions from us.

18                  Either way the damage to us would be  
19                  considerable. There is no question these foreign  
20                  producers would return in force. We know for a fact  
21                  that many of them are sending significant volumes to  
22                  other markets where prices are lower than they are  
23                  here and these producers would have a powerful  
24                  incentive to shift such business to the United States.

25                  In so doing they would be able to undercut



1 the U.S. market price to the extent necessary to  
2 regain lost market share and would still be  
3 significantly more profitable than they would be  
4 otherwise. Finally, I would like to talk briefly  
5 about the claim that there are shortages in the  
6 market. Speaking for United States Steel I can tell  
7 you that these claims are baseless.

8           During the period of your review as you know  
9 there were temporary supply issues in 2004 for almost  
10 all steel products here and around the world when  
11 there were major disruptions in the supply of raw  
12 materials, but market conditions are very different  
13 now. I am not aware of any shortages in the market  
14 now.

15           One thing we are seeing from time to time is  
16 certain auto producers switching the grades of steel  
17 they have already ordered on very short notice because  
18 of changes in their production schedules. While that  
19 can make it difficult or impossible to meet an order  
20 at a specified time it is a scheduling and management  
21 problem on the customer end, one we are working on  
22 with them to resolve.

23           This has not been a problem for all of our  
24 automotive customers and is certainly not evidence of  
25 any shortage. To close these orders have been truly

1       invaluable to this industry. They have given us the  
2       opportunity to invest in a product that we believe is  
3       the future of the flat-rolled industry both here and  
4       around the world.

5               We are grateful for that opportunity and we  
6       have not squandered it. We have invested heavily in  
7       this business. This is a textbook case of how the  
8       trade laws are supposed to work. We have made great  
9       progress, but all of that progress is likely to be  
10      undone if you revoke the orders now. Please give us a  
11      chance to finish the job. Thank you.

12             MR. DIMICCO: Thank you, Chairman Pearson,  
13      members of the Commission. I am Dan DiMicco,  
14      Chairman, President and CEO of Nucor Corporation. I  
15      appreciate the opportunity to discuss with you today  
16      the impact of revoking these antidumping and  
17      countervailing duty orders.

18             Revocation of the orders against corrosion  
19      resistant steel from the countries in question,  
20      Australia, Canada, France, Germany, Japan and Korea,  
21      will certainly result in a recurrence of material  
22      injury within a reasonably foreseeable time. First,  
23      global overcapacity is as much a problem with respect  
24      to corrosion resistant steel as it is for any other  
25      flat-rolled product.

1           While global demand is growing far too much  
2 foreign capacity is being built. This is compounded  
3 by countries like China where the steel industry is  
4 heavily subsidized and as a result new capacity will  
5 continue to be built without regard to the market  
6 demand for that capacity. Contrary to Chinese claims  
7 old efficient Chinese capacity is not being removed  
8 from the market.

9           According to the U.S. trade representative  
10 Schwab, China will produce 117 million metric tons of  
11 excess steel in 2006, 117 million metric tons, more  
12 than the entire annual production of Japan on its own  
13 or the United States on its own. Just three years ago  
14 China was a net importer of steel. In 2004 it was a  
15 net importer of hot dipped galvanized steel. Today  
16 China is a net exporter of steel including hot dipped  
17 galvanized steel.

18           In May of 2005 China imported 5,000 tons  
19 that month of hot dipped galvanized. In August and  
20 September of 2006 each of those months saw 75,000 to  
21 80,000 tons of hot dipped galvanized come in in each  
22 of those months. The POSCO Research Institute  
23 projects that by 2010 Chinese producers will have  
24 approximately 10 million tons of excess capacity to  
25 produce hot dipped galvanized steel.

1           We think that this estimate is superior to  
2 projections by the CRU and other published sources.  
3 In fact even POSCO's estimates are likely conservative  
4 since general announcements of new flat-rolled  
5 capacity do not always fully describe the amount of  
6 coating capacity that is being added.

7           The market distorting affects of this  
8 explosion in capacity may not show themselves  
9 immediately. As the Commission is well aware there's  
10 always a lag before new production can ramp up and  
11 start flooding the world market. I can tell you right  
12 now that the massive increase in Chinese capacity to  
13 produce corrosion resistant steel in 2004, 2005 and  
14 2006 are now having a tremendous negative impact on  
15 both the U.S. and global steel markets.

16           As China grows, it displaces imports and  
17 increases exports. In 2006, China has emerged from  
18 nowhere to become the second largest import source of  
19 corrosion resistant steel into the United States.  
20 Massive imports of low priced corrosion resistant  
21 steel from China have flooded into service center  
22 inventories and are now contributing significantly to  
23 the challenging market conditions that the domestic  
24 industry is currently facing.

25           China is distorting the world market faster

1 than anyone could have anticipated. We have seen this  
2 happen in Australia for example where an invasion of  
3 low priced Chinese imports has forced Blue Scope Steel  
4 to rapidly shift tonnage from its home market to  
5 export markets in response. At Dofasco's and  
6 Sorevco's urging, the CITT in Canada also decided not  
7 to sunset numerous hot rolled cases because of the  
8 huge problems with Chinese capacity.

9 Just last week Steel Week reported that  
10 Eurofer is contemplating trade cases because of a  
11 massive and destabilizing influx of Chinese flat  
12 products including galvanized into the European Union,  
13 and it's not just China. New corrosion resistant  
14 steel production capacity is being built to plan in  
15 the rest of Asia, and India, and Brazil, and Mexico,  
16 in the EU, in Russia, Turkey, in eastern Europe and,  
17 yes, here at home.

18 By any measure the sum total of this new  
19 capacity will far exceed growth in world demand. The  
20 affects of global over capacity are being felt in  
21 every country that is subject to these orders. These  
22 subject countries have massive capacity to produce  
23 corrosion resistant steel on their own.

24 That capacity has grown significantly in the  
25 last five years and in many of these countries will

1 continue to grow. These countries are also big  
2 exporters of corrosion resistant steel, they produce  
3 far more than they need domestically and are dependent  
4 on export markets to unload millions of tons each  
5 year.

6 With all of this new production of corrosion  
7 resistant steel in China and elsewhere flooding these  
8 countries' export markets and invading their home  
9 markets these tons will need to find a new home.  
10 Historically like it or not the United States has been  
11 the dumping ground for these exports and this will,  
12 again, be the case if the orders are revoked.

13 This is a train wreck in the making, as I  
14 have repeatedly pointed out. Respondents are happy to  
15 quote you things that I have said about the demand  
16 side of the equation, but they have simply ignored my  
17 repeated public condemnation of the dangers of  
18 overcapacity, particularly government owned  
19 overcapacity, many times in the same speech that they  
20 quote me on on the demand side.

21 Turning to the demand side the public record  
22 in this review shows that contrary to Nucor's own  
23 expectations demand has been flat or down over the  
24 last five years. There has of course been a shift in  
25 automotive and other manufacturing to the southern

1 United States and Nucor has been well-positioned to  
2 take advantage of this.

3 We have also seen a shift from  
4 electrogalvanized steel to hot dipped galvanized steel  
5 in part because rising costs have made it difficult  
6 for domestic producers to sell at a price that  
7 purchasers are willing to pay when they can use less  
8 costly hot dipped galvanized for many of the same  
9 applications.

10 Overall there has been no real demand growth  
11 over the period of review. In recent months we have  
12 seen a significant softening of demand. Ford, General  
13 Motors and Chrysler have all announced deep production  
14 cuts in the last quarter of this year. While domestic  
15 auto production is likely to recover by 2009 as  
16 transplants from Japan, Korea and Germany add U.S.  
17 capacity demand for this 40 percent of the market will  
18 be off until these companies can scale up U.S.  
19 production to offset the cuts by the big three.

20 Even once scaled up the mix of smaller more  
21 fuel efficient autos sold by the transplants and big  
22 three will require less steel. Demand for corrosion  
23 resistant steel is also declining due to the slowing  
24 residential construction the effects of which are  
25 starting to be felt by appliance and HVAC

1 manufacturers.

2           Service center purchases have ground to a  
3 halt with inventories at extremely high levels  
4 including large quantities of Chinese imports in the  
5 inventory mix. In this environment, substantial  
6 quantities of imports of corrosion resistant steel  
7 from China, India, Brazil and Taiwan have combined  
8 with the softening of demand to create an intense  
9 downward price pressure, even as our costs remain  
10 high.

11           This effect will be far worse if the orders  
12 were not in place. Contrary to what Respondents claim  
13 we do not have the ability to indefinitely ignore  
14 import volumes to control pricing in this market which  
15 remains highly competitive.

16           While consolidation helps we have a very  
17 limited ability to modestly reduce production for a  
18 short period of time in an attempt to stave off price  
19 decreases, but ultimately we do have to move volume to  
20 keep our output and costs at a reasonable level given  
21 our high fixed costs. At Nucor our workers'  
22 compensation is based in part on their productivity.

23           Any reduction in volume means they get paid  
24 less. This, too, is a form of material injury that  
25 our trade laws are designed to remedy and it is



1 something that the Respondents have ignored entirely.  
2 The supply and demand conditions we are currently  
3 facing are already putting a lot of pressure on  
4 pricing and adding dumped and subsidized imports from  
5 these six countries to the mix will only make things  
6 worse.

7 If these orders are revoked essential volume  
8 will be lost, prices will go down significantly, our  
9 workers will work less and earn less and our domestic  
10 injury will be harmed. Another distortion that  
11 Respondents and the auto makers have spread is the  
12 idea that there's a shortage of corrosion resistant  
13 steel in the United States and elsewhere.

14 This is simply not true, and we'll be happy  
15 to take their orders. There have been isolated  
16 bottlenecks and short periods of tightness,  
17 particularly when unanticipated capacity outages  
18 occur, but these are temporary occurrences and the  
19 impression given by Respondents that this is somehow a  
20 chronic problem is downright false.

21 We are willing to invest and have invested  
22 in a new galvanizing line in Decatur, Alabama, to be  
23 sure that our customers have the product and quality  
24 they need, but this investment which is designed in  
25 part to serve Japanese, German and Korean transplant

1 auto producers will be in severe jeopardy if we allow  
2 these countries that have been found to have infected  
3 our marketplace with unfairly traded goods to be put  
4 into a position to do it again, and again and again.

5 They don't deserve that consideration,  
6 particularly in these times of global overcapacities  
7 being created by massive government subsidies and  
8 outright direct ownership in the world's largest steel  
9 producing country, China. Unfortunately the other  
10 side's arguments in this case seem to be full of  
11 distortions and contradictions.

12 On the one hand you have the auto makers  
13 saying to the ITC that they want orders revoked  
14 because they need extra supply and to the Hill they  
15 say they want cheaper steel. On the other hand you  
16 have the foreign steel producers saying that they  
17 couldn't possibly ship here if the orders were revoked  
18 because they need to dedicate the capacity to  
19 supplying those same auto makers in other markets.

20 Clearly none of this adds up. The only  
21 reasonable conclusion that the Commission can draw  
22 from this set of facts is that the revocation of the  
23 orders will lead to significant volumes of imports  
24 from these six countries to permit U.S. customers to  
25 leverage down prices. Given the already challenging

1 supply/demand conditions facing the domestic industry  
2 at the present time any negative price or volume  
3 affects will be material.

4 I'd like to leave you with one thought.  
5 Over the next two months Nucor will be negotiating  
6 contracts that will set the prices for much of what we  
7 sell for the next six to 12 months. We are already  
8 operating in a very challenging environment as we move  
9 forward with these negotiations and the revocation of  
10 these orders would have a very real and very immediate  
11 negative affect upon our industry. Thank you very  
12 much.

13 MR. GANT: Good morning. I'm Douglas Gant,  
14 Vice President of Sales and Customer Service at AK  
15 Steel. Thank you for the opportunity to testify this  
16 morning. These reviews are extremely important to the  
17 long-term future of AK Steel. We believe that our  
18 competitive advantage lies in supplying high-tech  
19 value added products such as corrosion resistant  
20 steel.

21 Last year coated steel accounted for over 49  
22 percent of all the tonnage we shipped, so this is a  
23 life or death product for us. Given the importance of  
24 the corrosion resistant steel to our company we are  
25 very concerned about these orders. The foreign

1 producers covered by these orders include some of the  
2 most aggressive and sophisticated companies in the  
3 world. They are perfectly positioned to compete for  
4 the type of high end business that we need to survive.

5 Unfortunately they also have a proven track  
6 record of unfair trade in this market. We don't mind  
7 stiff competition, we face it every day, but unfair  
8 competition, competition with dumped imports at prices  
9 that can only lead to heavy losses for us, is very  
10 different. No company like ours which must compete  
11 for its investors in the open market can succeed over  
12 the long run under such circumstances.

13 I understand that the foreign producers are  
14 telling you that they have no intention of increasing  
15 their shipments to the United States, but no one you  
16 will hear from today, at least no one who knows the  
17 steel industry, truly believes that. Production of  
18 corrosion resistant steel involves high fixed costs,  
19 so any corrosion resistant steel producer anywhere in  
20 the world is always looking to keep its mills running  
21 at full capacity.

22 Furthermore, this is the most attractive  
23 market in the world. It is certainly much better than  
24 other potential export markets such as China. Last  
25 year U.S. consumption of corrosion resistant steel was

1 approximately 22.1 million net tons. By contrast  
2 consumption in China was estimated at about 13.9  
3 million net tons. Hot dipped galvanized prices in  
4 China are currently \$200 per ton below U.S. prices.

5 No salesman is going to ignore a bigger  
6 market with higher prices for the sake of a smaller  
7 market with lower prices. A new surge of imports  
8 would undermine all the good work that we have done at  
9 AK Steel. Since 2003 we have lowered the costs we can  
10 control by more than \$500 million per year or about 10  
11 percent of our total costs.

12 We have negotiated eight competitive new era  
13 labor agreements with the United Steel Workers and  
14 United Auto Workers that will make us more  
15 competitive. In Rockport, Indiana, we invested \$1.2  
16 billion to build a state of the art steel finishing  
17 facility which began production in 1998.

18 Rockport's continuous galvanizing and  
19 galvanialing line has produced more than one million  
20 tons of the highest quality corrosion resistant steel  
21 for the automotive and appliance markets in each of  
22 the last five years, more than any other coating line  
23 in the world.

24 Rockport Works employees have earned the  
25 OSHA star designation under the voluntary protection

1 program and have not suffered a lost time injury in  
2 nearly four years. Rockport Works is certified under  
3 the stringent quality and environmental management  
4 standards of the International Standards Organization.

5 The plant has won the North American  
6 maintenance excellence award and just last month it  
7 was presented with both the prestigious U.S. Senate  
8 productivity award and Industry Week magazine's 10  
9 best plants in North America award. In fact we have  
10 received honors from virtually every manufacturer of  
11 cars and light trucks in the United States including  
12 an unprecedented 12 consecutive dual quality and  
13 delivery awards from Toyota.

14 Furthermore despite all the difficulties  
15 that domestic steel producers have faced we have never  
16 declared bankruptcy. We have not thrown our pension  
17 obligation onto the federal government. In fact we  
18 have never missed a pension contribution or a pension  
19 payment to our 33,000 retirees. In the last two years  
20 we have made voluntary or early pension contributions  
21 of nearly \$300 million.

22 We have not abandoned healthcare benefits  
23 for our retirees and their surviving spouses. Do our  
24 legacy liabilities represent a significant cost that  
25 most other steel producers don't have to bear? They

1 most certainly do, but we've made commitments to our  
2 workers and retirees, the type of commitments that  
3 many U.S. companies used to make, and we take that  
4 responsibility very seriously.

5 Quite frankly we think there should be a  
6 place in this country for a world-class manufacturer  
7 that stands behind those commitments and we think we  
8 can, but not if we have to fight a surge of illegal  
9 trade. We are particularly concerned about such a  
10 surge now because we face some major challenges.

11 Since 2000 our energy costs have risen by 95  
12 percent and our raw material costs have increased by  
13 116 percent. Incredibly our costs just for raw  
14 materials and energy, things like iron ore, coal, zinc  
15 and natural gas, are \$1.2 billion higher than just  
16 three years ago. Meanwhile in the first seven months  
17 of this year imports from countries not covered by  
18 relief are up 65 percent compared to the same period  
19 as last year.

20 The last thing this market needs is another  
21 surge of dumped and subsidized imports. The auto  
22 companies however see things differently, so let me  
23 address their claims. Let me assure you that few if  
24 any companies have a greater interest in the long-term  
25 health of the U.S. auto industry than AK Steel. We

1 have served this market with quality steel for the  
2 last 96 years.

3 Last year 45 percent of our overall sales  
4 were made to automotive customers. We want the auto  
5 makers to succeed, but our relationships with the auto  
6 companies cannot be sustained if we have to meet  
7 unfair prices. I understand that the auto companies  
8 contend that we now have significant market power.  
9 This is simply not correct.

10 Look at the operating margins that we have  
11 reported or the margins for the industry as a whole  
12 and ask yourselves, if we have so much power why  
13 aren't we making more money? We haven't come close to  
14 making the cost of our Rockport Works, the most  
15 productive zinc coating line in the world. Are we at  
16 AK Steel fighting hard to get the best deals we can?  
17 Of course, but so are the auto companies.

18 That's why they want to have these orders  
19 revoked. They know that if they can threaten us with  
20 low ball quotes from companies like Nippon Steel and  
21 ThyssenKrupp we will have no choice but to reduce our  
22 own prices or lose badly needed volume and that is  
23 what they intend to do. I also understand that the  
24 auto companies claim that they have difficulty getting  
25 the steel they want, but there are no shortages here.



1           Our lines are not fully booked. In fact AK  
2 Steel and Mittal Steel recently agreed to indefinitely  
3 idle a jointly owned electrogalvanized facility in  
4 Cleveland. So the steel is there even if the auto  
5 companies may not always get the price they want. As  
6 our margins show they are already getting a very  
7 favorable price.

8           Given recent increases in our costs falling  
9 prices will certainly cause severe harm to domestic  
10 producers like AK Steel. I urge you to prevent this  
11 harm, keep these orders in place and give us a chance  
12 to compete on a level playing field.

13           MR. GERARD: Mr. Chairman, members of the  
14 Commission, my name is Leo Gerard and I'm the  
15 international President of the Steel Workers Union  
16 representing steel workers in both U.S. and Canada.

17           I kind of think part of my job at these  
18 hearings is to help put a human face on the issues  
19 that are before you, and I'd like to ask a number of  
20 our members and retirees who traveled to be at this  
21 hearing to stand so that you could recognize them and  
22 also let you know that we've got a room full in the  
23 public holding area, but that's where the food is, so  
24 I assume there would be a lot of steel workers in  
25 there.

1                   So if you guys would stand?

2                   This hearing is about them to be very blunt.  
3                   I'm not here to represent the industry, and they have  
4                   the numbers and they can make the case. I'm here to  
5                   tell you that you may not understand this is real life  
6                   and death to some of these people. Real life and  
7                   death. We went through a series of 50 bankruptcies  
8                   almost in North America which 40 something were in the  
9                   U.S. through the most recent steel crisis.

10                   That crisis didn't happen because the other  
11                   countries were making better steel, making it more  
12                   productively, making it cheaper, making better  
13                   quality. That crisis happened because we had a  
14                   sustained flood, a tsunami, a tsunami, of unfairly  
15                   traded illegally dumped and subsidized steel into this  
16                   country, corrosion resistant steel being one of them  
17                   that has been under constant attack for now almost 15  
18                   to 20 years.

19                   So I'm here to say to you that this is about  
20                   real people, it's about an industry that is important,  
21                   it's about our retirees and our active members that  
22                   made huge sacrifices, changed the whole way of life in  
23                   their workplace. I want to tell you I was offended to  
24                   hear the       \*\*\*\*\*       lawyer from the auto industry, I  
25                   didn't catch his name standing up there, make it like

1 the industry dumped their obligations.

2 They went bankrupt, they went out of  
3 business and we found buyers like Wilbert Ross, who  
4 helped create ISG, like U.S. Steel, who took National,  
5 and we revitalized those companies, and we went to the  
6 bargaining table, and we changed the way we do work  
7 and we negotiated with these companies that a huge  
8 part of their profit would go into a voluntary  
9 employee beneficiary trust.

10 That voluntary employee beneficiary trust is  
11 a lifeline to a quarter million steel worker retirees  
12 who had their life ripped out of them through those  
13 bankruptcies. Because of that VEBA we're able to  
14 provide drug benefits to some of those people and  
15 their families. The better the price, the higher the  
16 commitment to the VEBA.

17 At Mittal Steel we took 30 percent for their  
18 pretax profits. We've got to get a bit more out of  
19 U.S. Steel. I think it's only 20 something percent.  
20 They also in fairness didn't dump their retiree  
21 obligations or their pension obligations from their  
22 U.S. Steel employees. They took them on from  
23 National.

24 So what we have, if you revoke this order  
25 hearing the technical arguments from the corporations

1 you need to understand that you're affecting the lives  
2 of those people and their families. You go into these  
3 mills where our people have changed the way we work.  
4 We're working with Mittal, and U.S. Steel and AK to  
5 make sure that there's modernizations.

6 We bargained modernizations into our  
7 collective agreements based on profitability. We  
8 bargained that they had to source their raw materials  
9 in North America. They're not able to take advantage  
10 of low priced raw material because we made a  
11 commitment that they had to get their raw materials in  
12 North America because it meant jobs for people.

13 I'm disgusted with people who want a chicken  
14 tax on their trucks coming here and telling us that  
15 somehow we need to have our people take less when in  
16 reality as Bob Lighthizer said it's \$19 per car. I  
17 just had a blowout on one of my tires. It cost me  
18 more than that to replace the tire. Because of this  
19 we're going to put peoples' lives at risk.

20 If I seem a little bit more animated than  
21 usual it's because now we're going through the reality  
22 of what that transformation is doing. One of our  
23 members in the back when I went to the washroom he  
24 said, Leo, don't forget to tell them that we had to  
25 put \$32 million in our mill to meet environmental

1 standards that we hadn't been able to meet for five  
2 years.

3 So these returns as measly as they are at  
4 three, and three and a half and four percent are going  
5 to modernization, they're going to meet quality  
6 standards, they're going into reinvestment, but to me  
7 most importantly 30 percent, 20 percent, 28 percent is  
8 going to take care of those retirees in pretax  
9 profits.

10 You need to know that the lower the price  
11 the smaller the percentage goes to the VEBA. Let me  
12 give you a hypothetical, a symbolic explanation. If the  
13 average price is \$100, three percent pretax goes to  
14 the VEBA, if the price is \$200, 10 percent goes to the  
15 VEBA, if it's \$300, 30 percent goes to the VEBA, so  
16 that the higher the price the bigger slice that we  
17 committed to give to the retirees.

18 I think at Mittal in two years we've put  
19 almost \$300 million in. At U.S. Steel we put I think  
20 just a little bit less than that. At AK we're putting  
21 stuff in. We've done this everywhere. Without that,  
22 I want to make it clear, this is life and death. This  
23 is life and death. Some of these folks won't have  
24 their drug benefits.

25 None of us in the room except them, none of

1 us in this room except them have ever had to decide,  
2 do I cut my pill in half, or do I buy the drugs or do  
3 I make the mortgage payment, or do I buy the drugs and  
4 not have enough money to send my oldest kid to  
5 college? This about a \$19 benefit? I also resent  
6 when some [person] gets up and says that they lost  
7 more jobs in the auto industry last year than we  
8 employ in the steel industry.

9 Let me remind him that we had 650,000 people  
10 employed in this industry. Most of it is gone because  
11 for 30 years we fought unfair trade and report after  
12 report by government after government explaining what  
13 went on. Finally we did a 201. Inadequate as it was  
14 it gave us breathing room. Your corrosion resistant  
15 position has given us some breathing room and now when  
16 we're on the verge of turning things around so  
17 workers, and families and retirees can have some  
18 decency we're going to put up with this \*\*\*\*\*?

19 I mean, this is a simple issue to me.  
20 Simple issues. Either you get to buy all the steel  
21 you want from anywhere in the world that's made in  
22 legal market based conditions that we've all agreed  
23 are the international rules of competition or you  
24 throw the flood gates open to anybody that is trading  
25 illegally. I don't see any difference between that

1 and me going to China and buying a Britney Spears CD  
2 for a buck and coming back and selling it here for  
3 \$2.50.

4 If I did that \*\*\*\*\* would be in jail in a  
5 heartbeat. This is no different. So on behalf of  
6 those people and the tens of thousands that can't be  
7 here I'm asking you not to rescind these orders and to  
8 make sure that they stay in place so they don't have  
9 to go cut their pills and they can count on their VEBA  
10 for the rest of their life. Thank you very much.

11 MR. NOLAN: Good morning, Chairman Pearson,  
12 and members of the Commission. For the record my name  
13 is John Nolan and I am Vice President of Sales and  
14 Marketing for Steel Dynamics, also known as SDI, and I  
15 have the very difficult assignment once again of  
16 following Mr. Gerard and I want to say bravo.

17 First, I'd like to give you SDI's  
18 perspective on some of the claims that are being made  
19 by the automotive industry. Now, SDI's not a direct  
20 supplier to the automotive industry, but we do supply  
21 substantial quantities of corrosion resistant steel  
22 and other flat-rolled products indirectly through  
23 steel service centers and processors.

24 We know from experience what these folks  
25 mean by globally competitive prices. Ever lower

1 prices with no regard for market reality. Now, like  
2 most electric furnace producers of steel sheet we  
3 purchase considerable prime scrap from the auto  
4 companies at prevailing month to month market prices.

5 Now, during 2004, a year in which these  
6 companies enjoyed a windfall from a more than 200  
7 percent increase in factory bundle prices, General  
8 Motors attempted to force SDI to sell them 50,000 tons  
9 of flat-rolled steel at prices very near the cost of  
10 scrap.

11 Now, we refused believing that we had no  
12 obligation to supply steel at such prices, a position  
13 legally affirmed by Oakland County Circuit Court Judge  
14 Gene Sneltz, during breach of contract litigation  
15 brought before him by General Motors, so I guess  
16 litigation wasn't on Mr. Wagoner's list of concerns in  
17 2004.

18 Now, I sat in utter disbelief in early 2004  
19 as GM representatives repeatedly told me before third-  
20 party witnesses that they expected me to pay them more  
21 for their scrap than they paid SDI for its finished  
22 steel. Unfortunately this seems to be a standard  
23 practice in the auto industry and you can see clear  
24 evidence of this in the sorry financial states of so  
25 many major auto part suppliers.



1           Now, I believe the Commission really needs  
2 to look only to its own staff report to put the auto  
3 makers' claims in perspective. One of their claims  
4 asserts the market power of consolidation. Of course  
5 their argument first disregards Department of Justice  
6 approval for these initiatives, then it disregards the  
7 summary financials presented on page 14 of your  
8 staff's report which describes a whopping 3.7 percent  
9 return on sales in the period January to June 2006.

10           Now, contrary to the arguments of  
11 Congressman Rogers and Knollenberg I would offer that  
12 the very last thing these results suggest is an  
13 industry loaded with market power. The auto industry  
14 is relentless in its drive to cut costs to the extent  
15 of totally ignoring fundamental market realities when  
16 it concerns products like steel.

17           Steel price increases have been driven by  
18 the soaring cost of raw materials and consumables such  
19 as zinc and energy, not by the consolidation of the  
20 U.S. steel industry.

21           Given their ambitions you can bet that if  
22 the existing orders are revoked the auto makers would  
23 use the additional availability of corrosion resistant  
24 steel from these countries, all of which have  
25 producers who are qualified to supply corrosion

1 resistant steel for automotive applications, to  
2 leverage down U.S. producer prices and you can bet  
3 that these foreign producers many of whom have  
4 existing supply relationships with the big six auto  
5 makers would jump, jump, at the opportunity to get  
6 back in to the U.S. market.

7 This will resonate throughout the market for  
8 corrosion resistant steel and materially injure the  
9 U.S. steel industry. Lifting the orders and allowing  
10 dumped and subsidized goods from these countries to  
11 return to the U.S. market will have a particularly  
12 devastating impact during the challenging conditions  
13 we are now facing.

14 In just the last few weeks we have seen  
15 rapidly deteriorating market conditions for all flat-  
16 rolled products including corrosion resistant steel.  
17 Massive and unexpected fourth quarter cutbacks in auto  
18 production by Ford, General Motors and Chrysler,  
19 declining residential construction, high inventories  
20 and the wide availability of low cost imports are  
21 creating tremendous downward pressures on price.

22 We are seeing offers for corrosion resistant  
23 steel from Brazil and China undercut U.S. producers'  
24 spot prices by more than \$200 per ton. U.S. mills  
25 have already reduced prices in response to this

1 pressure even though we're facing the sustained high  
2 cost for raw materials clearly obviously and evident  
3 in this very Commission's own staff report.

4 If the orders on corrosion resistant steel  
5 were not in place the situation would be even worse.  
6 To give you a concrete example Canadian producers like  
7 Dofasco and Sorevco are currently flooding the U.S.  
8 market with hot rolled and cold rolled sheet and they  
9 are significantly undercutting U.S. market prices.

10 Why shouldn't we expect them to do the very  
11 same thing with respect to corrosion resistant steels  
12 without the dumping order? Also, the disruptive  
13 presence of Chinese imports in the U.S. market signals  
14 the affect that it's massive expansion of steel  
15 coating capacity has had and will have on global steel  
16 trade.

17 As China's capacity continues to grow it  
18 will displace millions of tons of steel from Japan,  
19 Korea and Australia that is currently being exported  
20 to China and to other Asian markets. Producers in  
21 these countries will want to find a home for these  
22 tons in new export markets. If these orders are  
23 revoked the United States will likely be that home and  
24 this will put further downward pressure on prices.

25 Now, in closing revocation of the orders

1 will result in increased imports from Australia,  
2 Canada, France, Germany, Korea and Japan. It will  
3 cause price drops that the industry simply cannot  
4 sustain given the high cost of raw materials and  
5 consumables such as zinc and energy.

6 The consequence: material injury will  
7 likely recur in the wake of order revocation. Thank  
8 you, and I look forward to responding to your  
9 questions.

10 MR. SCHERRBAUM: Good morning. My name is  
11 Joe Scherrbaum. I'm the Vice President, Sales, of  
12 United States Steel Corporation. I'm responsible for  
13 the sales of all of our company's flat-rolled products  
14 throughout North America including corrosion resistant  
15 steel. Before assuming my current position I was  
16 responsible for the marketing and the steel produced  
17 by our European operations.

18 I will start by discussing what is going on  
19 in this industry from the demand side. The briefs  
20 filed by the other side say that the orders can be  
21 lifted because we will be seeing very strong demand.  
22 They say that the two major end uses for corrosion  
23 resistant steel are automotive and construction. That  
24 is true.

25 They also say that both of these markets

1 will be very solid for us going forward. That is not  
2 true. Let's start with automotive which is the  
3 largest end use. I'm sure that you've heard that the  
4 big three auto makers have all made significant cuts  
5 in their production for the remainder of the year.  
6 You may be wondering whether those cuts will be offset  
7 by increases in production at the transplant auto  
8 makers.

9           They will not. Ford's auto forecast, a  
10 reliable source, estimates that total motor vehicle  
11 production in North America through the middle of 2007  
12 will be down by as much as 10 percent. That's a big  
13 decrease, but this decrease shouldn't come as a  
14 surprise. It is what you would expect in this macro  
15 economic environment.

16           Gasoline prices remain very high, interest  
17 rates have increased significantly, the housing boom  
18 is over and the only question is whether the boom will  
19 turn into a bust. That's not an environment in which  
20 you are likely to see strong demand for big ticket  
21 items like automobiles.

22           The purchase of a car is something that most  
23 consumers can defer and that is exactly what many  
24 people are doing. Let's talk about construction.  
25 Residential construction is way off. Nonresidential

1 construction is growing, but this increase is from a  
2 low base. After the internet bubble burst and after  
3 9/11 nonresidential construction fell significantly.

4 Moreover as you know nonsubject imports have  
5 increased significantly and these imports have been  
6 disproportionately concentrated in the construction  
7 sector. They are having a significant affect on  
8 prices in that market. Because of this supply factor  
9 we are very concerned about this sector of the market  
10 as well.

11 Let me talk about another issue that has  
12 been raised by the other side. They say that the auto  
13 makers value relationships, quality and reliability.  
14 That is true. They say that this would make these  
15 companies reluctant to switch from buying steel made  
16 in the U.S. to steel made in the subject countries.  
17 That is not true.

18 All the countries involved in this case  
19 bring relationships, quality and reliability to the  
20 table. That is why they are the main threat to us in  
21 the automotive market. If a Japanese steel producer  
22 offers cheap steel to Toyota for its operations in the  
23 United States that steel producer is not a stranger to  
24 Toyota.

25 Toyota makes automobiles in Japan and all

1 around the world and Japanese steel producers sell to  
2 them in Japan and all around the world. ThyssenKrupp  
3 is in a similar position with DaimlerChrysler in the  
4 United States. Dofasco is in the same position with a  
5 large number of U.S. and Japanese auto makers that  
6 make cars in Canada.

7           There are a number of other examples that I  
8 could give as well. Also, multi-national auto makers  
9 have stressed their intention to move more and more  
10 toward a global sourcing model. The explicit  
11 objective of such a model is to have a single supplier  
12 serve your need for a particular input on a worldwide  
13 basis.

14           Because the subject foreign producers sell  
15 steel overseas to foreign auto makers with production  
16 facilities in the United States a shift to imported  
17 steel from the subject countries by these auto makers  
18 would be perfectly logical for them. In short the  
19 welcome mat is out to the subject foreign producers in  
20 the U.S. auto industry and everyone familiar with this  
21 industry knows it.

22           I also see that some of the briefs on the  
23 other side say that the U.S. steel producers have  
24 market power vis-à-vis the auto makers. Now, I'm not  
25 an economist and I'm not an antitrust lawyer, but I

1 know how this market really works. The reality is  
2 that sales to the automotive sector are the lifeblood  
3 of U.S. producers like us and we compete with each  
4 other for that business as if it were a life and death  
5 matter because it is.

6 The reality also is that the auto makers  
7 know that and our relationships with them reflect  
8 that. That's why they get the prices that are highly  
9 favorable. That's always been true and remains the  
10 case today. Finally, I see that some of the auto  
11 makers are saying that a decreased willingness of  
12 domestic producers to enter into multi-year contracts  
13 is evidence that the U.S. industry now has market  
14 power.

15 Actually, in some cases as the Trade Press  
16 has reported it is the auto makers themselves that  
17 wanted shorter term contracts, but the more important  
18 point is that our attitude toward multi-year contracts  
19 has been shaped by our recent experience with such  
20 contracts which has not been a happy one.

21 When our raw material costs sky-rocketed our  
22 automotive customers insisted that we adhere to the  
23 low prices specified by the contracts and that is  
24 exactly what we did. It should not be surprising  
25 however that this has made multi-year contracts much



1 less appealing to us than they once were. Thank you.

2 MR. PLATZ: Good afternoon, Commissioners  
3 and staff. My name is Roy J. Platz, and I'm the  
4 Director of Marketing for the flat products division  
5 of Mittal Steel USA. I've worked for the company and  
6 its predecessors for more than 30 years. I began my  
7 career there as a chemist, worked at research, quality  
8 and operating before moving over to the sales and  
9 marketing side of the business.

10 The AD and CVD orders under review today  
11 should be continued. They have helped to restrain  
12 unfair imports from the covered countries and as a  
13 result the industry was able to make some necessary  
14 investments in capacity improvements and improve its  
15 profitability. The orders continue to be very  
16 important to Mittal Steel USA's ability to maintain  
17 profitable operations.

18 Yet if the orders are revoked in all  
19 likelihood we will see significant increased imports  
20 from the covered countries for several reasons.  
21 First, the subject foreign producers are currently  
22 investing in capacity expansions that will add more  
23 than eight million short tons of CORE capacity by  
24 2008.

25 Second, the foreign producers are highly

1 export dependent, yet because producers in many of  
2 their export markets, particularly China, are  
3 investing in large CORE capacity increases themselves  
4 it is likely that as recent import trends show these  
5 third-country markets will not be able to continue to  
6 absorb CORE exports from the covered countries in  
7 future years.

8 Third, the foreign producers have proven  
9 their ability to quickly ship large volumes of CORE  
10 exports and given their established channels of  
11 distribution they are likely to return to the U.S.  
12 market if third-country markets become less open to  
13 their products.

14 Fourth, in light of existing excess global  
15 capacity and falling prices in countries with no or  
16 few trade remedies in place the Commission staff  
17 report shows that prices in the U.S. are generally  
18 higher at the present time. Downward pricing  
19 pressures are already building in the market with the  
20 orders in place.

21 The industry is grappling with historically  
22 high raw material costs that are projected to persist  
23 in the future. At the same time we are rapidly  
24 approaching inventory destocking and the downward  
25 pricing pressure that such destocking has historically

1 imposed on the industry. If the orders are revoked we  
2 are likely to see an even more dramatic decline in  
3 U.S. CORE prices for a number of reasons.

4 First CORE is highly interchangeable  
5 product, so price is a key factor in purchasing  
6 decisions. Certainly as a marketing director I know  
7 firsthand how important price is to our customers.  
8 Second, the foreign producers have demonstrated their  
9 ability and willingness to undersell U.S. product even  
10 with the orders in place.

11 Finally, we are seeing growing imports from  
12 countries outside of the orders like China, India and  
13 Taiwan. These imports not only are generally  
14 increasing price competition in the U.S. market, but  
15 should the orders be revoked they will intensify the  
16 price depressing affects that increased imports from  
17 the covered countries will have.

18 In sum the likelihood of a significant  
19 increase in dumped imports if the orders are revoked,  
20 the inevitable consequence to Mittal and the rest of  
21 the U.S. industry will be material injury within a  
22 reasonably foreseeable time.

23 We will be forced to compete with rising  
24 volumes of unfairly traded imports without the  
25 discipline of the orders in place and the likely

1 result of the situation will be falling shipments,  
2 falling prices, eroding market share, declining  
3 production, declining employment and declining  
4 profits.

5 To avoid this result these orders must be  
6 continued. Thank you for your attention, and I  
7 welcome your questions.

8 MR. BATES: Good morning, Commissioners. My  
9 name is John Bates, and I am the CEO and owner of  
10 Heidtman Steel Products. Heidtman is the largest,  
11 privately held, automotive, flat-rolled service center  
12 network in the United States, with 16 directly owned  
13 or affiliated facilities in Ohio, Michigan, Indiana,  
14 Illinois, and Maryland. We are also co-owners of  
15 National Galvanizing in Monroe, Michigan, a joint  
16 venture with the National Materials.

17 So I'm here today with the perspective of  
18 both a purchaser and a producer of corrosion-resistant  
19 steel, and I would be happy to answer any questions  
20 that you would have. Thank you.

21 MR. KORAJCZYK: Good afternoon, Mr. Chairman  
22 and Members of the Commission. I am Robert Korajczyk.  
23 I'm a professor of finance and a director of the Zell  
24 Center for Risk Research at the Kellogg School of  
25 Management at Northwestern University, where I've

1       taught since 1982.

2                   I've reported my findings in some detail in  
3       a report that has been provided in the domestic  
4       producers' prehearing brief. I will not go over all  
5       of the same ground here. I would welcome any  
6       questions that you have on that material.

7                   MR. LIGHTHIZER: Let the record show that we  
8       have a substantial amount of time left.

9                   CHAIRMAN PEARSON: My compliments to the  
10      representatives of the domestic industry for adhering  
11      strictly to the time allocation.

12                   After considering the possibilities, the  
13      Commission has resolved to break now for lunch, and we  
14      will return at quarter-to-one -- excuse me -- let me  
15      get it right -- quarter-to-two, and we will then begin  
16      the first round of questioning.

17                   We are mindful that Mr. Gerard has to leave  
18      at not later than two-thirty, and so we will attempt  
19      to get our questions to you in that timeframe.

20                   MR. GERARD: Thank you very much, Mr.  
21      Chairman. I'll just let you know, it's not out of a  
22      lack of desire to be here for the whole event, but we,  
23      in fact, have an international union executive board  
24      going on yesterday, today, and tomorrow, and the one  
25      thing I've learned is that if you are the president,

1 and your board is meeting, you should try to be there.

2 CHAIRMAN PEARSON: Yes, I understand.

3 Okay. Very well. We are in recess until  
4 one-forty-five.

5 (Whereupon, at 12:58 p.m., a luncheon recess  
6 was taken.)

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1           I'm here today because the corrosion-  
2 resistant steel industry is important to my district.  
3 It isn't just a matter of dry economic statistics.  
4 The industry has made the lives of my friends and  
5 neighbors better.

6           Nucor produces corrosion-resistant steel at  
7 its mill in Berkeley County, just north of Charleston.  
8 I've told you in the past that Berkeley is one of the  
9 most modern steel mills in the world and its workers,  
10 among the most productive. I'm not sure, though, that  
11 I've explained exactly what the Berkeley mill has  
12 meant for Berkeley County, for the First Congressional  
13 District or for the entire State of South Carolina.

14           According to a recent economic study, Nucor  
15 Steel is responsible, directly and indirectly, for the  
16 creation of 2,662 permanent jobs in Berkeley County  
17 alone. These include not just jobs at the mill itself  
18 but with the companies supplying the mills. These are  
19 good jobs with high wages and solid benefits. They  
20 are exactly the type of jobs that a rural county like  
21 Berkeley needs to become prosperous.

22           Nucor-Berkeley contributes approximately  
23 \$450 million annually to the economy of Berkeley  
24 County, including \$122 million in personal income.  
25 For the State of South Carolina as a whole, the



1 figures were over \$540 million annually in total  
2 economic contributions and 3,184 permanent jobs.

3 Berkeley is not a wealthy county. About 12  
4 percent of the people in the county live below the  
5 poverty level. These aren't just numbers because of  
6 the Berkeley mill. People don't just have jobs; they  
7 have good jobs, the kinds of jobs that you can afford  
8 to own a home instead of renting, send a child to  
9 college, care for the aging parents, and put aside  
10 something for retirement.

11 The antidumping and countervailing duty laws  
12 do not exist to serve some theoretical principle of  
13 economics. Their purpose is to ensure that American  
14 workers are not put at a competitive disadvantage by  
15 foreign competitors who violate the rules of the trade  
16 that the international community has agreed upon.

17 The Commerce Department has determined that  
18 if these orders are revoked, the countries subject to  
19 this investigation are likely to resume exporting  
20 dumped and subsidized steel to the United States.

21 These are behaviors that the international  
22 community as a whole has condemned. These are  
23 behaviors that hurt the United States, U.S. companies,  
24 U.S. workers, and their communities, including  
25 Berkeley County.

1                   Nucor Steel-Berkeley exemplifies what is  
2 best in the domestic corrosion-resistant steel  
3 industry in the American economy. Nucor has spent  
4 hundreds of millions of dollars to build and run one  
5 of the most efficient steel mills in the world. My  
6 friends who work at the Berkeley mill tell me that  
7 every day they try to figure out how to become more  
8 productive, how to make better steel using fewer  
9 resources.

10                   It's not just management that does this.  
11 The production worker, down to the newest hire, had  
12 made it their mission not to be just the best in the  
13 world but to get better every day. They cannot do  
14 this if they are exposed to dumped and subsidized  
15 imports. The domestic industry has done its job of  
16 becoming more efficient and productive than ever.

17                   Mittal Steel USA is another constituent  
18 company involved in these sunset reviews. I would  
19 like to take a minute to mention Mittal's importance  
20 to our national economy, as well as to that of my own  
21 district. Mittal Steel produces both corrosion-  
22 resistant steel and cut-to-length plates in eight  
23 states and directly employs over 17,000 people in the  
24 production of these imported products.

25                   While Mittal Steel does not produce either

1 product in South Carolina, it produces wire rods at  
2 the Georgetown facility and directly employs 326  
3 people. I am proud that these hard-working men and  
4 women I am now honored to have Mittal Steel in my  
5 district. I hope the relationship I have with Mittal  
6 Steel and Nucor Steel is one that will last a long  
7 time. To that end, it is virtually important that we  
8 continue to maintain this country's trade laws to  
9 limit the harmful effects of unfair trade and to  
10 ensure a level playing field for our domestic  
11 manufacturers.

12 As a public servant, you and I owe it to  
13 them to do our job while making sure that the trade  
14 laws that protect their jobs and communities from  
15 unfair competition are fully enforced.

16 I thank you very much for this opportunity  
17 to testify before you today.

18 CHAIRMAN PEARSON: Thank you, Congressman.  
19 Are there any questions for Representative  
20 Brown?

21 (No response.)

22 CHAIRMAN PEARSON: Thank you very much.

23 MR. BROWN: My pleasure. Thank you.

24 CHAIRMAN PEARSON: Before moving to the  
25 questioning, let me just mention that because we have

1 such a large number of witnesses here today, please  
2 try to remember to identify yourself each time that  
3 you respond. That helps the court reporter. And  
4 because we do have some strong views on both sides of  
5 this issue, let's be mindful to treat with full  
6 respect the people, even with whom we might disagree,  
7 okay, so that we maintain an appropriate level of  
8 comity here today.

9 Commissioner Koplan, would you begin the  
10 questioning?

11 COMMISSIONER KOPLAN: Thank you, Mr.  
12 Chairman. I want to thank the witnesses for their  
13 testimony thus far, and I look forward to your answers  
14 to our questions.

15 I'm going to begin with a question for four  
16 of you: Mr. Schorsch, Mr. Goodish, Mr. DiMicco, and  
17 Mr. Nolan. You argue that the domestic industry is  
18 only marginally profitable, not covering its cost of  
19 capital and not generating sufficient returns to  
20 justify investment in new capacity. Some of that was  
21 actually discussed by you all this morning. I  
22 remember Mr. Schorsch touched on it.

23 For example, the discussion that I looked at  
24 before the hearing was in U.S. Steel's brief at page  
25 84 and Nucor/SDI's brief at page 55; my question is,

1       how do you explain new lines started or added by  
2       Winner Steel in 2005, by Steelscape, Mittal and Nucor  
3       in 2006, and Sorevco, a new company, beginning  
4       construction of a new, \$880 million mill in 2005,  
5       which is expected to start up in 2007, given the  
6       current conditions that you have described? Who would  
7       like to begin?

8                 MR. SCHORSCH: I can maybe begin. This is  
9       Lou Schorsch from Mittal Steel.

10                COMMISSIONER KOPLAN: Thank you.

11                MR. SCHORSCH: Any time you're making an  
12       investment decision, obviously, you're thinking about,  
13       in an uncertain environment, what the future is likely  
14       to hold, and we go into these kinds of investments,  
15       and, in our case, the one that is an increase in  
16       corrosion-resistant capacity is at our Cleveland  
17       facility. That's one of our most productive  
18       facilities. We had the opportunity to convert an  
19       existing line at a cost of about \$80 million versus a  
20       brand-new line would be about probably 180 to \$200  
21       million for that quality of line, so it was an  
22       attractive investment on that basis.

23                But you're still making projections,  
24       assumptions, about the prospects for the marketplace  
25       going forward. So, in that case, we felt they are

1 adequate enough to justify that incremental, strategic  
2 investment, but I would also say our company has a  
3 depreciation base of about 330 to \$350 million a year,  
4 and we basically are reinvesting at that level.

5 The investment I just mentioned, which,  
6 again, is over probably a three-year period, the total  
7 investment of \$80 million, is, I'll say, frankly, the  
8 sole, or certainly by far, the major strategic  
9 investment we're making. Every other investment goes  
10 towards maintaining the facilities, frankly,  
11 upgrading, doing some repairs that weren't done during  
12 the crisis period for the industry.

13 So, basically, we're reinvesting at a kind  
14 of hold-steady level, with the exceptions of the  
15 investment like I just described, which, for a company  
16 to be saying the strategic portion of its investment  
17 portfolio is \$80 million over three years when you're  
18 spending \$330 million, more or less, in total just to  
19 cover depreciation; that's still not the sign of an  
20 industry that is strongly confident about its future  
21 prospects, in my view.

22 COMMISSIONER KOPLAN: Thank you. That's  
23 helpful. I appreciate it. Who is next? Mr. DiMicco?

24 MR. DIMICCO: Dan DiMicco, Nucor. Good  
25 question, Commissioner, good question, because --

1                   COMMISSIONER KOPLAN: Now you've got me  
2 worried.

3                   MR. DIMICCO: -- it gets to the heart of the  
4 matter. We make our investment decisions based upon  
5 the long term. We make our investment decisions based  
6 upon there being a rule of law. We make our  
7 investment decisions based upon the fact that we  
8 believe that fair trade is here to stay and that we  
9 will get the support that we need, whether it be from  
10 Republican or Democrat administration, the ITC, to  
11 enforce the laws and rules that are on the books, WTO  
12 compliant.

13                   We believe that that will happen. If we  
14 didn't believe that, we would divest ourselves of our  
15 entire steel assets. So when we make an investment  
16 like this, which, by the way, is one of the few  
17 greenfield investments we've made in the last six  
18 years -- most of our investments and growth have been  
19 internal or through acquisitions of companies that  
20 were in bankruptcy or in difficult times.

21                   But we wouldn't even be in the business  
22 we're in today if we didn't believe that we could make  
23 a case to allow for fair trade to take place, and it's  
24 made in light of the fact that we believe that the ITC  
25 will uphold duties like this on countries that have

1 abused their right to sell their product in our  
2 market. We have to believe that because if we didn't  
3 believe that, then we would not be in the steel  
4 business, period, whether it be a new \$500,000-ton-a-  
5 year galvanizing line or the 24 million tons of steel  
6 production that we have today.

7 COMMISSIONER KOPLAN: Thank you. Mr.  
8 Goodish?

9 MR. GOODISH: Commissioner Koplan, I agree  
10 the comments that have been made both by Lou and Dan.  
11 Any investment we would make in galvanized or  
12 corrosion-resistant product, we would first do a  
13 market study, and that market study would be based on  
14 what we see happening in the economy, and it does  
15 assume that imports coming into the country would be  
16 fairly traded, and based on those facts, we would make  
17 an investment in additional corrosion-resistant  
18 facilities.

19 COMMISSIONER KOPLAN: Thank you. Mr. Nolan?

20 MR. NOLAN: Commissioner Koplan, good  
21 afternoon. This is John Nolan with Steel Dynamics.

22 We're still a two-and-a-half -- maybe  
23 pushing the envelope later this year or next year --  
24 to 3 million-ton producer, so we're a little bit more  
25 conservative. We made our last Cap-ex decision on



1 coated products -- I should say actually corrosion-  
2 resistant steels -- back in 1996. It's been about a  
3 decade.

4 In 2003, we had an opportunity to make a  
5 defensive purchase of a facility in Jeffersonville,  
6 Indiana. We did that. That has played very well for  
7 us, but we take the view that it's a better prospect  
8 at the moment for us to look even more forward into  
9 the value chain, so to speak, and we're adding certain  
10 capabilities to Jeffersonville that will expand our  
11 market presence, both on alternative-coating of pure  
12 zinc galv. aluminum and paint.

13 So I will tell you that we don't have an  
14 appetite at the moment for additional coating  
15 capacity, and I'm at a loss to explain the Cap-ex  
16 decisions by Winner and others, Commissioner.

17 COMMISSIONER KOPLAN: Thank you. I thank  
18 each of you for those answers. I'm going to stay with  
19 you with my next question, the group of you, and this  
20 one is on capacity utilization.

21 Capacity utilization for the domestic  
22 industry, and I'm referring to a public staff report,  
23 Table CORE 3-2 at page 3 of the CORE chapter, ranged,  
24 during the period of review, from a high of 84.7  
25 percent in 2004 to a low of 79.5 percent in 2005.

1           This would indicate that the domestic  
2 industry has additional capacity to produce corrosion-  
3 resistant steel, but why did several domestic  
4 producers report having refused, declined, or been  
5 able to supply corrosion-resistant steel since 2000,  
6 and 23 of 31 responding purchasers reported supply  
7 problems, such as being placed on allocation or  
8 controlled order entry, from early 2004 to early-to-  
9 mid-2005, with some reporting shortages into 2006?  
10 I'm referring to page 5 of that same chapter. I would  
11 like to hear from each of you on this question as  
12 well.

13           Mr. Schorsch, should I start with you again?

14           MR. SCHORSCH: Our process, and this may be  
15 a little bit different from Dan's process, for  
16 example, or John Nolan's process, as an integrated  
17 plant, we've got, by the time I get to coated-steel  
18 products, it's probably a dozen different process  
19 steps that we have to go through, and there may be  
20 bottlenecks at different stages in that process.

21           So capacity; I don't want to say that it's  
22 an arbitrary number, by any means, but, again, you  
23 have to be careful as you look at that entire  
24 integrated root what stage in the process you're  
25 looking at. We would typically look, as the core,

1 kind of bottleneck for our operations, if you will, at  
2 the steel-making or slab-making operations, and I  
3 think we've been operating at a higher percentage in  
4 that stage of the process than what you described.

5 I turn to the issue of availability of  
6 material and supply constraints. Obviously, I don't  
7 know what's happened with competitors and so on, but  
8 I'm almost baffled by the question. I think we  
9 certainly had issues in 2004 with supply constraints,  
10 difficulty of obtaining raw materials. On our part,  
11 we work with many customers to deal with that issue  
12 and provide them with materials. I don't recall any  
13 conversations inside our company where we had to say,  
14 we have two customers, and we have to choose between  
15 the two.

16 COMMISSIONER KOPLAN: Thank you. Mr.  
17 DiMicco? Excuse me.

18 Mr. Chairman, can I get the final responses  
19 to the question? Thanks.

20 Mr. DiMicco?

21 MR. DIMICCO: I don't recall us turning away  
22 business unless we couldn't come to an agreement on  
23 price with some of our customers. There were periods  
24 of time where there were outages at some of the plants  
25 that may have created short-term supply issues.

1 Sometimes those supply issues are not the steel  
2 producers' issues, the processors and the service  
3 centers and how they have ordered steel and didn't get  
4 supply from where they thought they might get it from.

5 As an example, some imports didn't come in  
6 on time, so they tried to move to somebody else. They  
7 have already got their schedule full; they can't do  
8 anything. There was a period of time when we were  
9 pretty well booked out on galvanized product, but,  
10 unfortunately, that is not the case today, going  
11 forward into 2007.

12 That's really all I have to say on that.

13 COMMISSIONER KOPLAN: Thank you. Mr.  
14 Goodish?

15 MR. GOODISH: Commissioner, if I remember  
16 correctly, in 2005, the service center industry had  
17 reached a height of about 10 million tons of flat-  
18 rolled inventory and essentially stopped buying. So  
19 some of the reactions that you're seeing, the 84 to 79  
20 percent, is strictly a matter of adjusting to the  
21 marketplace. The orders don't come in on a mill. We  
22 don't run galvanizing lines or any steel-producing  
23 facility if we don't have an order.

24 That would show that, over time, you would see  
25 the 84 or 79 percent period of time.

1           In late 2005, we were building a new blast  
2 furnace for about \$380 million In order to be able to  
3 service our customers. We did have some slight times  
4 when we had to juggle orders around to prioritize  
5 automotive material in our facilities, but at no time  
6 did we shut an automotive customer down.

7           We did have a case where we had a customer  
8 come to us in November and significantly increase the  
9 order for electro-galvanized product that they wanted  
10 delivered in January. We made those tons in January  
11 and February, and in March they told us that they  
12 didn't need them.

13           So we have had those kinds of problems, but  
14 other than maintenance outages that we may have that  
15 would be of short duration, we generally manage to  
16 move product around. We've had no shortages of  
17 product. But the utilization rate is being driven  
18 more by service center inventories than anything else.

19           COMMISSIONER KOPLAN: Thank you. Mr. Nolan?

20           MR. NOLAN: Commissioner Koplan, John Nolan,  
21 Steel Dynamics. To the best of my recollection,  
22 Commissioner, we ran at capacity in 2004. In fact,  
23 I'm reasonably sure we set production records for most  
24 of that year on all three coating lines. If we found  
25 ourselves in a situation where we turned someone away,

1 it was a consequence of the order book basically being  
2 as full as we could manage at that time.

3 In '05, for the most part, I think we were  
4 running very close to capacity.

5 COMMISSIONER KOPLAN: Thank you.

6 My time has expired --

7 MR. DIMICCO: One quick point. Dan DiMicco.  
8 Hurricane Katrina did put a crimp in our hydrogen  
9 supply for our industry, which is necessary to do your  
10 cold rolling and annealing and to provide product to  
11 your galvanizing facilities, and there may have been  
12 some issues there among some of the producers because  
13 the largest hydrogen plant in the country was down in  
14 New Orleans, and it was shut down because of the  
15 hurricane. We all scrambled like crazy to get  
16 hydrogen supply, but that might be another instance of  
17 where there were some short-term situations.

18 COMMISSIONER KOPLAN: Thank you for that.

19 MR. NOLAN: Commissioner, this is John Nolan  
20 again.

21 COMMISSIONER KOPLAN: You're killing me up  
22 here right now with my colleagues. I heard that.

23 Mr. Chairman, thank you very much. I'll do  
24 better on my next round.

25 CHAIRMAN PEARSON: I'll take you at your

1 word.

2 Commissioner Okun?

3 COMMISSIONER OKUN: Thank you, Mr. Chairman,  
4 and I join my colleagues in welcoming all of you here  
5 this morning and this afternoon. I appreciate your  
6 willingness to take the time to be with us, and if  
7 there are employees, steelworkers, in the audience, I  
8 welcome them as well and hope that they find the  
9 hearings useful, to hear how we do our deliberations.

10 I was interested in the response that  
11 producers gave to Commissioner Koplan with respect to  
12 the capacity expansions that are being contemplated or  
13 that have been put in place, and I did want to note, I  
14 understand that the producers have now submitted some  
15 business plans, which we had requested, and I very  
16 much appreciate the effort you've gone to do that.  
17 And I've had a chance to review some of them, not  
18 everything yet.

19 So, with respect to the expansion plans, Mr.  
20 Goodish, I heard you say in your response to  
21 Commissioner Koplan that before U.S. Steel would  
22 undertake any type of expansion, they would do a  
23 market study. So my request would be, if there is any  
24 other information that hasn't been submitted that  
25 relates to market studies that were done relating to

1 these expansion plans, I would very much like to have  
2 them on the record.

3 MR. GOODISH: Commissioner, we'll be glad to  
4 supply that. Our expansion is in Kosice, Slovakia,  
5 and we do have a market study for that.

6 COMMISSIONER OKUN: Right. You made me  
7 think, though, that I assume everyone who does an  
8 expansion plan would do that. Why would you invest  
9 all of this money if you didn't do a plan?

10 So, to the extent that the plans I have  
11 reviewed so far that have been submitted, and, again,  
12 I haven't had a chance to go through everything  
13 because of when they were submitted, a lot relate to  
14 past events or are limited to 2006. So if there is  
15 anything else that can be supplied with respect to how  
16 you all are looking at your business going forward, I  
17 would very much appreciate it.

18 I have found, in these sunset reviews, as  
19 we've gone through time here, that we're being asked  
20 to look forward and determine what the impact would be  
21 of these subject imports, but you are much better  
22 situated to have looked at the same data that are  
23 being submitted to us and to do an analysis of it. So  
24 if there is anything that you can help us with any  
25 further, I would greatly appreciate it and will look



1 forward to reviewing that.

2 Let me ask, just to put it in perspective  
3 here, with regard to capacity, I noted, when I was  
4 reading the Mittal brief, at page 27, they said that  
5 "the domestic industry had 5.3 million tons of excess  
6 core capacity in 2005." It went on, then, to talk  
7 about "the domestic industry is currently investing in  
8 additions to their core capacity," which we've just  
9 had a chance to hear about.

10 Reading the U.S. Steel brief, at page 2,  
11 describing the subject producers, there is a quote in  
12 there that says that the subject producers "now have  
13 excess capacity and inventories of nearly --" and the  
14 figure is BPI. So I can't state it in public, but I  
15 would like, for post-hearing -- well, what I can say  
16 here publicly, and I understand from staff, is that  
17 the amount that's in the brief about the excess  
18 capacity in subject countries does not differ in large  
19 amount from the figure of the domestic industry.

20 The U.S. industry has 5.3 million tons of  
21 excess capacity, as noted in the public version of the  
22 staff report, but plans to increase its capacity to  
23 meet demand. Why should I find that the total level  
24 of subject producer excess capacities in inventories  
25 will be significant? Do you understand the question?

1           There is capacity. I'll start with you, Mr.  
2 Schorsch, because it's your brief. You talked about  
3 there is excess capacity in the market, but there are  
4 expansion plans, either to meet increased demand, as I  
5 think we've talked about, future demand, or to replace  
6 obsolete capacity.

7           As I look around the world, and I'm being  
8 asked to say, all of this excess capacity that exists  
9 in all of these countries is all going to come here,  
10 and it's all excess, and it's all going to be coming,  
11 should I assume that when I look at the U.S. market,  
12 where you've had some trouble supplying, and you have  
13 a lot of excess capacity? More important to subject  
14 producers? I should be more focused on their number?

15           MR. SCHORSCH: I'm not sure I fully  
16 understand the question. Maybe it's a complicated  
17 one, but, again, I would say, I don't believe there  
18 really were these supply issues that people have  
19 talked about, and perhaps that will come up again.

20           In terms of the capacity expansion, we had  
21 an opportunity, at a relatively low cost, to upgrade a  
22 facility, or to convert a facility, at one of our  
23 operations -- it's a very efficient operation for  
24 us -- to a galvanized facility that can make the  
25 highest-standard, galvanized product for the

1 automotive market, and, in particular, we're right now  
2 at the last stage in the investment, what's called a  
3 galvanneal furnace, which is the kind of material that  
4 the Toyotas and Hondas and Nissans of the world use  
5 which is not typically used by domestic suppliers.

6 So we're looking there and saying we see  
7 some opportunity at a low cost to establish capacity,  
8 new, very competitive capacity, for that segment of  
9 the marketplace that's growing. On the other hand, we  
10 had substantial excess capacity, for example, in  
11 electro-galvanized product, which is a somewhat  
12 different product that's used primarily by Ford and  
13 GM.

14 So I think a lot of the investment in our  
15 case is to look at some combination, as you suggest,  
16 of a market development but still taking bets about  
17 how that market is likely to evolve, but then also  
18 looking at a lot of that excess capacity may not be  
19 suited for making those products. They might be lines  
20 that were built in the 1950s, even, in some case.  
21 They might be suitable for kind of low-end  
22 construction applications but not suitable for broader  
23 market applications.

24 I think, if we didn't have these rulings,  
25 you wouldn't have this kind of investment, and I think

1 this is the kind of investment that we should want to  
2 have and that the Commission should be seeking to  
3 encourage through the application of these sorts of  
4 orders.

5 COMMISSIONER OKUN: And maybe this would be  
6 a good time, then, to ask a question about -- one of  
7 the issues that Respondents have raised is the  
8 capacity utilization numbers reported by the industry  
9 as a whole are artificially low and impacted by the  
10 fact that some of these lines, the electrolytic lines,  
11 are switching over to hot dip and that that is  
12 affecting the capacity numbers. I would like the  
13 response of the panel on that.

14 MR. SCHORSCH: Let me take that one because  
15 I just checked the number this morning. I think we  
16 had over, for electro-galvanized material, which  
17 overwhelmingly is used for the automotive market so  
18 it's very relevant to some of the discussions you'll  
19 have later on this afternoon, our estimate is that  
20 there's over 4 million tons of capacity for that  
21 product in this marketplace, and, by the way,  
22 essentially all of that capacity was built within the  
23 last 15 years, so it's relatively new capacity.

24 Our company, when I was running Ispat  
25 Inland, we had one line up, and it was a joint venture

1 line with Nippon Steel. The operating rate was below  
2 70 percent. We had, as Mittal Steel, two lines, one  
3 we shared with AK. The operating rate last year, when  
4 we decided finally we can't support it at that line,  
5 was about 15 percent. The demand for that product is  
6 probably about 2.8 million tons a year, and, again,  
7 it's in large part because of dynamics in the  
8 automotive market, who uses that product versus other  
9 product, what automotive companies are growing and  
10 which ones aren't.

11 But, again, over 4 million tons of new  
12 capacity for electro-galvanized product; demand about  
13 2.8. So this has been a very ugly product for us, as  
14 those market dynamics have shifted.

15 COMMISSIONER OKUN: Yes. Mr. Goodish?

16 MR. GOODISH: Commissioner, we have a couple  
17 of electro-galvanizing lines. We have one at our  
18 Great Lakes facility in Ecores, Michigan. We have a  
19 joint venture line, Dofasco Double Eagle steel  
20 coating, which is a joint venture with Servistal, and  
21 we have one in our Gary, Indiana, plant.

22 From time to time throughout a year, those  
23 facilities are down. It's not a matter of us  
24 switching product from an EGL product to a hot-dipped  
25 galvanized. We produce what our customers want.

1           Some of the variability that you're seeing;  
2           the way we get an order is a customer gives us an  
3           automotive build. Based on that automotive build, we  
4           know what parts we have. We back into the number of  
5           tons we need and when we need to deliver it into  
6           inventory. In the case of the automotive guys, we  
7           produce in the inventories -- we have minimum  
8           inventories that we have to meet. We get rated  
9           against that.

10           So when you see fluctuations in utilization  
11           of the lines, it's a matter of how they are giving us  
12           the forecasting. If you looked at the inventories we  
13           have, you would find, in some cases, we have excess  
14           inventories because they gave us a production  
15           schedule, they were not selling the cars that they had  
16           expected to sell, they cut back the production  
17           schedules, and, in some cases, didn't tell us, or tell  
18           us two or three months after the fact, so that we now  
19           have inventory.

20           Some of the shortages you're talking about  
21           can come about by the same way. I now have  
22           overproduced on one part of a particular vehicle.  
23           Another vehicle is selling. They have not come in and  
24           told us that that's happening, and they have access to  
25           our records, so they can see this on their own. They

1 have not come back in and told us that we need to pull  
2 tons away from this one and move it over here.

3 All of this stuff is recipe specific. It's  
4 like baking a cake. There is a specification that we  
5 produce to, there is a specification we roll to, and  
6 that's what you're seeing. We can get you the exact  
7 capacity numbers we have on EGL product and how  
8 utilized those lines have been in the last year or the  
9 last five-year period of time.

10 COMMISSIONER OKUN: Mr. Hecht, you're  
11 jumping up there back there.

12 MR. HECHT: Yes, just a couple of comments.

13 One, as I understand their argument, it was  
14 that some of this EGL capacity may not be as relevant,  
15 which I found odd because my understanding is that  
16 some of the auto guys have publicly said recently,  
17 have made complaints about outages on EGL lines. They  
18 seem to be concerned about that. You might ask them  
19 about that. It didn't seem to fit with the story  
20 you're hearing about what capacity is or is not  
21 outdated.

22 I guess, to go back to your original point  
23 in terms of comparing excess capacity here to abroad,  
24 I would question the premise of the question in the  
25 sense that I don't think anybody here has said that we

1 had shortages despite having excess capacity.

2 As you know, in 2004, and you've heard in  
3 other cases, that was a pretty unusual year worldwide  
4 for steel. There were some very unexpected things  
5 that happened, and there were some difficulties in  
6 supply globally, but that has nothing to do, I would  
7 suggest, with what the true operating rates are in  
8 terms of why you should look at their excess capacity  
9 because that's what the statute directs you to do, and  
10 I don't think you have any evidence on the record to  
11 suggest why they wouldn't use that capacity to ship  
12 here.

13 One final point is that we've also made the  
14 case that they would ship here because of high prices,  
15 regardless of their capacity-utilization level.

16 COMMISSIONER OKUN: I'll have a chance to  
17 come back on that. Thank you for those points.

18 Thank you, Mr. Chairman.

19 CHAIRMAN PEARSON: Commissioner Lane?

20 COMMISSIONER LANE: Mr. Gerard, I would like  
21 to start and just make a comment that I understand  
22 that you have to leave early, and I certainly  
23 understand the importance of your leaving early for  
24 the meeting that you have to go to, but I would like  
25 to observe that, after your meeting, you can come back



1 here because we will probably still be here.

2 Okay. It was a good try on my part. Let me  
3 start with Mr. Lighthizer.

4 CHAIRMAN PEARSON: Commissioner Lane, I am  
5 advised that there is at least one question that would  
6 be directed to Mr. Gerard. Would it be possible to  
7 stand aside and allow that question to go forward?

8 COMMISSIONER LANE: Yes, sir.

9 CHAIRMAN PEARSON: Madam Vice Chairman.

10 VICE CHAIRMAN ARANOFF: Mr. Gerard, I didn't  
11 want to lose the opportunity to ask you this question  
12 before you need to leave.

13 You testified earlier this morning about the  
14 way that the VEBAs that you've negotiated work, and  
15 there were a few aspects of that that I wanted to ask  
16 you to clarify.

17 MR. GERARD: Okay.

18 VICE CHAIRMAN ARANOFF: I had heard or read,  
19 at various points in the record and in the testimony  
20 this morning, that the amount of contributions that  
21 the companies make to these depend either on the price  
22 of the product or on the profitability of the company,  
23 or somewhere I think I read overtime hours. Maybe  
24 those are all part of one formula. So the first part  
25 of the question is, if you could just explain exactly

1 what it is that governs what goes in --?

2 MR. GERARD: There's three different ways  
3 that we access financial resources from the industry.  
4 The Voluntary Employee Beneficiary Association, or the  
5 "VEBAs," as we call them, are based on an accelerating  
6 percentage of the average selling price.

7 So I used that example, if I was selling  
8 some steel for a dollar, you would get a small  
9 percentage of that that would go to the VEBA, making  
10 the assumption that, at that selling price, the  
11 industry is not doing very much or might even be  
12 losing money. As the selling price gets higher, the  
13 percentage that comes off gets higher. So if we were  
14 selling steel at three, we might get 25 percent. So  
15 the higher the price, the bigger the slice that goes  
16 on average selling price to the VEBA.

17 Then we have compensation that goes to our  
18 active members that's also based on profit sharing on  
19 a quarterly basis and an incentive program that is  
20 slightly different between Mittal, U.S. Steel, and AK,  
21 but a profit-sharing basis so that there is a wage, a  
22 profit, and for the retirees, a slice of pretax  
23 earnings that goes to the VEBA based on average  
24 selling price.

25 And the reason that it's such a huge issue

1 for us is that, and we've done the same thing in the  
2 round of collective bargaining when we changed the  
3 whole workplace relationship, we've based it on  
4 assuming sort of our own market study of the level of  
5 stability and what we could anticipate based on it.

6 I make the point that imports into the  
7 United States today are almost at the same level that  
8 they were at the height of the crisis that destroyed  
9 50 companies, of which we saved maybe 17, between us  
10 sitting around the table.

11 So import penetration is as high as it ever  
12 was. We based our ability to negotiate new collective  
13 agreements on what we thought were the projections  
14 going to how much we would produce and what the level  
15 of imports would be. So if we had an import surge in  
16 corrosion-resistant that really acted again like a  
17 tsunami on prices, the level of contribution going to  
18 these VEBAs could evaporate, and those people that I  
19 had come here today, most of them rely on those VEBAs  
20 to get any level of health care now that was wiped  
21 out.

22 I pay credit to the industry because they  
23 are all providing this to employees that were not  
24 their employees. When they bought these companies,  
25 they negotiated with us to provide this benefit to

1 people that, as a legal matter, were never their  
2 employees. So we've got a lot at stake, and those  
3 people in the back of the room have a lot at stake.

4 VICE CHAIRMAN ARANOFF: I appreciate that  
5 explanation. I'm just interested to note that because  
6 the contribution formula is based on prices, and  
7 prices can sometimes be high because they are cost  
8 driven and may not reflect a certain level of  
9 profitability.

10 MR. GERARD: They have cried about that. I  
11 understand that.

12 VICE CHAIRMAN ARANOFF: You outbargained  
13 them on that point.

14 MR. GERARD: Hey, we've got to do this  
15 again, so, you know.

16 VICE CHAIRMAN ARANOFF: Your secret is safe  
17 with me.

18 MR. GERARD: Okay.

19 VICE CHAIRMAN ARANOFF: Thank you so much  
20 for your time this afternoon.

21 MR. GERARD: Thank you.

22 VICE CHAIRMAN ARANOFF: And thank you to my  
23 colleagues for their indulgence.

24 CHAIRMAN PEARSON: Thank you. Commissioner  
25 Hillman?

1                   COMMISSIONER HILLMAN: Thank you, Mr.  
2 Chairman, and I thank my colleagues as well.

3                   Mr. Gerard, if I could very quickly, before  
4 you leave, because we are going to hear a lot from the  
5 Respondents about generally these issues of labor  
6 costs and how much labor productivity has gone up and  
7 what that has done in terms of where it leaves the  
8 industry in terms of being in a vulnerable state.

9                   So I guess my question to you is, if we look  
10 at the numbers, it's pretty dramatic. We went from  
11 somewhere under 400 tons of production per 1,000 man  
12 hours all the way up to somewhere over 700 tons per  
13 thousand hours of work. So we've seen this huge  
14 change in labor productivity. You've seen almost a  
15 50-percent reduction in the workforce in this product  
16 area, and yet no diminution in the output.

17                   Can it continue? My question is, where do  
18 you see it going forward? Are there huge, additional  
19 labor-productivity gains that are on the near-term  
20 horizon?

21                   MR. GERARD: We do it a little slightly  
22 different than you. We do it in man hours per ton as  
23 opposed to -- but we're down to a level now in some  
24 facilities -- Lou says, in the Cleveland facility --  
25 we're down to a level of man hours per ton that

1 investments in modernization and more investments and  
2 continued reorganization of the workplace will have, I  
3 think, an ability to reduce man hours per ton some  
4 more, but it will be minimal because once you get down  
5 to 1.1 man hours per ton, a 10 percent reduction  
6 brings you to .98, you know.

7 We've gotten, I think, people sitting up  
8 here with me that are represented by our union, we've  
9 gotten the man hours per ton down almost lower than  
10 anywhere else in the world. Now, we can get that down  
11 some more when they are making the kinds of  
12 investments they are talking about and modernization.  
13 There's things we can do to improve the process,  
14 improve the quality, produce a few more tons, but it  
15 will be incremental.

16 John Goodish could tell you, not very long  
17 ago, we were at eight to nine man hours per ton, and  
18 we thought we had hit a home run when we got down to  
19 four. When we were starting the last crisis, we were  
20 in a lot of places at 3.2, and we were the best in the  
21 world. Now we're down in a lot of places at 1.1. So  
22 to get much below that is going to be very  
23 incremental.

24 COMMISSIONER HILLMAN: I appreciate that  
25 response. Thank you.

1           CHAIRMAN PEARSON: Mr. Gerard, I keep being  
2 impressed by how popular you are. Hang on just a  
3 moment for a question from Commissioner Koplan.

4           COMMISSIONER KOPLAN: Thank you. Thank you,  
5 Mr. Chairman. I've got two for you, but they're for  
6 the post-hearing, so if I can just get them on the  
7 record for you --

8           MR. GERARD: Sure.

9           COMMISSIONER KOPLAN: -- and then you can do  
10 it in the post-hearing brief.

11           First, between now and 2008, if the USW will  
12 be involved in any new negotiations or agreements with  
13 U.S. producers of corrosion-resistant steel, would you  
14 provide, in the post-hearing brief, a list of the  
15 companies with which negotiations are due to take  
16 place and, taking into account past negotiations with  
17 those companies, predict as best you can what effect,  
18 if any, those negotiations will have on their bottom  
19 line and on jobs. All you have to do is, yes, you'll  
20 do that. Will you do that?

21           MR. GERARD: Yes, I'll do that. I was  
22 hoping that you would ask what effect removing these  
23 orders would have on the negotiations. I could to  
24 that, too.

25           COMMISSIONER KOPLAN: You can do that post-

1 hearing without my asking you the question.

2 All right. Here is the second one. As we  
3 all know, recently, each of the Big Three automakers  
4 announced significant production cuts for the last  
5 quarter of 2006 and 2007, with Ford announcing the  
6 steepest reductions. What is your best estimate of  
7 how this will impact corrosion-resistant steel jobs  
8 for your USW workers between now and 2008? If you  
9 would do that for the post-hearing.

10 MR. GERARD: We'll do that as well.

11 COMMISSIONER KOPLAN: Thank you very much.  
12 Thank you, Mr. Chairman.

13 CHAIRMAN PEARSON: Any other questions for  
14 Mr. Gerard?

15 (No response.)

16 CHAIRMAN PEARSON: Thank you, Mr. Gerard,  
17 for being here. We appreciate your contributions.  
18 Have a great flight to Houston.

19 Madam Secretary, I suggest that we charge  
20 that time for the discussion with Mr. Gerard to the  
21 Commission as a whole and that we return now to  
22 Commissioner Lane, restart the clock, and allow her to  
23 begin her questioning. Commissioner Lane.

24 COMMISSIONER LANE: Gosh, I hope I can  
25 remember what I was going to ask now. Mr. Lighthizer,



1 you probably were hoping I had forgotten who I was  
2 going to ask.

3 In your chart, and this question is also for  
4 Mr. Gant because he referred to it in his testimony  
5 also, you talked about world prices for this product  
6 and that there were higher prices of the product in  
7 this country than other markets, and I would like for  
8 you to provide backup data for that assertion, if you  
9 can, in the post-hearing.

10 MR. LIGHTHIZER: Absolutely, Commissioner.  
11 We'll be happy to do that. Basically, what we have in  
12 Chart No. 9 is information. The source is given  
13 there, and we'll provide more backup on it.

14 What we've demonstrated here is that export  
15 markets for these countries that are subject imports,  
16 their prices are lower than our prices. If you look  
17 at where some of these countries operate themselves --  
18 one is, for example, the Japanese. The Japanese  
19 automobile manufacturers; they pay as much or more as  
20 we do for steel in Japan, but their export prices are  
21 lower than our prices.

22 So when it comes to the competitiveness of  
23 U.S. automobile companies, first is Japanese or German  
24 automobile companies. They are actually not having  
25 any anticompetitive effect from our prices because

1 they are paying about the same price. But when it  
2 comes to where they are shipping their steel from  
3 those countries in exports, it's at a lower price and  
4 a lower price in the U.S.

5 So it's an odd circumstance where really  
6 there is a huge incentive for them to ship here, but  
7 really their own auto companies, in terms of their own  
8 domestic auto manufacturing, really don't have any  
9 kind of advantage over the U.S. manufacturers.

10 But we'll be happy to supply that  
11 information, Commissioner.

12 COMMISSIONER LANE: Okay. Thank you. Now,  
13 sticking with you, Mr. Lighthizer, page 18 of your  
14 chart or of your slides, and I appreciate this exhibit  
15 because we've heard lots of different facts today, and  
16 obviously this is a very complex case, and people have  
17 strong opinions on both sides of the issue.

18 Now, as I understand it, and this is taken  
19 from Congressman Visclosky's testimony, he said that  
20 in a \$27,800 automobile, \$473.62 of that is this  
21 product. I would like to know, of that amount, \$473,  
22 how much can you attribute to the effect of these  
23 orders?

24 MR. LIGHTHIZER: Let me say, first of all,  
25 that there are some tiny differences between --

1 everybody agrees there is about a half a ton in  
2 corrosion-resistant steel in the average car, and  
3 there is some argument about whether the average price  
4 should be the 728, which we took out of the staff  
5 report -- Congressman Visclosky had a price that was  
6 probably slightly higher than ours.

7           The net of it, given the 5.2 percent means  
8 that, maybe in his calculations, instead of it being  
9 \$19, it's \$23, in which case you actually could buy  
10 this entire pack of Christmas trees, where, in our  
11 analysis, you could not buy it.

12           So you're going to hear some back and forth,  
13 but I just assure you that it's within a couple of  
14 dollars.

15           In terms of making some calculation of what  
16 the value of these orders are, that's a more difficult  
17 thing to do. We would be happy to address it in the  
18 brief, if you like, but it is our position that if you  
19 get rid of these orders, you're going to see a  
20 substantial increase in volume going forward and a  
21 substantial reduction in prices.

22           Indeed, I would point out that if you look  
23 at the auto companies' brief, they don't even really  
24 argue that it won't be prices. In other words, they  
25 have this elaborate brief of 56 pages, but at no point

1 does it say prices won't be affected. That's what  
2 their objective is.

3 So it's hard to calculate. Clearly, we  
4 believe we're going to be in a position where likely  
5 we're going to be going to the point where we're  
6 losing money on selling the cars again. We're not  
7 going to be making any money on steel. That is what  
8 we think will happen.

9 Now, how you actually calculate that, we can  
10 probably talk a little bit more about in our brief,  
11 and we'll be happy to do that, but it is our view that  
12 you're going to see a substantial increase in volumes,  
13 a reduction in prices, and we're going to move to a  
14 position where instead of making 5.2 percent, we're  
15 going to be losing money again, and that's really what  
16 we're afraid of.

17 COMMISSIONER LANE: Okay. Thank you.

18 Did anybody else want to comment on that?

19 Mr. DiMicco?

20 MR. DIMICCO: It's always worthwhile to go  
21 to the real world for examples to see how to answer a  
22 question like that. Between '04 and '05, the industry  
23 went through a period where inventory build took  
24 place, significant imports came in, and, as a result  
25 of that, there was an inventory correction by the

1 customer base, and the price for hot-dipped,  
2 galvanized product, which is what we're talking about  
3 today, dropped 40 percent within a period of a few  
4 months.

5 So you could say that you would be looking  
6 at a 40 percent lower number there, which would put  
7 most people in the red. That's a real-world example.  
8 It actually happened at the end of '05.

9 COMMISSIONER LANE: Okay. Thank you.

10 Mr. Gant, you mentioned that the industry's  
11 energy costs have increased by over 90 percent in the  
12 last four or five years. I would like some  
13 information on the energy costs for this industry.

14 First, can you tell me what percentage of  
15 your total cost of goods sold, or total costs, are  
16 energy costs, or if you can give me that number in  
17 dollars per ton, that would be fine.

18 MR. GANT: I don't have that number here  
19 now, but we can provide that. It is a significant  
20 part of our costs, not only as coal was an input for  
21 coke in blast furnaces but electricity for our furnace  
22 production, and then, most significantly, natural gas,  
23 which hit all-time record costs last year, largely as  
24 the result of the hurricanes, but we can provide more  
25 detailed information on that.

1                   COMMISSIONER LANE: My second part of the  
2 question was, if you could give me the percentage of  
3 your total energy costs based upon natural gas, coal,  
4 and electricity.

5                   MR. GANT: I don't have that off the top of  
6 my head, but we can provide that.

7                   COMMISSIONER LANE: Okay. Thank you.

8                   Mr. Platz, thank you for raising your hand.  
9 It's hard to see beyond the first two rows.

10                  MR. PLATZ: I'm still here.

11                  COMMISSIONER LANE: Thank you. You  
12 mentioned inventory destocking and that you're at the  
13 point of inventory destocking. Would you please  
14 explain to me what that is, and when is that point  
15 reached?

16                  MR. PLATZ: There has been, through the  
17 course of 2005, a very significant increase in service  
18 center inventories, which is reported on a monthly  
19 basis by the service center industry. It peaked in  
20 December of 2004 and dropped off during 2005, at which  
21 time prices dropped significantly. It hit another  
22 high here recently.

23                  In fact, I'm not sure that it has yet  
24 peaked, and we would expect that since service centers  
25 have basically stopped buying steel in order to get

1 their inventories back in line, that, over the course  
2 of the next quarter to two quarters, we will see that  
3 inventory destocking that I mentioned start to occur,  
4 and until they get inventories back to where they  
5 would expect, which is usually about three months on  
6 hand, we would expect that destocking to continue.

7 COMMISSIONER LANE: Mr. Price?

8 MR. PRICE: Thank you. It's Alan Price,  
9 Wiley Rein & Fielding, for Nucor.

10 COMMISSIONER LANE: Could you speak into  
11 your microphone?

12 MR. PRICE: Alan Price, Wiley Rein &  
13 Fielding, for Nucor.

14 Just to talk about supply availability a  
15 little bit, we happen to have over here the most  
16 recent American Institute for International Steel  
17 survey to importers about what's going on in the  
18 corrosion-resistance market, and, according to their  
19 own survey, which none of the Respondents talked about  
20 in their briefs, they, for the last two months, 100  
21 percent of those surveyed say there is a moderate  
22 oversupply of corrosion-resistant steel currently in  
23 the U.S. marketplace.

24 So while you've heard a lot of discussion of  
25 isolated anecdotes on shortage, I would submit to you

1 that there is no shortage out there, period.

2 COMMISSIONER LANE: Okay. Thank you.

3 Mr. Chairman, I'll stop before the red light  
4 comes on.

5 CHAIRMAN PEARSON: Thank you.

6 It's my turn. I would like to go back to  
7 the questions that were asked regarding capacity  
8 utilization. As I've spent time with this record,  
9 I've kind of gotten the impression that there might be  
10 two different views of capacity utilization, perhaps  
11 one held by engineers and another held by business  
12 managers.

13 I had the experience, when I was in the  
14 private sector, of working with some very good people  
15 in both of those categories. My impression is that  
16 the normal operating engineer, if you ask him, "Can  
17 you run that?" the answer is, "You bet. All it takes  
18 is this and that, and we'll have it going in a week  
19 and a half, and, boom, we're in business." Okay?

20 The business manager, who has the P&L  
21 responsibilities, when asked, "Can you run that  
22 again?" "Not on your life, not in this world."

23 Is there some of that going on in the  
24 capacity-utilization figures that we have? In other  
25 words, did the engineers fill out the capacity figures



1 in the questionnaires that were sent back to us?

2 MR. GOODISH: Commissioner, John Goodish  
3 from U.S. Steel. I don't believe so. If we check  
4 what our design capacity for our units are and what we  
5 can operate at for a monthly basis or a quarterly  
6 basis, and I think you'll find we're either at those  
7 capacities or in excess of them. Some of those are  
8 the incremental benefits you heard Leo talk about, how  
9 we were going to go below the 2.2 man hours per ton.  
10 That's how we're getting that.

11 So I don't think that there's any  
12 significant differences between what the engineers,  
13 what the design engineers, say the capacity of a unit  
14 is versus what the operators say they can produce.

15 The issue that you are dealing with is  
16 either temporary outages or, most likely, it's  
17 business fluctuations. There can be two or three  
18 months when you would see lines that were 100 percent  
19 full, and then you would see six to nine months where  
20 the units were not full. So when you average that out  
21 over a 12-month period of time, you would see that the  
22 utilization rates of 79 or 84 or whatever the number  
23 is, that's the kind of rates you would see.

24 I'm not saying that there may not be a  
25 temporary operating problem with a unit where it would

1 not reach its production capability, but I think the  
2 record would show, in our case, that we are operating  
3 our facilities at or above their designed capacity.

4 Thank you.

5 CHAIRMAN PEARSON: Other comments? Mr.  
6 DiMicco?

7 MR. DIMICCO: Yes. Dan DiMicco with Nucor.  
8 Mr. Chairman, part of the problem here is a matter of  
9 product type. The demand for hot-dipped galvanized in  
10 the U.S. market has been growing while the demand for  
11 electro-galvanized has been shrinking. So if you take  
12 a look at capacity utilization, you have to be careful  
13 to distinguish between the two.

14 Part of the reason why electro-galvanizing  
15 is losing popularity is because it's a more costly  
16 process, and you're going to ask more for your  
17 product. But more than that, the movement of market  
18 share in the automotive companies from the domestics  
19 to the Japanese, Germans, Koreans, for the most part,  
20 they do not like electro-galvanized. They use hot-  
21 dipped galvanized.

22 So you see a trend moving away as that  
23 market share changes to more and more demand for hot-  
24 dipped galvanized, which can create a situation where  
25 you're really running, you know, at some fairly high

1 levels, not necessarily exceeding capacity or at  
2 capacity, but the electro-galvanizing part of it,  
3 which people really don't have as much demand for,  
4 shows up to be sitting there running at 70 percent of  
5 utilization. Part of it is the market dynamics and  
6 the demands of the customer base, that that occurs.

7 Now, we don't have any electro-galvanizing  
8 lines in Nucor. We do have hot-dipped galvanizing  
9 lines, and we do see that trend. One of the reasons  
10 why we're looking at building our new galvanizing  
11 facility in Decatur, Alabama, is because that's down  
12 where all of the Japanese and German car companies are  
13 building operations, and their demand is for hot-  
14 dipped galvanized, not electro-galvanized.

15 Some of the other folks who are in the  
16 electro-galvanizing business might want to elaborate  
17 on that, but that's the trend that we see, and that  
18 could cause some of these disparities and why someone  
19 could say, "Gee, look at all that capacity you've got  
20 in electro-galvanized," yeah, but the customer base  
21 doesn't want it.

22 CHAIRMAN PEARSON: Mr. Schorsch?

23 MR. SCHORSCH: This is Lou Schorsch again.  
24 Just to comment on that a little bit, I tried to go  
25 through, and, again, this is just back-of-the-envelope

1 stuff as we were listening to the questions, but  
2 almost 25 percent of our shipments in flat rolled are  
3 corrosion-resistant products, galvanized, so that's  
4 about five million tons, more or less.

5 As I went through, I think part of your  
6 question is saying, are there facilities there that  
7 are counting the capacity numbers that really are  
8 never going to run? We probably have a couple of  
9 lines across our company, I think, maybe three in  
10 total, between our Sparrows Point facilities and the  
11 Weirton facility that I mentioned earlier that we're  
12 not running that might be, in total, 300,000 to  
13 350,000. We can't start them again, but they would be  
14 in that sort of gray zone that I think you're  
15 referring to, but relative to the total that we  
16 produce, it's relatively modest.

17 The other point I would make is that we have  
18 a lot of good engineers, I think, and one of the  
19 things they do is they find ways, as I'm sure your  
20 Cargill experience would have suggested, that every  
21 year you can find a way to a better mousetrap, a  
22 better idea, without a lot of investment. The rule-  
23 of-thumb I use is kind of one and a half percent a  
24 year of capacity creep. The people just get smarter  
25 about how to do things.

1           So even while you have certain facilities  
2           that you say, I'm going to take this off line, or this  
3           is not competitive, or the market is not there, the  
4           geography is wrong, whatever it might be, on a very  
5           big base every year, you're kind of being a little bit  
6           smarter about how to get more out, improve the yield,  
7           et cetera.

8           So I think, for most of our operations,  
9           there is that phenomenon going on as well where  
10          actually there is a creep up as much as there might be  
11          some facilities that are quasi-mothballed.

12          CHAIRMAN PEARSON: So should we view the  
13          excess capacity that we see in the record as a  
14          problematic overhang over the market, or is it more  
15          just a reflection of changing market dynamics, as Mr.  
16          DiMicco mentioned, where the customer really wants  
17          something different in terms of this example of  
18          electro-galvanized versus hot dipped. So you have  
19          fixed assets in the electro-galvanized area that are  
20          going to be relatively less utilized for some period  
21          of years.

22          So it's not so much a huge overhang of  
23          capacity as it is some misplaced assets that are worth  
24          more being partly run than being disassembled.

25          MR. GOODISH: Commissioner, I guess I

1 wouldn't agree with that. We have electro-galvanized  
2 facilities. As I said, we have three lines, and we  
3 have had our hot-dipped galvanizing lines, automotive,  
4 hot-dipped galvanizing lines -- as an example, our  
5 Midwest plant cut back to 12 and 15 turns versus the  
6 20 to 21 turns, and actually the way you run a  
7 galvanizing line is you run at 21 turns for three or  
8 four weeks or five weeks, and then you take an outage  
9 at 24 hours, and then you bring it back.

10 Throughout the course of a year, we will  
11 have those facilities cut back. We will first load  
12 our automotive lines, a joint venture with Kobe Steel.  
13 At Pro-Tec, there's two galvanizing lines there. And  
14 then based on the efficiency of the operations, we  
15 will back fill the other lines. We can show where we  
16 have had reduced turns on our automotive galvanizing  
17 lines in the past year or the past two years.

18 So some of it may be a product mix swing  
19 from EGL to hot dipped. In our case, the excess  
20 capacity that we have in the hot-dipped galvanizing  
21 area is not that case.

22 MR. NOLAN: Mr. Chairman?

23 CHAIRMAN PEARSON: Yes.

24 MR. NOLAN: John Nolan, Steel Dynamics. I'm  
25 both an engineer and business manager, so the numbers

1 that you saw reported for my company are, in fact, my  
2 numbers.

3 I will tell you that it's appropriate for me  
4 to answer your question in the negative, but I will  
5 qualify it by saying that there are times that we have  
6 what I would call "contractual business," and we do  
7 have customers that, for a multiplicity of reasons,  
8 decide, at the 11th hour, not to take that capacity,  
9 and it's, generally speaking, too late to try to move  
10 that.

11 From a lead time perspective, we can't bring  
12 enough material through the system in order to occupy  
13 that particular coating hour or number of coating  
14 turns. So that would be the only peripheral I would  
15 add to this conversation.

16 CHAIRMAN PEARSON: Thank you. Unless anyone  
17 has any more to say about that, something more they  
18 want to say about capacity utilization, I appreciate  
19 those responses. I think they were helpful.

20 I would like to shift -- I would like to  
21 have my light go yellow. I think I'll take advantage  
22 of that and just turn it over to Madam Vice Chairman.

23 VICE CHAIRMAN ARANOFF: Thank you, Mr.  
24 Chairman, and I join my colleagues in welcoming all of  
25 you here this afternoon and what will soon become this

1 evening, and thank you for taking the time to answer  
2 our questions.

3 In the first review of these orders, the  
4 Commission found the existence of significant contract  
5 sales provided "some measure of insulation" to the  
6 domestic industry from spot market price fluctuations.

7 Now, in these reviews, Respondents and the  
8 auto industry have made allegations that since the  
9 first reviews, significant changes have taken place in  
10 how contracts are structured that provide significant  
11 additional insulation to the domestic industry.

12 So if I could ask each of the producers who  
13 is here, have there been changes in the last five  
14 years in the way that the price and the volume terms  
15 of your contracts are made, and are you making more or  
16 fewer sales under contract? I guess there is one last  
17 piece: Has the duration of those contracts increased  
18 or decreased? Mr. Schorsch, do you want to start?

19 MR. SCHORSCH: That was a long list, and I  
20 don't know if I can remember it all. I think you have  
21 to kind of segment our market into three components.  
22 We have a spot component, a good example of the  
23 customer base. There would be distribution. We have  
24 a lot of OEM business -- maybe 40 percent of our sales  
25 go to distribution. We have a lot of OEM business,



1 manufacturer business, of which automotive is about a  
2 quarter or so of our segment. I put those in three  
3 different categories.

4 The distribution and spot market sales;  
5 obviously, that's moving up and down with market  
6 conditions and a lot of different drivers and factors  
7 in the inventory overhangs, et cetera, and can be  
8 quite volatile. I would say, over the past three  
9 years, it's probably been the most profitable segment  
10 for any of us to be in, with that kind of rising tide  
11 of the input costs.

12 We work a lot with the manufacturer, the  
13 OEMs, and I think we all recognize that, on certain  
14 markets, some sort of indexing mechanisms are in  
15 place, and with many of our customers, longer-term,  
16 OEM contract customers, we do have indices that  
17 frequently have a band where the price won't change  
18 within that band, but it may move up and down if there  
19 is some surge in the spot price or a decline in the  
20 spot price that provides some insurance to both sides,  
21 if you will.

22 In the case of the automotive market,  
23 typically these are fixed price and have always been  
24 fixed price, and I think someone made the comment  
25 about, you know, selling product to the automotive

1 people that was under contract at less than the price  
2 of scrap steel that we were forced to buy. We had  
3 that experience as well for some period of time.

4 I think, in those fixed-price, automotive  
5 contracts, the way I see it, we're always  
6 renegotiating. Some of them are on a calendar year,  
7 some of them start April 1, and some of them start in  
8 the summer. We're kind of in a perpetual negotiation  
9 mode. We're a little bit less interested, because of  
10 the volatility, in a three-year kind of arrangement  
11 that might have been the case in the past, but right  
12 now, for example, we have one two-year contract we're  
13 still in the first year of, and we have a year-and-a-  
14 half contract.

15 We have a variety. I don't think there has  
16 been any material change in the pattern and structure  
17 of those contracts, again, from where I sit.

18 VICE CHAIRMAN ARANOFF: Okay. There is a  
19 hand in the back.

20 MR. SCHERRBAUM: Joe Scherrbaum with U.S.  
21 Steel. I'll address the same question. I would agree  
22 with Mr. Schorsch. On behalf of our company, I don't  
23 think, in the last five years, that there has been any  
24 structural change in the contracts that provides us  
25 any more protection now than it did then.

1           In commenting on the contract durations, I  
2 actually believe, as he said as well, that the  
3 durations vary. Ours are anywhere from six months to  
4 multiyears. If anything, we're seeing more of a  
5 tendency from the automotive companies to ask us, in  
6 recent times, for one-year agreements versus multiyear  
7 agreements that they were more in favor of in the  
8 past.

9           VICE CHAIRMAN ARANOFF: So you're saying  
10 that, to the extent that there has been a move towards  
11 shorter, one year versus multiyear, contracts, that's  
12 been your customers asking you for it, because the  
13 allegation that automakers make in their brief is that  
14 it pushes from your end to one-year contracts.

15           MR. SCHERRBAUM: Correct. Correct that our  
16 experience has been that it's been from the  
17 automakers, and we've agreed to that, and we've also  
18 told them, if they want to talk about a multiyear  
19 agreement that we can structure that is fair to both  
20 sides, we're willing to do so as well.

21           VICE CHAIRMAN ARANOFF: Okay. Did anyone  
22 else want to? Mr. Gant?

23           MR. GANT. Yes. I'll just add to that. I  
24 think, as we have seen over the past four or five  
25 years, an extraordinary rise in the cost of inputs, it

1 has taught us a painful lesson, that you can't have a  
2 fixed price over a long term in a time of volatile  
3 input costs, a painful lesson. I think automotive  
4 parts suppliers at large have found the same thing,  
5 whether it's resins or oils or other input costs.

6 So I sense that there is a change from a  
7 common-sense standpoint and that it's just been one  
8 that we've mutually come to that agreement. We have  
9 offered variable priced agreements so that there is a  
10 sharing or a fair balance there, and a few have taken  
11 us up on that, but I think most companies still seem  
12 to have an approach where they want to have a known,  
13 fixed cost for their business-planning purposes.

14 That has not caused us to pull away from  
15 supply overall. Our contract percent of business  
16 remains about 75 percent, which I think is high for a  
17 lot of companies, but it has been our way of doing  
18 business for a number of years and the one that we  
19 have stuck with, but out of necessity, with the  
20 variable costs, we've had to steer more towards a more  
21 reasonable time period.

22 MR. NOLAN: Madam Vice Chair, John Nolan,  
23 Steel Dynamics. I concur with Mr. Gant. I would add,  
24 though, that there is more of an interest, I think,  
25 today in variable priced arrangements tied to index.

1 I think you've heard me make this type of remark in  
2 testimony before.

3 By and large, I think the focus on shorter-  
4 term arrangements is generally coming from the buying  
5 community as opposed to the producing community. We  
6 would be very comfortable going out some distance in  
7 time, so to speak, provided the aspects of raw  
8 materials and consumables and other related cost  
9 aspects of our product are addressed.

10 From a structural point of view, as you look  
11 at the Uniform Commercial Code, it's still you have a  
12 contract is an agreement between two parties, and you  
13 agree to do something. There is no change in  
14 structure, just a change in what I would say as  
15 "business philosophy."

16 VICE CHAIRMAN ARANOFF: Okay. I appreciate  
17 all of those answers. I'm going to think about this  
18 some more and maybe come back with some follow-ups in  
19 my next round, but, in the meantime, let me ask an  
20 unrelated question.

21 In this industry, what does it mean for a  
22 producer, either a domestic producer or one of the  
23 subject producers, to be holding inventories? Do you  
24 actually produce product without already having a  
25 buyer for it, which would be the traditional meaning

1 of "inventory," or is this usually product that's been  
2 spoken for that is in process or not yet delivered?

3 Mr. Goodish?

4 MR. GOODISH: In our case, every ton of  
5 steel that we have in the warehouse is committed to a  
6 customer's orders. When I referred earlier to our  
7 supply chain management system, where we take the  
8 number of automobiles that are going to be built, we  
9 know the parts that we have on that car, and we know  
10 how to equate that back to tons, each of those parts  
11 requires a minimum inventory that we have to have,  
12 whether it's two weeks, three weeks, or four weeks,  
13 that we always have on hand.

14 So if one of the car companies would take  
15 out a week's supply of steel this week, they would  
16 expect us to be putting in another week supply so that  
17 we maintained a minimum inventory of two weeks. Let's  
18 say that was the history for the last month, and they  
19 suddenly came in and take two weeks, they would still  
20 expect us to put two weeks back into the system so  
21 that we had those inventories.

22 That's what we mean by "holding inventory."  
23 We have some product that is in process, but if it's  
24 in process, it's produced to a specific customer's  
25 order. If it's in the warehouse, if you walked into

1 the warehouse, you would be able to see the customer  
2 tag, you would know who the customer was, when the  
3 material was produced, and what order it was produced  
4 on.

5 VICE CHAIRMAN ARANOFF: Okay. And I  
6 understand that that makes sense when you're talking  
7 about a long-term relationship like you might have  
8 with a particular model for a particular auto  
9 producer. Would you also describe your inventorying  
10 practices with respect to other customers, to whom you  
11 might make spot sales or other OEMs that way?

12 MR. GOODISH: Every one of our customers is  
13 exactly the same. You have some customers you run a  
14 reservation system on where it may only take me three  
15 weeks to produce the steel. I would have reservations  
16 for his product. I would not produce it, though,  
17 until he gave me an actual order, and that's when I  
18 would go back and schedule it to melt, and I would  
19 melt it. What we do is we don't produce anything in  
20 the inventory that we don't have a customer's order  
21 for.

22 VICE CHAIRMAN ARANOFF: Okay. I've run out  
23 of time. I'm going to come back in the next round to  
24 the second half of that question, which was whether or  
25 not the subject producers would inventory in exactly

1 the same way. Thank you, Mr. Chairman.

2 CHAIRMAN PEARSON: Commissioner Hillman?

3 COMMISSIONER HILLMAN: Thank you, and I,  
4 too, would join my colleagues in welcoming all of you  
5 and welcoming the steelworkers that have traveled to  
6 be here with us today as well.

7 If I could follow up just a little bit on  
8 this issue to make sure I understand the contract and  
9 pricing issues. Are your contracts almost exclusively  
10 on the auto side, or is an equal portion of your  
11 production sold under contract, even if it's going to  
12 the construction sector or to service centers?

13 MR. GOODISH: I'll try to answer that. Joe  
14 can help me out if I get in trouble.

15 We have about 50 percent of our business  
16 that is contract business, and that can be generally  
17 the automotive and appliance industry as two of the  
18 primary examples. Now, we have other business that  
19 could have a three-month contract or a six-month  
20 contract, which could be the construction industry, as  
21 an example, and it all depends upon what the customer  
22 wants.

23 If a customer comes to us, and they want a  
24 six-month price -- a lot of that building construction  
25 work, a particular customer will go out, and he'll



1 have to build a roof or bid a roof for a new Wal-Mart,  
2 and he wants to know that he has got that steel under  
3 contract so that when he gives a price to Wal-Mart, he  
4 can actually deliver that building or roof to him.

5 So it all depends, but it's about 50 percent  
6 of ours that are what we would consider one year or  
7 longer, and then we would have intermediate contracts,  
8 which are kind of the three-to-six month, and then we  
9 would have spot business beyond that.

10 COMMISSIONER HILLMAN: Okay. Would others  
11 be in a different position? Mr. DiMicco?

12 MR. DIMICCO: In general, we supply our  
13 contract business to not only automotive but  
14 appliance, HVAC, some pipe and tube folks, and over  
15 the last three to four years, we've gone from a 50  
16 percent contract mix to almost an 80 percent contract  
17 mix in the last year, but it covers more than just  
18 automotive.

19 COMMISSIONER HILLMAN: Okay. Mr. Nolan?

20 MR. NOLAN: Commissioner Hillman, John  
21 Nolan, Steel Dynamics. We're in the proximity of 50  
22 percent. It covers all market segments.

23 COMMISSIONER HILLMAN: All right. I guess  
24 part of the reason I'm trying to understand that, and  
25 maybe you can help me, is if I look at the pricing

1 data that we have, we've collected pricing data on  
2 some eight products, again, not specific necessarily  
3 to autos versus construction or to others, but if you  
4 look at what appears to be the more, if you will,  
5 commodity-grade, ASTM specs, you clearly see some  
6 fairly significant price increases over our period of  
7 review.

8           If I look, on the other hand, at the  
9 products that may be more auto focused, some of the  
10 ones that are baked, hardened, and that kind of a  
11 product, you do not see a significant increase over  
12 the period in terms of prices.

13           I guess I would like to hear from the  
14 industry, is that perception correct, or is that just  
15 unique to the particular products that I'm looking at?  
16 How would you describe, I guess, is what I'm saying,  
17 pricing trends in the construction, service center,  
18 other sectors, vis-à-vis prices for products that are  
19 typically produced for the auto side of things? Mr.  
20 Gant?

21           MR. GANT: If I may.

22           COMMISSIONER HILLMAN: Sure.

23           MR. GANT: In my experience, it has been as  
24 much a preference of the customer as to how they  
25 wanted their product priced, and that is, would they

1 care that it would move with the marketplace so that  
2 they are competing with other companies that may be  
3 buying on the spot market, and they don't want to be  
4 disadvantaged and so forth?

5 So we generally find the automotive  
6 customers want a firm fixed price for a period of  
7 time. We tend to find that customers in the  
8 construction business, the HVAC business tend to be  
9 more accepting of a floating price for a variety of  
10 reasons, but what I believe is that they want to be in  
11 line with the market overall. So it becomes more of a  
12 customer-market choice, which we accommodate, as we  
13 look at our contracts and our customers as something  
14 of a portfolio and that we want to have a diverse  
15 portfolio of different forms of contracts and spread  
16 the risk out and so forth. So that's our experience  
17 at AK Steel.

18 COMMISSIONER HILLMAN: Okay. Mr. Schorsch?

19 MR. SCHORSCH: Yes. I think, from my  
20 perspective, the situation described is correct, even  
21 if a bit counterintuitive, that is, the more  
22 commodity-oriented products over the past several  
23 years have tended to have higher price levels on  
24 average, even if a bit more volatile, versus the  
25 higher value-added products, let's say, that are

1 supplied to the automotive sector. I wanted to point  
2 out that I think that's a good indication of where  
3 market power really lies in these commercial  
4 transactions.

5 I think, in addition, what's going on is  
6 that we had this unprecedented surge in raw materials  
7 costs in 2004. I think Leo referred to it as a  
8 "tsunami." That's not an overstatement, and I think,  
9 particularly contracts that are of longer duration --  
10 in some cases we were in the middle or the beginning  
11 of three-year arrangements and so on -- they are more  
12 sticky, and they take more time to kind of catch up to  
13 that total shift in the structure, if you will, of the  
14 cost base of our industry on a global basis with this  
15 surge in raw materials.

16 So I think you do find the more volatile or  
17 commodity-oriented products have adjusted already to  
18 that change in our industry's cost base globally than  
19 the stickier, longer-term contract arrangements.

20 COMMISSIONER HILLMAN: Mr. Scherrbaum?

21 MR. SCHERRBAUM: Yes. From U.S. Steel's  
22 perspective, I would concur with that. The spot  
23 pricing over the last three years has gone up and  
24 down, but, in general, there has been an upward trend  
25 because the spot markets can't keep up with the rising

1 costs, whereas in the contracts, particularly the  
2 automotive, which is the largest piece of our  
3 contracts, have had more firm fixed prices and have  
4 not kept up with costs and are significantly less than  
5 the spot pricing information you see.

6 COMMISSIONER HILLMAN: Okay. I appreciate  
7 those answers.

8 If I can go to another one of the sort of  
9 discrepancies or the big differences that, at least, I  
10 see in the data, and, again, some of this is  
11 confidential, so I'm not asking for confidential  
12 information here, obviously. If there is anything  
13 that the counsel that can see the data wants to add in  
14 the post-hearing brief, fair enough. But there is a  
15 clear, pretty sharp difference in the profitability  
16 levels of some of the companies here, and I'm trying  
17 to understand from what that derives.

18 This issue of whether you're selling a  
19 higher percentage of your product into the auto sector  
20 on long-term contracts where you haven't seen a price  
21 increase; is that what's driving it, or is it related  
22 at all to how you make your hot-rolled substrate,  
23 whether you're an electric arc producer or an  
24 integrated producer, but to what would you ascribe  
25 significant differences in profitability levels of the

1 producers of this product? Mr. DiMicco?

2 MR. DIMICCO: Dan DiMicco of Nucor. There's  
3 a couple of things, but the first thing I would  
4 highlight is it's the same kinds of differences that  
5 exist between Toyota and GM from a profitability  
6 standpoint. There are differences in the way people  
7 run their businesses, what their business models are,  
8 and what have you that can have a major impact on  
9 their overall cost structure and performance. To me,  
10 that would probably be the major, number one reason  
11 why there's some significant differences.

12 But in Nucor's case, our contracts are  
13 usually six to 12 months in duration, not two to three  
14 years in duration. So during a period of rising  
15 prices, you would see our average contract price move  
16 up, but also we have raw material surcharge mechanisms  
17 as part of our contracts that will move with the scrap  
18 costs as they move, which have been fairly volatile  
19 over the last three years, and we've seen two 300  
20 percent increases in scrap costs, and so there has  
21 been some of that that's been in there as well.

22 MR. NOLAN: Commissioner Hillman, John  
23 Nolan, Steel Dynamics. I would tell you that yielded  
24 scrap costs and galvanized sheet at my company  
25 represents about 45 percent of the selling value, so

1 we're very focused on addressing that aspect of our  
2 costs in all of our commercial arrangements, be that  
3 residential construction, nonresidential construction,  
4 transportation, HVAC, and we do, in fact, have longer-  
5 term sales agreements in all of those market segments.

6 COMMISSIONER HILLMAN: So what you're saying  
7 is you're not necessarily making more profit,  
8 depending on whether you're selling your product into  
9 the construction sector versus the auto sector versus  
10 service centers. That's what I'm also trying to  
11 understand, is whether there is something about either  
12 the product or the way in which it is contracted for  
13 and priced that makes it more or less profitable to be  
14 more in autos versus more in construction or service  
15 centers. Go ahead, Mr. Nolan, finish.

16 MR. NOLAN: Just to finish -- John Nolan,  
17 Steel Dynamics. In our case, I would tell you that we  
18 make a very similar product for all of those market  
19 segments on the same piece of equipment with,  
20 generally speaking, the same types of inputs, if that  
21 answers your question.

22 COMMISSIONER HILLMAN: So your cost of  
23 production is the same.

24 MR. NOLAN: Correct.

25 COMMISSIONER HILLMAN: Is your profit the

1 same?

2 MR. NOLAN: Again, it depends on transaction  
3 prices, and in some market segments, for a period,  
4 they may be lower than the spot market, for example,  
5 or higher than the spot market. It depends upon the  
6 market circumstance.

7 COMMISSIONER HILLMAN: Mr. Schorsch?

8 MR. SCHORSCH: Without trying to give  
9 anything away, we looked at this very carefully. We  
10 look at a company like Nucor and say we need to get to  
11 that level of profitability, and our sense is that,  
12 you know, if I can say roughly a third, without  
13 getting too specific, has to do with the contract  
14 structure of our business and, as I mentioned before,  
15 the stickiness in adapting to what I think is going to  
16 be a sustained period of a different structure of raw  
17 materials costs that we're going to face going  
18 forward.

19 So that's part of it. We have a lot of work  
20 to do in other areas to catch up to that benchmark,  
21 but I would say about a third of it is that commercial  
22 phenomenon.

23 COMMISSIONER HILLMAN: Mr. Goodish?

24 MR. GOODISH: Commissioner, there can be a  
25 significant difference in manufacturing costs between



1 what it costs to make an automotive piece of steel and  
2 what it costs to make a construction-grade of steel  
3 that's going to go into a roof deck. I see the red  
4 light is on.

5 COMMISSIONER HILLMAN: I assumed that was  
6 the case, and, again, I realize that a lot of this  
7 does touch on some of the confidential data, so if  
8 there is anything further that any of you want to put  
9 on the record confidentially in response to these  
10 questions, I would very much appreciate it, and I  
11 appreciate that answer. Thank you.

12 MR. GOODISH: Thanks.

13 CHAIRMAN PEARSON: Commissioner Koplan?

14 COMMISSIONER KOPLAN: Thank you, Mr.  
15 Chairman. I'm going to watch the clock. All right.

16 This is a follow-up to questions from  
17 Commissioner Okun and Chairman Pearson, and it goes  
18 back to the issue of capacity utilization and the  
19 shift from electro-galvanizing to hot dipped, and it's  
20 for counsel. It's for Mr. Lighthizer, Mr. Stewart,  
21 and Mr. Price.

22 Will you coordinate with staff to review  
23 capacity data for hot-dipped galvanized steel and  
24 electro-galvanized steel to assure the accuracy of the  
25 reported capacity-utilization levels that we have in

1 the record now?

2 MR. LIGHTHIZER: Yes. Absolutely,  
3 Commissioner.

4 COMMISSIONER KOPLAN: Thank you, Mr.  
5 Lighthizer. Could I hear the two others?

6 MR. PRICE: Definitely.

7 COMMISSIONER KOPLAN: That "definitely" was  
8 from Mr. Price.

9 MR. STEWART: I would be pleased to do so.

10 COMMISSIONER KOPLAN: Thank you, Mr.  
11 Stewart.

12 This is for Mr. Schorsch, Mr. Goodish, and  
13 Mr. Gant. The domestic industry contends that demand  
14 for corrosion-resistant steel will likely be reduced  
15 as a result of changes in the product mix of  
16 automobile manufacturers from SUVs and trucks to  
17 smaller, more fuel-efficient automobiles that use less  
18 steel. I refer to Nucor/SDI's brief at page 24.

19 In the Nucor/SDI brief, at Exhibit 14,  
20 specifically, Exhibit 2 to that exhibit, there is an  
21 average of the percentage of corrosion-resistant steel  
22 as a share of total steel in light vehicles. It is  
23 estimated to be 60 percent, which is 1,339.8 pounds.  
24 Can you provide us with an estimate of how much  
25 corrosion-resistant steel is contained in a typical

1 SUV compared to the amount in the smaller, more fuel-  
2 efficient automobiles? Mr. Schorsch?

3 MR. SCHORSCH: I would very much hesitate to  
4 try to do that now, but we can certainly provide that  
5 in a follow-up.

6 I would also mention that the whole mix of  
7 materials used in vehicles is changing over time.  
8 They moved to a lighter-weight, more high-strength  
9 steels, technology-intensive steel, so it's a  
10 complicated question, but I think we can do our best  
11 to give you -- information that I can do winging it  
12 here.

13 COMMISSIONER KOPLAN: So you'll do that  
14 post-hearing.

15 MR. SCHORSCH: Yes.

16 COMMISSIONER KOPLAN: Thank you.

17 Is your reaction the same, Mr. Goodish?

18 MR. GOODISH: Yes, sir.

19 COMMISSIONER KOPLAN: You'll do it post-  
20 hearing?

21 MR. GOODISH: Yes, sir.

22 COMMISSIONER KOPLAN: And, Mr. Gant?

23 MR. GANT: Yes, same answer.

24 COMMISSIONER KOPLAN: Same answer. Okay.  
25 Thank you.

1           Next, let me turn to Mr. Schorsch again, Mr.  
2 Goodish, Mr. DiMicco, and Mr. Nolan. Respondents  
3 contend that consolidation of the domestic corrosion-  
4 resistant steel producers has resulted in a  
5 sustainable domestic industry that has significantly  
6 greater market power than in the initial investigation  
7 of the first review. That's Canadian Respondents'  
8 brief at page 16; joint Respondents' brief at page 3.  
9 And I know you all have been talking about the  
10 allegation with regard to market power earlier today.

11           U.S. corrosion-resistant steel producers  
12 reported their mergers and acquisitions but maintained  
13 that the corrosion-resistant steel industry still is  
14 highly fragmented. For example, that's the Nucor/SDI  
15 brief at pages 7 to 10. You note that 21 producers  
16 responded to our questionnaire and that the "last ton"  
17 of production largely determines the overall market  
18 price.

19           Since the first review, have the mergers and  
20 acquisitions in the corrosion-resistant steel industry  
21 allowed domestic producers to better rationalize  
22 production? Also, has this had any effect on the  
23 industry's ability to better control costs?

24           MR. DIMICCO: Dan DiMicco, Nucor.

25           COMMISSIONER KOPLAN: Yes.

1           MR. DIMICCO: Again, I'll refer back to what  
2 happened in the real world back in the middle to the  
3 end of '05, where the spot price for hot-dipped  
4 galvanized dropped by over 40 percent. Now, if there  
5 was this so-called "consolidation effect" that greatly  
6 reduced the competition and somehow created some price  
7 protection to the producers, how the heck did we lose  
8 40 percent in the spot price for galvanized over a  
9 couple-of-month period? I mean, it just doesn't  
10 exist. It's a fantasy on the part of some folks that  
11 that exists at all.

12           Again, it's the real world you have to look  
13 at. If there was that kind of power, then you  
14 wouldn't have seen the price drop 40 percent in a  
15 matter of months, and it was simply because there was  
16 an oversupply situation created in the marketplace,  
17 and that was an oversupply situation created by the  
18 significant amount of imports that came in.

19           I'm not saying they were dumped or anything,  
20 but it was just a matter of oversupply, and the  
21 service center industry and the OEMs had to adjust,  
22 and orders stopped coming in, and the price went down  
23 40 percent. That's a big move in price, a big move,  
24 and that's documented. That's for real.

25           COMMISSIONER KOPLAN: Thank you. Mr.

1 Schorsch, I see you nodding in agreement.

2 MR. SCHORSCH: I'm nodding in violent  
3 agreement. I think, just to amplify that, I did try  
4 to look back to our darkest hour, let's say, 2001, in  
5 that timeframe, and, oddly enough, the price decrease  
6 in most products was very similar to what we saw in  
7 2005, again, around 40 percent. The difference was it  
8 was to bankruptcy levels of pricing as opposed to  
9 just, you know, marginal or loss levels, and, in  
10 addition, the duration of the downturn was much longer  
11 than what we saw in 2005. But in terms of our  
12 sensitivity to those price movements, I don't think  
13 that much has changed at all.

14 COMMISSIONER KOPLAN: I was asking about the  
15 rationalization of production and the ability to  
16 control costs.

17 MR. SCHORSCH: I think, as a larger player,  
18 we have more flexibility, and particularly as an  
19 integrated producer, we have, as I mentioned, 10 blast  
20 furnaces operating now. As the former Inland, we had  
21 three. To close down one of your three blast furnaces  
22 is a major undertaking and removes a very substantial  
23 portion of your production capability.

24 To take down one of your 10 blast furnaces  
25 because the orders aren't there, there is no market

1 control connected with it; it's just that if people  
2 want to buy less, a rational response is produce less.  
3 I think that's what Ford and GM are doing.

4 Again, if you're a larger company, you have  
5 more flexibility to do that because increments of  
6 capacity, which, in our industry, is the way the  
7 industry is structured, particularly for the  
8 integrated producer, and you're either running them,  
9 or you're not. You have more flexibility as a larger  
10 player. I think that's the single biggest difference  
11 that we would see.

12 COMMISSIONER KOPLAN: Thank you.

13 Mr. Goodish?

14 MR. GOODISH: I would agree. I think that  
15 the data will show that, even in the consolidated  
16 format that we are in today, in the 2005 period of  
17 time when the service centers were liquidating  
18 inventory from 10 million tons down to about eight and  
19 a half or 8.2 million tons, there was a significant  
20 dropoff in pricing, not just on a corrosion-resistant  
21 product but across all product lines, and if we got  
22 some pricing power by being consolidated, we weren't  
23 able to take advantage of it, or we weren't smart  
24 enough to utilize it.

25 I think the other thing that is coming out

1 there is there is a lot of discussions over contracts.  
2 Contracts, and people will disagree with this, are  
3 essentially one sided. Somebody can come to us and  
4 ask for a million-ton contract. We have to supply a  
5 million tons, but if they only take 800 in a year,  
6 nothing happens with the other 200 tons. They don't  
7 pay for the other 200 tons.

8 So contracts aren't exactly as strong as  
9 you're led to believe that they are.

10 COMMISSIONER KOPLAN: Thank you.

11 Mr. Nolan?

12 MR. NOLAN: Commissioner Koplan, I'm  
13 struggling here, and it's because I have the  
14 confidential data that this Commission and staff sees,  
15 and I am also looking at the -- financial summary.  
16 I'm talking about my own, my own submission.

17 COMMISSIONER KOPLAN: You want to do it  
18 post-hearing?

19 MR. NOLAN: I want to make a remark that  
20 we're a very small percentage of total net sales for  
21 the period, January-to-June 2006, and a very large  
22 percentage of the profitability, and you know that.  
23 That tells me that the balance of the industry is very  
24 marginal in terms of profitability in this product in  
25 that same period of time, and that would tell me that



1 the industry is far from a stalwart in regards to  
2 market power. I can't comment on the capacity issue  
3 in terms of rationalization. I'm sorry.

4 COMMISSIONER KOPLAN: Thank you. I  
5 appreciate that.

6 MR. GOODISH: Commissioner, can I make one  
7 other comment?

8 COMMISSIONER KOPLAN: You can. My yellow  
9 light is on so --

10 MR. GOODISH: One of the things you're going  
11 to see, though, is that what you saw in this period of  
12 time are two-to-three-year automotive and appliance  
13 contracts that were set prior to the time that prices  
14 escalated. So that's why you're not seeing the  
15 increase in pricing across all product lines, with 50  
16 to 70 percent of the business in contract, and you did  
17 see cost escalate during that period of time because  
18 raw material prices went up across all product lines  
19 because it starts back in the steel shop.

20 So you saw that, and there was no way in the  
21 contract business to recover those increasing costs.

22 COMMISSIONER KOPLAN: Thank you. I made it.

23 CHAIRMAN PEARSON: Yes. Good work, Mr.  
24 Goodish, for keeping him in my good graces.

25 Commissioner Okun?

1                   COMMISSIONER OKUN: Thank you, Mr. Chairman,  
2                   and thank you again for all of your responses.

3                   One of the things we are looking at in these  
4                   sunset reviews are changes since the original order  
5                   and since the first sunset review. I was here for the  
6                   first review, the 201, the 204 review, and here for  
7                   the second review, and I think, during that time, I've  
8                   had the opportunity, with many of you sitting here, to  
9                   explore the changes in this industry.

10                  Some of those have been touched on today --  
11                  the restructuring of the industry, the shutting of  
12                  legacy pension costs, changes in labor contracts, and  
13                  if we look at the staff report, we can see that all of  
14                  those things have significantly lowered your fixed  
15                  costs.

16                  My question for each of the producers is, is  
17                  your company today better able to withstand changes in  
18                  market forces, just generally, than it was at the time  
19                  of the original investigation? Mr. Schorsch, let me  
20                  start with you.

21                  MR. SCHORSCH: My company has changed quite  
22                  a bit. Inland, which was the company I was with  
23                  originally, was also one of those companies that did  
24                  not go through bankruptcy, and I think we had a pretty  
25                  good record of being able to perform well. If I look

1 at the broader company that we are, the rest of the  
2 components were companies that did go through  
3 bankruptcy, and I think we certainly feel like we're  
4 in a more solid position today than immediately before  
5 going into bankruptcy.

6 Again, as I referred to it in my comments, I  
7 think that we haven't gone through a macro-economic  
8 recession since -- even the inventory adjustments have  
9 been challenging. I would say that the improvement is  
10 still largely promissory and far from complete, but I  
11 think we would say we're in a better position.

12 COMMISSIONER OKUN: Mr. DiMicco?

13 MR. DIMICCO: Dan DiMicco, Nucor. To be  
14 able to withstand -- are we in a better position today  
15 to withstand the normal market fluctuations and the  
16 cyclical nature of the economy? Yes, I believe we  
17 are. To withstand the onslaught of dumped steel that  
18 has no rational pricing mechanism except to sell their  
19 incremental tons at any price, way below their home  
20 market prices, in order to make the profit? No, we  
21 are not in any better situation today except for the  
22 fact that these orders and orders like this exist  
23 today.

24 COMMISSIONER OKUN: Mr. Goodish?

25 MR. GOODISH: I guess I would agree with

1 Dan's comment. While we have made significant  
2 progress, a lot of that has been very painful for both  
3 us and our employees. From the restructuring we went  
4 through, we actually took out 30 percent of our  
5 workforce, not just from the hourly employee  
6 perspective but also from a management perspective.  
7 We trimmed over \$600 million out of our costs during  
8 that period of time.

9 We're still on very fragile ground long  
10 term, and we can compete with anybody in the world,  
11 providing that it's fairly traded steel. But a lot of  
12 the business that we're talking about, we know, is not  
13 going to be fairly traded steel.

14 COMMISSIONER OKUN: Mr. Nolan?

15 MR. NOLAN: Commissioner Okun, we are  
16 presently suffering through the effects of a surge in  
17 imports this past summer. I will tell you that with  
18 respect to that, we are no different today than we  
19 were in the early 1990s.

20 COMMISSIONER OKUN: Yes. Identify yourself.

21 MR. BLUME: Commissioner Okun, Rick Blume,  
22 Nucor Steel. To add to John's comments, one of the  
23 additional problems with the destocking that he has  
24 talked about and the pressure that we're seeing on  
25 spot prices, it's obvious that the market in spot

1 pricing also has an impact to contract prices.

2 As Dan DiMicco mentioned earlier, as we  
3 begin our season of negotiating these contracts in a  
4 market that's being impacted by this excess inventory  
5 and these imports, it's vitally important that we keep  
6 these orders in place so that we maintain a level  
7 playing field in this issue.

8 COMMISSIONER OKUN: Let me come back up to  
9 you, Mr. Schorsch, with regard to Mittal and where  
10 you're situated vis-à-vis some of the subject  
11 producers. My first question is with regard to  
12 France.

13 According to public import statistics,  
14 subject imports from France over the period have been  
15 very small, one-half of one percent of apparent U.S.  
16 consumption, and those figures may include nonsubject  
17 micro-alloys. Considering your parent company's  
18 recent merger with Arcelor, which is the largest  
19 French producer, can you tell me, either here publicly  
20 or in a post-hearing brief, what your company projects  
21 for the level of subject imports from France in the  
22 future?

23 MR. SCHORSCH: I would be happy to provide  
24 some material in a post-hearing brief. It's not to  
25 avoid the question, but it's only basically two and a

1 half months since we put the companies together, and  
2 we haven't gotten down to that point. I will  
3 reinforce, though, that despite that connection, there  
4 are other producers in France of this product, and we,  
5 as a company, despite our global footprint, you know,  
6 support fully the extension of all of these orders.

7 COMMISSIONER OKUN: Okay. Well, let me stay  
8 with you on that because, obviously, in almost every  
9 Respondent's brief, I think I could cite, there were a  
10 lot of comments with regard to Mittal in the press and  
11 what they have said about the global company and how  
12 it plans to move forward.

13 One of those comments has to do with the  
14 goal of being one of the largest steel producers and  
15 to have production in the various regions in order to  
16 supply demand in the various regions.

17 My question is, how should I take that into  
18 account when looking at the record here and the other  
19 producers? Obviously, I'll look at what you have to  
20 say with regard to France. I would have a similar  
21 question about comments in the press with regard to  
22 interest in Mexico. How do I take that into account  
23 in determining what a subject producer is going to do  
24 vis-à-vis the presence of Mittal in the United States  
25 market?

1           MR. SCHORSCH: I think, in the corrosion-  
2 resistant area, the only country where there is any  
3 potential overlap of the countries that are up for  
4 consideration now on these orders has to do with  
5 France. Mexico and other regions; I don't think they  
6 are relevant to this discussion.

7           I do want to stress that whatever Mr. Mittal  
8 said, I agree completely with it.

9           COMMISSIONER OKUN: Okay. Then I'll  
10 continue with that.

11           I note that in a recent article, Mr. Mittal  
12 stated that he does not think oversupply in China is a  
13 threat to the industry, and I will note that this is  
14 an article about steel in general, but taking that, he  
15 said, "All signs are there that China can't be a long-  
16 term exporter," as it lacks raw material and cheap  
17 energy. I've heard a lot of talk about China today,  
18 and I would like your comments with respect to that.

19           MR. SCHORSCH: My interpretation there would  
20 be, and I do agree with that one, that if you look at  
21 the underlying fundamentals for a comparative  
22 advantage, let's say, with China, they don't have the  
23 raw materials, a lot of the capacity is located  
24 inland, and it's very expensive to import. It's  
25 literally moved -- in many cases, the raw materials

1 are being moved by truck, which is, if you're in this  
2 industry at all and think of the volume of the  
3 materials we move, it's incredible to think that  
4 that's the way that the production is being organized.

5 I think, longer term, what he is saying is,  
6 particularly if you look at more efficient operations  
7 worldwide, the labor component, the labor advantage is  
8 not such a great one for this sector compared to  
9 access to raw materials and so on.

10 The issue was that that's true in the long  
11 term, assuming that kind of market forces are driving  
12 the ultimate outcome, which we all would hope and  
13 expect is going to be eventually the case in China.  
14 The issue is if that's three years away, five years  
15 away, eight years away, what do we do in the interim,  
16 and I think the interim, given the numbers involved  
17 here -- a 400-million-ton industry, already 80,000  
18 tons a month of corrosion-resistant product coming  
19 into our country from China, up threefold from a year  
20 ago -- what do we do in the interim while those  
21 longer-term, competitive advantages are being played  
22 out in what we all hope would be a more market-  
23 oriented economy eventually.

24 COMMISSIONER OKUN: Mr. DiMicco?

25 MR. DIMICCO: Yes. Never will I speak for



1 Mr. Mittal. Okay? But having been involved in the  
2 International Iron and Steel Institute and discussions  
3 with players around the world, that kind of comment is  
4 predicated upon the fact that the reality is China is  
5 not a low-cost place to make steel. If they are  
6 subject to the same market disciplines, market forces,  
7 trading rules as the rest of the world, they will not  
8 be able to compete internationally and, therefore,  
9 should not be major exporters.

10 That does not preclude them from breaking  
11 the law, ignoring the WTO agreements and things of  
12 that nature, and becoming a major exporter. So I  
13 think those comments should be made in the context of  
14 the trade being done according to the global trading  
15 rules, not against those global trading rules.

16 COMMISSIONER OKUN: Yes, Mr. Goodish.

17 MR. GOODISH: I think the other thing is a  
18 lot of people are making those comments, based on the  
19 fact of what the Chinese say they're going to do. But  
20 what they say they're going to, and what they've done  
21 so far, are two entirely different things.

22 They talked about eliminating their export  
23 credit tariff, and they only reduced it by three  
24 percent, and 90 percent of the products that we  
25 manufacture, including corrosion-resistant, the three

1 percent reduction didn't even apply to.

2 The other thing we need to bear in mind is,  
3 as China has increased their production, the steel  
4 that used to go into that country from Russia,  
5 Ukraine, Denmark, Finland, and the rest of the  
6 countries is not going in there anymore. So it's now  
7 available to go to other places in the marketplace, in  
8 addition to the Chinese steel leaving the country.

9 Their five year plan said that they were  
10 going to take out 100 million tons of production. Six  
11 months after they came out with their five year plan,  
12 they came out and revised the time period for that 100  
13 million tons to move out three years to 2010 from 2007.  
14 So far, as near as we can tell, based on unofficial  
15 numbers, there's only been about 25 or 30 million tons  
16 that's come out of that marketplace in 2006.

17 So again, listen to what the Chinese say  
18 they're going to do on exports, and what they're  
19 actually doing, are two entirely different things.

20 MR. NOLAN: Commissioner Okun, John Nolan,  
21 Steel Dynamics.

22 COMMISSIONER OKUN: Yes.

23 MR. NOLAN: I disagree with Mr. Mittal,  
24 respectfully. I agree with Mr. Goodish. I believe  
25 that China will be a long-term threat to the global

1 steel industry for many years to come.

2 COMMISSIONER OKUN: Well, I have some more  
3 specific questions with regard to the Chinese  
4 production and demand forecast, but with my yellow  
5 light on, Mr. Chairman, I will defer and let  
6 colleagues continue, and I'll come back to it; thank  
7 you.

8 CHAIRMAN PEARSON: Commissioner Lane?

9 COMMISSIONER LANE: Mr. Goodish, in  
10 responding to a question from Commissioner Aranoff,  
11 you indicated that your inventory is already committed  
12 to orders from your customers. Earlier, Mr. Platz was  
13 referring to the sell-off of inventories having a  
14 downward impact on prices.

15 It doesn't sound like producer inventories,  
16 which are already committed to customer orders could  
17 impact prices when they are delivered. Are we talking  
18 about the difference between producer inventories and  
19 service center inventories?

20 MR. GOODISH: I'm not sure exactly what Mr.  
21 Platz was referring to. But our steel is produced to  
22 a customer's order in the warehouse. There is a  
23 number published every month from the service center  
24 inventory; MSCI, as it's referred to. We all watch  
25 that number. We actually keep track of it, both in

1 total tons and the day's supply, based on what  
2 shipments happen to go out.

3 I believe what he was referring to, although  
4 he'll have to answer this question, was liquidating  
5 that inventory. The service centers, that number is  
6 about 9.6 million tons now. At its height, it was  
7 about 10 million tons. To get it down from 10 million  
8 tons down to the 8.5 tons/8.4 million tons, it took  
9 roughly nine months, and that's part of what you see  
10 in the 2005 numbers.

11 I might add that part of what's in those  
12 MSCI numbers are people like ThyssenKrupp and others  
13 who have service centers who are here; and those  
14 service center inventories are not on a specific  
15 customer order. They don't necessarily do that the  
16 same way we do.

17 As a service center, you don't want to be in  
18 a position where Ford or Chrysler, GM, whoever, or Joe  
19 Blow walks into your warehouse and wants to buy 10  
20 tons of steel off of you and you don't have it. But  
21 that's what I think they were referring to.

22 MR. PLATZ: Commissioner Lane --

23 COMMISSIONER LANE: Yes.

24 MR. PLATZ: Just to clarify, that's exactly  
25 what I was referring to, the de-stocking is the

1 service center inventories that Mr. Goodish referred  
2 to as around 10 million tons; and I indicated that we  
3 would expect that would take at least six months for  
4 that to work its way down to equilibrium levels. I  
5 was not talking about producer inventories.

6 COMMISSIONER LANE: Okay, thank you; I'd  
7 like to go now to a legal question. Parties have  
8 expressed little, or in some cases, no interest in the  
9 Commission's findings with respect to the potential  
10 inclusion of micro alloy steel in the corrosion  
11 resistant steel domestic like product.

12 Nonetheless, certain issues do stand out.  
13 Do you agree with the definition of the domestic like  
14 product from the first reviews and the original  
15 investigation so that do not include non-subject  
16 corrosion resistant steel such as micro alloy  
17 corrosion steel? Are you comfortable with your  
18 ability to identify and separately report capacity  
19 production and shipments of micro alloy corrosion  
20 steel? Mr. Hecht, why don't we start with you?

21 MR. HECHT: Okay, thank you; some of that, I  
22 guess, gets into the APO, too, in terms of specific  
23 reporting issues. I think there are some reporting  
24 issues out there. I think our view would be that it  
25 would be appropriate to include micro alloy in the

1 domestic like product, if the Commission feels it has  
2 the data to do so.

3 We don't feel like that would have a major  
4 impact on the way you analyze the data, one way or  
5 another. But we would, I think, support including  
6 that in the domestic like product.

7 COMMISSIONER LANE: Does anybody want to add  
8 to that; Mr. Price?

9 MR. PRICE: I'll address that in the post-  
10 conference brief.

11 COMMISSIONER LANE: Okay, thank you; now I'd  
12 like to talk about related party considerations.  
13 Given that certain U.S. producers are affiliated with  
14 subject country producers, exporters and/or importers  
15 of corrosion resistant steel and/or purchase subject  
16 imports, please comment on whether any U.S. producers  
17 should be excluded under the related parties  
18 provision.

19 Mr. VAUGHN: Commissioner Lane, Stephen  
20 Vaughn for U.S. Steel -- no, we do not have any  
21 concerns that any parties -- we've not made a request  
22 that any party be excluded as a related party under  
23 the statute. At this time, we have no intentions to  
24 ask for such an exclusion.

25 COMMISSIONER LANE: Mr. Price?

1 MR. PRICE: I concur.

2 COMMISSIONER LANE: Okay, does anybody else  
3 have a comment?

4 MR. STEWART: This is Terry Stewart for  
5 Mittal. We have the same position.

6 COMMISSIONER LANE: Okay, thank you; now I'd  
7 like to turn to a question about the European Union.  
8 It has been argued that European Union member  
9 corrosion resistant steel producers are not likely to  
10 re-enter the U.S. market at injurious levels upon  
11 revocation of the orders because of the current market  
12 structure in the European Union, which has been  
13 changed significantly since the original  
14 investigations.

15 Are European Union steel producers sales to  
16 other European Union member countries now comparable  
17 to home market transactions because producers are now  
18 free from internal barriers and custom formalities;  
19 Mr. DiMicco?

20 MR. DIMICCO: I don't think we should  
21 consider the fact that they would not be in a position  
22 to do exporting or importing into the U.S. market. I  
23 think they're subject to some of the same issues that  
24 we've been talking about.

25 As I mentioned earlier, the European Union

1 just recently is now entertaining the idea of having  
2 anti-dumping orders against China because of the  
3 amount of Chinese imports coming into their market.

4 So the issues that we've been talking about  
5 on a global basis apply as much to the EU and where  
6 they have to go with their steel, if the Chinese come  
7 into their marketplace aren't dealt with, as anybody.  
8 So I don't see that there's any reduced likelihood  
9 that they would participate in our market.

10 MR. GOODISH: Commissioner --

11 COMMISSIONER LANE: Mr. Goodish,

12 MR. GOODISH: -- we are a producer in  
13 Central Europe, in Kosice, Slovakia of corrosion  
14 resistant steel. I think we can tell you with some  
15 profound experience that where I think what's being  
16 referred to here as the accession countries -- the 10  
17 that went into what's being now called the new EU --  
18 those steel producers shipped into those 10 countries  
19 prior to the time they were members of the EU anyway,  
20 and I don't see what entry into the EU had to do with  
21 that.

22 So I think that we are just as susceptible  
23 today to those products coming into the United States  
24 as what we were years back.

25 COMMISSIONER LANE: Mr. Gant?



1           MR. GANT: Yes, may I add also that I think  
2 if you consider the current dollar versus the Euro  
3 value, should that shift back in favor of the Euro,  
4 that would make this again a much more attractive  
5 market; and I think that they could respond fairly  
6 quickly, because they have a substantial  
7 infrastructure to export product.

8           ThyssenKrupp owns a very large service  
9 center chain in the United States. So I think their  
10 means to enter the market very quickly is there, and I  
11 think if the economics were there or the need, given  
12 the economies in their local markets, I think they  
13 could respond very quickly and be very damaging.

14          MR. NOLAN: Commissioner Lane, John Nolan  
15 Steel Dynamics -- first, I'd like to take a moment to  
16 comment that we're going very well in the great State  
17 of West Virginia, and we're moving exactly as I  
18 suggested the last time we were together here.

19          I'd like to take a moment to read one  
20 sentence from CRU Monitor from October 2006. It goes  
21 like this. This has to do with Europe. "Market  
22 participants report that some of the Chinese mills  
23 have been very aggressive in their attempts to place  
24 the resulting surplus material into Europe, and have  
25 been dropping their offers week by week or even close

1 to day by day in some instance." So it affirms the  
2 position Mr. DiMicco took a moment ago.

3 COMMISSIONER LANE: Yes, sir -- Mr. Stewart?

4 MR. STEWART: Commissioner Lane, if it would  
5 be appropriate, we would like to address it in a post-  
6 hearing brief as a matter of law. Of course, the fact  
7 that there is a Customs union in the EU is irrelevant  
8 in terms of whether exports from Germany or France or  
9 other members within the community should be viewed as  
10 a domestic sale or home market sale are not likely to  
11 be available for export to the United States.

12 So as a matter of law, we think it's a red  
13 herring-type of issue, just as the Canadian issue of  
14 treating North America as a single market is not a  
15 legally relevant issue in this proceeding.

16 COMMISSIONER LANE: Okay, thank you, I will  
17 wait until my next round for my next question -- thank  
18 you, Mr. Chairman.

19 CHAIRMAN PEARSON: Okay, the auto industry  
20 has submitted in its brief that the global steel  
21 industry is becoming relatively more local and regional,  
22 and less of a trading business. They've indicated  
23 that the percentage of all steel traded in global  
24 markets fell from 62 percent of the total in 2000 to  
25 52.6 percent in 2005.

1           The first question, is this a correct  
2 understanding of the market? Would you agree that  
3 it's becoming more of a local/regional market and less  
4 of an international trading world in steel; Mr.  
5 DiMicco?

6           MR. DIMICCO: Dan DiMicco at Nucor -- if it  
7 was, it was relegated to that time period. I don't  
8 know that to be fact.

9           I do know what's been happening the last two  
10 years in the North American market, and that is record  
11 levels of imports from around the world have been  
12 coming in. This year, it's going to be bouncing  
13 around somewhere between 45 and 48 million tons, which  
14 will be a new record for imports into the U.S. market.

15           So I don't agree with that assessment. I  
16 certainly don't agree with it over the long term, as  
17 China becomes more of an exporting nation. Just the  
18 opposite will happen.

19           CHAIRMAN PEARSON: Of course, China could  
20 become more of an exporter and else of an importer,  
21 and have a net effect of decreasing global trade. So  
22 does someone who works for a multi-national company --  
23 perhaps Mr. Goodish. Do you have thoughts on this?

24           MR. GOODISH: I guess I didn't follow the  
25 last comment on China.

1                   CHAIRMAN PEARSON: I'm sorry, I was just  
2 going to say, China could, if it starting exporting a  
3 little and stopped importing a lot, it would be less  
4 of a global trader net than it had been before. That  
5 was the point.

6                   MR. GOODISH: Okay, there would be less  
7 steel going into the country, except there's large  
8 volumes of steel leaving China today, and if you go  
9 back over history -- and I won't remember the numbers  
10 correctly. But they were a net importer of anywhere  
11 between 20 and 35 million tons of steel, depending  
12 upon the years, if you go back 10 years.

13                   We're in a year now where there probably are  
14 going to be a net exporter. So that's a significant  
15 amount of steel that is now out into the market place.  
16 It can be steel that's coming from Russian or China or  
17 Egypt or India. Or, also because Japan shipped into  
18 the China; Korea has shipped to China. So, in my  
19 opinion, there's still a lot of international activity  
20 taking place with steel. It's just there's different  
21 players now, and it's going to different destinations,  
22 and it's being driven by China.

23                   I might also add that there are Chinese  
24 steel producers who can make the automotive grades of  
25 steel that we're talking about today. They're not

1 significant, but they can do it. Baosteel, Rulon and  
2 Anshan -- galvanizing lines at Anshan are actually 50  
3 percent owned by ThyssenKrupp from Germany. So there  
4 are a lot of market influences that are taking place  
5 in the marketplace that would end into this market, if  
6 these tariffs were to be dropped.

7 MR. DIMICCO: Dan DiMicco again from Nucor -  
8 - on that particular point, the time that they were  
9 importing it to their market place, the size of their  
10 steel industry was considerably smaller. So shifting  
11 from a net importer to a net exporter, when you're  
12 producing 100 million tons versus 400 to 500 million  
13 tons is a big difference.

14 So I would contend that in the future, the  
15 tendency to export a heck of a lot more than they  
16 every imported is certainly there and is certainly a  
17 potential reality. So the net of that would be an  
18 increased global movement of steel, not a decrease,  
19 and not even a net zeroing.

20 MR. NOLAN: Mr. Chairman, John Nolan, Steel  
21 Dynamics -- the information we have from Customs  
22 suggests that the Indians, for example, are importing  
23 to the United States about 100 percent more corrosion  
24 resistive steel than they did in 2003. I think the  
25 number is incalculable for China, because their

1 receipts here in 2003 were 29 tons. This year, so  
2 far, it's been 479,000.

3 So it would seem to me that the idea of the  
4 market becoming more local is a lot more fiction than  
5 fact.

6 CHAIRMAN PEARSON: Mr. Schorsch?

7 MR. SCHORSCH: If I could comment, Mr.  
8 Chairman, I think you can define this a lot of  
9 different ways. I think the best way I've seen it  
10 looked at, even though it doesn't capture all the  
11 dynamics, would be to look at ocean-borne trade. I  
12 haven't checked in a couple years, but that shows a  
13 steady march upwards over a very sustained period of  
14 time.

15 So unless things have changed dramatically,  
16 I'd suspect that that continues to be a significant  
17 factor. The last time I looked, it was around 30  
18 percent of total consumption, as opposed to the kind  
19 of 60 numbers that you're looking at.

20 So I suspect that a lot of it may have to do  
21 with, if you look within the European Union, for  
22 example, as those borders come down, tracking that,  
23 it's not as meaningful to talk about that as trade  
24 flow. You know, the stuff that captures more of the  
25 sort of thing that would be a concern for us, again,

1 is ocean-borne, even though that's not 100 percent of  
2 it, and I think that continues to be substantial.

3 But I think we can check into those numbers  
4 and provide more up-to-date statistics on that aspect  
5 of it in a post-hearing brief, as well.

6 CHAIRMAN PEARSON: Okay, good, I would  
7 appreciate that; Mr. Hecht?

8 MR. HECHT: Just very briefly, just to bring  
9 it back to the issue which I think is most legally  
10 relevant to you here, there is absolutely no evidence  
11 of that point with regards to steel trade coming into  
12 the U.S. in general or corrosion resistant steel  
13 products coming into to the U.S., in particular -- no  
14 evidence of it.

15 CHAIRMAN PEARSON: Right, but I'm interested  
16 more broadly in the conditions of competition that we  
17 might find in the global market, because clearly the  
18 global market feeds directly into the U.S. market. We  
19 do have the argument made by the auto industry, which  
20 I may have misinterpreted, in terms of, I think  
21 they're arguing that the industry globally has become  
22 more local and regionally focused, and less of an  
23 importing and exporting type of business.

24 If, indeed, that's not a correct  
25 understanding, could you please put a little time and

1 effort into helping me understand it in the post-  
2 hearing? Look at the analysis done by the auto  
3 industry, and help me understand why there are other  
4 ways to look at the marketplace.

5 Because I'm hearing two different views -- I  
6 think what was in the auto brief and what you guys are  
7 saying about what's happening in the global market. I  
8 just have an interest in those structural changes. So  
9 tell me more; Mr. Vaughn, are you seeking the floor?

10 MR. VAUGHN: Yes, we will definitely address  
11 that in the post-hearing brief. I mean, just to  
12 follow-up on what Mr. Hecht just said, I mean, with  
13 respect to this product, what you are saying -- and  
14 you've heard this from several of the other witnesses  
15 now -- more steel of this product is coming into this  
16 country now than in prior year. There's been a  
17 tremendous upsurge, both in 2004 and another upsurge  
18 in 2006.

19 You have countries shipping into this  
20 market, like China and Brazil and India and Taiwan,  
21 that were relatively minor players just a few years  
22 ago. So if anything, the trends with respect to this  
23 market, in terms of how open this market is to outside  
24 competition, how likely you are to see imports in this  
25 market -- if anything, the trends of this market in



1 the last five years are exactly the opposite of what  
2 the auto makers have said in their brief. But we will  
3 address that in more detail.

4 CHAIRMAN PEARSON: Okay, thank you; Mr.  
5 Price?

6 MR. PRICE: And I agree; we will respond in  
7 greater detail in our brief. But if you look at  
8 Korea, for example, you see a substantial increase in  
9 exports to the U.S. this, compared to last year, which  
10 is one of the subject countries. The idea of  
11 localization being a major factor in this product line  
12 does not seem to be the case at all.

13 CHAIRMAN PEARSON: Okay, good, well, if we  
14 should differentiate between what's happening globally  
15 and corrosion resistant steel compared to all steel,  
16 please go ahead and make that distinction.

17 A different question, a number of you have  
18 indicated that the price for corrosion resistant steel  
19 is generally higher here than in other countries.  
20 What causes that? Is it a function of the orders  
21 themselves leading to a somewhat higher price in the  
22 United States than in other countries; Mr. Hecht?

23 MR. HECHT: I guess I'll just kick it off to  
24 get something started. I think that's probably  
25 difficult to say, but I think it's perhaps a function

1 of how attractive this market is, in general, and the  
2 fact that many of the other export markets people are  
3 shipping to are characterized by cut-throat, unfair  
4 competition themselves.

5 CHAIRMAN PEARSON: Mr. Vaughn?

6 MR. VAUGHN: Yes, if I could just follow up  
7 on what Jim said. One of the points that we've been  
8 looking at is, let's look at the other potential  
9 export markets. Where else could they go? Where are  
10 there some other markets where people are potentially  
11 shipping to?

12 The main one that they've identified in  
13 their briefs is China. If you look at it, there's an  
14 enormous gap in all the publishing pricing between the  
15 U.S. price and Chinese price, and that links up with  
16 another point that you've heard so much today which  
17 is, there's just enormous amounts of over-capacity in  
18 China right now. There's just been huge volumes  
19 brought on in just the last few years, and that market  
20 is now depressed. You'll see that everywhere in the  
21 trade press, and it's been like that for some time.

22 So you know, that's really a big part of the  
23 difference in what we're thinking about in terms of  
24 where are these guys going to go if the orders are  
25 revoked.

1                   CHAIRMAN PEARSON: Okay, well, I may come  
2 back to this issue, but my yellow light is on, and I  
3 want to earn a gold star today, so I'm going to stop  
4 now; Commissioner Aranoff?

5                   VICE CHAIRMAN ARANOFF: Thank you, Mr.  
6 Chairman -- one of the arguments that a number of the  
7 Respondents make in their briefs is that the fact that  
8 the domestic industry's exports have risen over this  
9 period of review is evidence that the industry, having  
10 reduced its cost, is now globally competitive and able  
11 to export.

12                   Now I want de-construct that a little bit.  
13 My understanding is that to the extent you all export,  
14 it is to Mexico and Canada, and that's about it. Is  
15 there anyone who is exporting outside of Mexico and  
16 Canada? I see a lot of people shaking their heads.  
17 Does anyone want to turn on their microphone?

18                   MR. NOLAN: John Nolan, Steel Dynamics -- we  
19 do not, Madam Vice Chair.

20                   MR. GOODISH: John Goodish, U.S. Steel -- we  
21 do not.

22                   MR. GANT: Doug Gant with AK Steel -- only  
23 to Mexico and Canada.

24                   VICE CHAIRMAN ARANOFF: Okay.

25                   MR. DIMICCO: Dan DiMicco, Nucor -- to the

1 best of my knowledge, principally to Mexico and  
2 Canada.

3 MR. SCHORSCH: Lou Schorsch -- the same.

4 MR. NARKIN: Vice Chairman, this is Steve  
5 Narkin with Skadden Arps. If I can just add to that,  
6 we are a little bit perplexed as to which data that  
7 argument is based on. Because if you look at table  
8 CORE-III-4, and you look at the percentage of quantity  
9 that's being exported, the difference between, say,  
10 2000 and 2005, or even January to June 2006 is  
11 trivial. Exports are a very small factor for this  
12 industry.

13 VICE CHAIRMAN ARANOFF: Okay, now I  
14 understand that. They start from a small number and  
15 they do increase, particularly to Canada. But let me  
16 just ask then, for those exports that you are sending,  
17 either to Canada or Mexico, is that entirely  
18 associated with the auto industry, or are there other  
19 types of purchasers to whom you are selling in Canada  
20 and Mexico? I'll just ask each of you to respond in  
21 turn, if you can; or if its' confidential, you can do  
22 it post-hearing.

23 MR. GANT: This is Doug Gant. I would say  
24 that it's almost entirely to the auto industry. I  
25 can't think, offhand, of anyone else.

1                   MR. SCHERRBAUM: Joe Scherrbaum with U.S.  
2 Steel -- I would say it's primarily the automotive,  
3 but also the appliance and some of the electrical  
4 equipment industry.

5                   VICE CHAIRMAN ARANOFF: Okay, all the way in  
6 the back.

7                   MR. BLUME: Rick Blume, Nucor -- the same  
8 answer, in terms of customers, appliance and  
9 automobile. But I would also point out that the  
10 percent of our exports are very insignificant, related  
11 to our total shipments.

12                  MR. NOLAN: Madam Vice Chair, John Nolan,  
13 Steel Dynamics -- I'm easy. We're shipping corrosion  
14 resistant steel only to the continental United States.

15                  MR. PLATZ: Roy Platz of Mittal Steel -- all  
16 of our corrosion resistant shipments, or almost all of  
17 all of our corrosion shipments outside the U.S. are to  
18 Mexico and Canada only.

19                  VICE CHAIRMAN ARANOFF: Okay and to  
20 automotive customers or --

21                  MR. PLATZ: I'm sorry, and to automotive  
22 customers, yes.

23                  VICE CHAIRMAN ARANOFF: Okay, thank you very  
24 much; I appreciate all those answers. Let me turn to  
25 sort of the flip side of that same argument.

1            Respondents also argue that because the  
2 domestic industry has maintained, well, what they at  
3 least characterize as robust prices and profits,  
4 despite what you all concede have been rising non-  
5 subject imports during this review period, that this  
6 again shows the industry is not vulnerable to any  
7 increase in imports that might happen if these orders  
8 are revoked.

9            You've all admitted that non-subject imports  
10 have increased almost, or as much as, during the  
11 original period of investigation, there imports in  
12 this case. Yet, you know, you're doing, as you all  
13 said, not as well maybe as you'd like, but better than  
14 you were before. How does that affect the way that we  
15 look at vulnerability to imports if these orders were  
16 revoked?

17            MR. DIMICCO: Dan Dimicco of Nucor -- the  
18 experience that we saw in the 2004/2005 timeframe,  
19 where there was a large influx of imports and a major  
20 inventory build that later led to de-stocking by the  
21 service centers, we did see a 40 percent drop-off in  
22 the prices for galvanized material in the U.S. market.  
23 That is a significant drop-off. So I would strongly  
24 disagree with the points that are friends, our  
25 customers are making. The actual data doesn't show

1 that.

2 Today, we're in a similar situation, where  
3 the imports have come in very strongly. The  
4 inventories are over-done again. There's a de-  
5 stocking that is taking place, and where we end up on  
6 pricing at this point in time, we don't know where it  
7 will go. But last time around, it went down 40  
8 percent.

9 VICE CHAIRMAN ARANOFF: Well, I appreciate  
10 that answer. But I guess what I'm trying to work  
11 through is, there seem to be these sort of mini-  
12 cycles. The service center stock up and then they  
13 stop buying for awhile, and then they stock up.

14 But meanwhile, the basic fundamental is that  
15 demand seems to be going up; so that yes, you might  
16 take a short-term hit when some imports come in and  
17 the service centers stock up and then they stop buying  
18 from you for a little while. But the longer term  
19 trend is still that everything is okay again and in a  
20 few months.

21 MR. DIMICCO: I would disagree with that.  
22 If it appears to be okay again, it's only because the  
23 imports fall off and domestic producers stop  
24 producing, and the supply situation corrects itself.  
25 But as soon as it gets the other way again, we go

1 through the same situation. So I'd say the  
2 vulnerability level is no different than it ever has  
3 been.

4 VICE CHAIRMAN ARANOFF: All right, Mr.  
5 Price, you wanted to say something.

6 MR. PRICE: I just want to address a couple  
7 of key facts here. First, compared to the prior POI  
8 in the last sunset review, I would say this industry  
9 is actually doing worse financially by number, by  
10 their measures.

11 Secondly, we have broken out the  
12 profitability of my two clients, which account for a  
13 very small portion of this industry; and I think you  
14 can make your assessment as to how robust this  
15 industry really is. Once you break out these two  
16 relatively small producers, I think you see it's not a  
17 robust industry. It's not doing particularly well.  
18 In fact, I think it's in very poor shape.

19 If you add dumped and subsidized imports on  
20 top of the current import pressures to this vulnerable  
21 industry, I think this is going to be a materially  
22 injured industry within a very swift period of time;  
23 certainly in the reasonably foreseeable future.

24 MR. NOLAN: Madam Vice Chair, John Nolan,  
25 Steel Dynamics -- I would again come back and bring



1 your attention to page 14 of the staff report, which  
2 shows the market, from at least a domestic shipping  
3 point of view, as stuck somewhere at around 21 or 22  
4 million tons. I think we talked about it being  
5 relatively flat.

6 But more importantly, my company is a major  
7 producer of light gauge galvanized products,  
8 particularly at our Jeffersonville, Indiana location.  
9 I want to share with you, at this time last year, I  
10 couldn't find an order to schedule, principally  
11 because the Brazilian and the Indian's non-subject  
12 importers were pretty much taking over the market.

13 The only reason we recovered that part of  
14 the corrosion resistant steel market was because the  
15 Brazilians experienced a major blast furnace outage in  
16 the spring, and that helped us a little bit. But  
17 they're back in the market, along with the Chinese  
18 right now. So I would tell you, non-subject imports  
19 are having a significant impact on our business,  
20 particularly in those market segments that use light  
21 gauge galvanized today.

22 MR. GOODISH: Commissioner, John Goodish  
23 from U.S. Steel -- I would have to agree with that.  
24 If we look at our construction business, which is  
25 either on three month or six month contracts, if

1 you'll recall how I told you we bid that out, we're  
2 also seeing the competition come in from places like  
3 India, Egypt, and China, attacking that marketplace.

4 VICE CHAIRMAN ARANOFF: Okay, all the way in  
5 the back.

6 MR. VAUGHN: Stephen Vaughn -- you have a  
7 lot of evidence on the record, I think, that shows  
8 that, in fact, these non-subject imports are having a  
9 negative effect on the market. I mean, you've heard  
10 the testimony.

11 But I mean, if you look at the data, you  
12 know, look at the operating margin for the first half  
13 of 2006, for example, compared to the operating margin  
14 in 2004 -- I mean, look at the operating margin in the  
15 first half of 2006, compared to the operating margin  
16 in 1999.

17 You've heard about the improvements in the  
18 industry. You've hear about what's happened to its  
19 productivity. You've heard about what's happened to  
20 its labor costs. You've heard about all these  
21 different things that it's been able to accomplish.  
22 Yet, you see how the industry is struggling to pass  
23 along the cost increases that it's dealing with on its  
24 raw materials.

25 So it's often the case that you can have

1 imports and prices sort of temporarily going up  
2 together, if you have short-term spikes in demand.  
3 But the data here clearly shows that as this cycle  
4 plays out, those non-subject imports are having a  
5 negative effect on the domestic industry.

6 VICE CHAIRMAN ARANOFF: Okay, I appreciate  
7 all those answers. As my light is yellow, I'll pass  
8 to the next round.

9 CHAIRMAN PEARSON: Okay, Commissioner  
10 Hillman?

11 COMMISSIONER HILLMAN: Thank you, I have  
12 just a quick little follow-up on this issue of non-  
13 subjects. Because I, again, in preparing for this  
14 looked back at what we discovered in our first review  
15 of this case, and Mr. Lighthizer, I will quote you on  
16 this one directly.

17 Because we asked about why it was, in  
18 corrosion resistant product, as opposed to hot rolled  
19 or cold rolled or plate, where at least at the time of  
20 the last review, the industry had been able to hang on  
21 to its market share and keep a market share in excess  
22 of 90 percent of domestic production. The response  
23 that came back to us, in terms of why this corrosion  
24 was different from hot, cold, and other products, was  
25 the comprehensive nature of the orders. I mean, you

1 said it very clearly that these orders, you know,  
2 unlike some of the other commodity grades of product,  
3 have been comprehensive. We went across the board.  
4 Everybody that was capable of shipping was covered by  
5 an order; that these products are high quality and  
6 that we've covered everybody that was sophisticatedly  
7 capable of producing this product.

8 I want to make sure I understand the  
9 testimony in terms of what has changed since that  
10 first review. Are these non-subject imports again  
11 coming in somehow differently; or is it that the  
12 Indians, the Brazilians, the others have now become  
13 more sophisticated in their capability of providing  
14 sort of auto-grade, high grade product?

15 MR. LIGHTHIZER: Did you want me to address  
16 that, Commissioner?

17 COMMISSIONER HILLMAN: Anybody can address  
18 it. I'm just saying, clearly, the impression that we  
19 got, I will say, sitting here through all of these  
20 reviews, through the 201, through the 204, was that  
21 corrosion was different because, again, that the  
22 orders outstanding covered the waterfront, in terms of  
23 who was really capable of doing it; and that the  
24 product itself was, again, higher quality, higher  
25 tech, and the most value-added and the one that it was

1 the most important for the domestic industry to make  
2 the most profit on. I'm trying to understand which,  
3 if any, of those pieces have changed since the time of  
4 our first review.

5 MR. LIGHTHIZER: Let me just make a comment  
6 on that, because I know you probably really want to  
7 hear from the business people.

8 My comment is, I am here five years later,  
9 amazed by the accuracy of my comment, which won't  
10 surprise you. The truth is that (A) corrosion  
11 resistant is still the crown jewel, as we've  
12 testified. It is the most important thing, and (B) it  
13 is still very, very high tech. It's what we have to  
14 add.

15 Now what you're seeing is, these non-subject  
16 countries coming in to the bottom of the corrosion  
17 resistant market, if you will -- niche, if you will.  
18 You're not seeing them sell skin for automobiles at  
19 this point.

20 This is why we think it's so important. If  
21 you look at every company and every country that  
22 develops a steel industry, they slowly try to move up  
23 the chain. What they try to get to is something that  
24 you put on the outside of a Cadillac, right? That's  
25 what they're all trying to do.

1           If you look at any company here, and if you  
2 look at China, that's what they're doing. These other  
3 industries are moving up, and they're at the bottom.  
4 So right now, we're not seeing them in that market.

5           You saw the slide I put up where General  
6 Motors said they're using Chinese Steel for Chinese  
7 cars made in China, and eventually will ship it here.  
8 That's exactly what's going on here. Right now, it's  
9 a few years away before they're at the top. They're  
10 coming in at the bottom for the grades that are still  
11 high tech, expensive, very important products, but  
12 they're down the technology food chain, if you will,  
13 and they're slowly moving their way up.

14           So I think what I said then is still exactly  
15 right. The fact is that at that time, those countries  
16 could not compete in that area. The corrosion  
17 resistant orders in 1993 -- and I think I'm the only  
18 person who was actually here in 1993. The rest of you  
19 were in high school or something.

20           (Laughter.)

21           MR. LIGHTHIZER: The corrosion resistant  
22 orders in 1993 were comprehensive. It's one of the  
23 reasons why this industry, the corrosion resistant  
24 steel industry, did better in the last, you know,  
25 tsunami or crash or whatever you want to call it.

1 It's because of these orders really are the reason  
2 they survived and managed to keep going.

3 What you're seeing now, in the last few  
4 years, is people coming in -- China, primarily,  
5 because they have a government policy to do it -- but  
6 also India, Brazil, Taiwan. They're starting to move  
7 up the chain. That's what is going on. At the very  
8 highest level, these orders are still extremely  
9 effective. At the bottom, they're less effective  
10 right now.

11 COMMISSIONER HILLMAN: Do any other company  
12 folks want to add to that?

13 MR. NOLAN: John Nolan, Steel Dynamics -- I  
14 would support counsel's interpretation of the  
15 circumstances. I mean, we were in a situation earlier  
16 this year where we had to put together what we call a  
17 "foreign fighter" program in order to manage the  
18 Brazilians and the Indians, particularly -- of course,  
19 again, until Brazil lost number three furnace.

20 Consequently, we found ourselves, you know,  
21 essentially looking to them to set the bar, so to  
22 speak, in the market. They're back in the market  
23 again doing the same thing, along with the Chinese. I  
24 would tell you that we don't produce at Jeffersonville  
25 the more sophisticated products that counsel

1 describes.

2 But similarly to our competitors, as I  
3 explained before, we're putting another pot in for an  
4 additional coating chemistry and putting a paint line  
5 down there. Because we feel we need it. It's like  
6 the analogy I used in the 201. You know, my house is  
7 flooding. Where am I going to go? Am I going to go  
8 down or am I going to go up? I'm going up. That's  
9 really where we are.

10 COMMISSIONER HILLMAN: All right, then on  
11 the issue of prices and again where we see them, at  
12 the time of the first review, the perception was that,  
13 again, hot rolled was the ultimate commodity product;  
14 and as you keep moving up, cold rolled, less so;  
15 corrosion, even less so.

16 Would you still describe it that way -- I  
17 mean, that corrosion product is much less of a  
18 commodity product than hot rolled or cold rolled?

19 MR. GOODISH: I guess my analysis of that  
20 would be that corrosion is less of a commodity product  
21 than hot rolled is. But a lot of the grades of steel  
22 or a lot of the applications for corrosion are rapidly  
23 reaching the commodity level.

24 The construction business, 33 carbon steel -  
25 - the only thing you have to do is get galvanized to



1 stick on it, paint it, form it, and you can get into  
2 that business. That's where the Chinese and everyone  
3 else are moving into. Primarily, the proceeds are  
4 incrementally higher there than some of the  
5 manufacturing cost that goes into it.

6 But yes, Bob's answer on what has happened  
7 in the last five years, or actually fifteen years in  
8 this particular case, is exactly what's going on.  
9 Those producers, particularly in China and the other  
10 countries will get there, are moving more and more up  
11 the food chain, becoming more value-added. They are  
12 going to produce. People like Baosteel in China can  
13 produce automotive steels today.

14 Rulon has one line that's under construction  
15 and two others that are on the drawing board to make  
16 automotive-quality steels. Anshan already has one  
17 that is a joint venture with ThyssenKrupp and have now  
18 announced a second one. So they're rapidly going to  
19 move into the value added automotive-type coated  
20 product.

21 COMMISSIONER HILLMAN: Mr. DiMicco?

22 MR. DIMICCO: Dan DiMicco, Nucor -- we would  
23 agree with everything that's been said so far.

24 COMMISSIONER HILLMAN: Is any of this notion  
25 of how commodity and how the prices get affected

1 influenced by this switch out of electro-galvanizing  
2 into hot dipped? I won't say switch, but I mean this  
3 greater willingness to purchase hot dipped.

4 MR. SCHORSCH: Lou Schorsch from Mittal  
5 Steel -- just to comment more broadly, I think the  
6 same number of cars, more or less, are being built.  
7 The same requirements are there. In fact, the  
8 requirements keep going up in terms of the quality  
9 that's there.

10 It's a different coating technology.  
11 There's a different process involved and so on. But I  
12 don't think that's a change from a more commodity-like  
13 to a less commodity-like product or vice versa.

14 I think, in general, your question about, as  
15 we move into those more value-added products, are you  
16 also moving away from commodities? In general, that's  
17 true, but there's a lot of grey area in there. So if  
18 you take a galvanized product that is going into a  
19 heating duct, for example, that's not a very  
20 technology-intensive product; versus a hot rolled  
21 product, an X-70 or an X-80 grade that's going into a  
22 pipeline, a very high strength product and so on, that  
23 can be a hot rolled product, but very few people can  
24 make it.

25 So there are grey zones within those. But I

1 think, in general, I think the chain you described is  
2 appropriate.

3 COMMISSIONER HILLMAN: Thank you, I think  
4 just to follow-up a little bit on some of the  
5 questions that Commissioner Okun's in terms of Arcelor  
6 and its connections here.

7 If I could ask you, Mr. Schorsch, to put on  
8 the record this issue of the status of Arcelor's  
9 relationship with Dofasco in Canada, and whether  
10 there's anything you can tell us about whether that  
11 relationship has any implications for whether or not  
12 Dofasco would be continuing to ship product into the  
13 U.S. market.

14 MR. SCHORSCH: Commissioner, you know you're  
15 yellow here.

16 COMMISSIONER HILLMAN: Exactly.

17 (Laughter.)

18 COMMISSIONER HILLMAN: I was saying, for the  
19 post-hearing brief.

20 MR. SCHORSCH: I can comment very briefly.  
21 We have an agreement with the Justice Department, a  
22 consent decree, that was signed before the  
23 acquisition. That's a binding agreement.

24 The fact that it's binding is recognized by  
25 everybody involved in the new company; that we will

1 divest Dofasco, and as part of that arrangement, we  
2 have a whole separate agreement where they run -- you  
3 know, they're technically part of our company and the  
4 financials will be consolidated and so on. They're  
5 run totally separately with a trustee at this point.  
6 We have, I think, until the end of November to  
7 basically execute that transaction.

8           There was a take-over defense put in place  
9 that may make that impossible for us. But we're  
10 operating certainly with the full intent to implement  
11 that consent degree and as though, in fact, it had  
12 already been implemented.

13           COMMISSIONER HILLMAN: Okay, I appreciate  
14 that response; thank you.

15           CHAIRMAN PEARSON: Commissioner Koplan?

16           COMMISSIONER KOPLAN: Thank you, Mr.  
17 Chairman.

18           Just a quick housekeeping matter, Mr.  
19 Lighthizer, for the record, I will say -- and I'm not  
20 speaking for the rest of my colleagues - but like you,  
21 I was not still in high school in 1993. You don't  
22 need to respond to that.

23           (Laughter.)

24           COMMISSIONER KOPLAN: Mr. Gant, with regard  
25 to the lockout at the Middleton Works that began on

1 March 1st of 2006, what is the current state of  
2 negotiations between AK Steel and the machinists?

3 MR. GANT: We continue to negotiate. We met  
4 earlier this week, and I've been traveling a great  
5 deal. But I believe it's tomorrow. There's a local  
6 election to vote on the contract proposal that the  
7 company has put forth.

8 COMMISSIONER KOPLAN: So that could be  
9 coming to a close?

10 MR. GANT: Yes, we hope so.

11 COMMISSIONER KOPLAN: What do you think, if  
12 any, are the implications of this for labor relations  
13 in the broader steel industry -- the fact that this  
14 has been going on so long?

15 MR. GANT: Well, I think this is a unique  
16 case, evidenced by the fact that in the past two and-  
17 a-half or so years, we have been able to reach eight  
18 new labor agreements with United Steel Worker locals  
19 and United Auto Worker locals, including two at our  
20 plants in Zanesville, Ohio and Butler, Pennsylvania  
21 with the United Auto Workers since the beginning of  
22 this labor dispute on March 1st.

23 So again, it's a unique and frustrating  
24 situation, and I don't think it typifies labor  
25 relations or the steel industry's restructuring at

1 all.

2 COMMISSIONER KOPLAN: If that does come to a  
3 close, could you put that on the record before this  
4 closes?

5 MR. GANT: Yes.

6 COMMISSIONER KOPLAN: Thank you, sir.

7 This is for Schorsch, Mr. Goodish, and Mr.  
8 Gant. The auto producers claim that the  
9 consolidations by the domestic core producers increase  
10 the economic power of the largest corrosion resistant  
11 steel suppliers. The domestic industry contends that  
12 in this review, the financial performance of the five  
13 domestic producers reportedly selling the largest  
14 share of their production to automotive end users has  
15 lagged significantly behind the industry as a whole,  
16 and that these producers have received a lower price  
17 per ton than the industry average.

18 For example, I'm referring to the Nucor SDI  
19 brief; the discussion at pages 33 to 36. I have three  
20 parts to my question. First, why should corrosion  
21 resistant steel producers' sales to the automotive  
22 sector lag behind the corrosion resistant steel  
23 industry as a whole?

24 MR. GANT: Well, let me take that because of  
25 my 26 years of history of dealing in Detroit, in

1 particular. That is that I think we have felt the  
2 buying power and the negotiating pressure from the  
3 auto companies throughout all these market cycles,  
4 which some would say were very strong market cycles,  
5 because we looked to the future, and we want to have  
6 an ongoing relationship.

7           So I think our position with them has been  
8 very fair and measured. I think the spot market at  
9 large has been more reactive to prices and supply  
10 jumps and so forth. So the relationship with them is  
11 more stable, more long-term, and I think that's  
12 probably why it lags the market at large.

13           COMMISSIONER KOPLAN: Thank you; I saw a  
14 hand up in the back. Could you identify yourself for  
15 the record?

16           MR. MORICI: My name is Peter Morici. I'm  
17 with Nucor. In this relationship, you have some  
18 similar power on the part of the automobile companies.  
19 They have demonstrated a capacity to extract from  
20 their suppliers rather low prices, to the point that  
21 many of their suppliers are now bankrupt. It's not  
22 much of a surprise that they would be able to get a  
23 better price than, say Whirlpool. It's not much of a  
24 surprise at all.

25           COMMISSIONER KOPLAN: Thank you; Mr.

1 Schorsch?

2 MR. SCHORSCH: Yes, I'd make maybe two  
3 comments. One, I'd just repeat one I'd made before,  
4 that I do think we had a tremendous change in the  
5 industry environment, in terms of their raw materials'  
6 prices and a step change, really, that all contract  
7 business is a bit stickier, and I think it's just  
8 taking longer to catch up. Maybe I'll leave it at  
9 that.

10 COMMISSIONER KOPLAN: Thank you; Mr.  
11 Goodish?

12 MR. GOODISH: Commissioner, I believe that  
13 what you see, at least in our case, is the fact that  
14 we're, in 2006, coming to the end of two and three  
15 year contracts, with most of our automotive customers,  
16 and you're seeing a lag as a result of that. We have  
17 not been able to recover significant increases in raw  
18 material and energy costs from our automotive guide,  
19 because they simply will not allow it.

20 Whenever you bid the spot market, you bid  
21 the spot market with the raw material increases and  
22 energy increases that are known at the time. Since  
23 you are making commitments for a shorter period of  
24 time, you can recover some of those costs at that  
25 time.



1                   COMMISSIONER KOPLAN: Thank you; Mr.  
2 Lighthizer?

3                   MR. LIGHTHIZER: Yes, Commissioner, can I  
4 add a brief point? That is that is that on this issue  
5 of the relative relationship in market power between  
6 automobile companies and steel companies, I would just  
7 direct everybody, at some convenient point, to look at  
8 the auto brief, page 31, where they have a description  
9 of how these contracts work called, "Volume  
10 Limitations."

11                   It essentially says that we negotiate a  
12 price and then a volume, and we expect that we don't  
13 have to buy the volume. But if we want to buy more  
14 than the volume, you have to sell it to us at the  
15 price below.

16                   I mean, it is the sort of thing that if you  
17 brought it up in first year contracts, the professor  
18 would sort of send you out the door for having not  
19 done your homework. It's a very revealing paragraph,  
20 and I hope that everyone gets a chance to read it.  
21 Because it sort of lays out exactly how auto companies  
22 think they're relationship is with steel suppliers  
23 which, to sort of add on a little bit to what Dr.  
24 Morici said, it gives you some idea about how they  
25 feel about all auto part suppliers.

1           That is, they set a price. They don't have  
2 to buy a quantity. So if you want to buy 10 houses  
3 from somebody down the road and you negotiate a price;  
4 you come in two years later and say, I don't want to  
5 buy any houses, or I actually want to buy 40 and you  
6 have to give it at that price. This is the nature of  
7 this kind of a relationship.

8           The other thing I would add very briefly is,  
9 they think that if you don't give them the steel above  
10 the contract amount, that that's a shortage; and many  
11 of the shortages that they detailed in their brief are  
12 basically situations where they said, I'll buy 800,000  
13 tons. Then they come and say, okay, what I really  
14 want is another 100,000 at that price. The steel  
15 company says something like, well, this is above the  
16 price. That, they would call a shortage. I think  
17 this paragraph, Commissioner, is very revealing about  
18 the relationship.

19           COMMISSIONER KOPLAN: Can you document  
20 examples of that in the post-hearing?

21           MR. LIGHTHIZER: Absolutely.

22           COMMISSIONER KOPLAN: Okay, thank you; let  
23 me move to the second part. When corrosion resistant  
24 steel suppliers sell to a particular auto company, and  
25 that company expects them to satisfy the needs of all

1 their North American plants, how does that affect the  
2 market power of other steel producers, for the same  
3 three people; Mr. Schorsch?

4 Mr. SCHORSCH: I'm not sure I fully  
5 understand the question. But let me just describe a  
6 little bit the business and building on some points  
7 that Bob made.

8 Largely, what we sell is defined in terms of  
9 a part, and there's a long negotiation, and there's a  
10 matrix connected with broad product categories and  
11 pricing levels and extras and so on. But ultimately,  
12 we're committed to make a part, and part of the volume  
13 uncertainty there which, you know, part of it is  
14 everybody wishes they were better forecasters -- part  
15 of it is, a vehicle takes off. We may need to re-  
16 adjust our schedules to make more to supply that part.  
17 If the vehicle is a dud, the opposite is the case.  
18 But we're selling very much on part, and typically,  
19 you know, we're the exclusive suppliers of that part.

20 I think on the scarcity question that Bob  
21 sort of alluded to, I think one thing that did happen,  
22 particularly in 2004, if you look at most automotive  
23 companies, you should ask them. But my sense is, they  
24 buy in three chunks. They buy steel products for  
25 processing in their own operations. They buy some to

1 be processed where they're doing the buy-through by  
2 third parties; and then some they buy in the spot  
3 market.

4 Now there was an effort by a lot of  
5 automotive companies to try to bring those spot market  
6 buys, when our raw material prices surged, the spot  
7 prices surged to say, oh, by the way, that 20 percent  
8 that we have been buying at spot market, we want to  
9 fold that into the contract.

10 In other words, we want you to eat not only  
11 all the raw material cost increases on the 80 percent  
12 that's under the contract, but the other 20 percent we  
13 buy in spot, as well. We typically declined that  
14 offer, and that may be perceived as, gee, this is  
15 short supply. But we were providing the material in  
16 the spot market to the same people that had been  
17 buying it before.

18 COMMISSIONER KOPLAN: My yellow light is on,  
19 but I haven't hear from the other two, yet. I can let  
20 it go to the next round.

21 CHAIRMAN PEARSON: Okay, if you have quick  
22 responses, please go ahead.

23 MR. GOODISH: Commissioner, John Goodish --  
24 Lou's definition of how it works is accurate. You're  
25 generally awarded a part, which is associated with

1 specific plants. You may be a supplier of parts to  
2 all the plants, but they'll be different parts in  
3 different quantities and volumes. The supposed  
4 shortage, from the perspective of trying to go above  
5 the contract terms is apparent, thanks.

6 COMMISSIONER KOPLAN: Mr. Gant, do you  
7 agree?

8 MR. GANT: Yes, I don't have anything to  
9 add.

10 COMMISSIONER KOPLAN: Excuse me?

11 MR. GANT: Nothing more to add.

12 COMMISSIONER KOPLAN: Nothing more to add --  
13 thank you, Mr. Chairman.

14 CHAIRMAN PEARSON: Thank you; Chairman Okun?

15 COMMISSIONER OKUN: Thank you, Mr. Chairman.

16 I wanted to return to the question about  
17 demand, both in the United States and globally for a  
18 moment, just to make sure that I understand what the  
19 producers see first in this market. Because I've  
20 tried to look through to record to figure out what we  
21 actually have on the record with regard to projections  
22 for the future. I saw a couple of things there.

23 I saw one source, the Automotive Market  
24 Research Council, predicting increased production of  
25 5.4 percent from 2005 to 2010, or a 1.1 percent

1 increase a year. Then with respect to non-residential  
2 construction sector, an estimate of 6.2 percent in  
3 2007 from the American Institute of Architect's Chief  
4 Economist, Kermit Baker.

5 But I also heard in testimony today, Mr.  
6 Scherrbaum, I believe it was you who saw a 10 percent  
7 reduction in automotive production, I believe you  
8 said. So I want to go to the producers and just say,  
9 in looking at your making your forecast in the  
10 reasonably foreseeable future -- and tell me what you  
11 think that is as you do this -- does it matter who  
12 your clients are?

13 In other words, to the extent I've heard  
14 differences between what's going on with the  
15 transplants and what's going on with the Big Three, if  
16 you're a company who happens to be supplying the  
17 transplants, do you just see your demand as going up  
18 because they're going to keep increasing? So if you  
19 can do that without revealing anything confidential,  
20 do that here; if not, for the post-hearing. But help  
21 me out on the demand projections for our record here,  
22 and I'll start with you, Mr. Schorsch.

23 MR. SCHORSCH: Yes, Lou Schorsch -- let me  
24 just speak broadly. I think we would tend to look,  
25 you know, maybe over a five year timeframe and think

1 about kind of one and-a-half percent being the  
2 underlying growth rate for steel consumption in our  
3 country. Again, I think that's close to our de-  
4 bottlenecking rate for most capacity, if you will.

5 As a mature market, I think we see some, you  
6 know, good evidence in demographics in the wealth of  
7 the economy aging of people who were in high school in  
8 1993, et cetera.

9 COMMISSIONER OKUN: None of them sitting  
10 here, by the way.

11 (Laughter.)

12 MR. SCHORSCH: More vehicles may be sold in  
13 the future; but again, I think at that relatively slow  
14 pace. We're a big enough supplier to the automotive  
15 industry that we supply all of the companies. We wish  
16 them all well. We try very much to work as closely as  
17 we can with all of them and, frankly, to not allow  
18 price to be something that advantages Company A versus  
19 Company B.

20 Again, we supply all these companies, and I  
21 think let the market determine which ones have  
22 success. We know what the past record has been. But,  
23 you know, in the future, we may see some recovery with  
24 more domestic players, and we'd certainly welcome  
25 that. We supplied all these companies.

1                   COMMISSIONER OKUN: Okay, and just before I  
2 move to Mr. DiMicco, on the non-residential  
3 construction side, do you have much going there?

4                   MR. SCHORSCH: We supply into that market,  
5 and I think that's a relatively strong market, as we  
6 see it. But again, the market, in general, at least I  
7 think we start out with, if things are good, kind of  
8 one and-a-half percent as a mature economy, as a good  
9 sort of basic number for steel consumption growth more  
10 broadly.

11                   COMMISSIONER OKUN: Okay, Mr. DiMicco?

12                   MR. DIMICCO: Dan DiMicco, Nucor -- I really  
13 don't have anything more to add to that. I think we  
14 did submit a forecast to you ahead of time.

15                   COMMISSIONER OKUN: Okay, I think I have  
16 seen yours.

17                   MR. DIMICCO: I don't really have much more  
18 to add than what's there.

19                   COMMISSIONER OKUN: Okay, great, yes, in the  
20 back row?

21                   MR. SCHERRBAUM: Yes, Joe Scherrbaum with  
22 U.S. Steel -- yes, what you referred to earlier was in  
23 the testimony I had. On the automotive side, we did  
24 cite Wards' Auto Forecasting, which is a very reliable  
25 source, who is forecasting automotive production of



1 the Big Three, in the later part of this year into the  
2 first half of next year to be off by 10 percent. We  
3 do supply all the six companies that are here. I do  
4 see continued strong schedules from the transplant  
5 companies.

6 As we talk about the non-residential, again,  
7 we are seeing some growth there. However, it is  
8 coming from a very low base. After 911, et cetera,  
9 non-residential construction really slowed. So we're  
10 seeing a pick-up, but it's coming from a low number.  
11 Residential, as I commented, is really driven by  
12 interest rates, and housing starts are extremely off,  
13 as I think everybody has probably read recently.

14 COMMISSIONER OKUN: Okay, so based on those  
15 answers, no one is forecasting a decrease in auto  
16 demand. It's just the size of it and a difference  
17 between the Big Three and the transplants. Is that  
18 accurate; that they have differing -- yes?

19 MR. SCHERRBAUM: This is Joe Scherrbaum.

20 COMMISSIONERS OKUN: Yes.

21 MR. SCHERRBAUM: Again, we, on auto demand,  
22 would be forecasting for the next nine month period a  
23 decrease in total auto demand. We don't think that  
24 the increase in the transplants will be making up for  
25 the reduction in schedules of the Big Three.

1 COMMISSIONERS OKUN: Okay, for the next how  
2 many months?

3 MR. SCHERRBAUM: About through the middle of  
4 next year.

5 COMMISSIONERS OKUN: Okay, thank you, that's  
6 helpful -- yes, Mr. Price or Mr. Stewart?

7 MR. STEWART: This is Terry Stewart. In  
8 Mittal's prehearing brief on pages 37 and 38, we  
9 provide forecasts from different sources that have a  
10 similar outlook for the automotive, with a decline in  
11 the rest of 2006 to part of 2007, with a slight pick-  
12 up after that.

13 COMMISSIONER OKUN: Okay, and I see someone  
14 in the back row, yes? Use your microphone, please.

15 MR. MORICI: Peter Morici, Nucor -- what of  
16 the things to remember about automotive demand is, the  
17 costs of the change in the macro-economic environment.  
18 The shift away from the domestics could not be wholly  
19 compensated by the transplants immediately, because  
20 their ability to build out capacity is somewhat  
21 constrained.

22 However, three years from now or four years  
23 from now, it should not really make much difference,  
24 given the plants that they have already planned. By  
25 about 2009/2010, as you can see on the paper that's

1 attached to the Nucor brief, we should see automotive  
2 production at a pretty high level. It's merely a  
3 problem of build-out on the part of the transplants.  
4 There will be plenty of cars being built in the United  
5 States by the end of the decade.

6 COMMISSIONER OKUN: Okay, I appreciate those  
7 comments; Mr. Lighthizer?

8 MR. LIGHTHIZER: Commissioner, I will be  
9 very brief. The CRU that just came out in the last  
10 couple of days notes this weakness in the market. It  
11 talks about three straight months of sheet price  
12 drops. It says the principle reason for this weakness  
13 is poor demand, largely from the most important direct  
14 customers in the mills, service centers, and  
15 automotive sector.

16 I would also note that the Metal Service  
17 Center Institute just came out with a report saying  
18 that for the ninth straight month, we've seen an  
19 increase in August for the ninth straight month in a  
20 row, of inventories in both the U.S. and in Canada.  
21 So the two most recent reports that we have, just from  
22 the last few days, bear out this current weakness.

23 COMMISSIONER OKUN: Okay, and I assume we  
24 will see those in your post-hearing report, and you'll  
25 submit those for the record. Okay, thank you, then

1 let me turn again on the global side a moment, and I  
2 noted, Mr. Lighthizer, your comments to Commissioner  
3 Hillman about the accuracy of your predictions at the  
4 last sunset review.

5 I noted, in reading the Japanese  
6 Respondent's briefs, that there were a lot of comments  
7 in their brief saying that, in fact, they made a lot  
8 of accurate predictions about what demand growth was  
9 going to be in the Asian markets, which we discounted  
10 and, in fact, that they were more right. I will go  
11 back to actually look at a few of those things.

12 But my question about that really is, at the  
13 first review, we were looking at the hills of the  
14 Asian financial crisis in a much different economic  
15 environment out there globally. I don't think I've  
16 heard anything different on that.

17 So in looking at the arguments, in  
18 particular from the Japanese Respondents, I wanted you  
19 to comment on the global environment. I've heard a  
20 lot of your comments about China and where they might  
21 be going, so I may have a couple of follow-ups, but I  
22 might do those post-hearing.

23 But one of the arguments the Japanese  
24 Respondents have made, and I wanted to see if you  
25 could comment on it, is that they are established in

1 China in the way that the Japanese establish  
2 themselves in many markets. That is, they have  
3 relationships and they have a whole paper on this --  
4 these contractual relationships -- and that that will  
5 allow them to stay in what is forecast to be, by what  
6 I've seen, the number two auto market. So after the  
7 United States, China is projected to become the second  
8 largest market.

9 And I wanted to see if you had comments on  
10 that. Should I assume that a lot of the Japanese  
11 product will continue to go to that market because of  
12 the way they've established themselves, which they  
13 would argue is different than just being someone going  
14 in the door and trying to sell to one of these Chinese  
15 auto manufacturers that are cropping up or to one of  
16 the transplants, for that matter? I'm not sure who's  
17 in the best position. Mr. DiMicco?

18 MR. DIMICCO: Just recently, one of the top  
19 trade officials in Japan basically pleaded with China  
20 to reduce the amount of steel that they're producing  
21 and the amount of capacity that they're building,  
22 because it's getting out of control. It's having an  
23 impact in their market and in their ability to send  
24 product into China. In addition to that, the  
25 conversations I have had with some of the largest

1 Japanese steel producers in the world at the  
2 International Iron and Steel Institute is that they  
3 express very grave concerns about the magnitude of the  
4 capacity builds in China and how that will effect  
5 their future business. So, I'm not sure what they  
6 have in their briefs, I haven't read it, but certainly  
7 doesn't cut with the top people at those companies.

8 COMMISSIONER OKUN: I see my red light has  
9 come on and so I do will come back to this, because I  
10 had a couple of other ones, as well. I know everyone  
11 has their hand up, but Mr. -- do you want me to just  
12 come back on another round?

13 CHAIRMAN PEARSON: Do you think these are  
14 quick responses?

15 COMMISSIONER OKUN: They're from counsel,  
16 I'm never sure.

17 CHAIRMAN PEARSON: Well, counsel don't want  
18 to get you in too much trouble; so if they think they  
19 can be brief, let them go ahead.

20 MR. LIGHTHIZER: My responses have always  
21 been quick, Mr. Chairman. I would just say on this  
22 issue of demand in Asia, I would just refer you back  
23 to our slide number six, which is a part of a  
24 confidential document. It shows what POSCO really  
25 thinks is going on, not what their counsel is saying

1 here. In terms of relationships, I would refer you to  
2 our slide number 10, which shows that these same  
3 Japanese companies have great relationships with U.S.  
4 customers, just like they do with Chinese customers,  
5 and they can ship the product over here in a  
6 heartbeat.

7 I would also say that my economic  
8 projections in 1993 were more accurate than the  
9 Respondents. My economic projections in 1999, when  
10 they said everything was going great and right  
11 afterwards we had eight bankruptcies, were more  
12 accurate. And if you read their current brief, they  
13 seem to agree that I was more accurate in 1993 and  
14 1999. And I've just got to convince them on one more  
15 year; that's the current situation.

16 COMMISSIONER OKUN: Thank you, Mr. Chairman.  
17 I'll return to this.

18 CHAIRMAN PEARSON: Okay. Commissioner Lane?

19 COMMISSIONER LANE: Well, Mr. Lighthizer,  
20 since you're so good at predicting the future and you  
21 are convinced that you are infallible, tell me when  
22 we're going to finish today?

23 (Laughter.)

24 MR. LIGHTHIZER: We're going to finish in 14  
25 minutes, Commissioner.

1                   COMMISSIONER LANE: Okay, thank you. The  
2 first question I have relates to the U.S. Steel brief,  
3 the Nucor brief, and the SDI brief, and the Mittal  
4 brief, where they talk about the industry returns  
5 financial performance during the review period. It's  
6 called anemic and far from adequate to meet the cost  
7 of capital. At what level would industry returns  
8 financial performance be good, healthy, or non-anemic,  
9 or adequate? Anybody want to take a stab at that?

10                   MR. LIGHTHIZER: That sounds to me like a  
11 business man's -- no, I'll be happy to answer from the  
12 point of view of a lawyer. I think you have to make -  
13 - you have to get substantially more than your cost of  
14 capital over a substantial period of time. In my  
15 judgment, that's what you have to do not to be anemic.

16                   MR. GOODISH: Commissioner?

17                   COMMISSIONER LANE: Mr. Goodish?

18                   MR. GOODISH: I guess my response to that  
19 would be the fact that during this period of time, I  
20 think average returns were about five percent. Three  
21 percent of that were the first couple of years and it  
22 averages over five percent. In order for us to be  
23 competitive with other manufacturing industries, we  
24 would have to be in the 15<sup>th</sup> percent range consistently  
25 over an extended period of time.



1                   COMMISSIONER LANE: And that's for the  
2 return on your -- I mean, your cost of capital, not  
3 your operating income?

4                   MR. GOODISH: Correct. Our cost of capital,  
5 during this period of time, is significantly above  
6 what our rate of return was on this product.

7                   COMMISSIONER LANE: Okay. Anybody else?  
8 Mr. Schorsch?

9                   MR. SCHORSCH: Schorsch.

10                  COMMISSIONER LANE: Schorsch.

11                  MR. SCHORSCH: Commissioner, I'll try to  
12 weigh in on that. I hesitate a little bit, because I  
13 don't want to give anything away competitively and we  
14 focus more on kind of what's the monthly cash that  
15 we're generating and so on. But, I can tell you that  
16 in 2004, even though that was a very good year, it  
17 wasn't a knock-your-socks-off year. I think that's  
18 probably close to what John would be saying we need  
19 consistently. Two-thousand-five, we were below the  
20 number that we'd say we need in terms of the cash we  
21 generated to be a self-sustaining business. I would  
22 say this year, we're kind of right on the cusp, but  
23 the fourth quarter is softer. It's difficult to say,  
24 but it would be kind of just barely if it works out  
25 for us this year.

1                   COMMISSIONER LANE: Does anybody else want  
2 to make a statement?

3                   MR. DIMICCO: Dan DiMicco, Nucor. Part of  
4 the issue that I've heard today is that these long-  
5 term contracts have been in place for two to three  
6 years or more. They were not able to recoup their raw  
7 material price increases, energy, iron ore, what have  
8 you. And you asked what it would take to change those  
9 dynamics, would be the ability to have a set of  
10 contracts in place that more realistically reflect the  
11 actual cost to produce steel in today's environment.  
12 And, hopefully, with these orders still in place, a  
13 market pricing system that is fair to the producers  
14 and representative of true market dynamics, not over  
15 capacity by state-owned entities.

16                   COMMISSIONER LANE: Okay. Mr. Schorsch?

17                   MR. SCHORSCH: My counsel suggested I  
18 correct myself. I was talking about our total  
19 business there. I think if I looked at our corrosion  
20 resistant business, in part, because of these  
21 contracts that Dan just mentioned, that results have  
22 been not as good as I described. So, I was kind of  
23 looking at the total business, the comments I made.

24                   COMMISSIONER LANE: Okay. I'm going to ask  
25 a really naive question that contracts should be

1       enforced. Why are these contracts not enforceable, if  
2       you've entered into contracts on a price or volume, et  
3       cetera?

4                   MR. LIGHTHIZER: Let me say that it  
5       certainly is our position that the contracts are  
6       enforceable. It's the way their written, generally.  
7       And I don't want to talk about any current contracts.  
8       Things are changing and they're influx and there are  
9       commercial considerations between the various  
10      companies. But, for example, there was a Michigan  
11      study, University of Michigan study, which talked  
12      about how they contract. And it's easier to talk  
13      about that, because it doesn't reflect on any one  
14      company. And the way -- and you can see it again on  
15      page 31 of their brief. They arrive at a price and  
16      they arrive at a volume, but they're, for the most  
17      part, not committed to buy the volume. In some cases,  
18      there's a small minimum they have to buy. And this  
19      is, once again, influx. And I don't want to say I'm  
20      talking for all people always and what's going  
21      forward. Everybody has got their own situation. But,  
22      as a general matter, they arrive at a price. They  
23      arrive at a volume. They are not really agreeing to  
24      buy that volume. They are agreeing to buy something  
25      much less than that. But, this is more of a target

1 that they're shooting at. And then if they come in  
2 above that amount, they have traditionally wanted to  
3 buy that, as if it was under the contract volume. And  
4 there has been some disagreement. There's even been  
5 some litigation, as I understand it, not that I've  
6 been involved with, but I understand it on this  
7 question. And that traditionally is how it has  
8 worked. So, if you're saying, is there a contract to  
9 buy some minimum amount with respect to a price, yes,  
10 that's probably a contract.

11 Now, as a whole separate issue in the terms  
12 and conditions, just to give you a little more idea of  
13 who has market power in the terms and conditions. For  
14 example, at General Motors, they will have provisions  
15 in there that will say things like -- once again, I'm  
16 going back to the study, not talking about any  
17 individual -- that says, we can get out of this  
18 contract for our own convenience. We can get out of  
19 this contract for any reason or for no reason. And  
20 that's traditionally in the terms and conditions  
21 according to, at least, this study, that General  
22 Motors likes to put forward, and presumably other  
23 automobile companies like to put forward. Now whether  
24 those are anybody's contracts right now, I don't want  
25 to reflect on, because, you know -- but we can

1 certainly talk about this sort of an issue. But,  
2 that's in that study. But on the question of volume,  
3 for the most part, there's not a commitment to a  
4 volume.

5 COMMISSIONER LANE: Okay, thank you.

6 MR. NOLAN: Commissioner Lane, John Nolan,  
7 Steel Dynamics. I happen to be the only steel  
8 supplier in the room that was sued for breach of  
9 contract by an automaker, so I think I might be in a  
10 position to comment on this. The documents that we  
11 received from General Motors, which, again, all public  
12 information in the lawsuit, so I think I can speak to  
13 it. Hopefully, I don't inflame emotions on that side,  
14 but this is just a matter of fact. Documents  
15 provided, or let's say, were judged by Judge Schneltz  
16 as demanding, if you will, an unqualified right to  
17 purchase, but no obligation to buy. And it's very  
18 simple. Judge Schneltz was involved in contract law,  
19 as I understand it, for many, many years, and  
20 considered it one of the most lopsided documents he  
21 ever reviewed. And in most contract law, you need an  
22 equivalent commitment on both parties' part, in order  
23 to effect a contract that's enforceable. So, he ruled  
24 on that basis. It went to appeals court and it's  
25 public information that General Motors decided it was

1 prudent to withdraw from the appeal. So, we won in  
2 our opinion, both at the circuit court level and the  
3 appellate level. And that's where we stand today.

4 MR. DIMICCO: Dan DiMicco, Nucor. The  
5 straightest talk as I can give you, for most of the  
6 last 30 years, a contract was not a contract. I'm not  
7 just talking about the auto folks. I'm talking about  
8 in general with other suppliers, other customers, and  
9 other industries. Contracts were in name only. They  
10 were very one-sided. I can't tell you how many times  
11 we had customers come back to us and say, we are not  
12 going to honor that contract. You have to lower your  
13 price. We had one customer, very large customer, very  
14 international, multinational customer, not in the auto  
15 business, in this case, three times within the first  
16 six months renegotiated a long-term contract with us.  
17 Why? Because spot market prices had changed and they  
18 came back to us, you either lower your price or we're  
19 taking the business away. And we sit there and say,  
20 wait a minute, the contract doesn't allow you to do  
21 that and it was too bad; that's the way it's going to  
22 be. And I can't tell you how many times that's the  
23 way things went with respect to contracts versus most  
24 of the steel producers over the last 30 years. And  
25 I'm not saying that's with everybody. I'm saying it

1 was more that way than not and that's the reality of  
2 it. They were one-sided in nature.

3 I think that has changed and hopefully that  
4 will stay changed, where there is true partnership  
5 between supplier and customer and contracts are  
6 honored, as they're intended to be.

7 COMMISSIONER LANE: Okay, thank you. I have  
8 one more question, but I'll wait until the next round,  
9 Mr. Chairman.

10 CHAIRMAN PEARSON: Okay, thank you. Going  
11 back to the question that we had started earlier  
12 about, whether U.S. prices are higher than world  
13 prices and, if so, why, and are the orders,  
14 themselves, a reason that U.S. prices might be higher?  
15 What are your thoughts on that? I mean, if, indeed,  
16 that's the case, then we have a policy in place that  
17 guarantees that because of the orders, the United  
18 States will always be an attractive market for non-  
19 subject imports. And we, also, would have a policy  
20 that would put the U.S. users of steel at a  
21 competitive disadvantage to steel users in other  
22 countries. Mr. DiMicco?

23 MR. DIMICCO: Dan DiMicco with Nucor. The  
24 reality today is that these orders do not prevent any  
25 one of these countries from exporting steel into the

1 U.S. marketplace. What it does do, and it doesn't put  
2 any duties on them, unless they dump their product in  
3 our market. This is not an issue against imports.  
4 This is an issue that prevents unfairly-traded,  
5 illegally-traded dumped material into our marketplace,  
6 which they clearly demonstrated and was ruled on by  
7 the ITC twice now. And my point here is that this is  
8 not an issue of, well, gee, imports can't come in.  
9 They can come in. They just have to be fairly traded,  
10 according to the trading rules that we are all  
11 supposed to live by.

12 So, all of these countries can ship into  
13 this marketplace today and they can ship in at prices  
14 and they do, in many cases, at prices that are not  
15 dumped and cannot influence the marketplace. And they  
16 have, as I've explained to you numerous times in 2005  
17 and are doing that again today. But, there's nobody  
18 that they -- none of these guys are preventing from  
19 exporting into the U.S. market.

20 CHAIRMAN PEARSON: So, is it your position  
21 that the orders are not a factor in the U.S. price  
22 being higher than the prices in some other countries?

23 MR. DIMICCO: That would be my contention,  
24 yes.

25 CHAIRMAN PEARSON: Mr. Schorsch?



1           MR. SCHORSCH: Yes, I think there's a  
2 structural reason for some price differentials, all  
3 else being equal, and that is we are, as we know, a  
4 major net importing region. So, we import a  
5 substantial amount of steel that's between this year  
6 almost 40 million tons or more; with the numbers that  
7 Dan cited, they are going to be 45 plus. So, a  
8 phenomenal amount of material that comes in, our  
9 market needs that material. If you assume, and I  
10 think we can say we are an industry that's very  
11 competitive; if the dollar comes down, it's even more  
12 the case. If you assume a competitive industry that  
13 has to import, the price in the domestic market will  
14 be more of an import parity price than what it cost to  
15 ship the material in from other regions. I think  
16 there's a structural reason, all else being equal, why  
17 you're likely to see somewhat higher prices here.

18           Without these decrees and these orders, you  
19 take even those competitive, let's say, equal cost  
20 producers in other regions, allow them to dump into  
21 our market, I think you'll see that import -- now,  
22 you'll able to sell below your home market price to  
23 cover the transportation cost difference and you would  
24 tend to bring that U.S. price level down to the level  
25 of the net exporting region, where it's an export

1 parity price instead of the import parity. So, I  
2 think there's an underlying reason, a lot of factors  
3 drive it and move it around, but an underlying  
4 structural reason for that to be a case.

5 CHAIRMAN PEARSON: Okay. I appreciate that.  
6 I think that's a perfectly legitimate argument. I  
7 appreciate that. Mr.

8 MR. HECHT: If I could just jump in first.  
9 You seem to ask a question that sort of goes to the  
10 purpose of the law. And I guess I would say, from the  
11 standpoint of the law, what you're trying to do is  
12 remove unfair trade from the U.S. market, such that  
13 the prices that prevail in the U.S. market are based  
14 on market forces and market trade. So, if the  
15 question is, are the prices in the U.S. market going  
16 to be higher than the prices in a market characterized  
17 by unfair trade, then of course they are. That's the  
18 purpose of the law. But part of the purpose of the  
19 law, as well, is to disincentivize people from  
20 engaging in the type of behavior that leads to  
21 dumping, that tends to lead to these lower price  
22 levels in markets worldwide. So, I would argue  
23 through strong enforcement of the law, which is, of  
24 course, what you're statutorily instructed to do, you  
25 are discouraging the types of behavior that would lead

1 to that type of pricing abroad, where it does occur.  
2 But, here, I think we are still in a world where you  
3 do have markets that are characterized more by unfair  
4 trade or excess capacity or market distorting  
5 practices. And are prices higher here than there?  
6 Yes, that's the purpose of the law.

7 CHAIRMAN PEARSON: Mr. Nolan, did you have a  
8 comment?

9 MR. NOLAN: Mr. Chairman, I believe that Mr.  
10 Hecht most eloquently made the point that I wanted to  
11 make. Thank you.

12 CHAIRMAN PEARSON: Okay. The European  
13 Union, is it also a structural importer or is it a net  
14 exporter? Does anybody know? Mr. Schorsch?

15 MR. SCHORSCH: I'd be winging it, so I  
16 hesitate to. I think --

17 CHAIRMAN PEARSON: Okay. Well, the reason  
18 for asking is that the EU, I believe, doesn't have  
19 antidumping orders against any of the subject  
20 countries. And so, I was just wondering how that  
21 market dynamics work there relative to here. Mr.  
22 DiMicco?

23 MR. DIMICCO: People behind me can correct  
24 me if I have this wrong, but I believe they are a net  
25 exporter. And there are a host of reasons why they

1 may not be subjected to them, including side  
2 agreements that are negotiated between the EU and  
3 other countries relative to quotas and how much they  
4 can ship into their marketplace, what they're allowed  
5 to ship in without incurring penalties. That's done  
6 all the time in the EU.

7 CHAIRMAN PEARSON: Okay. Well, perhaps for  
8 purposes of the post-hearing, if you could shed a  
9 little more light on this, comparing the United States  
10 and the European Union, the market dynamics, the  
11 prices levels, because I think we'll have  
12 representations on the other side that the EU prices  
13 often are higher. And if we have a structurally quite  
14 different market there, I would be curious to know  
15 more about it and what your perspective is on it.

16 Different question. Do corrosion-resistant  
17 producers tend to be relatively more profitable when  
18 raw material costs are rising or when they're falling?

19 MR. GOODISH: Commissioner, John Goodish  
20 from U.S. Steel. I think that is more related to the  
21 amount of contract business you have than it is  
22 strictly to the raw material pricing. In a particular  
23 case we're talking about now, when we negotiate  
24 contracts back in 2002 and 2003, that go through the  
25 2004, 2005, and, in some cases, 2006 time period, we

1 cannot recover all of those rapidly increasing raw  
2 material prices. Just like in September of last year,  
3 even if you had an annual contract and you negotiated  
4 it, you saw a significant increase in natural gas  
5 prices. In the September through December time  
6 period, there's no way to recover that. So, it's just  
7 a matter of when you negotiate your contract and  
8 whether or not you have any provisions in there.

9 Today, we're all a lot smarter than we were  
10 two or three years ago. We will all put provisions  
11 in, if there's a significant change in raw material  
12 pricing, that there will be some avenue to recover it.  
13 Now, there will be resistance on the customer side.  
14 When you're selling a customer or potentially selling  
15 a customer a million tons of steel, and you're a 19  
16 million ton customer, you may not sound like that's --  
17 or a producer in the United States, you may see that -  
18 - think that that's not a significant volume; but, it  
19 is. So, it all depends on what your contract  
20 negotiations are with your customer, when the raw  
21 materials go up. Is it projected to go up? And  
22 whether or not you can recover the cost from that or  
23 not and whether you're going to make money on that or  
24 not.

25 CHAIRMAN PEARSON: Okay, fair enough. I can

1 see in this industry, in particular, that contracts  
2 are very important and have got a lot of influence on  
3 the results that we've seen here over the POR. How  
4 about just on spot sales? Are those relatively more  
5 or less profitable? Mr. DiMicco?

6 MR. DIMICCO: Particularly those of supply  
7 and demand and typically when raw material prices are  
8 going up it's because demand has gone up and typically  
9 you are able to maintain or increase your  
10 profitability in those periods of high demand, unless  
11 something changes as supply/demand relationship, like  
12 a contract that you're stuck in for two to three  
13 years, where you're not allowed to change your prices,  
14 even though the raw material prices may have gone up  
15 by 200 percent. And that's part of the issue. But,  
16 in general, the experience has been that when demand  
17 is high, import costs can be high, but also the  
18 ability to get a better price is there, as well.

19 CHAIRMAN PEARSON: Right, okay. Well, I  
20 appreciate that, because that's much more in line with  
21 some commodity businesses that I'm more familiar with.  
22 But, I appreciate also the comment by Mr. Goodish  
23 about the imports and contracts here, because there's  
24 no easy, simple, straightforward answer to the  
25 question would be my takeaway.

1                   Okay. Madam Vice Chairman?

2                   VICE CHAIRMAN ARANOFF: Thank you, Mr.  
3 Chairman. I'd like to address some questions to Mr.  
4 Bates, who probably thought he was going to be able to  
5 stay all the way in the back there and not answer any  
6 questions. Mr. Bates, it's not entirely usual for us  
7 to see a service center appearing on the panel with  
8 the domestic industry in one of these cases. So, I'm  
9 going to start by asking you about your business. Do  
10 you sell only domestic product or do you, also, sell  
11 imported corrosion-resistant product?

12                   MR. BATES: I would say that 95 percent of  
13 our product is domestically produced and the five  
14 percent that comes in, we get -- about two percent of  
15 it would come in from Asia and three percent from  
16 Canada. The balance of it is all domestically  
17 produced. And, again, most of this goes to automotive  
18 through -- where we are managing the supply chain. We  
19 purchase a lot of the material and sell it to  
20 automotive, but it's on a see-through basis, where  
21 we're working with a mill as a partnership and two of  
22 the mills represented here today are our largest  
23 partners, Steel Dynamics and Nucor, in providing that  
24 material to automotive.

25                   So, I was requested by John Nolan to come in

1 here and speak or answer any questions that you may  
2 have with the service center and how the supply chain  
3 works on these hearings.

4 VICE CHAIRMAN ARANOFF: Okay. Well, then  
5 let me ask you to give me more detail about this  
6 intermediary role that you're playing between the  
7 mills and automotive customers, how that works and  
8 whether that's the kind of role that other service  
9 centers typically fulfill.

10 MR. BATES: I would say, yes, that's the  
11 major auto service centers, which I would say would be  
12 Worthington, Steel Technologies, Heidtman Steel,  
13 Kenwall, and there's a few others out there, but I  
14 think I've touched on most of the major automotive  
15 service centers. Particularly, we're managing supply  
16 -- the supply chain. We are the ones that have to  
17 adhere to the just-in-time delivery in making the  
18 deliveries to the stampers and to the -- basically the  
19 stampers, not the assembly plants. If you look at a  
20 Nucor or an SDI or any of the mills, they like to roll  
21 the steel in volumes and they roll it in sequences,  
22 particularly the mini-mills. It makes the most sense  
23 for their profitability and to lower their costs. So,  
24 they may roll two months supply of one item in two  
25 hours and when it rolls, there's no place to store it



1 at the mini-mills. It ships out the door to a service  
2 center. And then we take that product from there and,  
3 generally, it's a -- even though we sell steel, we're  
4 really a processor. We get our -- our income is from  
5 pickling, slitting, managing the supply chain, and  
6 then making sure we're meeting the just-in-time  
7 delivery.

8 But, there's a lot of our business that  
9 we're speculating on. We, also, have a percentage of  
10 our business that we're trying to -- we're speculating  
11 on steel, as all the other service centers do, trying  
12 to maybe buy steel on the downside and sell it when  
13 it's more expensive. But, we're in a situation of the  
14 last four months, which you've heard on the inventory,  
15 the service center inventories have exploded to  
16 historical highs right now, at the same time that the  
17 -- as you have also heard, that the domestic producers  
18 have reduced their build in the fourth quarter on some  
19 models 50 percent. And that's what I call the perfect  
20 storm. And you're -- even as we're here today, I can  
21 tell you the price of steel probably fell \$20 a ton,  
22 while we're in these meetings, simply because of those  
23 dynamics. People have to make steel and there's  
24 really very little people out there that have any room  
25 to put steel right now in the service center industry.

1 So, it's a very trying time for the industry and I  
2 think this is going to last for -- it's going to take  
3 a long time to get inventory levels down to normal  
4 levels, which, depending on which part of the steel  
5 industry you're in, it's a different kind of  
6 inventory. If you're a general line service center,  
7 you typically can have, you know, three or four months  
8 of inventories when you're selling like a beam and an  
9 angle and a plate. But, if you're in the automotive  
10 supply side, you're optimum inventory is probably no  
11 more than 60 days and I think everyone right now is  
12 approaching 90 days inventory on the floor. So, the  
13 service centers wouldn't have to buy any steel right  
14 now and can continue to supply their automotive  
15 contracts until December or even January.

16 VICE CHAIRMAN ARANOFF: Well, let me just  
17 follow up on that, because that makes it sound like  
18 the relationship between the service centers, the  
19 mills, and the ultimate purchasers is a little  
20 different than I understood it to be.

21 MR. BATES: We're partners.

22 VICE CHAIRMAN ARANOFF: Do you -- so if the  
23 -- I mean, as I understood it, the mills and, in your  
24 case, the automakers negotiate an arrangement to  
25 contract for the supply of steel for a particular

1 automotive part. And then who comes to you and gets  
2 you involved in the middle?

3 MR. BATES: It varies with each one of the  
4 big three that we're dealing with. General Motors has  
5 a tendency to -- will make a program to buy the steel  
6 from whoever they -- maybe they set up a program with  
7 Nucor to purchase x number of tons of steel at a  
8 certain price. Then, their resale -- they call that a  
9 resale program. They will sell that material to us,  
10 as it's rolled, and it comes into our facilities.  
11 Now, we will pickle it, slit it, or, in the case of  
12 our galvanizing plant in Monroe, will galvanize it and  
13 add all those costs in and the carrying charge for the  
14 inventory and an operating profit and that will be  
15 what we add on to the purchase price that they sold to  
16 us. Or they'll sell us something for \$500 a ton and  
17 we'll turn around and sell it for \$620 a ton delivered  
18 to them. So, General Motors is managing that side of  
19 the program and they expect us to do all the logistics  
20 and the processing and the value added.

21 VICE CHAIRMAN ARANOFF: Okay. So, when you  
22 talk about the need for inventory destocking by  
23 service centers, you're not describing the kind of  
24 inventories that you hold, where you're standing in  
25 between a mill that's produced something that's

1 already basically under contract and going somewhere.  
2 I mean, I always understood inventories that service  
3 centers to be holding to mean things they basically  
4 bought on speculation to make spot sales.

5 MR. BATES: No. That's part of it, but --  
6 for instance, the steel would keep on coming in to  
7 maintain that -- having the six to 12 weeks or  
8 depending on which automotive company, is you're  
9 required to have in the pipeline x number of days of  
10 steel for them. And if it's some of these huge  
11 volume, like the Ford F-150 pickup, which, you know,  
12 they make about a million of them a year, if all of a  
13 sudden the steel is coming in, it's already rolled at  
14 the mill. So once it's rolled, they have the  
15 agreement that they have to take it or that we have to  
16 take it. By the time the steel comes in and they  
17 start their cutbacks, which is not like they don't --  
18 they don't give you a warning that they're going to  
19 chop their production by 50 percent. Now, all of a  
20 sudden, you've got these huge buildups in inventory.  
21 And this is for all the people that are doing all the  
22 automotive. But, you're right, the speculative  
23 inventory is the same thing. Plus, mills on the  
24 speculative inventory, when they were real busy in the  
25 first part of the year, I know one mill that we're

1 real close with that -- like had a 200,000 ton late  
2 position when they came into July. Well, it's all  
3 caught up by the end of September. So, they didn't  
4 ship your stuff for two or three months and then they  
5 shipped your stuff for the current month and the past  
6 two months and the month that they rolled for next  
7 month. It all came in at the same time. And that's  
8 just -- it sounds crazy, but that's part of being a  
9 service center partner with the mills. But, it --  
10 when everything is going in the wrong direction, you  
11 really have, I think, a serious issue right now in the  
12 steel industry, in the country. And, if anything, not  
13 keeping on these duties could really exasperate this  
14 problem and make it much more serious than it is.

15 VICE CHAIRMAN ARANOFF: Okay.

16 MR. BATES: You would have more steel coming  
17 in here.

18 VICE CHAIRMAN ARANOFF: All right. Well,  
19 thank you, very much. That's all been very helpful  
20 and to my great surprise, I used all my time. So,  
21 thank you, very much, for your answers.

22 MR. BATES: Thank you.

23 CHAIRMAN PEARSON: Commissioner Hillman?

24 COMMISSIONER HILLMAN: I hope at this hour  
25 only a few follow-ups. Just to make sure I understand

1 this issue of the electro-galvanized versus the hot  
2 dipped, are there any applications for which hot  
3 dipped galvanized product cannot be used? When do you  
4 absolutely have to have electro product?

5 MR. GANT: Your question is -- this is Doug  
6 Gant -- is there any application you cannot use  
7 electro-galvanized?

8 COMMISSIONER HILLMAN: You cannot use hot --  
9 or you must use electro-galvanized.

10 MR. GANT: Yes. There are some applications  
11 where for welding purposes, the coding composition of  
12 electro-galvanized welds easier. It's typically in  
13 only certain thin gage ranges. I think, for example,  
14 Ford Motor Company has been able to make the product  
15 interchangeable above a certain thickness, above, I  
16 think it's .7 millimeters, it's interchangeable.

17 COMMISSIONER HILLMAN: Okay. And how large  
18 a market is there for the product that, again, must be  
19 electro-galvanized?

20 MR. GANT: I would have to follow-up, but  
21 it's a small portion, because most panels are thicker  
22 than that.

23 COMMISSIONER HILLMAN: Okay. I appreciate  
24 that. Then another issue I wanted to make sure I  
25 understood, which is the issue of the, if you will,

1 North American auto market. The Canadian producers  
2 have alleged that the North American market for  
3 automotive steel is essentially an integrated market  
4 with increasing trade flows in both directions between  
5 particularly the U.S. and Canada and automobile  
6 producers treating the Canadian and the U.S. producers  
7 as part of a single market. I'm wanting any of you  
8 that are in this to comment on whether you would agree  
9 that the auto market in North America has become an  
10 integrated market, in terms of sourcing steel. Mr.  
11 Goodish?

12 MR. GOODISH: Yes. I would not look at it  
13 as an integrated market. We do put bids out.

14 COMMISSIONER HILLMAN: I'm sorry, you would  
15 or you would not?

16 MR. GOODISH: Would not look at it as an  
17 integrated market. Auto manufacturers come to us and  
18 we bid steel -- or price steel based on specific  
19 models, not looking necessarily where they're going to  
20 be bid. We do have different arrangements that we  
21 have to make from a freight perspective on getting  
22 material into Canada. So, we're not looking at it as  
23 an integrated market. I think that would be dangerous  
24 on our part.

25 COMMISSIONER HILLMAN: Okay. Anyone else?

1 Mr. Vaughn?

2 MR. VAUGHN: Yes. I'd just like to make a  
3 legal point. I mean, as I understand their argument,  
4 their argument is saying when our customers tell us to  
5 ship this stuff into your market, that's not really  
6 harmful. That's not really an import. That's not  
7 really a dumped and subsidized import -- or dumped and  
8 unfairly-traded imports hurting you. And I just don't  
9 see legally why that makes any difference. I mean, we  
10 think that the evidence is very strong that the  
11 customers are going to tell a lot of these subject  
12 producers from a lot of these countries to ship into  
13 this market, if the orders are revoked. So, I just  
14 don't understand the legal -- I just disagree that the  
15 point that they are making is sort of legally relevant  
16 to what you all are supposed to be considering. The  
17 question for you is are the subject imports going to  
18 be significant. It seems to me their argument seems  
19 to indicate yes, subject imports will be significant.

20 COMMISSIONER HILLMAN: I appreciate the  
21 legal side. I was just trying to understand factually  
22 whether -- again, this issue of how you contract and  
23 how you price, whether it matters to you whether  
24 you're selling to a GM plant in Canada versus the  
25 U.S., whether your perception is that the auto



1 producer treats this as a single market. Mr. Gant?

2 MR. GANT: Doug Gant. I think they would  
3 like to and I think from a practical matter, the  
4 transportation and so forth, it's a border that's  
5 easily crossed. But, from another matter, it is a  
6 different country. There are different trade laws.  
7 There are different currencies. And there are  
8 different costs of doing business for producers there,  
9 because of nationalized health care and other things.  
10 So, from a practical matter, as I said before, we ship  
11 to Mexico and Canada at the request of our customers  
12 and we do that to serve them, because its proximity is  
13 reasonable. But, it's not the same market.

14 COMMISSIONER HILLMAN: All right. Then, I  
15 wanted to follow-up a little bit on the discussion  
16 that you were having with Commissioner Okun, in terms  
17 of the crystal ball. I won't comment on the quality  
18 of everybody's crystal ball of forecast. But, I  
19 wanted to make sure -- I heard a lot of your responses  
20 on the demand side. I want to make sure I understand  
21 your sense of what you expect on the price side of it.  
22 I noted in Mittal's brief, there was an exhibit that,  
23 if you will, forecast declines in prices for hot-  
24 dipped galvanized, down from the 2006 levels. First,  
25 I want to make sure I get everybody's comment on

1       whether you think that's likely to be the case over  
2       the next couple of years and, again, to what you would  
3       attribute those forecast for a decline in price over  
4       the next couple of years. Do you agree with it? To  
5       what degree is it attributable to a moderating of raw  
6       material prices?

7                   MR. NOLAN: Commissioner, John Nolan, Steel  
8       Dynamics. I think it's very difficult, you know, for  
9       an electric furnace producer, particularly to look out  
10      that far and speak to raw material prices, other than  
11      the fact that they're extremely dynamic. They go up,  
12      they go down. You know, the whole concept of crystal  
13      balling, so to speak, is -- you know, particularly if  
14      you're trying to anticipate scrap prices or trying to  
15      project for a legitimate business reasons going  
16      forward, product prices. I look at my track record or  
17      the lack of maybe is a better way of describing it, I  
18      think it's very difficult to look maybe out beyond  
19      more than one or two quarters. And I would tell you  
20      that we see declining prices near term. I would like  
21      to believe prices will stabilize sometime in 2007. We  
22      see some strength in the market segments that we've  
23      discussed today, such as non-residential construction.  
24      We're hoping that the Fed makes a move on interest  
25      rates that will stimulate residential construction.

1 But, these are not carved in granite, so to speak.  
2 These may not happen. So, a forecast is just that.  
3 All it is, is an idea that you might have for the  
4 future; but whether it materializes is very difficult  
5 for anybody to guarantee or affirm or assure.

6 MR. GOODISH: Commissioner, I'll speak on  
7 behalf of U.S. Steel. I would rather talk about what  
8 we saw happening in 2006 and what actually happened in  
9 2006. If we were to drop back in time and look at  
10 2006 from 2005, and you've heard some of Joe's  
11 comments on CRU, we go back and we look at all kind of  
12 data from automotive forecast, CRU, what's going to  
13 happen with GDP, what's going to happen with  
14 industrial production, new housing starts, what's  
15 going to happen from the weight goods perspective,  
16 appliances, and all of that, we, in effect, said that  
17 business was going to be good in the first quarter and  
18 then it was going to start dropping off from the  
19 second quarter through the balance of the year. And  
20 we were going to see prices fall over that period of  
21 time.

22 That never materialized. What actually  
23 happened is we saw a rather strong market through  
24 about the May-June time period and, at the same time,  
25 we were seeing the escalating inventories in the

1 service centers. We, also, saw that new housing  
2 starts start to fall off. And actually where we're  
3 going to end up, where it appears we're going to end  
4 up through the fourth quarter is the fourth quarter is  
5 actually going to be a little bit worse in actual  
6 practice in 2006 than what we thought it was going to  
7 be back in 2005. Now, from a financial perspective,  
8 we've done better for the first half of the year and  
9 we're pretty much on track for the third quarter,  
10 where we thought we might be. But the fourth quarter  
11 is going to be significantly worse.

12 So, we can end up projecting where we're  
13 going to end up being or where we're going to be in  
14 2007 or beyond. But, really, there is just so many  
15 market forces that impact it, that nobody can tell you  
16 that for sure. And, you know, I think it was Dan, who  
17 made the comment, it simply is a matter of what the  
18 supply and demand is. If our customers can all do an  
19 accurate job of telling us exactly what they're going  
20 to do and if that happens, then the next time it  
21 happens will be the first time, then we can do a good  
22 job of telling you what we're going to do.

23 COMMISSIONER HILLMAN: All right. I  
24 appreciate those responses. Perhaps it would be  
25 helpful, though, if you could -- if all of the

1 companies could provide the Commission with any data  
2 on any price increases that you requested from any of  
3 your customers and what actually happened in the post-  
4 June 2006. Obviously, we have all of the data through  
5 June of 2006. But, if, again, trying to make sure we  
6 understand what these price trends are and what they  
7 might mean going forward, if there is specific data  
8 that could be provided, in terms of, again, what, if  
9 any, price increases you saw, what you were able to  
10 achieve, that could be put on the record, I think that  
11 would be helpful, in terms of answering this what do  
12 we think prices are going to do in the near term.

13 Mr. Lighthizer?

14 MR. LIGHTHIZER: I presume you're not going  
15 to ask another question. I just thought I would like  
16 to very briefly address this Canadian question and I  
17 wanted to wait until you had used up your time before  
18 I did. And that is whatever --

19 COMMISSIONER HILLMAN: Just because you want  
20 to get me in trouble with the Chairman. I know, Mr.  
21 Lighthizer.

22 MR. LIGHTHIZER: No, I'll talk quickly.  
23 Whatever your judgment is on this one market with  
24 Canada, which we don't agree with at all. There,  
25 also, is a very large segment of shipments coming in

1 from Canada through resellers. If you look at  
2 Dofasco's numbers and Stelco's number and Sorevco's  
3 numbers and compare to census numbers, you will see  
4 that there's a very large -- we can't get into the  
5 number size or the number, but, it's large, it is  
6 damaging, and it is a matter of great concern to us.  
7 It is something I would direct you to, as you sort of  
8 analyze the U.S.-Canada problems.

9 COMMISSIONER HILLMAN: No, I appreciate  
10 that. Thank you. Thank you, Mr. Chairman.

11 CHAIRMAN PEARSON: Commissioner Koplan?

12 COMMISSIONER KOPLAN: Thank you, Mr.  
13 Chairman. For the record, Madam Secretary, this is  
14 only the beginning of the fourth round, not the fifth  
15 round.

16 CHAIRMAN PEARSON: Madam Secretary, I think  
17 you better not try to record which round it is for  
18 Commissioner Koplan. We might have a hard time  
19 figuring that one out.

20 COMMISSIONER KOPLAN: Thank you, Mr.  
21 Chairman. I will try and be brief. First, I would  
22 like to follow-up to Commissioner Hillman's question  
23 regarding Canadian Respondents on the issue of --  
24 going to the issue of cumulation. They spend the  
25 first 15 pages of their brief making the argument that

1 we should decumulate Canada from the other subject  
2 countries, because they have an entirely different  
3 pattern of competition for Canadian imports than for  
4 imports from any of the other subject countries. And  
5 that phrase appears on page 15 of their brief. What I  
6 want to ask you is, are there any unique conditions of  
7 competition involving the trade with Canada that they  
8 describe in that portion of their brief that would  
9 diminish the likely overlap in competition between  
10 subject imports from Canada and subject imports from  
11 other countries, such that Canada should be  
12 decumulated?

13 MR. NARKIN: Commissioner Koplan, this is  
14 Steven Narkin. If I could speak to that briefly. The  
15 short answer to your question is no.

16 COMMISSIONER KOPLAN: I understand that.

17 MR. NARKIN: As I'm sure you're aware --

18 COMMISSIONER KOPLAN: I would like you to  
19 give me a little more though, if you would.

20 (Laughter.)

21 MR. NARKIN: Yes.

22 COMMISSIONER KOPLAN: Thanks.

23 MR. NARKIN: The major difference that  
24 they've identified between imports from Canada and  
25 imports from the other subject countries is that they

1 have ability to provide things like just-in-time  
2 delivery. That may give them an advantage over some  
3 of the other subject countries, but that is not a  
4 reason for you not to cumulate imports from Canada.  
5 If you keep in mind what the purpose of the statute  
6 is, cumulation is designed to allow you to take into  
7 account the hammering effect of imports from different  
8 sources. What they're telling you, in essence, is  
9 that the Canadian hammer is a little heavier than the  
10 other hammers and that, to us, clearly is not a basis  
11 for not cumulating imports from Canada.

12 COMMISSIONER KOPLAN: Thank you. Mr. Price?

13 MR. PRICE: I would add when you get to this  
14 just-in-time argument, because of service centers and  
15 service center activities here, they, in essence,  
16 function and provide that just-in-time service for all  
17 of the other import sources that are offshore.

18 COMMISSIONER KOPLAN: Okay. Anybody else?  
19 If not, thank you. I'll move to my last question.  
20 This is for Mr. Gant, Mr. Schorsch, and Mr. Goodish.  
21 Respondents claim that the lower financial performance  
22 of the five domestic auto corrosion resistant steel  
23 producers and other producers is not because they  
24 primarily supply the automotive sector, but rather is  
25 really the result of their not restructuring. That's



1 at Joint Respondent's brief at page 69 and Japanese  
2 Respondent's brief as pages 79 and 80. Would you  
3 respond for the record? Mr. Gant?

4 MR. GANT: Yes. I would say that the return  
5 on the sales to automakers of corrosion resistant  
6 products is because of the prices and the contracts,  
7 which were not able to respond to input cost  
8 increases, which, as I testified, have gone up  
9 dramatically.

10 COMMISSIONER KOPLAN: Mr. Schorsch?

11 MR. SCHORSCH: No, I would agree with what  
12 Doug just said. I certainly feel like I've been  
13 restructured.

14 (Laughter.)

15 MR. SCHORSCH: So, I think --

16 COMMISSIONER KOPLAN: Mr. Goodish, do you  
17 have anything you want to add to that?

18 MR. GOODISH: I will attempt to be  
19 diplomatic. We combined -- in 2003, Leo referred to  
20 the restructuring that took place. We acquired the  
21 National Steel facilities out of bankruptcy and they  
22 had some contracts with some of the customers that  
23 where at extremely low prices at the time and we  
24 continued to honor. But, today, we have 20,000  
25 employees domestically in the United States, after we

1 picked up about eight million tons of capability from  
2 the National facilities. We have fewer employees  
3 today in the United States, a 19-million ton company,  
4 than what we had in 2003 prior to May, when we were a  
5 12-million ton company. Not just that we reduced our  
6 administrative -- our United Steel Worker workforce,  
7 we, also, reduced our management workforce. We have  
8 had significant restructuring. The way we schedule  
9 our facilities today is entirely different than what  
10 we had done before. Anyone, who looks at our  
11 performance, and says that you have poor performance  
12 because you have not restructured is out of touch with  
13 reality.

14 COMMISSIONER KOPLAN: Thank you. And with  
15 that, Mr. Chairman, even though my green light is on,  
16 I have no further questions.

17 CHAIRMAN PEARSON: Good work. Commissioner  
18 Okun?

19 COMMISSIONER OKUN: Thank you, Mr. Chairman.  
20 I want to return to where I was at the end of my last  
21 round, Mr. Lighthizer, and you had started  
22 responding -- or started talking about why the  
23 Japanese would come back into this market and the  
24 arguments that have been made by the domestic industry  
25 with respect to existing relationships. The

1 transplants are here. They sold them a lot of  
2 material before the order.

3 The Japanese Respondents have argued that  
4 things have changed; have argued that at the end of  
5 1993, the transplants were already transitioning to,  
6 want to source from domestic steel sources; that the  
7 just-in-time delivery is important; and would continue  
8 to mean that most of the product is sourced  
9 domestically and that it's also important for domestic  
10 production under the NAFTA. And for those reasons,  
11 among some others, they say that there would not be  
12 the incentive to come into the U.S. market. The final  
13 one, which I do want you to comment on, as well, is  
14 that they, also, note that four out of the five  
15 Japanese producers have investments in the United  
16 States and they would not jeopardize those investments  
17 by bringing in product from offshore.

18 I would like you to comment on that and for  
19 post-hearing, if you -- I would like you to comment on  
20 it here and then also for post-hearing, if you could  
21 look at the forklift trucks case and tell me whether  
22 you think it's the same or different in this instance.  
23 But, if you could comment on that right now with  
24 regard to Japan in the U.S. market. With your  
25 microphone, it would be helpful.

1           MR. LIGHTHIZER: I actually thought I was  
2 going to get through an entire hearing without  
3 speaking with -- without the microphone off, but I  
4 didn't; sorry. The Japanese had investments in the  
5 United States before they started this whole thing in  
6 1993. And the fact is, they did spend a lot -- they  
7 did ship to this market. They, also, have a lot of  
8 export markets that they're being pushed out off.  
9 Whatever you think about the Japanese, they make great  
10 shipments and they ship about four -- they export  
11 about four million tons somewhere, whatever is going  
12 on. They have ready relationships right now with U.S.  
13 suppliers. The idea that somehow because they have  
14 invested here, they're not going to do it, we think is  
15 not true, because, in fact, they had them in 1993 and  
16 still shipped at that point and still took a large  
17 market share. I would also point out, as one who was  
18 here sort of from the beginning, the fact is that the  
19 Japanese took a position that the U.S. couldn't even  
20 supply this kind of steel. We weren't qualified.  
21 When we won these cases in 1993, within about two  
22 months, they discovered that companies like U.S. Steel  
23 and others, in fact, could make the steel.

24           I cite that as sort of evidence of the fact  
25 that I believe, at least, the Japanese automobile

1 companies want to buy steel from the same people they  
2 buy it from all over the world; that is to say  
3 Japanese steel companies. And I, also, think that the  
4 Japanese will try to get into other parts of our  
5 market. So, yes, I don't -- I mean, from my point, at  
6 least, I don't buy the argument at all. And I don't  
7 think there's any historical record that they would  
8 stay out.

9 COMMISSIONER OKUN: Okay. And then -- Mr.  
10 Hecht, did you want to respond to that or were you  
11 just --

12 MR. HECHT: Well, I'll just add a couple of  
13 short things. I'm not aware that they could not  
14 provide just-in-time inventory in the U.S. Others  
15 maybe could comment on that, sourcing steel from  
16 Japan. They're shipping a lot to Mexico right now, as  
17 I understand it, as well. So, this idea that they're  
18 not interested in shipping across the ocean doesn't  
19 make a lot of sense to me. And they have a lot of  
20 excess capacity and are getting much lower prices and  
21 a lot of the export markets they're selling to, in  
22 terms of what the pricing data that you show is for  
23 some of those markets, it just doesn't make a lot of  
24 sense.

25 COMMISSIONER OKUN: Okay, then, Mr. Price?

1           MR. PRICE: I'll just come back to the point  
2 I made earlier, that this whole just-in-time argument  
3 is a bit facetious, because that's what the service  
4 centers do provide, that flexibility, and there are  
5 plenty of Japanese relationships with the service  
6 centers in this industry to supply this market.

7           COMMISSIONER OKUN: Mr. Scherrbaum?

8           MR. SCHERRBAUM: Yes. I was just going to  
9 say the same thing, that there are Japanese service  
10 centers and trading companies that have an  
11 infrastructure together that can handle this market,  
12 as they're doing in Mexico, as well as Mr. Hecht  
13 referred to.

14          COMMISSIONER OKUN: And I will have the  
15 opportunity to ask them about the Mexican numbers when  
16 we get to the next panel, which we will. Hold on back  
17 there. Yes, someone else wanted to comment?

18          MR. NOLAN: Yes, Commissioner Okun, John  
19 Nolan, Steel Dynamics. It occurs to me that if the  
20 Japanese Respondents are not interested in this  
21 market, then they should be indifferent to whether you  
22 continue the orders or not.

23          COMMISSIONER OKUN: If they don't show up,  
24 everyone argues you ought to keep the order. So, I'm  
25 not going to even go down that line of questioning.

1 But, okay, Mr. Lighthizer, since you were here in  
2 1993, I, obviously, have looked and will look back at  
3 the original investigation, but in the original  
4 investigation, Japan was cumulated with the other  
5 countries. For purposes -- well, I'd like your  
6 comment on one thing, which is in the original  
7 investigation, do you think the pricing by the  
8 Japanese was different than the other subject  
9 producers? In other words, the Commission cumulated  
10 and found significant price effects. But was their  
11 pricing similar to the other subject countries? You  
12 can look at this post-hearing, as I will be doing, as  
13 well.

14 MR. LIGHTHIZER: It may be something that I  
15 should -- my recall is fading. It was better at 4:00  
16 than it is now. It was better at 3:00. I don't  
17 really -- honestly, I don't remember what their  
18 pricing was, at this point. I will be happy to look  
19 at it and comment on it.

20 COMMISSIONER OKUN: And, actually, if you  
21 could do that post-hearing. And I will make this  
22 request, which is, if I do not exercise my discretion  
23 to cumulate all the subject countries, if you could  
24 brief the individual countries on whether -- on their  
25 own, they would be likely to cause material injury --

1 or material injury likely to recur.

2 MR. LIGHTHIZER: Absolutely.

3 COMMISSIONER OKUN: Okay. Mr. Price?

4 MR. PRICE: We would be happy to also brief  
5 that. But, I just would like to go back to one  
6 reason, one thing here, the Japanese prices are  
7 extraordinarily high and robust, also quite healthy.  
8 So, if you want to understand why they want this order  
9 here -- why they want this order off, it's because  
10 they can't ship in right now with this order in place  
11 without paying significant duties. So, they will --  
12 this order is very material in holding them in check.

13 COMMISSIONER OKUN: Okay. Did I get all the  
14 comments with regard to Japan? No? Please identify  
15 yourself, please, if you could?

16 MR. ALVARADO: Pete Alvarado from U.S.  
17 Steel. We're actually right now being replaced on  
18 several pieces of business in Mexico, parts that we  
19 supply today, by Japanese mills.

20 COMMISSIONER OKUN: This would be parts to  
21 auto companies?

22 MR. ALVARADO: Yes, it's automotive.

23 COMMISSIONER OKUN: If you haven't already  
24 supplied that information, if you could put that in  
25 the post-hearing?



1 MR. ALVARADO: Absolutely.

2 COMMISSIONER OKUN: Okay. I appreciate  
3 that, very much. Let me return to my first question,  
4 which I didn't put very well, probably because it was  
5 the last number that I looked at before I walked in  
6 the hearing. And this is what I'm trying to  
7 understand in the brief, there is emphasis on the  
8 excess capacity of foreign producers. And taking your  
9 point, Mr. Hecht, that in the statute, we have to look  
10 at their capacity and inventories. But, I've seen  
11 lots of cases up here, as you have, as well. I guess  
12 what struck me about the number of the excess capacity  
13 by these subject countries, relative to the excess  
14 capacity in the United States, and relative to other  
15 numbers I've seen, it didn't seem like a huge number.  
16 Is it significant? Is the excess capacity and  
17 inventories significant in this case? That's what I'm  
18 trying to understand. Yes, Mr. Vaughn?

19 MR. VAUGHN: We would say it's very  
20 significant. We would say that what you are supposed  
21 to look at, when you look at the concept of excess  
22 capacity and excess inventories, you're supposed to be  
23 looking at what is the likely volume of subject  
24 imports that should come into this country. A lot of  
25 times, the other side, they try to make the argument

1 that unless they're shipping 50 percent of their  
2 production to this market, thus they abandon all of  
3 their other customers and all of their other markets  
4 and only ship here, that the volume is not  
5 significant. You found in 1990 to 1992, that they  
6 held 14 percent of this market; 1.9 million tons in  
7 1992, you held that that was significant, because you  
8 held it had significant volume effects, price effects,  
9 and the impact on the industry.

10 So, when you compare -- the relevant  
11 comparison is between what sort of excess capacity in  
12 numbers are they reporting and what sort of volume, in  
13 the context of a 20 to 22 million ton market, would be  
14 enough to have a significant impact on these  
15 companies. Now, we think that when you make that  
16 comparison, it's not even close, that the type of  
17 numbers that you're looking at are significant and  
18 would be significant.

19 COMMISSIONER OKUN: Okay. I appreciate  
20 those further comments. I have two post-hearing  
21 requests. One is with respect to the two documents in  
22 the Skadden & Arps charts here, Chart Number 6, which  
23 is the POSCO document, and Chart Number 9, which is  
24 the prices in other markets, for post-hearing, if you  
25 could comment on why you believe -- and I've heard

1 some of the testimony today -- why you believe we  
2 should use those sources, rather than the sources that  
3 we have collected and have used in a number of the  
4 other sunset reviews, with respect to pricing in other  
5 markets and also with regard to demand and consumption  
6 projections, whether the sources we use are more --  
7 something that the industry relies on or not. Just,  
8 if you could make a comment on which one is better,  
9 that would be helpful.

10 MR. LIGHTHIZER: We can do that,  
11 Commissioner Okun.

12 COMMISSIONER OKUN: Okay. And then my last  
13 post-hearing question is we've had -- there was a lot  
14 of discussion, which I appreciate, about the non-  
15 subject imports. As counsel is aware, the Federal  
16 Circuit issued a decision in Bratsk, which was a  
17 material injury investigation, not a sunset. But in  
18 all the sunset cases, I have asked counsel to brief  
19 whether the analysis that the Federal Circuit asked  
20 the Commission to go through should apply or should  
21 have applications in a sunset review and particularly  
22 because in the recent line paper products case, three  
23 Commissioners, including myself, did apply it in a  
24 threat context. And so just for post-hearing, if you  
25 could give me your views on non-subject imports and

1       how we should take them into account.

2                   MR. LIGHTHIZER: We would be happy to do  
3       that, Commissioner.

4                   COMMISSIONER OKUN: Okay. And with that, I  
5       don't have any other questions. I really want to  
6       thank all of you. I know it's a long day. We still  
7       have plenty of energy for the next panel. And I do  
8       think that the answers you give and our ability to  
9       question you is extremely important in these. So,  
10      thank you.

11                  CHAIRMAN PEARSON: Commissioner Lane?

12                  COMMISSIONER LANE: At the end of the last  
13      round, I had one question. Now, I have three. Going  
14      back to the contract issue, if the producers have  
15      entered into a contract with an automaker based on  
16      price, based on volume, and then the automaker comes  
17      to you and says, I don't care what the contract says,  
18      I want to buy it at this price. And your response is  
19      that you've got to agree with that; otherwise, the  
20      automaker will go someplace else to get the product.  
21      Will the automaker go to another domestic supplier or  
22      will the automaker go to a subject country or a non-  
23      subject country? What has been your experience? Mr.  
24      DiMicco?

25                  MR. DIMICCO: Dan DiMicco, Nucor. All of

1 the above.

2 COMMISSIONER LANE: Okay.

3 MR. SCHERRBAUM: Joe Scherrbaum with U.S.  
4 Steel. Probably, they would go to wherever they had  
5 the lowest price.

6 COMMISSIONER LANE: And so, it's possible  
7 that those of you on this panel would be competing  
8 with each other, if a dispute arises as to whether or  
9 not the automaker is going to buy into a contract.

10 MR. NOLAN: Commissioner Lane, John Nolan,  
11 Steel Dynamics. That was exactly the circumstance in  
12 the wake of our squabble, so to speak, with General  
13 Motors.

14 COMMISSIONER LANE: Okay, thank you. My  
15 next question is, have the investments that have been  
16 made by the U.S. industry during the review period  
17 been predicated upon the continuation of the  
18 antidumping countervailing duties? Mr. Goodish?

19 MR. GOODISH: Yes.

20 COMMISSIONER LANE: Mr. DiMicco?

21 MR. DIMICCO: Mr. DiMicco, yes.

22 COMMISSIONER LANE: Mr. Schorsch?

23 MR. SCHORSCH: Yes, and I'll add, again,  
24 that our -- as I described before, we really have only  
25 made one, I'd call it strategic investment and that

1 was, in fact, in this product category and it was very  
2 much dependent on the expectation that these orders  
3 would continue to be in effect.

4 COMMISSIONER LANE: Okay. Anybody else want  
5 to respond to that? Mr. DiMicco?

6 MR. DIMICCO: I'll add one thing to that.  
7 Not only did we do it based upon these orders staying  
8 in effect; but, also, that future cases, if they were  
9 necessary, would be filed and won against other  
10 countries that would be abusing the trading laws into  
11 this country, including China at the WTO.

12 COMMISSIONER LANE: Okay. Anybody else want  
13 to respond to that?

14 MR. NOLAN: John Nolan, Steel Dynamics. I  
15 concur with Mr. DiMicco.

16 COMMISSIONER LANE: Okay. My last question  
17 is, please comment on how the Commission should take  
18 into account and the relevance of the testimony and  
19 arguments that we are going to hear later this evening  
20 from the auto industry in this proceeding, is the  
21 Commission precluded from considering the impact of  
22 subject imports on consumers, purchasers?

23 MR. HECHT: Commissioner Lane, Jim Hecht.  
24 I'll start. I think you are precluded from  
25 considering the impact on the consuming industry, as

1 part of your analysis. Obviously, they have the  
2 ability to appear and have appeared in a number of  
3 cases to offer testimony with regard to market  
4 conditions or other things that could be relevant to  
5 your analysis. But, I think, absolutely, you are  
6 prohibited from addressing anything other than the  
7 statutory test, which is whether injury is likely to  
8 recur to the domestic industry before you.

9 MR. PRICE: I concur with that.

10 COMMISSIONER LANE: Okay. If nobody has any  
11 answer to the contrary, Mr. Chairman, that is all that  
12 I have.

13 MR. LIGHTHIZER: Commissioner Lane?

14 COMMISSIONER LANE: Oh, Mr. Lighthizer?

15 MR. LIGHTHIZER: This is not to the  
16 contrary, Commissioner. I would just not that I think  
17 that there is almost no disagreement on this. Indeed,  
18 the auto companies spend a lot of their energy in  
19 Washington, trying to get the law changed, with no  
20 success. But, I don't think there's any disagreement  
21 about this -- on this part.

22 COMMISSIONER LANE: Okay, thank you.

23 MR. LIGHTHIZER: I mean, I don't know why  
24 they would be trying to get the law changed, if they  
25 thought they were permitted to do it right now.

1                   COMMISSIONER LANE: Okay, thank you. Thank  
2 you, Mr. Chairman. That's all I have. I want to  
3 thank the panel for being so knowledgeable and with a  
4 good sense of humor this afternoon. Thank you.

5                   CHAIRMAN PEARSON: For purposes of the post-  
6 hearing, I would like some comment on the question of  
7 whether companies that produce multiple steel products  
8 and sell multiple products to auto companies ever  
9 negotiate prices on a group of products at once. What  
10 I want to understand is whether corrosion resistant is  
11 a standalone negotiation or whether possibly  
12 corrosion-resistant steel is a lost leader in a  
13 package of other products, in which you make huge  
14 profits on something else. I think I probably know  
15 the answer. I don't want to take a lot of time to  
16 discuss it now. But if for purposes of the post-  
17 hearing, I could ask that counsel would clarify that.

18                   MR. HECHT: We will.

19                   CHAIRMAN PEARSON: Thank you. Then, I have  
20 a live question, which I hope is my last one. If you  
21 look back at the period of review, there was a time  
22 when the domestic industry appeared to be injured and,  
23 of course, subject imports didn't have anything to do  
24 with it. You look at 2001 to 2003, when they weren't  
25 dumping, and the industry did not do well. Mr.



1 Schorsch, in Mittal's brief, you indicated two issues  
2 that cause you some concern looking forward. One is  
3 that the domestic industry might overexpand and injure  
4 itself, if you will, and the other is that non-subject  
5 imports could increase to the point that they would  
6 cause damage to the industry.

7           Assuming that some of that must have  
8 happened, plus probably a drop in demand within the  
9 POR, as we look ahead and try to figure out what's  
10 likely to happen in the future, why is it that we  
11 would think lifting this order would make any  
12 difference? I mean, this is an industry that has some  
13 ups and downs to it anyway. Given the changes in the  
14 global and national steel economies, why do the orders  
15 make a difference?

16           MR. SCHORSCH: I think it's pretty late in  
17 the day to tee that one up. But, I guess my response  
18 more broader is I look at the downturn and really the  
19 cataclysm that hit the industry in 2000-2001.  
20 Obviously, there are a lot of factors behind that.  
21 You can say that that happened even with the orders in  
22 place, and that's true. But, I think this was the  
23 result of really a generation of declining  
24 performance, import pressure, a lot of factors that  
25 basically culminated in this phenomenal wave of

1 bankruptcy. Leo mentioned 50 some companies. The way  
2 I like to think of it is if you look across NAFTA, 17  
3 integrated producers, 13 of which went bankrupt within  
4 that period. So, I think it's a much more complicated  
5 issue. As we've described, I think we're in a -- you  
6 can see some glimmers of recovering from that  
7 situation. This is a product, I think as John and  
8 others have stressed, is really the most value added,  
9 most demanding force, at least at the high-end  
10 corrosion resistant steels. It's the future for the  
11 industry to a very great extent and I think that  
12 recovery is too fragile to say that it's a right  
13 moment to remove those orders. So, I do think that --  
14 again, it's future facts, but the recovery is not  
15 established enough to say that it warrants those  
16 orders being removed.

17 MR. DIMICCO: Dan DiMicco, Nucor. No doubt,  
18 the economy in this country and the world ebbs and  
19 flows and no doubt that what took place in 2001, 2002,  
20 and 2003, was impacted by imports and the only thing  
21 that gave us some breathing room was a 201. And what  
22 changed and brought the industry, started to come back  
23 out of it was the up tick in demand, not only here,  
24 but in the world. We will always compete with one  
25 another, okay, and we will always compete with fairly-

1 traded imports. And I have no complaints about that.  
2 And down periods in the economy, it will be tougher  
3 and we will not make as much money. In up periods of  
4 the market, it will be -- demand will be stronger and  
5 we should be making more money.

6           What happens is the willingness of countries  
7 around the world to engage in dumping; not only makes  
8 the bottoms more catastrophic, as what took place in  
9 2001, 2002, and 2003, and earlier in the late 1990s;  
10 but, also, that when we are in a period of peak  
11 demand, that the willingness to dump product into this  
12 marketplace, way below their home market prices or  
13 below their cost of production, will take the peak  
14 opportunities away from the industry and that was what  
15 really did the industry in, in the late 1990s and  
16 early 2000, because we should have been in a period  
17 where we were able to compete fairly and have a strong  
18 demand and be able to do well. But, what happened was  
19 there was a flood of imports that drove prices down to  
20 dumped levels and the willingness to continue to drive  
21 them down past those levels. And that is what is  
22 really the issue here. And the willingness of these  
23 countries to participate in that, time and time again,  
24 is clear and these orders need to be upheld, and there  
25 may be new orders that have to be in place against

1 some of the folks that are -- may be engaging in that  
2 in the future, if that trend repeats itself.

3 CHAIRMAN PEARSON: Right, I understand.  
4 But, the real damage that we saw during the period of  
5 review was some eight to 10 years after the orders had  
6 gone into effect. So, the damage from imports, at  
7 least from subject imports, is a little hard for me to  
8 find in this record.

9 MR. DIMICCO: The damage -- the original  
10 review stemmed from one period of time; but, that same  
11 problem was there going forward from other countries  
12 and other products. And we're talking about -- the  
13 industry, as a whole, was your question. And that's  
14 what was impacting the industry, as a whole.

15 MR. NOLAN: Mr. Chairman, John Nolan, Steel  
16 Dynamics. The Department of Commerce believes that  
17 injury will reoccur. Why would we not -- if you look  
18 at the statistics -- to answer your question,  
19 differences, maybe up to a million tons of fairly-  
20 traded imports from the subject countries versus two  
21 million tons of unfairly-traded imports, there's a  
22 huge difference in terms of market impact. Again, I  
23 reiterate, the Department of Commerce believes it is  
24 highly likely that dumping will reoccur. Why should  
25 we not?

1                   CHAIRMAN PEARSON:  If I could clarify, the  
2                   Commerce Department determines only the margins and we  
3                   are the ones that determine injury.  So, the Commerce  
4                   Department -- we stay out of each other's line of  
5                   work.  Okay, Mr. Lighthizer?

6                   MR. LIGHTHIZER:  And, Mr. Chairman, I would  
7                   just add that there's no guarantee when you have  
8                   orders in place that you're never going to lose money.  
9                   You're never going to have bad times.  The fact is  
10                  these were real tough years globally for the steel  
11                  industry.  It's our view that without these orders, we  
12                  would have been stoned to death.  It would have been  
13                  much, much worse.  And the only reason that we just  
14                  took on water and didn't sink was the fact that we had  
15                  these orders.

16                  But, it certainly is not in our view that  
17                  we're guaranteed to make money forever, because we  
18                  have these orders.  That's not how the law is supposed  
19                  to work and it's not how we want it to work.  If we  
20                  have a bad time, this makes it less bad, because it  
21                  stops unfair trade in our market from these people.  
22                  But, we can still lose money in a circumstance like  
23                  this and, in fact, that is what you saw happen in 2001  
24                  and 2002.  But, it would have been far worse without  
25                  these orders and with unfair trade in the market.

1 That's our view.

2 CHAIRMAN PEARSON: Okay. Any other  
3 comments? If not, I, too, want to thank you, very  
4 much, for your tolerance and perseverance and your  
5 good responses to the questions. This has been, I  
6 think, a most interesting and engaging discussion. I  
7 have no further questions. Madam Vice Chairman?

8 VICE CHAIRMAN ARANOFF: I actually don't  
9 have anymore questions for this panel. I was going to  
10 say, I have no further questions. But, I actually  
11 have dozens of them. They're just for the other  
12 panel. But, I do want to join my colleagues in  
13 thanking this panel for your forbearance and I hope  
14 you don't all get to go off and have a drink now and  
15 stay with us for the rest of the evening. We can all  
16 go out for drinks about midnight or whenever we wrap  
17 up. Thank you.

18 CHAIRMAN PEARSON: Commissioner Hillman?

19 COMMISSIONER HILLMAN: I, too, have no  
20 further questions, but do want to thank this panel,  
21 very much, if nothing else for your stamina, as well  
22 as for your answers to our many questions. It's much  
23 appreciated and a lot of very good information was  
24 conveyed. And we do thank you, very much.

25 CHAIRMAN PEARSON: Commissioner Koplan?

1 COMMISSIONER KOPLAN: No, I have nothing  
2 further, Mr. Chairman.

3 CHAIRMAN PEARSON: Any other questions from  
4 the dias?

5 (No further questions from the dais.)

6 CHAIRMAN PEARSON: My goodness. Do the  
7 staff have any questions?

8 MR. CORKRAN: Douglas Corkran, Office of  
9 Investigations. Thank you, Chairman Pearson. Staff  
10 have no further questions, but would like to request  
11 that any company that submitted a no response to a  
12 Commission questionnaire, review that response and, in  
13 light of today's testimony, revise the response, as  
14 appropriate. Thank you.

15 CHAIRMAN PEARSON: Do opponents of  
16 revocation of the -- rather supporters of revocation  
17 of the orders have any questions for this panel?

18 MR. MCCONNELL: Mr. Chairman, Mark McConnell  
19 on behalf of the auto producers. I will resist the  
20 temptation, in light of the hour. We have no  
21 questions.

22 CHAIRMAN PEARSON: Okay. And Mr. DiMicco,  
23 did you have a comment?

24 MR. DIMICCO: Yes. I thank you for your  
25 recognition of the stamina on our part, but the

1 stamina on your part is really something that we  
2 appreciate very much, because your day is still  
3 continuing. And we appreciate your attention to this  
4 matter. Thank you.

5 CHAIRMAN PEARSON: Thank you. This panel is  
6 excused.

7 (Panel excused.)

8 CHAIRMAN PEARSON: And let me just advise,  
9 as we're switching panels, that I had mentioned  
10 earlier today that we had hoped around 6:00 to take a  
11 break. We will take the break at the conclusion of  
12 the direct testimony of those in support of  
13 revocation.

14 (Whereupon, a brief recess was taken.)

15 CHAIRMAN PEARSON: Okay. I think we are  
16 convened. I had mentioned in my opening comments  
17 that this was day one of our hearings. Some of you  
18 may think we're starting on day two, but not quite.  
19 We're making good progress. We're heading in the  
20 right direction. Who is starting here? Mr.  
21 McConnell?

22 MR. MCCONNELL: We'll be starting. Could I  
23 just clarify before we begin, Mr. Chairman? I didn't  
24 have a chance to check with the secretary. We have a  
25 time allocation between us. I just want to make sure



1 that we're going to be separately timed.

2 CHAIRMAN PEARSON: You're separating the  
3 time into --

4 MR. MCCONNELL: We are, yes. Let me --

5 CHAIRMAN PEARSON: Sixty minutes per parties  
6 and 15 for --

7 MR. MCCONNELL: Actually, we have a  
8 different allocation that we worked out, which I would  
9 like to -- if I could just talk to the secretary for  
10 one moment.

11 CHAIRMAN PEARSON: Please clarify with the  
12 secretary, yes.

13 MR. MCCONNELL: Thank you.

14 (Pause.)

15 MS. ABBOTT: Mr. Chairman, we are in  
16 agreement on the time allocation. I will notify  
17 counsel of time limits when they're approaching. And,  
18 also, all of the witnesses have been sworn.

19 CHAIRMAN PEARSON: Excellent. Mr.  
20 McConnell, please proceed when you've mopped up the  
21 water and are ready. Is there a shortage of paper  
22 towels? Is the market adequate --

23 MR. MCCONNELL: Suddenly, there was a  
24 shortage of paper towels here, yes. We will give a  
25 soggy recitation here, if we can. We're ready? Okay.

1                   Good afternoon. I'm Mark McConnell with  
2 Hogan & Hartson. With me today are Louis Lewis  
3 Leibowitz and T. Weymouth. We're appearing on behalf  
4 of DaimlerChrysler Corporation, the Ford Motor  
5 Company, General Motors Corporation, Honda of America  
6 Manufacturing, Nissan North America, and Toyota North  
7 America. I would like to just thank the Chairman for  
8 his request at the beginning of this afternoon's  
9 hearing to calm the tone. I have to say, we frankly  
10 were disappointed by some of the statements this  
11 morning from both sides. And we actually believe that  
12 we do have a partnership with the U.S. steel industry.  
13 You might have concluded from this morning that it's  
14 gotten a little bit rocky and probably would rather  
15 not be in the position of marriage counselors between  
16 us. But, we very much believe that we have a bright  
17 future together with our U.S. steel suppliers and we,  
18 also, happen to think that they're ready to face  
19 competition. We're here to provide our views on the  
20 marketplace.

21                   The case before you today is very different  
22 from the Commission's proceedings in 1993 and 2000.  
23 And what is different is the steel industry, itself.  
24 It is fundamentally transformed from the industry you  
25 examined just five years ago. This transformation,

1 combined with the performance that you've seen in the  
2 facts of this investigation mean that a recurrence of  
3 injury is not likely to result once these orders are  
4 revoked. In our brief, we stressed three  
5 developments: concentration, cost reduction, and  
6 demand growth, consolidation.

7           The transformation of the steel industry has  
8 consolidated U.S. production into the hands of very  
9 few companies. Just three companies effectively  
10 control the market for automotive quality, corrosion-  
11 resistant steel. These companies now have the power  
12 to push through price increases and to restrain  
13 production to maintain prices in down cycles. They  
14 have used that power to lock in high prices with our  
15 industry that will benefit them throughout 2007.

16           Cost reduction: the restructuring of the  
17 industry, including the U.S. government's absorption  
18 of nine billion dollars of pension obligations has  
19 significantly reduced the industry's costs. That  
20 means they can be profitable at lower prices and  
21 importantly, it means that they, also, can operate  
22 profitably well below full capacity. They can and do  
23 profitably restrict supply when prices fall.

24           Demand growth: all of this has taken place  
25 during an upsurge in global demand for corrosion-

1 resistant steel, demand so strong that the U.S.  
2 producers, themselves, have made well calculated  
3 decisions to invest hundreds of millions of dollars to  
4 expand their capacity. The result of this is a  
5 healthy industry. But another result is less  
6 competition. And competition doesn't just mean price.  
7 It means willingness to meet demanding delivery  
8 schedules, the willingness to develop innovative new  
9 products, the willingness to make small volume runs of  
10 important parts. In short, it means the willingness  
11 to support the U.S. auto industry as a world class  
12 producer. Competition is what creates that  
13 willingness.

14 We think the most important issue before you  
15 is to examine this transformation and the implications  
16 of it for your decision. To help in that, we have  
17 executives from all six companies, sworn and prepared  
18 to answer your's and the staff's questions. Four of  
19 our witnesses will offer direct testimony. And our  
20 first witness is Susan DeSandre of Ford.

21 MS. DESANDRE: Good afternoon. My name is  
22 Susan DeSandre. I am the director of body and chassis  
23 purchasing, North America for Ford Motor Company. I  
24 have been with Ford for over 20 years and involved in  
25 Ford's steel purchasing since February 2002. On an

1 annual basis, I oversee purchases of about \$15  
2 billion, including all of the flat-rolled steel that  
3 Ford buys. Thank you for the opportunity to share  
4 Ford's views on this important issue.

5 In my position, I am responsible for  
6 delivering Ford's overall purchasing strategy. This  
7 strategy has four key objectives: ensuring quality,  
8 controlling costs, establishing continuity of supply,  
9 and maintaining a healthy supply base. A healthy  
10 supply base is very germane to our discussion today.  
11 We, at Ford, and I, personally, given my experience  
12 with the steel industry dating back to 2002,  
13 understand that our own success must not come at the  
14 expense of our supplier partners. When I arrived in  
15 my current position in 2002, over half of our steel  
16 suppliers were in severe financial distress and by the  
17 end of 2003, four were in bankruptcy. As a result,  
18 Ford faced significant supply disruption and struggled  
19 to get the steel it needed to assemble vehicles. That  
20 was an unhealthy supply base and one that  
21 disadvantaged Ford's competitive position. Ford would  
22 not be here if we believed that revocation of these  
23 orders would lead to a return to those conditions.

24 So, why is Ford confident that the steel  
25 industry would not suffer injury if the orders are

1       revoked? Firstly, because we have completed internal  
2       analysis, which we would be willing to share with the  
3       Commission, that shows North American integrated  
4       producers are earning a minimum of \$120 per ton profit  
5       on corrosion-resistant steel at current raw materials  
6       prices and current market pricing, an approximate 15  
7       percent return on sales. We have reviewed the  
8       elements of this model with all of the mills and some  
9       of them have confirmed it is quite accurate.

10               Secondly, we're confident that the steel  
11       industry won't suffer injury if the orders are  
12       revoked, because we have experienced dramatically  
13       different behavior from the suppliers, behavior that  
14       demonstrates strength and market power and a  
15       fundamental shift in the market. Prior to the steel  
16       industry consolidation, the steel industry valued the  
17       stability of Ford's high volume contract-based  
18       business. It was worth it to the suppliers to commit  
19       to a certain price, in order to ensure a certain  
20       volume of ongoing business. In contrast, steel  
21       suppliers are now so confident in the future of the  
22       market, even with current record high prices, that  
23       they have fundamentally changed the behavior in the  
24       market. For example, starting in 2004, our suppliers  
25       have shown reluctance to enter into long-term

1 contracts. That's a big issue for us. Vehicles have  
2 a multi-year life span and we need some certainty on  
3 costs in order to plan our business. Long-term  
4 contracts, which used to involve flat or declining  
5 prices, now come at a price premium, if at all. This  
6 demonstrates the steel industry's confidence in the  
7 future of the market.

8 Steel producers have also started to limit  
9 the volumes they will sell us under contracts in  
10 contrast to past steel contracts which asked for  
11 guaranteed minimums.

12 We have also had suppliers decline to bid on  
13 certain orders and not just small volume lots. They  
14 have been quite open that this is because their other  
15 business is more profitable. And they are doing this  
16 at a time when we are paying record prices, as  
17 detailed in our confidential brief. In fact, our most  
18 recent contract with one corrosion-resistant supplier  
19 is at more than 40 percent higher prices than our 2002  
20 agreement.

21 There is good reason for the steel  
22 industry's confidence in the future of the market, the  
23 steel industry is in a much better position to control  
24 supply and the industry expects very strong demand to  
25 continue. The steel industry is in a dramatically

1 different position than in 2000. We are seeing high  
2 prices and restricted volumes now in 2006.

3 Mr. Mohatarem will show you next that world  
4 vehicle demand is going to increase dramatically by  
5 2010 and U.S. production will increase as well. If  
6 you do not revoke these orders now we will have to  
7 find steel for that demand with these restrictions in  
8 place. We urge you not to wait till 2010. We urge  
9 you to revoke the orders in this review.

10 Thank you.

11 MR. MOHATAREM: Good afternoon. My name is  
12 Mustafa Mohatarem. I'm the Chief Economist at General  
13 Motors Corporation. I am responsible for assessing  
14 the effects of worldwide economic development on the  
15 corporation and advising in competitive and economic  
16 policy issues.

17 This afternoon I would like to talk to you  
18 about the forecast demand for vehicles and for  
19 corrosion-resistant steel. We expect demand for both  
20 to grow, let me show you why.

21 First, let's look at global vehicle sales.  
22 The slide shows long-term growth for 2005. As you can  
23 see, global sales have grown steadily. Global sales  
24 exceeded 65 million unit last year. This growth is a  
25 fundamental trend. It is part of what is driving



1 strong global growth in steel demand.

2 Now here is our projection for the next ten  
3 years. Global sales are forecast to increase by ten  
4 million vehicles over the next five years. Ten  
5 million vehicles is nearly two-thirds of the current  
6 annual North American production. That growth will be  
7 driven by markets like China. In just five years the  
8 Chinese market has almost tripled from two million to  
9 six million units. We project it will grow another  
10 four million units in the next five years.

11 Strong demand growth for autos means strong  
12 demand growth for corrosion-resistant steel. And the  
13 fact that demand growth is so strong outside of North  
14 America means that foreign steel producers are quite  
15 focused on serving that demand. The chart looks good  
16 for growth but it also underscores the urgency of your  
17 review. You are making a decision for the next five  
18 years. In five years we will have to find enough  
19 steel globally to build ten million more vehicles per  
20 year.

21 Let's look at vehicle production in North  
22 America. Some of the briefs submitted to the  
23 Commission emphasize the vehicle production cutbacks  
24 at my company and some others as a risk factor for  
25 steel demand. I urge the Commission to recognize two

1 points: first, what matters for steel demand is total  
2 North American production, not one company's  
3 production. We are in a with our competitors for  
4 market share but North American auto production as a  
5 whole is basic.

6 Second, projections are for North American  
7 production to remain stable to slightly down over the  
8 next six months but then we're projecting that it will  
9 grow steadily. Wards, which was quoted in the  
10 previous testimony, which is a well-known auto  
11 industry publication, shows production dipping  
12 slightly, less than 2 percent in '06, stabilizing in  
13 '07, and growing steadily from 2007. This is the same  
14 data that Mr. Scherrbaum of U.S. Steel relied on this  
15 morning. But I've shown you the next five years. If  
16 you get the past to recent headlines and look at the  
17 whole industry you will see growth not declining.

18 Let me finish by explaining why GM is here  
19 today. GM and the steel industry have a long history  
20 of working together to address competitive challenges  
21 each of us face. Traditionally GM has relied on long-  
22 term contracts to procure steel. Long-term contracts  
23 gave us a reliable supply of steel at predictable  
24 prices and provided stable demand for steel producers.  
25 We stayed with long-term contracts in the past even

1 when we could have lowered our costs by purchasing in  
2 the spot market.

3 But the steel industry has changed  
4 dramatically. Our most recent negotiations were a  
5 real eye opener. This year our steel suppliers  
6 refused to commit to long-term contracts. They also  
7 refused to supply all the steel we needed under our  
8 contracts, instead placing limits on the volumes they  
9 would supply us at contract prices.

10 As an economist this behavior tells me  
11 several things. First, the refusal of the supplier to  
12 enter a long-term contract, to pass an opportunity to  
13 lock in prices is strong evidence that the supplier  
14 expects prices to rise even higher in the future.

15 Second, if a supplier limits the volumes it  
16 will sell at contracted prices that is strong evidence  
17 that the supplier thinks it can sell those volumes  
18 elsewhere at higher prices.

19 And, third, the ability of suppliers to do  
20 this tells me they have market powers.

21 The restructuring of the steel industry has  
22 created a very different industry. It's not just an  
23 industry that is ready to face competition, it is an  
24 industry that needs more competition.

25 MR. JUTTE: Good evening. Guess I'm the

1 first one who can say that today.

2 I'm Larry Jutte and I've been the head of  
3 Purchasing of Honda of America Manufacturing since the  
4 year 2000, currently serving as Senior Vice President  
5 and General Manager of Purchasing. I want to start by  
6 emphasizing that we have a strong relationship or what  
7 I might refer to as a very good partnership with the  
8 domestic corrosion-resistant steel producers. We as a  
9 company want a healthy U.S. steel industry. And we  
10 believe we have contributed to that health by working  
11 together in this partnership. Given the current state  
12 of that industry we believe that these orders are  
13 unnecessary going forward.

14 I'd like to focus on two issues that are  
15 relevant to the Commission's review. First, the  
16 growth in Honda's U.S. production and our plans for  
17 future growth.

18 Second, the fact that Honda, like the other  
19 international companies, makes vehicles in North  
20 America from North American steel.

21 Let me start with the growth of our U.S.  
22 production. Since the Commission last reviewed these  
23 orders we have built two new assembly lines in  
24 Alabama. The first opened in 2001 and can produce  
25 150,000 vehicles annually. We added a second line at

1 that same plant in 2004, also with 150,000-unit  
2 vehicle capacity.

3 We are now building a new facility in  
4 Greensburg, Indiana, which will add 200,000 vehicles  
5 per year and will open in the fall of 2008, increasing  
6 our total North American production to 1.6 million  
7 vehicles annually.

8 Now let me address our use of North American  
9 steel. Honda's philosophy is to produce vehicles in  
10 the markets where we sell and to purchase inputs where  
11 we produce. When we first began making cars in the  
12 United States in 1982, ten years before these orders  
13 were adopted, we immediately sought to qualify U.S.  
14 corrosion-resistant steel. And we almost exclusively  
15 buy North American steel today. We don't just do this  
16 to support the local communities, even though that's  
17 the right thing to do, there are compelling business  
18 reasons for our decision as well. We need top quality  
19 material that arrives at our plant in a very narrow  
20 time frame. The further this material travels the  
21 greater the chance of delivery delays.

22 If we have a problem with one of our  
23 deliveries increased distance makes it hard to deliver  
24 a replacement. Our assembly lines produce one vehicle  
25 per minute on average and production disruptions can

1 cost us over a million dollars per hour per line.

2 When I say we source locally I mean we buy  
3 in North America. We have plants in the United States  
4 and in Canada and we buy both in the U.S. and Canadian  
5 steel. We qualify specific North American steel mills  
6 for specific uses. We then source our requirement for  
7 those uses from that mill regardless of where we  
8 produce that vehicle, in Canada or the United States.  
9 We routinely use U.S. steel in our Canadian production  
10 operations and vice versa.

11 The fact that we are growing in North  
12 America we want North American steel to fuel our  
13 growth in the future. And that is why we are here  
14 today. It is critical that the steel industry work  
15 hard with us on new products. And actually I worry if  
16 you continue to shield them from competition for five  
17 more years will they have the incentive to be good  
18 partners in developing those new products with us for  
19 the future?

20 We also have seen some developments in the  
21 marketplace that other auto companies have described.  
22 The market is tighter. We are not just seeing higher  
23 prices, we are seeing other things like delivery  
24 issues that tell us that our suppliers are stretched.  
25 We have ambitious growth plans and so do a lot of our

1 competitors here. We can't afford artificial  
2 restrictions on the growing steel market. These  
3 restrictions need to be lifted and lifted in this  
4 review.

5 Thank you.

6 MR. NIELSEN: Good evening as well. My name  
7 is Chris Nielsen and I serve as General Manager,  
8 Purchasing, for Toyota Motor Engineering and  
9 Manufacturing North America. I have been a part of  
10 Toyota's purchasing organization for over 19 years.  
11 Thank you for this opportunity to share Toyota's views  
12 on this issue, one which is critically important to  
13 our company and to our industry.

14 Like the other automotive producers here,  
15 Toyota needs a healthy, robust and efficient domestic  
16 corrosion-resistant steel industry. Toyota aims to  
17 produce our high volume vehicles in the markets where  
18 they are sold and it is our policy to source needed  
19 parts and materials from suppliers close to our  
20 production facilities. We therefore depend on the  
21 North American steel industry to supply all of our  
22 North American steel requirements. The revocation of  
23 the orders will not change this in any significant  
24 way.

25 Toyota has enjoyed a long and mutually

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1 beneficial relationship with our steel suppliers. We  
2 have invested many hours and resources to  
3 collaboratively develop the high quality steel  
4 products that are used in all Toyota vehicles. There  
5 are very few global suppliers that can meet our  
6 quality requirements. Our health and prosperity is  
7 tied to the health and prosperity of our supplies.

8 For example, in 2004 our routine monitoring  
9 of the steel industry and of cost of inputs revealed  
10 that the negotiated contract price with the domestic  
11 corrosion-resistant producer was lower than the  
12 producer's acceptable profit. To protect the  
13 financial health of that producer we voluntarily  
14 modified a long-term contract and agreed to pay a  
15 higher price. Since then all evidence indicates that  
16 the industry as a whole, not only our steel suppliers,  
17 has experienced a dramatic and successful financial  
18 turnaround. We project growing demand for Toyota  
19 vehicles in North America and we are increasing  
20 production capacity to meet that demand.

21 Before 2003 we had no problem in obtaining  
22 required volumes of galvanized steel meeting our  
23 specifications. At that time we had seven different  
24 qualified North American suppliers, all of which were  
25 willing and able to supply to our specifications



1 without limits on volume. Last spring we expected  
2 that our contract negotiations with our corrosion-  
3 resistant steel suppliers would again be without  
4 volume limitations but we were surprised when two of  
5 our suppliers, citing capacity constraints,  
6 effectively imposed a maximum volume commitment that  
7 is lower than the volume we sought.

8 As the general manager of purchasing my job  
9 is to minimize the risk of losing production due to  
10 supply disruption. Because the volume caps imposed by  
11 the steel producers could disrupt supply we researched  
12 options for addressing the expected shortfall.  
13 Despite our exclusive reliance on North American  
14 suppliers one of the options we explored was to reach  
15 out to global suppliers approved by Toyota overseas  
16 affiliates to see whether they could fill any  
17 potential shortfall.

18 What those companies told us basically was  
19 no. Virtually all of those suppliers said they could  
20 not commit to any additional volumes because of high  
21 demand in their local markets. Please understand, we  
22 were not seeking lower prices but simply to ensure  
23 Toyota's future production requirements would be met  
24 if the North American steel mills could not supply our  
25 needed volumes.

1                   Regardless of whether the orders are revoked  
2 we do not foresee any significant increase in imports  
3 to meet growing domestic demand. We strongly prefer  
4 to continue to source our growing long-term supply  
5 needs from North American producers due to quality,  
6 logistics, cost, lead time and technical support  
7 requirements. We will continue to work with those  
8 producers as we feel they are the best equipped to  
9 meet our exacting requirements and to avoid the  
10 inherent risks of supply interruption associated with  
11 overseas sourcing.

12                   For the reasons and examples I shared we do  
13 not believe the domestic steel industry needs the  
14 protection of these orders and as such they should be  
15 revoked.

16                   MR. McCONNELL: Mr. Chairman, that concludes  
17 our direct testimony. We'd like to reserve the rest  
18 of our time.

19                   CHAIRMAN PEARSON: Very well. Madam  
20 Secretary, is it time then to move to the second part  
21 of the panel?

22                   SECRETARY ABBOTT: Yes. Mr. Malashevich.

23                   MR. MALASHEVICH: Good afternoon, Mr.  
24 Chairman, Members of the Commission. I am Bruce  
25 Malashevich with Economic Consulting Services. My

1 initial testimony today is with respect to the subject  
2 countries collectively considered in this  
3 investigation.

4 My impression is that the chief U.S.  
5 industry claim throughout its pleadings in testimony  
6 today is that its condition is "very precarious" and  
7 is otherwise vulnerable to imports in the event of  
8 revocation, including non-subject imports, Brazil,  
9 China, Zimbabwe, whatever have you.

10 The fact is that the domestic industry  
11 producing core has indeed undergone a rebirth  
12 resulting in increased concentration and associated  
13 market power. The details and the facts I won't  
14 belabor you with but they're summarized in Exhibit 1  
15 to my public testimony delivered to you earlier today  
16 and have been discussed elsewhere by others.

17 As a result of this growing concentration  
18 and increasing efficiency the domestic industry has  
19 sharply reduced its fixed costs and moved downward on  
20 the world cost curve. This is not only my assessment,  
21 I reviewed a speech by no lesser figure than the CEO  
22 of U.S. Steel, Mr. Surma, just a few months ago and he  
23 stated, I quote, "In fact, North American integrated  
24 companies now may be the low cost producers among the  
25 developed region." That the domestic industry showed

1 a dramatic improvement in profitability is telling,  
2 especially given as we've heard today it's reliance on  
3 long-term contracts, idle and obsolescing  
4 electrogalvanizing capacity that's producing almost  
5 nothing, and considering the inclusion in supported  
6 results of substantial non-recurring expenses as  
7 detailed in Exhibits 13 and 14 of Joint Respondent's  
8 brief.

9 Another illustration of the competitiveness  
10 of the U.S. mills is their dramatic increase in U.S.  
11 exports to Canada which now account for 20 percent of  
12 the Canadian core market. Apart from the fact that  
13 all measures of practical production capacity by their  
14 nature are estimates, the domestic industry, very  
15 importantly I believe, conceded today, every single  
16 one of them, that the results reported for the  
17 capacity includes idle and obsolescing  
18 electrogalvanizing capacity that obviously inflates  
19 practical capacity and deflates the average  
20 utilization rate for the industry as a whole.

21 The Commission should continue to ask  
22 themselves why the U.S. industry would spend the  
23 proposed amounts on new capacity if they really could  
24 simply ramp up their under-utilized capacity that  
25 already exists. And the fact is, they can't. The

1 weight of the evidence indicates that under-utilized  
2 capacity is being phased out by the industry and that  
3 the U.S. industry has been working at full practical  
4 capacity for some time now. Please see Exhibit 2  
5 passed out to you today.

6 The recent record high selling prices seen  
7 across the globe are further proof that actual  
8 capacity utilization globally is much higher than the  
9 domestic industry would like to acknowledge. With  
10 record high prices, producers are likely maximizing  
11 production. These high global prices are expected to  
12 remain firm. To the extent you see short-term  
13 forecasts of a slight diminution of selling prices you  
14 will see all the sources indicate that they will be  
15 short-term and they are from the small change from a  
16 record high absolute value.

17 Consequently, there are multiple announced  
18 investments in new domestic hot dipped galvanizing  
19 capacity by U.S. producers attempting to capitalize on  
20 the record high prices today and obviously well into  
21 the future. Please see Exhibit 3 of my testimony  
22 which contains some of these details.

23 In addition, I would note that Petitioners  
24 themselves cite five such domestic investments in new  
25 capacity in Exhibit 2 of the Mittal Steel U.S.A. brief

1 and earlier today in their oral testimony.

2           Notwithstanding the very interesting  
3 academic exercise offered by U.S. Steel's expert,  
4 Professor Korajczyk, investors in the real world are  
5 voting with their dollars to bid up the price of steel  
6 company assets, creating a huge increase in their  
7 market value. Exhibit 4 to my testimony today is  
8 simply a copy of Exhibit 11 in the Joint Respondents'  
9 brief. It shows that the market capitalization of the  
10 top four domestic producers is soaring, by roughly  
11 seven times if I remember correctly, illustrating the  
12 fact that this industry is creating, not destroying,  
13 value for shareholders.

14           The industry's current and future condition  
15 has been and will be shaped by the developments since  
16 the watershed year of 2003, especially the substantial  
17 elimination of so-called legacy costs. It's pre-  
18 consolidation condition is irrelevant to the current  
19 proceedings. There is no sense in relying on  
20 historical data five years back when after you go back  
21 two or three years most of the companies involved no  
22 longer exist. As you heard today from the domestic  
23 producers, investment decisions are forward-looking by  
24 their nature. And the steel companies too are voting  
25 with their dollars to expand their capability.

1           Again, Mr. Surma stated in his view that  
2 consolidation had led to a "restructured domestic  
3 industry that is stronger, leaner and," most  
4 importantly I believe, "better able to manage across  
5 changing business cycles." In large part for reasons  
6 you heard earlier today, but also simply because they  
7 have the position to change volumes and adjust to  
8 changes in price. That's been demonstrated again and  
9 again.

10           In any event, the near-term outlook for  
11 autos is for demand to remain firm at historically  
12 high levels. I defer to the industry representatives  
13 on that score. That is important for obvious reasons.  
14 You already heard from the producers. But non-  
15 residential construction, not residential housing  
16 starts -- the two terms were used interchangeably  
17 today and they are very clearly not with respect to  
18 this industry -- accounts for most of the remaining  
19 demand. And booming conditions in that market segment  
20 currently and in the foreseeable future are well  
21 documented in Respondents' joint brief.

22           Last but not least, substantial devaluation  
23 of the U.S. dollar, considered in today's testimony as  
24 well by the industry, has in effect increased quite  
25 significantly the reliance of the U.S. industry in the

1 face of foreign competition from anywhere. See  
2 Exhibit 3 of the joint brief.

3 The U.S. industry's second broad claim that  
4 it is already suffering at the hands of and is  
5 threatened by non-subject imports also relates in part  
6 to the issue of so-called vulnerability. Here too the  
7 facts show this claim to be without merit. Mr. Surma,  
8 again of U.S. Steel, among other commentators, has  
9 opined that the U.S. industry's international  
10 competitiveness has been enhanced, not hurt, by the  
11 recent sharp increase in world prices of energy and  
12 raw materials shrinking to insignificance differences  
13 in wage costs and working to the benefit of U.S.  
14 producers that enjoy close control of their own raw  
15 material supplies.

16 As an economist, one of the clearest  
17 illustrations of this new found competitiveness is the  
18 sharp increase of U.S. exports of CORE as shown in the  
19 pre-hearing report. Another is found in the behavior  
20 of non-subject import volume and their market share.

21 The domestic industry claims to have been  
22 shaken by these imports' increased share. Most others  
23 and I are more impressed by how small that share is.  
24 In the last full year of the POR all non-subject  
25 imports supplied only 7.4 percent of total



1 consumption. The emerging steel behemoths in places  
2 like China, Russian and India over which the domestic  
3 industry purports to shudder have enjoyed 14 years of  
4 unrestricted access to a growing U.S. CORE market  
5 which in recent years also has suffered domestic  
6 supply shortages. If a 7.4 percent market share is  
7 the best that they could collectively muster then it's  
8 a tribute to the domestic industry's new found  
9 competitiveness and invulnerability to those imports.  
10 The few months of data they rely on in their testimony  
11 for '06 which I examined, autonomally I could talk to  
12 if you want to and the latest data actually show them  
13 receding and in decline, including from China.

14           The third broad claim is that subject  
15 producers have substantial under utilized capacity and  
16 are poised to dedicate that capacity as well as send  
17 all current inventory to the United States in the  
18 event of revocation. Both arguments are pure  
19 assertions. As the individual Respondents represented  
20 here can tell you in detail, the bulk of reported  
21 subject inventories overseas consists of pre-sold  
22 merchandise awaiting shipment, are contractually bound  
23 for non-U.S. customers, or otherwise are unavailable  
24 for shipment to the U.S. market.

25           The Commission must seize upon the fact that

1 global growth in GDP is at its most rapid pace and is  
2 more broadly based than ever before arguably in  
3 history since World War II. Remarkable confluence.  
4 And there's also a confluence of robust history for  
5 the auto and non-residential construction in the  
6 United States but also overseas that will certainly  
7 continue to keep prices and volumes high in the  
8 foreseeable future.

9 Thank you.

10 MR. HEFFNER: Doug Heffner of Hunton and  
11 Williams, representing the Canadian Respondents. Mr.  
12 Kenny, please introduce yourself for the record.

13 MR. KENNY: My name is Don Kenny. I'm  
14 Director of Automotive Business for Dofasco. I've  
15 been at Dofasco for 32 years in a variety of positions  
16 in the commercial and technology departments and I am  
17 currently responsible for all automotive sales.

18 MR. HEFFNER: Do Canadian producers face  
19 different conditions of competition in the U.S. as  
20 compared with producers from other subject countries?

21 MR. KENNY: Canadian producers do indeed  
22 face different conditions of competition as compared  
23 to offshore producers because Canadian producers are  
24 part of an integrated North American market for autos  
25 and steel. And this integration process has

1 accelerated over the last five years. Let me explain  
2 further.

3 First, because of the Auto Pact and NAFTA  
4 auto producers have the legal and economic basis for  
5 treating North America as a borderless integrated  
6 market, and they do.

7 Secondly, although the Auto Pact and NAFTA  
8 have existed for a while, two additional factors exist  
9 that have significantly spurred integration since  
10 2000. Significant increase in steel industry  
11 consolidation has resulted in auto companies moving  
12 from local steel purchasing policy to a key steel  
13 supplier policy.

14 As a key steel supplier, of which Dofasco is  
15 one, the auto company expects the steel company to  
16 supply their plants across North America. Auto  
17 companies have shifted production of models from  
18 plants in one NAFTA country to another NAFTA country  
19 and require the existing steel suppliers to rechannel  
20 the steel to the new production facility in the new  
21 country.

22 Third, economic and legal factors also  
23 differentiate Canada from subject countries.  
24 Economic: we deliver on a different time basis,  
25 usually via truck in lots of 20 to 30 tons. Offshore

1 producers deliver over oceans on ships generally in 15  
2 to 20 thousand ton lots.

3 From a legal standpoint the American  
4 Automotive Labeling Act requires automotive  
5 manufacturers to post domestic content of their  
6 vehicles. Canadian steel is domestic content.

7 Finally, this has resulted in significant  
8 two-way steel integration and trade flows with U.S.  
9 and Canadian companies competing on the same basis.  
10 Just as Canadian exports to the U.S. have grown since  
11 2000, so have U.S. exports to Canada. In fact, U.S.  
12 exports of corrosion-resistant steel to Canada are  
13 higher and have grown faster than Canadian exports to  
14 the U.S. In 2005 U.S. exports to Canada were just  
15 under 600,000 net tons, a number that I believe  
16 earlier today was referred to as trivial by the U.S.  
17 mills. While Canadian exports to the U.S. are under  
18 550,000. So if U.S. exports to Canada are trivial  
19 then I guess Canadian exports to the United States are  
20 somewhat less than trivial.

21 While Canadian exports to the U.S. account  
22 for slightly more than 2 percent of the U.S. market,  
23 U.S. exports to Canada account for 20 percent of the  
24 corrosion-resistant market. Due to this change,  
25 Canada is a net importer of corrosion-resistant steel

1 with respect to the United States and overall.

2 Trade in corrosion-resistant material has  
3 increased by over 50 percent between Canada and the  
4 U.S. between 2000 and 2005.

5 MR. HEFFNER: From 2000 through 2006  
6 Dofasco's exports have increase to the U.S. Why?

7 MR. KENNY: Of the 90 percent of Dofasco's  
8 exports about 270,000 tons to the U.S. between 2000  
9 and 2006 is a result of auto producers rechanneling  
10 production from either Canadian facilities or Mexican  
11 facilities to the United States. For example, in 2002  
12 Honda moved the Odyssey from Alvinston, Ontario to  
13 Lincoln, Alabama. Dofasco material was rechanneled  
14 from the Canadian plant to the plant in Alabama.

15 Similar things have happened with the Pilot,  
16 with the Civic, with the Toyota Solara that was made  
17 in Cambridge, Ontario and is now made in Georgetown,  
18 Kentucky, as well as the Ford Focus that was made in  
19 Mexico and is now made in Wayne, Michigan. Therefore,  
20 Dofasco's growth in the U.S. was not the result of  
21 targeting the United States but rather customer pull.  
22 Contracts were originally struck for supplies to  
23 Canadian plants. Basically, auto companies  
24 rechanneling production from country to country, which  
25 is consistent with the concept of the North American

1 integrated market in automotive vehicles and steel.  
2 These were not lost sales to U.S. producers because  
3 Dofasco already had the business in Canada and Mexico.

4 Finally, unlike other countries, we do not  
5 ship to China or Asia for that matter.

6 MR. HEFFNER: Thank you.

7 Ms. Towers, please introduce yourself for  
8 the record.

9 MS. TOWERS: Good evening. My name is  
10 Christy Towers. I've been at Dofasco for almost 20  
11 years. I'm currently Corporate Account Manager in our  
12 automotive sales responsible for all sales to Ford  
13 Motor Company. As one of our largest customers this  
14 represents hundreds of millions of dollars.

15 MR. HEFFNER: Why has Dofasco been  
16 successful with Ford U.S.?

17 MS. TOWERS: Our success has primarily been  
18 based on unique innovations we provide to our  
19 customers. I'd like to give you some examples.

20 The first example is we actually were the  
21 first steel supplier to go out and purchase a vehicle  
22 and tear it down in our research department and  
23 analyze part by part the engineering functions, the  
24 steel specifications used for those parts. We were  
25 able to come up with some engineering recommendations

1 that we made to Ford that resulted in significant cost  
2 savings for them. And Ford liked this so much that  
3 they then asked their other steel suppliers to do the  
4 same thing. They now have a significant cost saving  
5 activity that they mandate to all their steel  
6 suppliers.

7 Another example is the launch support we  
8 provide where we provide material expertise to Ford  
9 from concept stage through to development, design and  
10 through to launch. I believe again we are the first  
11 steel supplier to provide in-plant launch support  
12 throughout the launch phase, which could be up to a 6-  
13 month period.

14 A third example that I'd like to tell you  
15 about is an innovative product that we introduced to  
16 North America. We call it Extradel. It's a hot-  
17 dipped product that's used for exposed body panels  
18 like fenders and doors. We were the first supplier  
19 to, and are still the only supplier in North America  
20 to introduce this product. And Ford was the first  
21 customer of ours to trial the product and introduce it  
22 on their vehicles. They introduced it onto the  
23 Winstar in 2000 and subsequently onto other vehicles  
24 after that. To the point now where they use it as  
25 vehicles are introduced and it's now used on most of

1 their fleet in North America. This is the key reason  
2 why we have grown with Ford in the United States.

3 And I would like to point out one other  
4 thing. Ford quantitatively analyzes their steel  
5 suppliers, rates their steel suppliers for a number of  
6 different things, including price. And they have  
7 consistently rated Dofasco high, in other words our  
8 prices are high. So we have not grown because of our  
9 low prices.

10 MR. HEFFNER: How will Ford's restructuring  
11 plans affect Dofasco?

12 MS. TOWERS: I just talked to you about  
13 historically some of the reasons why we've grown. And  
14 it's true that the restructuring plans that Ford has  
15 announced will result in a decline in the future in  
16 our shipments to the U.S. However, we have been  
17 expecting and planning for this kind of restructuring  
18 for some time and our shipments to Canada will grow as  
19 plants are opened by other customers in Canada.

20 So the net result to Dofasco as pointed out  
21 in the 3-year business plan that was supplied to the  
22 corrosion-resistant earlier is that there will be no  
23 net result, we will continue to operate near capacity?

24 MR. HEFFNER: Thank you.

25 Mr. Davey, please introduce yourself for the



1 record.

2 MR. DAVEY: Good evening. My name is Brad  
3 Davey. I have been at Dofasco for more than 20 years  
4 in various roles in manufacturing, technology and  
5 marketing. My current position is General Manager of  
6 Marketing. And one of my main responsibilities is for  
7 the target market position of Dofasco.

8 MR. HEFFNER: You've heard earlier today  
9 that the volume of imports from subject producers will  
10 surge if the orders are revoked. With regard to  
11 Canada do you agree?

12 MR. DAVEY: No. Canada will not surge.  
13 First, Canada has been operating at high utilization  
14 rates. Dofasco as the main exporter has been at high  
15 utilization rates and as part of the business plan  
16 that we submitted to this corrosion-resistant, the 3-  
17 year business plan, we have included that we will be  
18 operating at capacity in corrosion-resistant products.  
19 And we also understand that Stellco and Sorevco have  
20 been operating at high capacity utilization rates.

21 Secondly, as part of the business plan, the  
22 3-year business plan we've submitted, we've also  
23 included what our investment plans are and they don't  
24 include for adding new galvanizing capacity. In fact,  
25 it was interesting today when the representative from

1 Nucor was talking about the capacity being added in  
2 many countries around the world and he did leave out  
3 Canada because Canada is not adding capacity.

4 Third, the Canadian economy is expected to  
5 outperform the U.S. economy over the next 12 to 18  
6 months. Specifically, within automotive despite some  
7 retrenchment by the Big 3 auto makers, Canada is  
8 expected to produce, and we've given independent  
9 forecasters, Wards and CSM, Canada is expected to  
10 produce 2.54 million vehicles this year, growing to  
11 2.58 next year and 2.64 in 2008.

12 Now, much of the growth in Canada is due to  
13 a new plant opening up by Toyota which will initially  
14 produce approximately 100,000 new vehicles. And that  
15 plant in Ontario is located just 40 minutes from  
16 Dofasco's door.

17 Also, in non-residential construction which  
18 accounts for 70 percent of Dofasco's construction  
19 shipments of corrosion-resistant product we've had a  
20 boom going on related to the oil industry and the rest  
21 of corrosion-resistant. But in 2005, non-residential  
22 construction went up 7 percent. And in 2006 and 2007  
23 it's gone up 11 percent.

24 And last point I'd like to make about this  
25 is exchange rates. As we have taken on more business

1 in the U.S. the Canadian dollar has been appreciating  
2 and that has brought us less revenue back to Canada.  
3 So as part of our corporate strategy we don't see that  
4 it makes sense to increase our U.S. shipments. And,  
5 in fact, the exchange rate risk doesn't provide us any  
6 incentive to increase to the U.S.

7 MR. HEFFNER: Will you price more  
8 aggressively if the orders are revoked?

9 MR. DAVEY: No, we will not price more  
10 aggressively if the orders are revoked. The auto  
11 makers in particular have ratings and scorecards for  
12 us. And they rate a number of facts, including  
13 quality, delivery, service. And what we see on those  
14 scorecards which we would be willing to submit to the  
15 Commission afterwards from various suppliers is that  
16 Dofasco consistently ranks at the top of the non-price  
17 ones and that allows us to be one of the highest  
18 priced suppliers.

19 MR. MALASHEVICH: Bruce Malashevich again  
20 with regard specifically to imports from Canada  
21 considered separately. It's interesting, U.S. imports  
22 from Canada increased by more than 200,000 tons during  
23 the POR. At the same time dumping margins remained, I  
24 think we could all agree, extremely low. Yet despite  
25 these increases the key indicia for the domestic

1 industry show that the industry's overall condition  
2 improved dramatically.

3           Simply put, all the changes in the  
4 performance of the domestic industry that I outlined  
5 in my earlier testimony bear no correlation, as the  
6 Commission applies that term, to the increase in  
7 Canadian imports or to the behavior of Canadian import  
8 pricing, the latter being also very relevant. If you  
9 review the record with respect to Canada you will find  
10 a distinct lack of correlation between movements of  
11 Canadian prices and movements in U.S. prices for the  
12 products surveyed. The details are laid out in the  
13 Canadian producers' pre-hearing brief.

14           With regard to products for which most of  
15 the underselling existed, it's a very important point,  
16 product seven, the reason for the underselling was  
17 that most of the Canadian imports were made pursuant  
18 to two- to three-year contracts about which you've  
19 heard lots of discussion, after which prices increased  
20 dramatically. Furthermore, the volume sold by Canada  
21 of this produce was very small. And the products for  
22 which there was 70 percent overselling was much larger  
23 in terms of volume.

24           The U.S. industry mantra is that U.S. prices  
25 are the highest in the world. If that is so, why are

1 U.S. exports of CORE to Canada greater than Canadian  
2 exports of CORE to U.S.? The fact is that the  
3 Canadian market is attractive to the domestic industry  
4 and to the Canadian industry due to its high prices  
5 and the U.S. industry's heightened international  
6 competitiveness. There is an exhibit attached to my  
7 testimony today.

8 Thank you.

9 MR. KIM: Good evening. My name is Steven  
10 Kim. Until September 2006, I was the sale manager of  
11 the Union Division at Dongkuk International, the U.S.  
12 sales affiliate of Union Steel. I worked in DKA's Los  
13 Angeles office for the past six years. I am now with  
14 the Union's Overseas Sales Team in Korea. I am here  
15 today to speak about Union's sales of CORE to the U.S.  
16 and also about Union's sales of CORE in general.

17 Union has exported CORE to the U.S. since  
18 the 1980s. Union does not produce automotive steel.  
19 Union produces CORE for the home appliance,  
20 electronics and construction industries, but Union's  
21 sales of CORE to the U.S. are to the construction  
22 industry. Union's exports to the U.S. of unpainted  
23 electrogalvanized and hot-dipped galvanized steel,  
24 which have only a zinc coating, have declined sharply  
25 over the years. Union's exports to the U.S. have

1 focused on galvalume and prepainted CORE since the  
2 late 1990s. Galvalume is a metal coating that  
3 combines aluminum and zinc.

4 Union sells to U.S. customers on a made-to-  
5 order basis, under short-term contracts. Today, the  
6 vast majority of Union's U.S. customers are end-users.  
7 DKA arranges production with Union, and merchandise is  
8 normally delivered to the customer about three to four  
9 months after the order is placed. Union ships the  
10 material directly to the customer's chosen port of  
11 entry.

12 DKA does not maintain any inventory in the  
13 U.S. Also, material sold in the U.S. must meet ASTM  
14 standards, and Union does not maintain U.S. Spec  
15 inventory in Korea. This is also true for products  
16 exported to other countries which are produced to  
17 their national standards. The only inventory Union  
18 maintains in Korea is Korean specification  
19 merchandise, which is sold only in the domestic  
20 market. Union sells KS merchandise primarily from  
21 inventory to the home market, and produces foreign  
22 specification material to order.

23 Union has supplied its long-term customer in  
24 the U.S. while maintaining low or de minimis dumping  
25 margins since 1994.

1           Our natural export markets in East and  
2 Southeast Asia, as well as the Middle East, have a  
3 number of advantages. Growth rates in these  
4 developing country markets have been very strong, and  
5 they are expected to continue to grow. In addition,  
6 the freight rates to our Asian markets are much lower  
7 than to the U.S.

8           To serve such a wide customer base, each  
9 quarter Union's sales division determines how much  
10 material it has available for each market, including  
11 the U.S. Therefore, Union cannot shift substantial  
12 volume to any particular market without affecting the  
13 availability of material to customers in other  
14 markets.

15           China is our biggest market, and Union's  
16 exports to China have been at high levels because of  
17 demand and the gap in quality between Korean and  
18 Chinese CORE. This year, Union's exports to China  
19 have exceeded last year's volume and we expect this  
20 strong demand to continue. At the same time, the  
21 quality difference between Chinese and Korean CORE has  
22 limited Chinese CORE in Korea to relatively small and  
23 acceptable levels. Demand in our other export  
24 markets, particularly in Asia and the Middle East, has  
25 remained strong as demand for CORE continues to grow

1 around the world. At this time, we have no reason to  
2 believe that this will change as the economies in  
3 these markets continue to be strong.

4 Thank you for this opportunity to testify.  
5 I would be happy to answer any questions.

6 MR. CHUN: Good evening. My name is Se-Yong  
7 Chun. I am the Marketing Manager for POSCO America  
8 Corporation, which is POSCO's sales arm in the United  
9 States. Prior to this, I worked for POSCO in Seoul,  
10 Korea. POSCO is the sole integrated steel producer in  
11 Korea and one of the largest steel manufacturers in  
12 the world.

13 In my current position, I am in charge of  
14 POSCO's sales of automotive quality corrosion-  
15 resistant steel to Hyundai Motors in Alabama. Hyundai  
16 Motors is now POSCO's only CORE customer in the United  
17 States.

18 POSCO's exports of CORE to the United States  
19 illustrate the extent to which the United States  
20 market for CORE and POSCO's role in the United States  
21 market have changed over the last five years. POSCO  
22 has had very low to negligible antidumping and  
23 countervailing duty margins. Despite these low  
24 margins, the United States was never a major market  
25 for POSCO for CORE. Rather, POSCO has focused on its



1 home market and Asian markets. POSCO focuses on its  
2 home market and Asian markets for a simple reason:  
3 these markets have been strong and they are growing as  
4 the economies in the region increase their consumption  
5 of higher quality steels like CORE.

6 Moreover, the cost of transportation to  
7 supply these markets is far lower than the cost of  
8 transportation to the United States. As a result, the  
9 United States has never been a primary market for  
10 POSCO's CORE.

11 In 2004, Hyundai Motors established its  
12 manufacturing facility in Montgomery and began  
13 producing automobiles in the United States. POSCO  
14 supplies CORE to Hyundai Motors in Korea, and  
15 Hyundai's machinery and dies are calibrated based upon  
16 POSCO's quality and specifications.

17 When Hyundai established its facility in  
18 Alabama Hyundai required POSCO steel in order to  
19 maximize the efficiency of the facility and maintain  
20 the quality of its cars. At the same time, POSCO  
21 understood that Hyundai Motors would develop United  
22 States sources of supply for CORE because of the  
23 advantages of the local U.S.-produced supply over  
24 imports. These advantages are:

25 Proximity to the customer, which meets the

1 Just-in-Time inventory requirements of the automobile  
2 companies;

3 Lower transportation costs; and  
4 Superior ability to meet after-sale serving  
5 needs.

6 These are the advantages that POSCO has over  
7 imports in the Korean market.

8 POSCO does not expect that it will remain  
9 the primary supplier of CORE to Hyundai Motors in  
10 Alabama. As United States producers of CORE qualify  
11 to supply Hyundai Motors, it will reduce the quantity  
12 it imports from POSCO. It is important to understand  
13 that POSCO's CORE was essential to the successful  
14 launch of the Hyundai facility, but the success of  
15 that venture will lead to demand for United States-  
16 produced CORE. But without POSCO's CORE, the success  
17 of that venture and additional demand for United  
18 States-produced CORE would have been jeopardized.

19 One final comment. KIA Motors is also  
20 planning to establish a new facility in Georgia in  
21 2008. POSCO expects to be the initial primary  
22 supplier for that facility as well. And once that  
23 facility is on its feet, POSCO expects KIA to turn to  
24 United States-produced CORE as its primary source of  
25 supply.

1 Thank you.

2 MR. FURUTA: Good evening. My name is  
3 Yoichi Furuta and I am the Executive Vice President  
4 and General Manager for Nippon Steel USA in Chicago.  
5 In my testimony today I would like to talk about  
6 Nippon Steel's worldwide strategy for sales of  
7 corrosion-resistant steel, which I will call CRS.

8 The most important markets for us are Japan,  
9 China and Asia. Nippon Steel has been operating at  
10 full capacity for the past several years to keep up  
11 with demand from these regions, and we believe that is  
12 also true for other Japanese producers. We think this  
13 situation is likely to continue, and I will try to  
14 explain why this is so.

15 In Japan, we are seeing extremely strong  
16 demand from our key customers in the automotive  
17 industry. This year auto production in Japan will be  
18 more than 11.5 million units, which is almost 20  
19 percent higher than 2001. Rising auto production  
20 means more demand for CRS. For Nippon Steel, our most  
21 serious concern has been whether our production can  
22 keep up with the increased demand. Over the past four  
23 or five years, we have faced the unusual situation of  
24 struggling to satisfy the needs of our automotive  
25 customers. We are renovating some of our facilities,

1 but supplies are still very tight today.

2           The other part of the tight supply equation  
3 is our increasing exports to China and Asia. In these  
4 markets, Nippon Steel and the other Japanese producers  
5 sell mostly to automotive and electronic appliance  
6 producers. The rate of growth in the Chinese  
7 automotive industry is almost unbelievable. About two  
8 million cars were made in China in 2001; for 2006,  
9 production is estimated to be 6.5 million units and  
10 the market is still growing. Since Chinese  
11 manufacturers are not able to supply the necessary  
12 CRS, the customers strongly request supply from Japan.  
13 The other key end use market for us in Asia is  
14 electronic appliances. Unlike the United States, our  
15 customers in Asia need special electrogalvanized CRS  
16 for hard disc drive casing, DVD players, copy  
17 machines, plasma and LCD monitors, and other  
18 electronic equipment. This demand for such specialty  
19 electrogalvanized CRS has been growing rapidly in Asia  
20 and we think it will continue to increase in the  
21 future.

22           Why do Nippon Steel and the other Japanese  
23 mills focus on these automotive and electronic  
24 appliance customers in Asia? There are several  
25 reasons:

1           These customers are very sensitive to  
2           quality. We have a long history of working very hard  
3           to meet their demand and have established our own  
4           strengths in production technology and product  
5           development as a result. For example, our researchers  
6           work directly with our customers' engineers to develop  
7           steels that are higher strength, lighter weight and  
8           have improved formability for automotive customers.  
9           These joint efforts reduce costs for our customers and  
10          give Nippon Steel a stable position as a supplier that  
11          can command premium prices. In addition, there are  
12          few producers in Asia outside of Japan that are  
13          capable of providing these services. Japanese  
14          producers are the main suppliers to these customers  
15          and are expected to continue in that position for the  
16          foreseeable future. Our long-term, strategic  
17          direction is to integrate even more closely with our  
18          customers and limit our exposure to the commodity side  
19          of the CRS business.

20                 I know that some parties have argued that  
21          new Chinese capacity will displace imports from Japan.  
22          With all respect though, this argument is completely  
23          wrong. China is one of our most important markets and  
24          we pay very close attention to developments there.  
25          Almost all of the capacity being built or planned by

1 local Chinese producers is hot-dipped galvanized for  
2 commodity end users, such as low-grade construction  
3 applications. But the exports to China by Nippon  
4 Steel and other Japanese producers are either special  
5 electrogalvanized steel, mostly for appliance  
6 production, or high-grade hot-dipped galvanized for  
7 automotive producers. These products are not available  
8 from local Chinese mills. We know this because our  
9 major automotive and appliance customers in China  
10 remain dependent on imports from Japan.

11 So I believe that Nippon Steel and the other  
12 Japanese producers are likely to remain focused on  
13 Japan, China and Asia. These are our "home markets"  
14 and are the fastest growing areas for our key  
15 automotive and electronic appliance businesses.  
16 Regarding the U.S. market, our involvement is centered  
17 on I/N Kote, our 15-year-old joint venture with Mittal  
18 Steel in New Carlisle, Indiana. Through transfer of  
19 technology and other support to I/N Kote, we have been  
20 contributing to our automotive customers in the United  
21 States. We are committed to serving these customers  
22 in the future through local production in North  
23 America rather than by exports from Japan.

24 Thank you for your attention and I would be  
25 pleased to respond to any questions.

1                   MR. MIKI: Good evening, Commissioners. My  
2 name is Heiki Miki, Vice President of Marketing for  
3 JFE Steel America. Prior to joining JFE Steel America  
4 I spent three years as the General Manager for  
5 Marketing and Planning for National Steel in Indiana.  
6 My comments today relate to How JFE Steel supports  
7 automotive customers in the United States and our view  
8 on the role of Japanese imports.

9                   To start with, there are very few imports of  
10 corrosion-resistant steel from Japan to auto companies  
11 in the United States today. I would say that over the  
12 last few years we have shipped only when customers  
13 have faced some kind of supply emergency and are  
14 unable to buy the steel they need from U.S. mills. As  
15 a practical matter, our ability to help even in these  
16 situations is very limited right now. JFE Steel is  
17 also facing a very tight supply situation and we do  
18 not have excess capacity to sell in the United States.

19                   My years of experience in dealing with U.S.  
20 auto purchasers leads me to believe that our position  
21 in the market is not likely to change very much even  
22 if the antidumping order were revoked. When I talk  
23 with the auto companies they are mostly interested in  
24 whether we can supply certain specialty high-strength  
25 steels, such as 780 MPa or 980 MPa. These steels are

1 difficult to source from domestic mills on a  
2 consistent basis. These grades are only needed for a  
3 few specialized applications though, so we are not  
4 talking about large volumes of imports in any case.

5 None of the auto companies has shown any  
6 interest in asking JFE to become a major supplier here  
7 in the United States. Each auto company has a strong  
8 interest in sourcing its steel from suppliers located  
9 nearby their production operations. All of the  
10 automotive companies utilize just-in-time delivery  
11 systems and try to minimize their overall logistics  
12 costs. It is hard to imagine that they would choose  
13 to extend their supply chain by weeks or months and  
14 incur extra costs to bring corrosion-resistant steel  
15 over from Japan.

16 For JFE, we try to support localized  
17 sourcing by establishing technology-sharing alliances  
18 and joint ventures to ensure that the products they  
19 need can be purchased locally. In Europe, we have a  
20 comprehensive cooperation agreement with ThyssenKrupp  
21 for automotive steels; in North America, we rely on  
22 our DJ Galvanizing joint venture with Dofasco, which  
23 is focused on supplying automotive customers. We have  
24 no plans to alter this basic approach whether the  
25 order is continued or revoked. The principal benefit



1 we see to revocation is that our customers would not  
2 be subject to duties on specialty corrosion-resistant  
3 grades that are not available from U.S. mills. This  
4 would not result in large volumes of imports or in  
5 harm to the domestic industry.

6 My final comment is that I hope you will  
7 take note of the tremendous changes that have taken  
8 place in the United States industry over the last  
9 several years. I can tell you from my personal  
10 experience that things were very different five years  
11 ago when I was General Manager of Marketing for  
12 National Steel. We were in bankruptcy, we desperately  
13 needed cash to keep our operations running, and many  
14 of our competitors were in the same position. It was  
15 very difficult for anyone to do well under those  
16 conditions. Today, the biggest players like Mittal  
17 and U.S. Steel are much larger and stronger  
18 financially. They are able to align their production  
19 volume and their sales strategies with market  
20 conditions. I think that explains why U.S. prices  
21 have stayed high even as demand has fluctuated over  
22 the last few years. The restructuring and  
23 consolidation has made this industry much more  
24 competitive and much better able to manage the  
25 business cycle than it was in the past. These changes

1 are permanent, and have certainly improved the overall  
2 position of the industry.

3 I appreciate your attention to these  
4 comments and would be pleased to answer any questions  
5 you may have. Thank you.

6 MS. CUMINS: I am Gail Cumins of Sharrets,  
7 Paley, Carter and Blauvelt, counsel to ThyssenKrupp  
8 Steel and Saltzgitter, two German CORE producers. I  
9 am accompanied today by Stefan Gruenhage of  
10 ThyssenKrupp Germany and Johan Wesslen of ThyssenKrupp  
11 North America. And because Thyssen has consistently  
12 accounted for virtually all of the German shipments of  
13 CORE to the United States over time we appear here  
14 today to answer any questions the Commission may have.

15 Thank you.

16 MS. ROSS: Chairman Pearson, Commissioners,  
17 Lisa Ross of Akin Gump here on behalf of TCC Steel  
18 today. I have Mr. Chang with me from TCC Steel in  
19 Korea. We are happy to respond to any questions the  
20 Commissioners may have.

21 CHAIRMAN PEARSON: Okay good.

22 Mr. Secretary, is this a propitious moment  
23 to take a break or would we do well to begin the  
24 questioning?

25 MR. BISHOP: Take a break.

1                   CHAIRMAN PEARSON: Yes, okay, this is a good  
2 time to break. We will recess for about 15 minutes,  
3 returning at 7:15. So please get up and stretch your  
4 legs.

5                   We stand in recess.

6                   (Brief recess.)

7                   CHAIRMAN PEARSON: The hearing will please  
8 reconvene.

9                   Let me start by offering a sincere welcome  
10 to this panel. I really appreciate the efforts that  
11 the parties made together with the auto industry to  
12 put together a single panel. We considered the  
13 request for a separate panel. Given the hour perhaps  
14 it's just as well that we've combined the two. I  
15 understand the panel is very large, but it will make  
16 for efficiencies as we go through the questions.

17                   That questioning will begin with  
18 Commissioner Okun.

19                   COMMISSIONER OKUN: Thank you, Mr. Chairman.  
20 I join the Chairman in welcoming all of you here this  
21 evening. We appreciate your willingness to be here,  
22 to stay with us late. I've had both food and caffeine  
23 so I'm ready to go. I hope you all are as well.

24                   I'm going to start with a question for the  
25 auto producers.

1                   Among the arguments made by the domestic  
2 industry, but I think that's crystallized by Mr.  
3 DiMicco, was that there was some inconsistency in what  
4 you were arguing. Are you arguing that, you're saying  
5 on the one hand that the subject producers don't have  
6 any incentive to come to the United States, but then  
7 there's a lot of discussion about the difficulty  
8 you've had with respect to getting product in the  
9 United States and many references both by the domestic  
10 producers and by the congressionals about the focus on  
11 price.

12                   The question I want to ask you is when I  
13 look through this record it seems to me that the  
14 argument you're making is that there will in fact be  
15 some volume from these subject producers. I would  
16 direct this particularly to the transplants. But that  
17 you think a restructured domestic industry can  
18 withstand that because of the reasons you've  
19 mentioned, you argue market control and the decrease  
20 in fixed cost.

21                   So I want to ask you, what volume do you  
22 think will be in the U.S. market if the orders were  
23 lifted? From what countries in particular, if you  
24 think it will be country specific? And what affect  
25 that will have on prices?

1 I don't know who wants to start.

2 MR. McCONNELL: Commissioner Okun, can I  
3 just start from a legal perspective? I think a number  
4 of the comments this morning went to the legal side.

5 Our focus is on competition in the U.S.  
6 market. That is what's driving our appearance here  
7 today. It's not just price. Price is certainly part  
8 of the mix, but it is also the nature of the  
9 cooperation between the steel industry and the auto  
10 industry and making sure that the steel industry,  
11 which we view now as well recovered, has a continued  
12 incentive to make the investment and work with us to  
13 go forward.

14 So we think that competition is a good spurt  
15 of that and we also think that the industry is not in  
16 a vulnerable position.

17 So that from a legal standpoint is what  
18 we're arguing. I should let the company experts talk  
19 about what their particular expectations are.

20 COMMISSIONER OKUN: And that's my focus, is  
21 on the competition side. When you say you think the  
22 competition would be good for the domestic industry,  
23 that's what I'm trying to understand as we evaluate  
24 what the volume/price impact would be. I'm trying to  
25 get some understanding of whether the producers could

1 help me on that.

2 MR. McCONNELL: I don't think you'll hear a  
3 single producer here today say that they could be in a  
4 position of putting a substantial portion of their  
5 requirements for North American production into an  
6 off-shore mill. That's just not a possibility. So we  
7 are talking about competition on the margin. But let  
8 me let the witnesses speak to it.

9 COMMISSIONER OKUN: Okay, and if you can  
10 reidentify yourself as you answer the questions it  
11 would be helpful, thank you.

12 MR. MOHATASEM: Commissioner, I'm Mustafa  
13 Mohatasem, Chief Economist for GM.

14 I think to echo what Mark just said, this  
15 really is about competition and potential competition  
16 in the U.S. market. As we negotiated our most recent  
17 contract it was very clear that the domestic industry,  
18 because of the consolidation, does not believe that  
19 there are alternatives to sourcing from the domestic  
20 industry. That was reflected in the contract  
21 negotiations, it was reflected in the contract  
22 language.

23 We think if you revoke the orders the  
24 industry will know that the domestic buyers have an  
25 alternative and therefore will be much more willing to

1 sit down in a partnership with us and supply this  
2 field we need at globally competitive prices.

3 Keep in mind, speaking for GM, we produce  
4 around the world. We have qualified suppliers around  
5 the world. Yet we still source 98 percent of our  
6 steel in the U.S.. And as we've stated, almost all  
7 the representatives here have stated, there are very  
8 good economic reasons for sourcing as much of the  
9 steel in the U.S. as possible. But we believe that  
10 the threat of potential competition, the alternative  
11 is what will drive the domestic steel industry to  
12 behave competitively in negotiations, in the supply  
13 terms, with the domestic manufacturers.

14 COMMISSIONER OKUN: Thank you.

15 MR. NIELSEN: Chris Nielsen from Toyota.

16 I stated in my prepared testimony that we  
17 did not anticipate any change in our sourcing pattern,  
18 any significant change if the orders were revoked.  
19 Perhaps the best indicator of that would be to look at  
20 our behavior in the past, maybe especially the period  
21 before the orders. When we first started production  
22 in North America in 1988 one of our first priorities  
23 was to localize as much of the steel as possible.  
24 Within the first several years the production we  
25 achieved, nearly complete localization. Through the

1 years the only times when we have not purchased  
2 domestically is when an actual specification has not  
3 been available in North America.

4 Today through working with our engineers to  
5 make sure that we design products as specifications  
6 are ones produced by the North American producers, we  
7 have 100 percent of our product produced in North  
8 America. Again, we don't anticipate that changing.

9 MR. LUTHER: Randy Luther with Honda.

10 Our import experience has been extremely  
11 limited to this date, and only have we imported  
12 products that have been technologically advanced high  
13 strength steel such as 780 Trip. This is a brand new  
14 product, new to the mills not only in Japan but also  
15 in the U.S. and in Europe.

16 In those cases where we developed new  
17 technology, we wanted to be able to assess how those  
18 products will perform in our vehicles, and to compare  
19 those products from each mill so we have a good, fair  
20 assessment, will this product work on our global  
21 platforms.

22 We've also had to import from time to time  
23 products that we've been unable to secure and we've  
24 had, as you can see based on our response, we have had  
25 to secure some coated hot roll as an example from



1 Japan from time to time because we've been unable to  
2 find a local source for that particular product,  
3 either because of the gage and the coating weight  
4 combination.

5 We have no formal plans to shift a  
6 significant amount of our production to imports.  
7 However, our chief procurement officer in Japan is  
8 always extremely concerned with risk management  
9 whenever I sit down across the table from him. At  
10 this time we have two sources here in North America,  
11 in the United States, to supply our corrosion  
12 resistant steel. If there's an outage there, we're  
13 always concerned about what will we do? Where will we  
14 get our steel from? And we need to have every  
15 flexibility possible to keep our lines running.

16 MR. SILVERMAN: This is Bill Silverman. I  
17 wanted to add to that.

18 You asked a question about the forcing and  
19 what the auto companies plan for their sourcing. I  
20 wanted to clarify that the Canadian mill, Dofasco, has  
21 indicated what its plans are. We submitted a business  
22 plan. We've had testimony here about sales to the  
23 various companies and the fact that models move from  
24 Canada to the United States. They were supplying  
25 models in Canada and they moved to the United States.

1 Our imports have increased during the period of  
2 review.

3 The reason I mention this is when you hear  
4 these answers to these questions they're talking about  
5 off-shore. Canada is different. We were in the  
6 market for a long time, and during the period of  
7 review our imports increased due to the decision by  
8 the auto industry to move models such as Honda, from  
9 Canada to the United States.

10 COMMISSIONER OKUN: Thank you, Mr.  
11 Silverman.

12 MR. VICKERS: Good evening. Cal Vickers  
13 with Nissan.

14 As a member of the Renault-Nissan Alliance I  
15 think it may be understood that we have a number of  
16 approved, well qualified steel suppliers --

17 COMMISSIONER OKUN: Mr. Vickers, can you move  
18 your microphone a little closer?

19 MR. VICKERS: Sure. We have access to a  
20 number of approved, well qualified steel suppliers,  
21 but I'd like to note that as Nissan North America,  
22 again, if you look at the history we've been 100  
23 percent domestically sourced since the mid '80s when  
24 we launched and we are that way today.

25 To kind of demonstrate some of the support

1 that we've given to the local industry, we launched a  
2 vehicle this year and we were using an advanced high  
3 strength steel material that was under development.  
4 To support the local industry we made arrangements  
5 with a foreign producer for a three month supply of  
6 material to support the local supplier until they were  
7 ready to launch. So I think that kind of demonstrates  
8 our commitment to the domestic industry.

9 COMMISSIONER OKUN: Okay.

10 Ms. DeSandre, do you have anything else to  
11 add? Or anyone else?

12 MS. DeSANDRE: Maybe just a little levity.

13 We are constantly asked by our senior  
14 leadership because of the globalization of our  
15 business in all of the components that we buy,  
16 everyone is always asking why is the steel content and  
17 the steel purchases so high domestically, and is it an  
18 opportunity for globalization? As Lisa, my  
19 colleague, often says, it's heavy, it's bulky, and it  
20 rusts on water.

21 (Laughter).

22 From a supply standpoint, it's just frankly  
23 logistically very problematic. Because as all the  
24 producers will tell you, continuation of supply is  
25 paramount to our business. We have to keep our

1 factories running. And to the extent that we cannot,  
2 flying steel to support production is just not a  
3 business equation that works.

4 COMMISSIONER OKUN: Thank you for all those  
5 responses.

6 MR. COVER: May I make a comment, please?

7 CHAIRMAN PEARSON: You may.

8 MR. COVER: This is Richard Cover. I'm  
9 commodity purchasing manager of steel for General  
10 Motors.

11 To supplement what Mustafa said, for our  
12 2007 steel requirements we invited quotations from  
13 suppliers in Canada, Japan, Korea, France, and China.  
14 Four of those countries are subject countries. From  
15 Japan, Korea and France we receive no offers to ship  
16 steel to any of our 17 metal fabricating plants, nor  
17 to our 250 stampers from whom we buy steel in the  
18 United States. It was not a matter of price that we  
19 invited those proposals. We were looking for two  
20 things.

21 One, as Mr. McConnell pointed out, increased  
22 competition, so we would have enough flexibility to  
23 know that we could run all of our plants. Also to be  
24 able to procure all of the qualities and grades that  
25 we need to make all of the vehicles that we need to

1 bring to market next year.

2 In the case of Canada I think it's been  
3 stated and doesn't need much repetition, that there is  
4 not much traction that the Canadians have for  
5 introducing new volume into any of our United States  
6 plants. We do buy from the Canadians. It's  
7 predominantly for Canadian consumption.

8 We also invited proposals from China and we  
9 found that we can bring steel from China into the  
10 United States. We found that it's of sufficient  
11 quality to meet our standards, however, the quantity  
12 available to us is extremely small. It's barely  
13 enough to say that we can validate the supplier to  
14 meet our requirements.

15 I would also point out that in the case of  
16 the one supplier for China, or any new supplier,  
17 whether it's domestic or off-shore, our technical  
18 validation process takes 12 to 24 months to validate a  
19 supplier. Our product is in the hands of the  
20 consumer. It needs to be safe and it needs to be  
21 built to specifications. It needs to have crash-  
22 worthiness and structural characteristics that we  
23 cannot bend the rules about those things when we're  
24 procuring the materials of construction.

25 For all of those reasons, bringing

1 substantial volume, even if it were to become  
2 available three to five years down the road, is just  
3 not a viable alternative. We need the flexibility so  
4 that we can get those incremental quantities that we  
5 need to run our manufacturing operation.

6 CHAIRMAN PEARSON: Thank you, Mr. Cover.

7 Madame Secretary, would you please reset the  
8 timer and we will begin now with Commissioner Lane?

9 MR. McCONNELL: Our apologies for that, Mr.  
10 Chairman. A lot of us have been waiting a long time.

11 (Laughter).

12 COMMISSIONER OKUN: I liked it. I got a  
13 whole free answer on that one.

14 COMMISSIONER LANE: Thank you, and thank all  
15 of you for your patience, and hopefully you're still  
16 in a good mood to answer questions from us this  
17 evening.

18 I have to admit that I am a little confused  
19 at this point, so I'd like maybe somebody, if you  
20 could reconcile what you are saying and what we heard  
21 today. I'll start first with the contract issue and  
22 whether or not long-term contracts, short-term  
23 contracts, I guess what I heard from the first panel  
24 is that contracts really didn't make any difference  
25 and that if the producers entered into a contract with

1 the auto industry that the auto industry would then  
2 come in with changing the volume, changing the price,  
3 and the steelmakers had no ability to really negotiate  
4 and had to accept it.

5 Now I've heard here that it's the steel  
6 producers who will not enter into contracts with you  
7 and that has an adverse effect upon your plans.

8 Would somebody try to reconcile those two  
9 testimonies for me?

10 MR. McCONNELL: If I could again start from  
11 a legal perspective. I concluded that Bob Lighthizer  
12 and I went to different law schools this afternoon.

13 (Laughter).

14 The kind of contract that seemed so  
15 surprising to him was actually something we studied  
16 quite a bit in my contracts course which was a  
17 requirements contract. It is the kind of contract  
18 where the parties agree to enter something that is  
19 something of a partnership, that they're going to work  
20 together and they know that the markets for the  
21 consumer product, the automobile, is very uncertain,  
22 and the supplier upstream agrees to support the  
23 automobile manufacturer in dealing with that  
24 uncertainty by committing volumes that will permit the  
25 auto manufacturer to proceed.

1           The point that Mr. Jutte made about the  
2           expense of a production shutdown is real, and having  
3           the coverage of flexible supplies when those are  
4           necessary is a real contract issue that parties can  
5           very validly go forward and reach that kind of  
6           arrangement.

7           So from a legal standpoint a long-term  
8           contract, or any kind of requirements contract,  
9           particularly over a longer term, is simply an attempt  
10          by the parties to establish stability.

11          I would go on to say that contrary to Mr.  
12          Lighthizer's point that this shows some sort of  
13          vulnerability on the part of the steel industry, that  
14          the fact that they're very confident they don't need  
15          the stability any more shows that they are not  
16          vulnerable to further injury.

17          But let me let some of the witnesses talk to  
18          the contract issue.

19          MR. COVER: Mark, if I could start for the  
20          group.

21          We have counter-signed contracts with our  
22          steel suppliers, and I think it's common among the six  
23          car companies represented here, that the contracts are  
24          for estimated volumes. We need a supplier to agree  
25          that for a particular part number, for the steel



1 required for an Escalade fender, that they will  
2 produce the coils that are needed for that fender  
3 through the course of the contract period at the  
4 volumes that we build that vehicle, and that vehicle  
5 build volume is related to the number that we sell.

6 To be a supplier to an automotive company,  
7 and this is well known globally, it's essential that  
8 in your business model you have the flexibility to  
9 dedicate your resources and be able to move your  
10 production volumes in support of that automotive  
11 customer.

12 We don't buy truckloads, we don't buy boat  
13 loads, we don't buy commodity, we don't buy steel that  
14 is just steel. It has to be the right steel for that.

15 I would also add that for that Escalade  
16 fender or any panel that you could name, there is only  
17 one supplier that we award that business to. So one  
18 steel supplier produces all of the coils needed for a  
19 particular automotive body panel for the entire  
20 contract period.

21 We release schedules to the steel suppliers  
22 that are rolling, 12-week schedules. They have an  
23 annual blanket contract. The schedule becomes the  
24 contractual commitment for the quantity to ship each  
25 week. Neither a steel company nor a car company ever

1 intended for our contract to be a take or pay  
2 contract. We've never had one. I don't think anyone  
3 in this room has ever had one. Nor would we.

4 I would also say that GM and probably others  
5 do not expect access to unlimited volume as a part of  
6 a contract. The volumes are defined, but they are  
7 estimates and we need enough fenders to build every  
8 Escalade that we can sell. And every steel company  
9 understands that.

10 MR. NIELSEN: This is Chris Nielsen from  
11 Toyota. Just to add briefly to what Richard shared,  
12 maybe to illustrate this, last year for the first time  
13 in my 19 plus years working for Toyota, when we  
14 approached suppliers and told them that due to the  
15 market acceptance of some of our vehicles that we are  
16 able to increase some of our volumes, instead of  
17 smiles and high-fives, we were met with no, we can't  
18 support that. So it was a very big change in our  
19 experience.

20 COMMISSIONER LANE: Ms. King?

21 MS. KING: I think some of the confusion has  
22 also been around long-term contracts and the question  
23 of whether we're able to get long-term contracts and  
24 who has been more interested in long versus short-term  
25 contracts.

1           I think in that case what we've seen is a  
2 shift that has maybe caused some of that confusion.  
3 Historically when we offered long-term contracts to  
4 the mills there was an attractive element to that  
5 contract because it secured opportunity for sales and  
6 it secured price and the mills were not confident in  
7 the forward forecast of the market so there was an  
8 inherent value in that stability.

9           In more recent years what we've found is the  
10 mills are clearly confident in the forward market  
11 because there is not the same inherent value in those  
12 contracts. So when we have asked for longer-term  
13 contracts instead of receiving a potentially lower  
14 price for the contract or maybe even a declining price  
15 in a share to market forecast for a pricing curve that  
16 was declining over time, what we have seen is  
17 contracts with, as a minimum, equal prices for a  
18 short-term contract and in some cases price premiums.

19           That suggests that the mill is very  
20 confident in the market, but what it also means for us  
21 is we may indeed approach a mill about the longer term  
22 contract, and then faced with the offer in hand,  
23 ratchet back to something shorter term because the  
24 longer term contract, the commitment of that tonnage  
25 to the mill for the longer term is not getting us any

1 benefit in the marketplace, so both of us mutually  
2 agree that there's not the same advantage to the  
3 contract.

4 COMMISSIONER LANE: Thank you.

5 Did anyone else want to make a comment?

6 Ms. DeSandre, in your testimony you talked  
7 about an internal analysis that you did saying that  
8 the profit per ton was \$120, I believe. And that the  
9 operating income of the industry was 15 percent. Is it  
10 possible for you to provide post-hearing that study  
11 for us?

12 MS. DeSANDRE: Yes, I offered to do that and  
13 we would be happy to.

14 COMMISSIONER LANE: Thank you.

15 If I understand your testimony, it's not  
16 that you want to go source your steel from someone  
17 other than the domestic industry. It is your  
18 testimony that the effect of these orders is making  
19 the cost of the steel too high. Is that correct?

20 MR. McCONNELL: I would actually say, our  
21 view is that these orders are no longer needed given  
22 the condition of the steel industry. It's less the  
23 effect of the orders than it is that the steel  
24 industry has recovered, which of course is the focus  
25 of the Commission's analysis.

1                   We would benefit greatly from having  
2 suppliers who have a real competitive incentive to  
3 continue their partnership with us.

4                   COMMISSIONER LANE: Maybe I won't be able to  
5 get this in this round, but I'll ask it the next  
6 round.

7                   Have you quantified what the cost of these  
8 orders are on a ton of steel?

9                   MR. McCONNELL: We have not. We've --

10                  COMMISSIONER LANE: Or on a car?

11                  MR. McCONNELL: Should we start that one  
12 with the yellow light?

13                  (Laughter).

14                  I think the short answer on the cost of the  
15 car, and let me give you the short answer and then if  
16 we need to come back to it. We haven't seen the  
17 calculation that the steel industry was putting out  
18 there. We would be delighted if the Commission would  
19 request that they put it on the public record, in  
20 detail, so that we can have a good look at it and  
21 comment on it.

22                  I think different companies may have  
23 slightly different takes on it. At least one company  
24 has told me that they do not agree with the assumption  
25 of steel per car that Mr. Lighthizer said was

1 generally accepted, so I think it's the sort of thing  
2 where we'd probably be best off in the post-hearing,  
3 if that's acceptable.

4 COMMISSIONER LANE: Okay, thank you.

5 CHAIRMAN PEARSON: Let me follow up on  
6 Commissioner Lane's question and ask specifically, to  
7 what degree have your perceptions of supply tightness  
8 for corrosion resistant steel been related to the  
9 unwillingness of U.S. producers to provide above  
10 contract quantities at contract prices. I think  
11 that's basically what I heard the domestic industry  
12 saying a little while ago.

13 That would be a question basically for the  
14 auto industry.

15 MR. KELLY: Dan Kelly from Daimler Chrysler.

16 We have had, we at the Chrysler group have  
17 had consistent and increasing shortages recently of  
18 products for, actually for committed tons. I get  
19 calls every Saturday, that famous Friday night call or  
20 Saturday morning call, the plant's running and we  
21 don't have our steel here. It happens throughout the  
22 week more frequently than we would like to have to  
23 deal with.

24 What happens consistently to us, we are  
25 forced into the spot market because we have to keep,

1 consistent with what the other folks have said, we  
2 have to keep our lines running. That's sort of one of  
3 the unwritten rules in the automotive industry. You  
4 just do not shut down production at any cost. So we  
5 have to go out on the spot market.

6 Invariably we find on the spot market the  
7 exact product that we're looking for, either from that  
8 supplier that's short on it, or from one of the other  
9 suppliers. So that product was probably available to  
10 us directly but it went out onto the spot market.

11 I don't know if that specifically answers  
12 your question but we do have these instances and they  
13 happen quite frequently to us right now, and it's  
14 especially disturbing in light of, regrettably, the  
15 fact that our volumes are down.

16 CHAIRMAN PEARSON: Could you please clarify  
17 on how long the condition you describe has been  
18 present in the marketplace? Is this something that  
19 you've seen develop within the past six months, the  
20 past year --

21 MR. KELLY: I'm going to say it started in  
22 earnest about a year ago and it's gotten progressively  
23 worse. One example a year ago we had to make, in that  
24 case we had to make a significant substitution which  
25 required us to go into the body shop at our Jefferson

1 plant that builds our Grand Cherokee and we had to  
2 recertify everything. I got really tired of getting up  
3 at 4:30 in the morning and making sure we were ready  
4 to go at 6:00 in the morning for about a week or so.  
5 That was the one glaring incident that happened about  
6 a year ago.

7           While the shortages have not been as drastic  
8 as that one, they've been more frequent over the last  
9 year and especially I would say over the last, maybe  
10 the last four or five months. They haven't been as  
11 damaging, but they've been more frequent.

12           CHAIRMAN PEARSON: And you're also  
13 indicating this is a significant change from what had  
14 prevailed in the marketplace prior --

15           MR. KELLY: absolutely. It is a significant  
16 change.

17           CHAIRMAN PEARSON: Okay. Comments from  
18 other auto manufacturers?

19           Mr. Vickers?

20           MR. VICKERS: Cal Vickers with Nissan.

21           During some part of the discussion earlier  
22 today it may have been implied that there simply were  
23 not shortages, or if there were shortages it's because  
24 we were exceeding the contract quantity. We're not in  
25 that condition ourselves, however we do manage the



1 inventory level of the steel basically on a weekly  
2 basis at the part number level. The reason we're  
3 doing that is we don't have the inventory that we  
4 desire. And as several people have alluded to, we  
5 cannot afford to shut down a vehicle assembly plant.

6 So we're managing in a rather precarious  
7 situation. And technically it may not be a shortage  
8 because we stopped the plant, but our job in  
9 purchasing is to make sure that does not happen.

10 CHAIRMAN PEARSON: Ms. King?

11 MS. KING: Thank you.

12 I would also say that the condition you  
13 described is certainly there. We have approached  
14 mills and asked them to take additional tonnage at  
15 contract prices and been told politely, thanks but no  
16 thanks.

17 But I think that joins a number of other  
18 conditions around tightness of supply that are maybe  
19 not traditional shortages, but cumulate up to give the  
20 impression that there is tightness of supply or  
21 certainly supply available to us, maybe not even  
22 available at contract pricing but of anything other  
23 than just a pure spot price.

24 I think we've seen situations where mills  
25 have asked us to take tonnage back that they currently

1 support, and they've asked if we can please resource  
2 it.

3 We've seen situations where we have  
4 approached mills for fairly significant incremental  
5 tonnages and even if there is a preparedness to talk  
6 about unique pricing they have declined. So there are  
7 different conditions.

8 I think what we're seeing is the feeling of  
9 shortage and the feeling that we can't get access to  
10 supply is that when you cumulate these things up and  
11 yo look across what we're trying to do.

12 The process of trying to source steel has  
13 become much more difficult than it traditionally was.

14 CHAIRMAN PEARSON: Purchasing managers are  
15 earning their keep, I can see.

16 Mr. Cover?

17 MR. COVER: Yes, if I may.

18 There were references this morning from more  
19 than one steel executive, including Dan DiMicco, CEO  
20 of Nucor, that as Lisa pointed out, that the reports  
21 of shortages were cooked up and not real because we  
22 changed schedules, we don't know what we want, and we  
23 changed specifications.

24 Of course we can change specifications if we  
25 want to improve our vehicle, and we do.

1           If we have remarkable success in the  
2 marketplace with our vehicles we do ask our suppliers  
3 for more volume. If one supplier fails in any way --  
4 quality, service, technology, delivery, inventory --  
5 we may ask another supplier to either supplement or  
6 replace that volume. We're not bashful about asking.  
7 We need what we need.

8           However, if the request that we make is  
9 clearly outside the intent of the contract, the  
10 supplier is the other party. They have a choice.  
11 What we've been observing is they're exercising that  
12 choice and declining the opportunity.

13           It wasn't very long ago, I'm going to say as  
14 recently as 2003, late in the year, that given the  
15 opportunity to capture new volume with one of these  
16 six companies, which despite what we heard today, all  
17 six of these companies are considered premier accounts  
18 for these companies to have, any incremental volume  
19 was considered a win and they couldn't wait to get  
20 back to their offices and report to their bosses the  
21 win that they had acquired from one of us on one of  
22 those days.

23           I would just add finally that a shortage is  
24 a shortage. I talked about our release schedules  
25 previously. If we increase our schedule within that

1 12 week lead time and we know we need it, we don't  
2 hold that supplier accountable. If they are unable to  
3 respond we go get the steel somewhere else and  
4 whatever the requirements are in terms of costs or  
5 logistics to acquire what we need, we take that  
6 responsibility ourself and don't try to push those  
7 costs or the responsibility onto the supplier.

8 CHAIRMAN PEARSON: Could you clarify a  
9 little more precisely when you sensed that the market  
10 was tightening? We had Mr. Kelly indicate about a  
11 year ago, and you've mentioned maybe since 2003.

12 MR. COVER: In 2003 the steel companies were  
13 begging for all the volume that they could get from  
14 us, but the shortages, and in fact in the case of  
15 General Motors we had to assemble a team and a crisis  
16 center, subject matter experts from manufacturing,  
17 purchasing and engineering, so that we could find  
18 anywhere in the world the steel we needed to cover the  
19 shortages.

20 We do have shortages that we make for  
21 ourselves. We don't take those to the suppliers. We  
22 just deal with them.

23 The ones that the suppliers are responsible  
24 for, we reported in our questionnaire and also in my  
25 affidavit that was submitted confidentially. We

1 observed these shortages, became sufficiently critical  
2 around the third quarter of '05 that we had to  
3 assemble a crisis center.

4 CHAIRMAN PEARSON: Any further comments?

5 MR. NIELSEN: Chris Nielsen from Toyota.

6 Our experience has been about the last 12  
7 months we've seen a significant tightening in the  
8 market. The last 12 months. And have experienced  
9 similar supply issues that the other automakers have  
10 described.

11 CHAIRMAN PEARSON: Okay. Thank you very  
12 much.

13 It's interesting to get two different views  
14 -- the blind man touching the same elephant.

15 I think both sides have a sense that the  
16 market has tightened and yet from the producer's  
17 standpoint there's a long overdue process of taking  
18 some of the slack out of the market has gotten  
19 underway, and from the user's point of view, my gosh,  
20 how am I going to run the plant?

21 Thank you very much for all those comments.

22 Madame Vice Chairman?

23 VICE CHAIRMAN ARANOFF: Thank you, Mr.

24 Chairman, and welcome to this evening's panel.

25 I'm going to do what I did a little bit

1 during the first panel and ask questions of people who  
2 are hiding in the back.

3 I want to start all the way out in right  
4 field with Mr. Shambon. You're back there.

5 MR. SHAMBON: I was trying to play the John  
6 Bates role throughout the whole hearing.

7 (Laughter)

8 VICE CHAIRMAN ARANOFF: All right.

9 Your client, Blue Scope, has reported their  
10 capacity and production to be equal, and some  
11 questions were raised in the domestic industry's  
12 brief, and I think legitimate questions about the  
13 credibility of those numbers being equal every year,  
14 despite the fact that they're not the same every year.

15 Is there an explanation that you or your  
16 client can provide for that? Or in the alternative,  
17 can you get your client to work with our staff to work  
18 on those numbers?

19 MR. SHAMBON: We plan on doing that. We had  
20 an issue with the bracketing that occurred in the  
21 domestic's pre-hearing brief where virtually the whole  
22 argument was in square brackets including the  
23 references to CRU. We've clarified with the Secretary  
24 that we can share that confidential material with the  
25 client so the client can now be in a position to

1 respond, and we will do it in our post-hearing brief.

2 VICE CHAIRMAN ARANOFF: Okay, we'll look  
3 forward to your response. I'm not entirely clear on  
4 why your client needs to look at CRU to know how much  
5 they produced, but --

6 MR. SHAMBON: Part of the argument was based  
7 on CRU's estimate of our capacity.

8 VICE CHAIRMAN ARANOFF: All right. I  
9 appreciate any clarification that you can give because  
10 we'd obviously like to have capacity and production  
11 numbers that we can be confident of.

12 MR. SHAMBON: Certainly.

13 VICE CHAIRMAN ARANOFF: Thank you.

14 A question, still continuing to focus  
15 towards the periphery of the room. This is for the  
16 European producer, Thyssen, and the French producers.

17 In the first review the Commission rejected  
18 the idea that sales by European producers outside the  
19 home country but within the European Union, should be  
20 considered tantamount to home market sales.

21 I note that in different ways all of you  
22 make that argument anew in your brief. So I want to  
23 ask you, is that something we should be reconsidering  
24 when we consider the question of the export  
25 orientation of a European producer? And if it is, are

1 your clients able to provide for us specific breakouts  
2 that would show their exports within the European  
3 Union to countries that are scheduled to join the  
4 European Union within the next two years, and then to  
5 other countries on a country by country basis?

6 I don't know if Ms. Cumins or Mr. LaRussa  
7 you want to start.

8 MR. LaRUSSA: This is Bob LaRussa for  
9 Shearman & Sterling. Certainly we can give you that  
10 breakout.

11 I think our argument, the cumulation  
12 argument's a little more complicated than that. We  
13 not only have a focus on Europe, an exclusive focus on  
14 Europe, but we're also affiliated with a major U.S.  
15 supplier. So it's a very simple equation. We have no  
16 reason to ever ship here and therefore no likelihood  
17 of future injuries.

18 So we will definitely get you the data, but  
19 it's not as simple as focusing on Europe. It's also  
20 now Arcelor and Mittal are one company, and Mittal is  
21 a large U.S. company.

22 VICE CHAIRMAN ARANOFF: Okay, I appreciate  
23 that and I actually am going to have a question coming  
24 up about transplant production. But let me give, who  
25 is that all the way in the back there?



1                   MR. GRUENHAGE: It's Stefan Gruenhagen from  
2 ThyssenKrup Steel, Germany.

3                   I just want to say that we always say that  
4 we don't only use Germany as our home market, but we  
5 treat the whole European Union as our home market. To  
6 understand this, that is not a secret. Sixty percent  
7 of our shipments go to the German market and more than  
8 another 30 percent, between 30 and 35 percent, goes to  
9 the other EU countries and leaves only approximately  
10 five percent for exports to countries outside the EU.

11                  The reason is, as you mentioned before, a  
12 similar currency, even if not every country, is the  
13 euro right now, but our pricing and invoicing is done  
14 in euro, so there are no risks from currencies and all  
15 of this, and there are no trade barriers at all within  
16 the European Union.

17                  What our customers, especially for example,  
18 in the wide goods sector are moving their production  
19 facilities, for example, from Germany to the new  
20 member states, and we are just simply following them  
21 and it's still our home market. I think that should  
22 be considered in your decision as well, yes.

23                  VICE CHAIRMAN ARANOFF: Okay, I appreciate  
24 that. that's why I asked as specifically as possible  
25 if you can break out on a country by country basis

1 your exports.

2 MR. GRUENHAGE: We will do this, yes.

3 VICE CHAIRMAN ARANOFF: Thank you very much.

4 Turning to the question that Mr. LaRussa  
5 raised, in the first review the Commission rejected  
6 the idea that because they all had U.S. production  
7 affiliates, Japanese producers were unlikely to send  
8 injurious volumes of imports to the United States in  
9 the event of revocation. In that first review the  
10 Commission reasoned that Japanese producers could, and  
11 in fact did rationalize their product lines between  
12 the U.S. and Japan and said that even if one  
13 particular producer had arranged its imports so as not  
14 to injure its domestic operation, such imports could  
15 still injure domestic operations of other domestic  
16 producers.

17 So I ask the question as there are still  
18 Japanese transport operations in the U.S. and also now  
19 Thyssen and perhaps there are others as well. Has  
20 anything changed in terms of the extent of investment  
21 by subject producers in the U.S. that should cause the  
22 Commission to reconsider the way it viewed transplant  
23 production in the first review?

24 Mr. Wood, do you want to respond to that?

25 MR. WOOD: Yes, Commissioner Aranoff, I

1 apologize. I didn't know if that was directed to  
2 ThyssenKrup in the first instance or to us.

3 But yes, I think what we'd like to ask you  
4 to do is to consider the role of the Japanese joint  
5 ventures and other alliances which are mostly directed  
6 towards the production of steels for the automotive  
7 industry, in the context of what we've tried to  
8 explain in our brief, which is that as the automobile  
9 industry moves toward increased global sourcing, that  
10 doesn't mean that they want to bring steel all the way  
11 over the ocean from Japan to supply plants in Indiana  
12 or Ohio. It means they want to have those products  
13 available wherever they operate so that they can  
14 source them locally from nearby suppliers. That has  
15 been the consistent strategy of the Japanese producers  
16 really since around the time of the original  
17 investigation. We tried to lay that out in the first  
18 review and it still remains true today.

19 VICE CHAIRMAN ARANOFF: Mr. LaRussa, did you  
20 want to add anything?

21 MR. LaRUSSA: I think that the  
22 Arcelor/Mittal situation is not the same. It's very  
23 unique. Mittal USA is a major U.S. producer of this  
24 product. France was never involved in this U.S.  
25 market to any great extent. And if you take a look at

1 the numbers in the staff report you'll see that  
2 basically everything goes to Europe. So it's not  
3 really the same argument. It's basically the argument  
4 if you have a huge U.S. producer you've got a bigger  
5 company that has a European presence that focuses on  
6 Europe. There's no economic sense in starting to  
7 shift a whole bunch of French material with the  
8 freight costs and euro-dollar exchange and everything  
9 else involved in it to the United States.

10 VICE CHAIRMAN ARANOFF: Okay.

11 I invite all of the subject producers to  
12 whom it's relevant as well as the domestic industry to  
13 please take a look at the Commission's recent sunset  
14 review determination in the Forklift Trucks case which  
15 dealt with this issue of transplant operations in the  
16 U.S. and see if there's anything there that should  
17 inform the way we look at the issue here.

18 And because my light has now turned yellow,  
19 I will wait until the next round.

20 Thank you.

21 CHAIRMAN PEARSON: Commissioner Hillman?

22 COMMISSIONER HILLMAN: Thank you, and I too  
23 would join my colleagues in welcoming all of you here.  
24 We very much appreciate your perseverance through a  
25 long day already.

1           Let me try to make sure I'm understanding  
2 exactly this testimony in terms of this issue of the  
3 tightening of the market and potential short supplies  
4 for you. If I look at the data, clearly we did see,  
5 particularly at the end of the period, a significant  
6 increase in the volume of both subject and non-subject  
7 imports. I just want to make sure I understand, would  
8 that not be something that the auto industry looked to  
9 in terms of leading any of these short supply problems  
10 that you're describing?

11           Did any of your turn to either subject or  
12 non-subject imports as a way of meeting these  
13 shortages that you're describing?

14           MS. KING: Lisa King from Ford. I would say  
15 actually somewhat the reverse. In our experience we  
16 had a number of where we had specialty products being  
17 produced by international mills. We had a number of  
18 them come to us and actually ask if we could take  
19 those back because their home markets were so strong  
20 that they preferred to use the capacity for their home  
21 market. So somewhat the reverse in our case.

22           COMMISSIONER HILLMAN: Mr. Cover?

23           MR. COVER: In our experience we neither  
24 sought significant quantities, nor when we did we  
25 receive significant responses from offshore.

1 COMMISSIONER HILLMAN: Okay.

2 Any of the others? Mr. Nielsen?

3 MR. NIELSEN: Chris Nielsen from Toyota.

4 During that period, one example is we shifted  
5 production of one of our vehicles, the Solara, from  
6 our plant in Canada to our plant in Kentucky. That  
7 caused some movement of the Canadian sourced deal into  
8 our U.S. operation.

9 COMMISSIONER HILLMAN: Mr. Kelly?

10 MR. KELLY: Yes. We didn't have maybe as  
11 drastic a situation as some of my peers here, but we  
12 never even sought any foreign steel as a remedy to  
13 these shortages and did some unconventional things to  
14 alleviate short term situations by going to some other  
15 suppliers and substituting sort of equivalent  
16 products. I can reinforce Mr. Cover's comments that  
17 you cannot compromise certain things when you do this,  
18 but there were some ways in a short term situation  
19 that we could do some things that we hadn't done in  
20 the past, but it was always with domestic folks, and  
21 it was under short term situations.

22 COMMISSIONER HILLMAN: Others?

23 MR. LUTHER: Randy Luther with Honda.

24 Very similar to Toyota's situation. We had  
25 a business strategy where we changed our production

1 location for the Odyssey and the Pilot and we shifted  
2 some of that production from our facility in Alliston,  
3 Ontario to Lincoln, Alabama.

4 COMMISSIONER HILLMAN: So that is the source  
5 of the Canadian product coming in?

6 MR. LUTHER: Yes, that's correct.

7 COMMISSIONER HILLMAN: Part of the reason I  
8 asked is I have to say in listening to the response  
9 that you all gave to Commissioner Okun in terms of  
10 okay, if these orders were lifted what change do you  
11 think you would see in terms of where you would source  
12 your product, I have to say with the exception of a  
13 couple of specialty products the gist of at least what  
14 I heard was you're not necessarily going to buy a lot  
15 more imports. That's pretty much what I heard.

16 I'm struggling with then, if you're not  
17 going to buy any imports, how is it that not buying  
18 imports is going to somehow make the domestic  
19 industry, if the goal that you're telling me is that  
20 you want the domestic industry to be more competitive  
21 and you think the way to make them more competitive is  
22 to have more competition but you're not actually going  
23 to buy anything, I'm struggling with how is it that  
24 you think more competition is going to come into the  
25 market?

1           First I want to make sure I heard these  
2           answers correctly. I did not hear anybody saying if  
3           you lift these orders we will in fact buy more. It's  
4           just the mere presence of the potential, I suppose,  
5           that you're saying it's going to change prices?  
6           Change what?

7           MR. COVER: I think our answers are  
8           consistent, but I think your question points out  
9           something that we really need to explain better.

10           In terms of shortages, it's difficult to get  
11           steel from far away across the ocean in a short time.  
12           When we're facing a shortage it's typically a 72 hour  
13           issue or less.

14           Secondly, I think it's consistent that if a  
15           supplier is not already validated, technically it  
16           takes us a fair amount of time to be sure that they  
17           can make the qualities and structural requirements  
18           that we need. However, we can overcome those  
19           constraints given time, number one.

20           Secondly, contrary to the testimony earlier  
21           today, we can't make a supplier do anything that they  
22           don't want to do. Only competition or competitive  
23           pressure can do that.

24           So revocation of the orders would allow us  
25           to invite proposals from the subject countries. It



1 would allow us to start the validation process. It  
2 would allow us and the domestic industry to observe  
3 the level of interest and energy that those countries  
4 would put into winning our business.

5 I think for those reasons the appearance and  
6 the reality of competitive pressure would create more  
7 flexibility for us in the domestic supply base and  
8 make it a more balanced engagement when we do  
9 negotiate each year price and volume.

10 MR. VICKERS: Cal Vickers with Nissan.

11 I think it's probably very clear that we're  
12 all steel consumers, but we may be consuming different  
13 types of steel for different applications. In our  
14 case we're using more and more high strength steel and  
15 ultra high strength steel, some of the advanced  
16 products.

17 The thing we'd be looking for is  
18 availability. So if there was some motivation to the  
19 domestic industry to develop those products and to  
20 have a greater application, that would be of benefit  
21 to us.

22 COMMISSIONER HILLMAN: I appreciate those  
23 responses.

24 Another one of the issues that I think at  
25 least I heard some differences in terms of your

1 testimony and that that we heard this morning concerns  
2 basic demand. As I look at the data that you've  
3 presented, you're in essence suggesting that you think  
4 there will continue to be a significant growth in  
5 demand, and particularly with looking at your chart on  
6 North American production of vehicles. I guess I have  
7 two questions.

8 One, if I look at it, I actually personally  
9 think it looks like a relatively flat line of  
10 production. We had a downturn in 2006 and then it  
11 really doesn't start to go up until 2008 or 2009. My  
12 question is, again, therefore to me it looks like  
13 reasonably flat demand for what we would normally in a  
14 case like this consider to be the reasonably  
15 foreseeable future, is not what I would describe as a  
16 robust increase in demand.

17 So I just wanted to make sure I understand  
18 that notwithstanding this, and then let me add into it  
19 the argument being made that at least in North America  
20 we're going to move from everybody driving an SUV to  
21 everybody driving a Preus or something smaller, a  
22 Focus, some much smaller car that would in theory have  
23 less steel in it.

24 My question is if you put all of that  
25 together, really do you think there is going to be a

1 significant increase in the demand for this subject  
2 product to go into vehicles produced in North America?

3 MR. MOHATASEM: I think the way to look at  
4 it is first auto sales in the U.S. have been running  
5 at historical highs, much higher than would have been  
6 projected even in the '90s. In the '90s we used to  
7 talk about a 15 million vehicle market as being a good  
8 market. Now we've been running at a steady state of  
9 about 17 million vehicle market in the U.S..

10 So you're talking about auto sales being at  
11 a very high level. On top of that you're talking  
12 about a lot of the foreign countries shifting  
13 production from the home market to the U.S.. So you  
14 get a production boost in the U.S. from just a shift  
15 from imports to domestic production.

16 Being a GM exec I also believe that our  
17 problems are temporary. That we are making the  
18 adjustments and that we will be back very strongly.

19 Finally, I think it has been really  
20 overstated the shift from large vehicles to small  
21 vehicles. In fact we just introduced new versions of  
22 our full size SUVs and now are getting ready to  
23 introduce full size pickups. Both are doing  
24 exceptionally well.

25 So you don't see the shift in vehicle sales

1 from large to small as has been talked about a lot.  
2 There clearly is a modest shift but it is not a very  
3 significant shift. You're talking about shifting  
4 production from abroad to the U.S. and Canada and  
5 Mexico, all of which are served by the U.S. steel  
6 market, and then just the normal recovery from a  
7 temporary slowdown in the market.

8 MR. McCONNELL: I'm going to just leave a  
9 marker, if I can, on the assumption that we're running  
10 out of time on this question which is you probably  
11 will want to hear from some of our witnesses as well  
12 about another kind of shift which is an increase in  
13 the incorporation of corrosion resistant steel into  
14 each vehicle. So it's not simply a question of the  
15 size of the vehicle as to how much steel is going in  
16 it, but there is a trend toward getting away from some  
17 other steels and using more corrosion resistant steel  
18 on a per vehicle basis.

19 COMMISSIONER HILLMAN: I appreciate that. I  
20 agree with you, the light is on so I will come back to  
21 this on the next round.

22 Thank you, Mr. McConnell.

23 CHAIRMAN PEARSON: Commissioner Koplan?

24 COMMISSIONER KOPLAN: Thank you, Mr.

25 Chairman. I want to thank the witnesses for their

1 testimony thus far.

2 Mr. Mohatasem, I'd like to stay with you if  
3 I could because I'm struggling with regard to these  
4 charts a bit so I'd like to follow up with  
5 Commissioner Hillman's line of questioning.

6 The first question I have is with respect to  
7 the three charts that you have provided to us, what  
8 are the sources for the information on these charts?  
9 Where are your inputs coming from and could you  
10 provide that detail for us post-hearing? Or you can  
11 tell me now.

12 MR. MOHATASEM: We can certainly give you  
13 the underlying data. Up to 2005 it's history. That  
14 is from GM's internal sources that we compiled. But  
15 the same data is available in Automotive News or Ward.

16 COMMISSIONER KOPLAN: Let me stay with this  
17 chart that you have, North American Light Duty Vehicle  
18 Production. First of all, is your starting point on  
19 this chart 2005? Because the first year on the bottom  
20 is 2006. Is the trial line to the left of that chart,  
21 is that 2005?

22 MR. MOHATASEM: Yes, it is.

23 COMMISSIONER KOPLAN: Your range is between  
24 15 to 16 and then 16 to 17 million. What is the  
25 number you were using for your starting point in 2005?

1 Where within the range of 15 to 16 million are you?

2 MR. MOHATASEM: Just eyeballing it since I  
3 don't have the data in front of me, it looks like  
4 about 15.5.

5 COMMISSIONER KOPLAN: Okay. If you could  
6 confirm these things for me post-hearing I'd  
7 appreciate it.

8 MR. MOHATASEM: Certainly.

9 COMMISSIONER KOPLAN: Where are you in 2006?  
10 Am I looking at the beginning of 2006 where that dip  
11 is, or the end or in that 12 month period with the  
12 decline that you're showing here, what's the number,  
13 and at what point in time in that year are you talking  
14 about?

15 MR. MOHATASEM: The dip is in second and  
16 third quarter.

17 COMMISSIONER KOPLAN: The dip runs from what  
18 to what? What's the number of vehicles you're talking  
19 about?

20 MR. MOHATASEM: Commissioner, I'll have to  
21 look more carefully at the underlying data. I gave it  
22 to the law firm, but again eyeballing it it looks like  
23 we're dropping down to about 15.3.

24 COMMISSIONER KOPLAN: Okay. And now in  
25 2007, my question is the same. What does it look like

1 to you, eyeballing it?

2 MR. MOHATASEM: We believe it will be back  
3 up in the 15.5 range.

4 COMMISSIONER KOPLAN: Then in 2008?

5 MR. MOHATASEM: Essentially the projection  
6 between 2006 and 2009 --

7 COMMISSIONER KOPLAN: No, 2007 to 2008.

8 MR. MOHATASEM: It's roughly a one percent  
9 per year growth.

10 COMMISSIONER KOPLAN: One percent. So what  
11 would your number be for 2008?

12 MR. MOHATASEM: If you looked at it, 15.5,  
13 going to 15.65, 15.8.

14 COMMISSIONER KOPLAN: I appreciate that. So  
15 those are your numbers. And if you could, as I say,  
16 provide the basis for this from the input you used I'd  
17 appreciate it post-hearing.

18 MR. MOHATASEM: These are the numbers that  
19 were also cited by the U.S. Field Representative this  
20 morning and they're from the Ward's, which is sort of  
21 the industry bible on production forecasts.

22 COMMISSIONER KOPLAN: I guess what I'm  
23 trying to understand is this. To me it looks like  
24 what you've described is a decline in the first year,  
25 and I'm particularly interested in the period through

1 '08. A decline in the first year, and I understand  
2 where you are in '08. The reason I'm struggling is  
3 because in your Joint Respondents brief you are  
4 predicting robust demand growth, as I think  
5 Commissioner Hillman touched on. I don't see how this  
6 is consistent with that prediction in the Joint  
7 Respondents' brief. I'm struggling with that.

8 MR. MOHATASEM: I think the global demand  
9 growth is very robust. We're forecasting --

10 COMMISSIONER KOPLAN: I'm talking about in  
11 the United States.

12 MR. MOHATASEM: I don't think we describe as  
13 robust demand growth. We describe it as robust  
14 demand.

15 COMMISSIONER KOPLAN: Robust demand in,  
16 you're discussing robust demand globally, not --

17 MR. MOHATASEM: No, no. Robust demand  
18 growth globally. Robust demand in the U.S..

19 COMMISSIONER KOPLAN: As well.

20 MR. MOHATASEM: Right, but not growth. The  
21 U.S. is a relatively mature market that has been at a  
22 very high level.

23 COMMISSIONER KOPLAN: Let me ask you to  
24 factor this in because I'm struggling with that.

25 The staff report says that the auto sector



1 was 47.6 percent of corrosion resistant steel  
2 shipments in 2005. The construction sector was 18.8  
3 percent. That's in chapter 2, part 2 of our public  
4 staff report.

5 However, recently each of the Big 3  
6 automakers announced very significant production cuts  
7 for the last quarter of 2006 through 2008.

8 In light of the plans by GM, Ford and  
9 Daimler Chrysler to cut output while demand is  
10 shifting from SUVs to lighter, more fuel-efficient  
11 vehicles with substantially less core content, I'm  
12 wondering whether you're factoring into your  
13 prediction that U.S. demand for corrosion resistant  
14 steel for the remainder of 2006 through 2008 is going  
15 to be robust. I can't reconcile that prediction with  
16 what I'm seeing in this table.

17 MR. McCONNELL: I do have to clarify. The  
18 robust prediction was not in our brief, sir. You're  
19 talking about the Joint Respondents' brief. That was  
20 not submitted by the auto companies and you should  
21 address that to the --

22 COMMISSIONER KOPLAN: I'm sorry. It was  
23 ThyssenKrup and Union Steel Manufacturing Limited, for  
24 example, and it's in the brief beginning at page 12  
25 and the header on that is, "Demand has been and will

1 continue to be robust for domestic CORE." And you  
2 disagree with that?

3 MR. McCONNELL: No. I'm not saying I  
4 disagree with it at all. I'm just saying that the  
5 reason we're kind of scrambling around here is that  
6 isn't our brief.

7 COMMISSIONER KOPLAN: But you're familiar  
8 with what it says.

9 MR. McCONNELL: Well, I think you should  
10 direct it to the people who wrote it who are sitting  
11 right behind us.

12 COMMISSIONER KOPLAN: I'm happy to hear from  
13 them. Maybe they can reconcile it for me because I'm  
14 having a bit of a problem.

15 MR. McCONNELL: I also should apologize for  
16 the data issue. I actually have all the data behind  
17 Mustafa's chart in an e-mail from Mustafa on my laptop  
18 and it's my fault for not having it right here. My  
19 apologies. We will submit that post-hearing.

20 COMMISSIONER KOPLAN: Okay.

21 I appreciate what you're saying. Why don't  
22 I give Mr. Kinney, Mr. Gruenhagen, and because I  
23 haven't heard from Mr. Cameron or Ms. Mendoza yet, I  
24 don't want to leave them out. If each of them could  
25 address this for me.

1           The question is basically, were you all  
2 factoring in the plans for the Big 3 to cut output  
3 when this prediction was made for robust domestic CORE  
4 demand?

5           I realize these announcements were very  
6 recent and I'm wondering whether you took it into  
7 account in what I'm reading in the brief.

8           MR. GRUENHAGE: I can tell you for  
9 ThyssenKrup here, the tonnages which we are shipping  
10 to the automotive industry in the U.S. is mainly to  
11 one of the big automotive industry and there we are  
12 for certain sure and even some production cuts will  
13 not affect really our shipments to the U.S., due to  
14 the low volumes which we are shipping.

15           MR. MALASHEVICH: This is Bruce Malashevich,  
16 Commissioner.

17           I don't know exactly what pages in the joint  
18 brief you're referring to, but I --

19           COMMISSIONER KOPLAN: It begins at page 12.

20           MR. MALASHEVICH: Okay.

21           COMMISSIONER KOPLAN: I see a few of you  
22 have that with you.

23           MR. MALASHEVICH: We'll be there in a  
24 second.

25           MS. DeSANDRE: This is Susan DeSandre from

1 Ford.

2 I don't have the specific data in front of  
3 me, for example, about the Ford production cuts but  
4 maybe I could try and clarify a little bit of what I  
5 do know and can circle back with data if it helps.

6 The fourth quarter production cuts that  
7 you're referencing have been announced for the fourth  
8 quarter only.

9 The 2006 to 2008 timeframe I think that  
10 you're talking about is actually an alignment of  
11 Ford's capacity with the current output. So for  
12 example, we have lost significant market share over  
13 the last several years. We're not anticipating a  
14 further slide.

15 COMMISSIONER KOPLAN: I appreciate that and  
16 I'll come back to you.

17 MS. DeSANDRE: I don't know if that helps.

18 COMMISSIONER KOPLAN: My light's about to go  
19 out and I'd like to get the answer to the main  
20 question, if I could.

21 MR. MALASHEVICH: I think I can give you the  
22 answer, Commissioner.

23 First of all, we distinguish between what  
24 the Canadian producer Dofasco has in mind sending to  
25 the United States as per Ms. Towers' testimony

1 earlier. That explicitly did take into account in  
2 their business plan the production cuts, as she  
3 testified.

4 On pages 12 and 13 we tried to glean  
5 measures both of retail sales of automotives and also  
6 U.S. production of automotives. Taken into context of  
7 both the retail sales and production which as the  
8 economist from GM testified, our definition of robust  
9 in the context of autos was sustained production at a  
10 very historically high level.

11 We also believe that expanding the numbers  
12 to which the term robust applied have to include the  
13 non-residential segment. It's obviously very  
14 important to discuss automotive production and we have  
15 the right people do that here, but we can't forget  
16 about the other half of the market.

17 COMMISSIONER KOPLAN: My light's on. I ran  
18 over this morning. I would simply ask you if you can  
19 expand on this for me post-hearing and clear it up for  
20 me because I'm struggling with it. I would welcome  
21 the domestics doing the same on this point for me.

22 I see Mr. Hecht nodding in the affirmative  
23 that he will do that.

24 With that, Mr. Chairman, I'll turn the  
25 questioning back.

1 CHAIRMAN PEARSON: Commissioner Okun?

2 COMMISSIONER OKUN: Thank you. One follow-  
3 up on the same chart and we'll appreciate looking at  
4 the information behind it but I understand that it  
5 sounds consistent to me with what we heard this  
6 morning on the 1.1 percent from '07 to '08 and I think  
7 the difference is what you're looking at from '08 on.  
8 That's the bigger thing.

9 But you said something also in response to  
10 one of the questions, Mr. Mohatasem, and I wanted to  
11 go back to it, which is if you could also document for  
12 us any industry publications or any information from  
13 GM or others on what I think I heard you say which is  
14 you think the shift to the lighter cars and away from  
15 SUVs has been modest. And I think Mr. McConnell had  
16 added that he also, you added something about the  
17 actual CORE being used in automobiles may be  
18 increasing.

19 So if there's any industry documents that  
20 you could provide for the record on those particular  
21 points I'd appreciate seeing that as well.

22 MR. MOHATASEM: We can certainly do that.

23 COMMISSIONER OKUN: That would be great.

24 Let me now turn back to the Japanese  
25 respondents.

1                   Further on this question about what volume  
2                   from Japan is likely if the orders are revoked. One  
3                   of the points that the domestic producers made this  
4                   morning, or this afternoon, whenever it was, in  
5                   response to my question, was that with service centers  
6                   and the fact that the Japanese companies have  
7                   relationships in the United States. But the just in  
8                   time issue isn't such a big deal because if you work  
9                   with the auto producers and have apart that you can  
10                  manufacturer, that you'll be able to manage the time  
11                  differences and the transportation differences, et  
12                  cetera.

13                  I wanted to hear your response to that from  
14                  whoever wants to start.

15                  MR. MIKI: My name is Heiki Miki, JFB Steel.

16                  There are many service centers established  
17                  by, for example, Japanese companies in the United  
18                  States. However, their main objective is to have  
19                  separate chain with the steel made by U.S. mills, not  
20                  from global supplier like us.

21                  In our case it is true that they have  
22                  warehouse, they have supply service center to  
23                  establish JIT operation for automotive companies, but  
24                  that's all using steel from U.S. mills.

25                  For example, if they would like to have for

1 example, steel from JFB, at least it usually takes two  
2 months or three months to produce material after  
3 receiving an order. Then there is another 30 to 40  
4 days for just transportation. Then you need to add  
5 inland transportation from the port to manufacturing  
6 plant in United States. So physically do you think  
7 you can do that, you can do that. But economically, I  
8 don't think that's a feasible plan to do it.

9 COMMISSIONER OKUN: Mr. Cameron?

10 MR. CAMERON: Just very briefly.

11 This really is a false comparison. They're  
12 trying to make the time period and the expense of  
13 maintaining that inventory automatically disappear.  
14 The reason the proximity is important is because the  
15 steelmaker makes the steel and sends it to the  
16 automobile company and they're doing this calibrated  
17 to when these guys are manufacturing the steel.

18 When you're ordering it from Korea and Japan  
19 to bring it to this country, you've got at least a  
20 three month supply chain plus a little bit extra  
21 because you have the order time, then you have to  
22 stick it into production, then you've got to get it  
23 off of the production, onto the ship, from the ship  
24 onto the dock, off the dock onto the truck, from the  
25 truck to the plant, and guess what? That's not just



1 in time and that's the problem here. So --

2 COMMISSIONER OKUN: Mr. Cameron, you've had  
3 caffeine and food too, so you're ready to go.

4 (Laughter).

5 MR. CAMERON: Commissioner, I have not had  
6 any caffeine since this morning but I'm thinking about  
7 getting some more because it's time we live in this  
8 place up.

9 (Laughter).

10 Anyway, that's all I'm suggesting to you, is  
11 that either A, there is a time lag here that nobody is  
12 taking into account and they're suggesting well hell,  
13 they can just put it into a service center. Well,  
14 exactly who is going to pay the cost to maintain that  
15 inventory? Which again, you're either going to be  
16 talking somebody pays to maintain the inventory on the  
17 yard, and that increases the cost; or they're going to  
18 be doing just in time from a four month timeframe, and  
19 that's a problem and that's the reason that this just  
20 in time explanation that you got from them this  
21 morning doesn't work.

22 I'd be more than happy to ask my friends at  
23 Ford in the front row to ask whether they agree with  
24 that.

25 (Laughter).

1                   COMMISSIONER OKUN: I think I'll follow up,  
2 Mr. Cameron, since we got you going, why not keep with  
3 it. Actually this will be broader, not just to the  
4 companies you represent today but to the other subject  
5 producers as well.

6                   that is to the extent you could discuss it  
7 on the public record, if not for post-hearing, one of  
8 the other arguments made with regard to whether there  
9 will be significant volume from the subject countries  
10 is that to the extent there are shipments to the North  
11 American market already, it is a sign that the subject  
12 producers, notwithstanding what you just said about  
13 the shipment, or that's not just in time, but there  
14 may be shipments. Is there anything you can say in  
15 this session about that?

16                   I'll start with you, Mr. Cameron.

17                   MR. CAMERON: Thank you very much,  
18 Commissioner. I appreciate your indulgence.

19                   There are two things I can say. First of  
20 all, is the question directed solely about autos or is  
21 it about all corrosion resistance?

22                   COMMISSIONER OKUN: You might help me break  
23 that down.

24                   MR. CAMERON: The reason I ask is that the  
25 Korean suppliers, as you know, have been in this

1 market from the beginning and yes, you're correct.  
2 Korean suppliers have not been prevented from  
3 importing because of the antidumping and CVD orders.  
4 That, of course, is because they don't really have any  
5 duties that go along with them.

6           The antidumping orders have not been a  
7 significant barrier, but as you heard from the  
8 testimony from POSCO, and this is actually quite  
9 significant because it gets into the issue of, one of  
10 the things that you're looking at is what is different  
11 about the trade today from the trade in 1993, which I  
12 would like to remind the Commission was 15 years ago,  
13 and in 2000 when you last looked at this in terms of  
14 sunset.

15           One of the differences is that in 1993 all  
16 of the corrosion resistance that came from Korea,  
17 which was not all that significant, but it came, was  
18 really commercial grade, galvanized steel.

19           Now all of a sudden we're in 2006. POSCO is  
20 supplying automotive grade to Hyundai Motors in  
21 Alabama. Well, prior to their supply in 2004, POSCO  
22 didn't supply anything there. Why is this different  
23 from what we just talked about in terms of just in  
24 time? It's because the Hyundai plant was just  
25 established.

1           In order for them to get off the ground they  
2           calibrate those machines based upon the steel that  
3           they have bought and Hyundai has been making in Korea  
4           for the last 10 to 15 years. They are making it based  
5           upon that steel. That's the way that they get the  
6           efficiencies necessary in order to get the plant  
7           going.

8           As the plant gets going what you find in  
9           these transplants, and I would ask the automobile  
10          transplants to substantiate this, is that gradually  
11          they move away from the steel that they started with  
12          because they then qualify the U.S. suppliers. Why do  
13          they qualify the U.S. suppliers? Exactly the reasons  
14          we've been talking about, because they want to have  
15          the proximity, they want to have them there, they want  
16          to be able to have that steel. That's the reason you  
17          have that gradual shift.

18          But it's important to understand, if they  
19          couldn't get POSCO steel, Hyundai in Alabama would not  
20          have been a successful company. They needed to have  
21          the steel that their machines were calibrated with and  
22          then as they adjust they can go and develop additional  
23          sources here. And guess what? When they do that,  
24          they're going to phase POSCO out. We understand that.  
25          That's what's going to happen.

1                   COMMISSIONER OKUN: Producers from the other  
2 countries?

3                   MR. DAVEY: Mr. Davey from Dofasco.

4                   The main reason, again --

5                   COMMISSIONER OKUN: I'm sorry, I will come  
6 back to you. I view you a little bit differently and  
7 I've heard your testimony. I'm now looking for the  
8 Asian importers who are sending to the American --  
9 Asian or European producers that send to the Americas  
10 and what that means for volume if the order is lifted.  
11 Anybody else?

12                  MR. WOOD: Chris Wood --

13                  COMMISSIONER OKUN: And I do have the yellow  
14 light, just to let you know.

15                  MR. WOOD: I'll try to keep this brief then,  
16 Commissioner.

17                  Basically I agree with what Mr. Cameron has  
18 said. The Japanese producers are farther along that  
19 line than POSCO and Hyundai are right now. Nobody's  
20 going to sit here and tell you that sure, Nippon Steel  
21 has never heard of Toyota, or that Honda doesn't buy  
22 from these companies in Japan. But I think if you  
23 listen to the testimony from the transplants and look  
24 at the actual patterns of trade over the last 10 to 15  
25 years, you see that what they want from the Japanese

1 producers is to supply them in Japan, supply their  
2 transplant operations in China, and not just in China  
3 but in Asia as well. That's the most efficient supply  
4 chain for them and they have the U.S. suppliers here,  
5 as they told you, that they can get their steel from  
6 today for their U.S. operation.

7 COMMISSIONER OKUN: Okay, thank you. I'll  
8 return to this with the other producers.

9 Thank you, Mr. Chairman.

10 CHAIRMAN PEARSON: Commissioner Lane?

11 COMMISSIONER LANE: I'm going to start with  
12 a question for Ms. DeSandre.

13 Mr. Cameron, I don't have a question for you  
14 but if there's anything you want to answer please do,  
15 because you're livening this up and I need a jolt to  
16 wake me up here.

17 MR. CAMERON: Thank you, Commissioner.

18 COMMISSIONER LANE: Ms. DeSandre, in  
19 reference to Commissioner Koplan's questions you began  
20 to explain Ford's situation. Were you saying that  
21 Ford was not cutting production in the fourth quarter  
22 of 2006, but it was cutting capacity to match current  
23 production levels? I thought that's what I heard, but  
24 I'm not sure that's exactly what you were saying.

25 MS. DeSANDRE: Let me try and clarify again.

1 I think there were two things that I thought  
2 maybe were running around because we talked about 2006  
3 fourth quarter production cuts and then what is  
4 happening in 2006 to 2008. Ford had recently made  
5 some announcements around our capacity.

6 In 2006 we have announced production cuts  
7 for the fourth quarter. We have not made any  
8 production cut announcements beyond that.

9 In the similar timeframe, just very  
10 recently, on September 15th I think it was, there were  
11 some announcements about additional plant idling  
12 through the 2008 timeframe. What basically that is is  
13 that, and I can check on these numbers, but  
14 directionally I think they're right. Ford's installed  
15 capacity right now is 3.5 million units a year in  
16 North America, and our market share is 3 million  
17 units. So what we are doing is right-sizing our  
18 capacity to match the current market share. The  
19 anticipation is that that market share will continue.

20 So I think maybe sometimes those things get  
21 confused. I hope that helps.

22 COMMISSIONER LANE: Thank you.

23 Mr. Cover and Mohatasem. You said that GM  
24 did not really see any shift to smaller vehicles. I  
25 believe that's what you said. So I wanted to ask

1 Honda, Nissan and Toyota if you are also not seeing a  
2 shift from larger vehicles to smaller vehicles.

3 MR. MOHATASEM: Let me clarify before we  
4 move. I said the shift has been very modest, and in  
5 fact the shift you have seen is more in the middle of  
6 the market. We're moving from the traditional sport  
7 utilities, truck vehicles to passenger car vehicles  
8 are roughly equal size. That's where the big shift is  
9 taking place in the U.S. market. The amount of  
10 corrosion resistant steel in those two types of  
11 vehicles is not that different.

12 MR. COVER: If I may, Ms. Lane, I'd like to  
13 also expand on a point that was made many times today  
14 and also referred to by Mr. Koplan. That is if there  
15 is a shift in mix in the marketplace from large SUVs  
16 to smaller vehicles, namely smaller passenger car  
17 vehicles, that it would decrease the demand for CORE  
18 products. To analyze that and answer it correctly  
19 requires just a sentence or two about vehicle design.

20 Large pickup trucks and large SUVs, the ones  
21 that get all the ink about being gas guzzlers, are  
22 called body on frames, meaning there is a cab and a  
23 body assembled, of sheet metal. It's almost all CORE  
24 products, and it is attached to a hot-rolled metal  
25 frame. Most of the difference in weight between a



1 large pickup or a large SUV and a passenger vehicle is  
2 represented by that hot-rolled frame, not by a  
3 significant difference in the number of pounds of CORE  
4 products in the two vehicles.

5 The latest trend which is another aspect of  
6 vehicle design which will affect the demand for CORE  
7 products is that those large SUVs, yes, they will  
8 continue to sell. But for those customers who don't  
9 want that large SUV, cross-over vehicles or CUVs as  
10 they're called, are becoming more popular and all of  
11 the companies --

12 COMMISSIONER LANE: Would you tell me what a  
13 CUV is?

14 MR. COVER: A cross-over utility vehicle.  
15 An example would be the Chrysler Pacifica. Or the  
16 Lexus 330. They're cross-over vehicles.

17 Those kind of vehicles are large, they're  
18 not as large as the big SUVs. They carry a lot of  
19 passengers. They're convenient and they ride like a  
20 car.

21 They are not body on frame. They do not  
22 have a heavy hot-rolled frame to which a sheet metal  
23 body is attached. They're built like a passenger car  
24 meaning that it's unibody construction. All of the  
25 frame and the vehicle body are welded together as one

1 unit and those frame components are also CORE  
2 products.

3 Therefore, the cross-over utility vehicles  
4 will most likely use more CORE products than the heavy  
5 sport utilities that they replace because they have  
6 more sheet galvanized and do not have a heavy hot-  
7 rolled frame.

8 Make sense?

9 COMMISSIONER LANE: Yes. So you are saying  
10 that if the U.S. industry, auto industry, determines  
11 that the public wants smaller vehicles and not big  
12 SUVs, that it will probably have no real affect upon  
13 the corrosion resistant steel market.

14 MR. COVER: Yes. I would conclude that with  
15 you, and also depending on what consumers choose long  
16 term, that creates these mix effects, could actually  
17 create a small increase in the use of CORE products.

18 COMMISSIONER LANE: Do Honda, Nissan and  
19 Toyota have the same answers?

20 MR. JUTTE: This is Larry Jutte from Honda.  
21 No, we don't have the same answers.

22 All of our products are unibody so we don't  
23 have the same situation that GM or Ford may have with  
24 their shifting of production from one to another.

25 But our light truck vehicle sales have been

1 relatively steady. We are seeing an increased demand  
2 for our lighter, smaller cars, mainly the L4 version  
3 engine versus a V6 engine. So as an example, our  
4 Civic sales are very hot right now. We see that  
5 continuing into the near future.

6 COMMISSIONER LANE: So you are responding  
7 then to the market by producing smaller vehicles?

8 MR. JUTTE: We are not decreasing our  
9 overall vehicles. The increases in our incremental  
10 sales and production will be in whatever the market  
11 demands. Right now it happens to be in the smaller  
12 vehicle area.

13 COMMISSIONER LANE: Anybody else?

14 MR. NIELSEN: Chris Nielsen from Toyota.  
15 We'll be starting production next month at a new full-  
16 sized pickup truck in San Antonio, Texas, so we're  
17 hopeful and optimistic that a full-sized pickup truck  
18 market will continue to be a growing one in North  
19 America.

20 In addition we have two other plants that  
21 are presently under construction that will produce  
22 mid-sized vehicles, the Camry and the Rav4, so over  
23 the next several years we'll be opening three new  
24 plants, all producing mid-sized passenger cars or  
25 full-sized pickup trucks.

1 MR. VICKERS: Cal Vickers from Nissan.

2 Our newest assembly plant in Mississippi  
3 builds a wide range of full size trucks, a mini van  
4 and the Altima, a large passenger sedan, mirroring  
5 somewhat what we do in Tennessee with the exception of  
6 the large trucks. They're more mid-sized.

7 The new, smaller vehicles that we're  
8 launching, the Versa and the new Centra coming out are  
9 coming from our Mexico facilities, so they're not  
10 going to be a degradation to what we do in the U.S.  
11 market.

12 COMMISSIONER LANE: Thank you.

13 MR. KELLY: Excuse me. There's one more  
14 point that might either confuse you or clarify  
15 something.

16 If the subject here is about the increase or  
17 decreased demand in these products there's another  
18 thing that is happening at least at our company and  
19 probably across the industry, feeding on Rich Cover's  
20 comments. We are all, because of fed regs and because  
21 of fuel economy requirements, we are all tasked with  
22 light-weighting of vehicles. What comes into that is  
23 in order to light-weight vehicles, particularly bodies  
24 and frames, you have to increase the strength, take  
25 the gage down, the thickness down, and increase the

1 strength.

2 Products that presently are not CORE  
3 products, they're so thick, the gage is so heavy that  
4 they don't need to have corrosion protection. We are  
5 right now for new models in the '09-'10 timeframe, if  
6 we take enough gage out, we go over a certain  
7 threshold where those are going, they are not now CORE  
8 products but they have to be CORE products.

9 So the tonnage may not be significant, but I  
10 think it possibly could be because those frames are  
11 pretty good users of steel. That will increase the  
12 demand for CORE product that is not there right now.  
13 I don't know if that confuses or clarifies some things  
14 for you.

15 COMMISSIONER LANE: That's very helpful.  
16 Thank you.

17 Mr. Chairman?

18 CHAIRMAN PEARSON: I would just mention that  
19 some of us on the dais have noted that it's getting a  
20 little bit warm. I don't know what it's like down  
21 there. We have asked the secretary to determine  
22 whether the building ventilation might have shifted to  
23 a night-time schedule.

24 (Laughter).

25 We're trying to rectify this, so if you get

1 warm take off your jackets. We'll not enforce any  
2 dress code at this hour.

3 (Laughter).

4 Including for the secretary.

5 I also would note that Commissioner Okun who  
6 I hope is listening in the anteroom, I think she's  
7 just recently purchased one of those cross-over  
8 vehicles that use all that corrosion resistant steel.  
9 It seems to me to be a great mom car. She'll probably  
10 comment on that when she returns.

11 MR. McCONNELL: Mr. Chairman, could I just  
12 point out that in the hot-rolled hearing she pointed  
13 out she had a dying Ford Explorer and was looking to  
14 replace it, and Ford was more than willing to talk to  
15 her about that.

16 (Laughter).

17 CHAIRMAN PEARSON: Earlier today I asked the  
18 domestic industry about the point raised in your auto  
19 industry brief that steel, the percentage of steel  
20 traded in global markets had fallen from 2000 to 2005,  
21 and this had to do with the issue of whether the  
22 global steel industry is becoming more regional and  
23 local and less of a trading industry.

24 Welcome Commissioner Okun.

25 COMMISSIONER KOPLAN: Did you miss what he

1 said?

2 (Laughter).

3 COMMISSIONER OKUN: I'm back. I'm defending  
4 my honor.

5 CHAIRMAN PEARSON: I was complimenting you  
6 on your choice of a car with so much corrosion  
7 resistant steel in it.

8 COMMISSIONER OKUN: But it's a cool car as  
9 opposed to a mom car.

10 CHAIRMAN PEARSON: Sorry. I'm glad to drive  
11 a dad car. I thought it was cool. The kids I bet  
12 think it's cool.

13 In the mean time, back at global demand.

14 We had a different opinion, if I understood  
15 the response of the domestic industry. They see the  
16 global industry as becoming relatively more involved  
17 in trading and less local industry. Could anyone  
18 comment on that?

19 MR. MOHATASEM: Can I start with sort of a  
20 macroeconomic answer, and then we can get specific.

21 CHAIRMAN PEARSON: Please.

22 MR. MOHATASEM: Essentially what we've seen  
23 in the last five years is economies strengthened  
24 around the globe, so you've seen a significant  
25 strengthening of the Asian market, you've seen a

1 significant strengthening in Europe, and obviously  
2 North America has remained strong, as has Latin  
3 America.

4 So what you're seeing is mills trying to  
5 satisfy demand close to home. That's the pure  
6 economic explanation for the trends that we've seen.  
7 It's a number for the commodities that we buy.

8 CHAIRMAN PEARSON: Was there any specific  
9 analysis that went into the comments that were in the  
10 brief?

11 MR. McCONNELL: I think I can speak to that.

12 If you look at the brief we've actually got  
13 some data in there sort of projecting and examining  
14 growth and total consumption contrasted to a decline  
15 in trade. So sort of the trend is clearly  
16 established. Then the question is what is driving the  
17 trend? I think one factor, and I would defer again to  
18 the steel industry experts here, one factor clearly is  
19 the merger trend in the industry with the assembly of  
20 global steel companies who are very focused on  
21 efficiencies region by region and establishing  
22 strategic partnerships across regions and so on,  
23 eliminating, from their perspective at least, the need  
24 to trade.

25 CHAIRMAN PEARSON: Mr. Malashevich? You are



1 often the knower of all knowledge. I realize you  
2 didn't do this particular analysis. But is this an  
3 issue about which you have any knowledge, or could you  
4 provide any follow-up clarification? I'm just trying  
5 to understand. If indeed the steel industry globally  
6 is becoming more focused on local and regional markets  
7 and less on moving steel long distances, that's  
8 something that would be good to take into account as a  
9 condition of competition.

10 MR. MALASHEVICH: As I think you correctly  
11 pointed out, Mr. Chairman, that certainly appears to  
12 be the vision, as it were, of Mr. Mittal in assembling  
13 and organizing the operations that he's acquired over  
14 the years. That appears to be the philosophy at least  
15 that he espouses.

16 My perception from the trade press is that  
17 other companies, as they increase acquisitions or  
18 green field facilities, are trying to emulate that  
19 same philosophy.

20 The thing we want to emphasize on a global  
21 basis, which my colleague, the economist from GM,  
22 touched on just a moment ago is the historically, very  
23 unusual confluence of simultaneous, significant, in  
24 some cases very significant, as in the emerging  
25 nations, rates of growth in GDP, in consumption of

1 autos, in consumption of steel. That just has not  
2 happened together with a very firm rebound of non-  
3 residential construction, throughout the world.

4 Generally speaking, if you go back in time  
5 the two were out of synch. Now they're all in synch.  
6 I think that is a contributing factor to the decline  
7 in world trade relative to consumption.

8 MR. KENNY: Don Kenny from Dofasco. And my  
9 hearing is still recovering, so if I didn't hear your  
10 question correctly, please excuse me.

11 (Laughter).

12 Of course as we pointed out earlier, the  
13 trade between the United States and Canada in  
14 corrosion resistant steel is up substantially. In  
15 particular, from the United States into Canada.

16 MR. FURUTA: I'm Yoichi Furuta, Nippon  
17 Steel.

18 The tendency here is that, the kind of semi-  
19 localization has been introduced. After those  
20 probably, three years after we saw a huge increase in  
21 the ocean freight and we saw the shortage of the ships  
22 and everything. That's part of the reason that the  
23 global players are now setting much more example. In  
24 our case int he Asian market, the American continent  
25 players, setting in

1 American continent and European markets are  
2 sitting in European market.

3 We have been clearly seeing that kind of  
4 trend for these couple of years. That's true to the  
5 steel products in general, but that should be true to  
6 corrosion resistant steel as well.

7 CHAIRMAN PEARSON: Mr. Leibowitz?

8 MR. LEIBOWITZ: Lewis Leibowitz for the six  
9 automotive producers.

10 I just wanted to cite a little precedent  
11 from last year. This is not unique to corrosion  
12 resistant steel, but other kinds of steel that have  
13 been before the Commission. This issue came up in  
14 stainless steel.

15 I think you have a combination that all have  
16 mentioned and the trend I think is irrefutable, that  
17 you have global players in the steel market who can  
18 produce in various regions, and you also have a vast  
19 increase in the demand for these products in those  
20 regions which you didn't use to have.

21 Those two things coupled with a trend toward  
22 increasing ocean freight rates have driven all  
23 intelligent business people in these industries to  
24 regionalize their production because it maximizes  
25 their returns.

1           So I think that's what's happening and I  
2 think that's what was documented in our brief.

3           CHAIRMAN PEARSON: For purposes of the post-  
4 hearing, if possible maybe we could shed a little more  
5 light on this issue. Take a look at to what extent is  
6 this, what you I think have characterized as a global  
7 phenomenon, to what extent is it just a function of  
8 what's going on in China, India, maybe the European  
9 Union with the expansion, kind of absorbing more of  
10 the European production.

11           Maybe that's enough, if that's what's going  
12 on, but if that's only one part of it, please talk  
13 about it in its totality.

14           Mr. McConnell?

15           MR. McCONNELL: We'd be happy to follow up  
16 in the post-hearing brief. I just would add as we  
17 will state there, that you've also touched on I think  
18 sort of the quiet fear of some of our clients.

19           The steel industry this morning was talking  
20 about their fears of over-capacity and shipping and so  
21 on into the U.S. market. I think the fear that our  
22 clients have is that this regionalization, if it is  
23 accompanied by increased concentration in those  
24 regions of the steel industry, will severely limit  
25 their options in terms of working with suppliers.

1 That is part of the reason you're seeing us all here  
2 day.

3 CHAIRMAN PEARSON: Let me shift gears then  
4 and ask a somewhat related question.

5 The domestic industry has the opinion that  
6 the United States generally has the highest prices for  
7 corrosion resistant steel of any country. Is that how  
8 your companies see the market? many of your companies  
9 operate in multiple geographies. Do you see any  
10 consistent pricing patterns that would either support  
11 or differ from what the domestic industry has  
12 indicated?

13 Unfortunately my yellow light just came on  
14 so perhaps a couple of quick responses.

15 MR. COVER: Rich Cover.

16 We're seeing that prices that off-shore  
17 companies offer within their home regions are  
18 different than the prices they offer us. All steel  
19 companies in the world calibrate on the market  
20 conditions in the destinations that they want to ship  
21 to.

22 So we observe that when they do make a  
23 proposal for us in the United States it's aligned with  
24 the market levels in the United States.

25 CHAIRMAN PEARSON: Ms. King?

1 MS. KING: In general I would say yes, the  
2 trend shows that on a prolonged basis the U.S. tends  
3 to be a higher priced market.

4 CHAIRMAN PEARSON: Thank you.

5 MR. GRUENHAGE: I can also support this.  
6 The Americans and Europe has the highest prices in the  
7 world, and in Asia it's traditionally a bit below of  
8 this, and sometimes even Europe has the highest prices  
9 in the world sa we have seen also during last, a  
10 couple of months during the last year.

11 So yes, both regions are the highest price  
12 regions in the world.

13 CHAIRMAN PEARSON: Thank you. My red light  
14 having now come on I will turn to you, Commissioner  
15 Aranoff.

16 VICE CHAIRMAN ARANOFF: Thank yo, Mr.  
17 Chairman, and I will note that when you were talking  
18 about the colleague with the mom car you were looking  
19 to the wrong side of you, which you should know since  
20 you park next to me every day and see my ancient mini  
21 van with 96,000 miles on it.

22 (Laughter).

23 MR. COVER: It was built for 200,000.

24 (Laughter).

25 MR. McCONNELL: But we've got a lot of

1 people who would like to talk to you after the  
2 hearing.

3 VICE CHAIRMAN ARANOFF: I was going to say,  
4 Commissioner Okun has already bought her new car, so  
5 there's no need to influence her. I'm the one who's  
6 going to be in the market at some point.

7 In any event, both in the Joint Respondents'  
8 brief and I believe also in the automakers' brief, the  
9 argument was made that the domestic industry is  
10 currently not vulnerable and is better off than it was  
11 during the prior review or the original period of  
12 investigation and I wanted to ask how you can  
13 reconcile that with the fact that the industry's  
14 average operating margin over this review period is  
15 actually quite a bit lower than it was during the  
16 first period of review as are capacity utilization and  
17 market share. I don't know who wants to take the  
18 first stab at that.

19 MR. McCONNELL: I'd like to take a shot at  
20 it, if I can.

21 Our argument is based, as the Commission's  
22 decision is, on a forward looking analysis. The issue  
23 of how the industry is doing needs to be based on how  
24 it's doing now looking forward. The comments this  
25 morning about returns on capital of 2.95 percent

1 industry average over five years during which time any  
2 number of the manufacturers went through bankruptcy,  
3 is hardly a good basis on which to judge the likely  
4 returns going forward, which is really what you have  
5 to do.

6 From that standpoint, we just think that  
7 looking backward at an industry average is the wrong  
8 way to do it. I probably should maybe defer to Bruce  
9 Malashevich as the economist to talk a little bit more  
10 about the details of it.

11 MR. MALASHEVICH: Thank you, Bruce  
12 Malashevich.

13 The testimony this morning was very  
14 revealing in part because it confirmed some theses we  
15 had about the factors shaping the domestic industry's  
16 reported profitability and also made them public. So  
17 I can address, there are at least five factors that  
18 have been mentioned during the course of today that  
19 would act as a drag on the domestic industry's  
20 reported profitability as the Commission typically  
21 requires them to report it during the POR and they  
22 have nothing to do with the behavior past, present or  
23 future of subject imports.

24 One, you heard about the redundant  
25 electrogalvanized capacity, the facilities in some



1 places are idle, in other cases are working at what I  
2 heard to be only 15 percent of the capacity of the  
3 relevant line but the companies are carrying these  
4 costs on their books and they would naturally,  
5 presumably, enter into the calculations what's  
6 reported to the Commission.

7 Similarly, there's a whole discussion of  
8 long term contracts and the timing of those relative  
9 to spot prices and commitments over the POR, certainly  
10 for the last several years. You heard earlier today  
11 about the disparity between the contract price and the  
12 spot price, so that's another drag on profitability.

13 Third, if you pick up almost any 10K for the  
14 public trade for U.S. producers, you will see very  
15 substantial non-recurring expenses. It is a mystery  
16 how these expenses were allocated as charges against  
17 operating income or charges against net income. It's  
18 just a mystery. That's one of the things we asked  
19 staff to investigate in our letter back in September.

20 It is unclear how the industry is accounting  
21 for internal transfers of the substrate. They should  
22 be valued at cost and output value to market. It's  
23 simply unclear. That was another topic we addressed  
24 in our September letter.

25 Also you heard Mr. Silverman's opening

1 statement, it's all over the trade press. A very  
2 important producer, AK, is suffering an eight month  
3 lock-out. There is nothing that could persuade me  
4 that that had a favorable impact on the bottom line,  
5 assuming they reported a questionnaire to the  
6 Commission and entered into the calculation.

7 Also there is a lot of new investment that  
8 is going on. There are startup costs associated with  
9 new investment to enter into the calculations in a way  
10 that we find obscure. So there are at least the five  
11 factors I mentioned that all have acted on a drag and  
12 the domestic industry's reported profitability during  
13 the last several years of the POR which I think are  
14 most relevant to your evaluation in a forward-looking  
15 exercise.

16 VICE CHAIRMAN ARANOFF: Okay. Well, that  
17 would go to two of the three factors that I raised.  
18 It would go to profitability and it would go to  
19 capacity utilization, not to market share. Do you  
20 want to comment on that?

21 MR. McCONNELL: I would love to comment on  
22 market share, and with your indulgence, I'd like to  
23 put a couple of slides up that will point that out if  
24 we can.

25 MR. MOHATASEM: While you're doing that, can

1 I make a financial economist comment there?

2 For an industry in a precarious condition  
3 it's somewhat surprising that the market cap for the  
4 four largest firms in the industry has gone from seven  
5 billion in 2000 to a little over 48 billion in 2006.  
6 That seven-fold increase in the market cap certainly  
7 is not indicative of an industry in a precarious  
8 condition. So I think I'll go back to the comment  
9 Bruce made which is it would be useful for the staff  
10 to investigate how the steel industry reported some of  
11 the numbers, financial numbers.

12 VICE CHAIRMAN ARANOFF: Okay, but what I'm  
13 hearing you telling me is these things, the fact that  
14 the industry's market share has gone down a little bit  
15 in the most recent period is irrelevant.

16 MR. MALASHEVICH: It's too small to matter,  
17 especially in a forward looking exercise. I would say  
18 it would arguably be relevant if the domestic industry  
19 was down to a 25 percent share of demand as the  
20 Commission sometimes sees in these investigations.  
21 But one of the Commissioners this morning talked about  
22 pretty much a consistent 90 percent share of the  
23 market. So that's a pretty large share to me.

24 A marginal decline in net market share,  
25 especially if it's in products the domestic industry

1 for whatever reason does not choose or cannot produce,  
2 I don't see how that can rise to the level of being  
3 material.

4 MR. McCONNELL: If I can just supplement  
5 that with these slides, it will go exactly to the  
6 point --

7 VICE CHAIRMAN ARANOFF: I do want to get  
8 another question in.

9 MR. McCONNELL: I'll hustle.

10 This is a presentation that Lashby Metal  
11 gave in May at a Merrill Lynch conference involving  
12 the Arcelor acquisition. I've taken three slides out  
13 of that.

14 You will see here his first point -- these  
15 three slides were together in his presentation -- is a  
16 consolidation of the industry from 2000 to 2005.  
17 That's internationally, but I would point out if you  
18 look at our confidential brief you'll see much much  
19 greater consolidation in the U.S. CORE market,  
20 particularly automotive segment. So he's saying we've  
21 accelerated consolidation.

22 Next slide.

23 That has given them the ability to engage in  
24 a new market behavior. What he has going on here is a  
25 decline in 2005, you heard about 2005 this morning, a

1 decline in industrial production in the G7. What did  
2 Mittal do? Mittal reduced its production. If you  
3 look at the darker line there, that's Mittal's  
4 America. They were capable of bringing their  
5 production down. What was the result of that?

6 Next slide.

7 A new pricing dynamic. This slide on the  
8 right hand side is North America. Now it's a hot-  
9 rolled slide so it's not the same product but you'll  
10 see exactly the same pattern in corrosion resistant in  
11 our brief. What you see is that in 2004 prices  
12 peaked. There's a price decline. That's when they  
13 were rolling back production. They held a price floor  
14 that was above the average price prior to that time.  
15 So that is a lot of why we're saying these guys have a  
16 lot less vulnerability. They are capable of modulating  
17 their production in a way that they couldn't do when  
18 they were fragmented, and that permits them to do  
19 exactly what Mr. Mittal is saying his combinations can  
20 do, produce a new price dynamic in steel that will  
21 trade at a higher range.

22 VICE CHAIRMAN ARANOFF: Okay. See, that did  
23 last until the light turned yellow.

24 MR. McCONNELL: I tried.

25 VICE CHAIRMAN ARANOFF: You're now all

1 sentenced to another round of questions from me.

2 (Laughter).

3 CHAIRMAN PEARSON: Commissioner Hillman?

4 COMMISSIONER HILLMAN: Thank you. I hope to  
5 turn to a couple of the questions with respect to the  
6 foreign side of it. If I can start first on the  
7 Canadian side, Mr. Silverman.

8 I wanted to make sure I understood your take  
9 on the issue of the staff report showing a very  
10 significant difference between total U.S. imports from  
11 Canada as opposed to what the Canadian producers are  
12 reporting in terms of their exports to the United  
13 States. It's enough of a difference that it makes me  
14 wonder if there is an explanation that the industry  
15 has, or that those of you that have looked at the data  
16 can help us with.

17 MR. WEGIEL: Commissioner Hillman, Henry  
18 Wegiel from Dofasco. I think I can answer that  
19 question.

20 You're right. This morning we heard from  
21 the domestic industry who stated that they believe  
22 that total Canadian exports to the U.S. were at a  
23 level where the service center numbers were quite  
24 significant. We've actually looked at those numbers  
25 and we believe that the total exports from Canada to

1 the U.S. are significantly overstated in the numbers.  
2 To the effect of in 2005 the --

3 COMMISSIONER HILLMAN: When you say they're  
4 overstated, by the questionnaire responses or they're  
5 overstated in the official statistics?

6 MR. WEGIEL: In the official statistics.  
7 And to the effect in 2005 there's approximately over  
8 80,000 tons that were reported as being exported from  
9 Canada to the U.S. which are really non-subject goods.  
10 We'll put in our post-hearing brief, because this  
11 pattern has continued since the year 2000, what the  
12 numbers are that we believe the overstatement has been  
13 from 2000 to 2005.

14 As a result of that the statement by U.S.  
15 Steel that the service center volumes are significant  
16 more or less makes it a moot point because when you  
17 take those numbers out, the numbers that Canada is  
18 shipping to the U.S. are more or less the producers'  
19 exports to the United States.

20 MR. HEFFNER: Doug Heffner from Hunton &  
21 Williams.

22 Also I'd like to add that we've talked to  
23 Customs about this, and we will provide that  
24 explanation to you.

25 COMMISSIONER HILLMAN: Okay, and if you can

1 provide the data as well so I make sure I understand  
2 exactly how much we're talking about and how close  
3 then those numbers get to each other.

4 MR. HEFFNER: We have the numbers from 2000  
5 on.

6 COMMISSIONER HILLMAN: Thank you.

7 Another question on the Canadian side, in  
8 2004 Canada revoked its antidumping orders on  
9 corrosion resistant steel from Brazil, Germany, Japan  
10 and Korea. I wondered if you can tell me what  
11 happened then in the Canadian market in terms of  
12 imports from any of these previously subject countries  
13 in terms of both import volumes and any price  
14 development.

15 MR. WEGIEL: In 2004 Canada did rescind the  
16 corrosion resistant finding against the countries that  
17 you've indicated. I'd like to look at two different  
18 aspects here.

19 First of all, the imports from the United  
20 States; and second of all the imports from the rest of  
21 the world.

22 While the finding was in place up to 2004,  
23 the U.S. had approximately 20 percent market share in  
24 Canada. When the finding was revoked in '04 that  
25 number went up to approximately 20 percent. However,



1 it was because of factors independent of the order.

2 The reason that the numbers went up is  
3 really because of the integrated North American  
4 market. At that time demand in Canada was fairly  
5 high. We also saw these factors that the automobile  
6 companies have been talking about, about the customer  
7 pull and the switching of one country to another. So  
8 the U.S. numbers went up, however factors independent  
9 of the order, and there were not injurious imports  
10 into Canada.

11 With respect to the rest of the world or the  
12 other subject countries in particular, their numbers  
13 were very low during the order and they continued to  
14 be low after the order was rescinded. They were not a  
15 big part of the Canadian market before and they are  
16 not a big part of the Canadian market today.

17 If I may, I would also like to add about  
18 non-subject imports because we've had a lot of  
19 discussion here today about China, India, et cetera.  
20 Imports from those countries into Canada have been  
21 very low also, to the extent that China and India are  
22 less than one percent of Canadian market share each.  
23 We don't believe at this current time that they are a  
24 threat to the Canadian market.

25 COMMISSIONER HILLMAN: Would you say there

1 were any price effects from any of these changes in  
2 import volumes? U.S. import volumes or otherwise?

3 MR. WEGIEL: No.

4 COMMISSIONER HILLMAN: I appreciate that.

5 If I could turn, and if there's any way you  
6 can provide any of this data in a post-hearing brief,  
7 just so we see the actual numbers that you've just  
8 described, I think that would be very useful. I  
9 appreciate that.

10 On the Korean side, Mr. Chun from POSCO.  
11 You indicated that Hyundai's U.S. facilities intend to  
12 switch their sourcing from Korean product to domestic  
13 suppliers. Two things. One, I wonder if you have any  
14 documents or any evidence of this? And more  
15 importantly, if you have a timeframe. When is this  
16 switch likely to occur?

17 MR. CHUN: Unfortunately I don't have any  
18 evidence that they're going to change their material  
19 to the United States. But I think the first year they  
20 established a facility in Alabama. They asked us for  
21 supplies and materials almost 80 percent of their  
22 using the material. Now it has become declined. Is  
23 almost 50 percent of their using --

24 COMMISSIONER HILLMAN: So you're saying  
25 they're already switching to using domestic product?

1 Am I hearing that correctly?

2 MR. CHUN: Yes.

3 MR. CAMERON: Don Cameron. There's a  
4 limited amount of documents that we have available  
5 because it really is POSCO, but we do have some things  
6 that we can point out in our post-hearing brief and  
7 we'll be glad to do so, and gather as much evidence as  
8 we can for you.

9 COMMISSIONER HILLMAN: I'd appreciate that.  
10 Thank you.

11 Mr. Shambon, on the Australian side, the  
12 staff reports notes that Blue Scope has developed new  
13 plants in, among other places, China, Indonesia,  
14 Thailand and Vietnam. Can you tell us, do these  
15 plants make corrosion resistant steel? And if so, has  
16 any been exported to the United States?

17 MR. SHAMBON: I'm at a bit of a loss here  
18 because I don't have any company representative with  
19 me. Those plants do make corrosion resistant steel.  
20 The markets they're serving I believe are almost  
21 exclusively the Asian markets. We'll have to answer  
22 it in the post-hearing brief. The fact that I have no  
23 witness here is an example of not only their neglig --  
24 their negligible participation in this market over the  
25 last 13 years, but also the interest they have in

1 expanding rapidly into this market.

2 COMMISSIONER HILLMAN: I'm not sure we'll  
3 tell them about your first comment there.

4 (Laughter).

5 COMMISSIONER HILLMAN: I will look forward  
6 to --

7 MR. SHAMBON: I didn't finish the word. I  
8 said negligible.

9 COMMISSIONER HILLMAN: All right. I heard  
10 it a little differently, but I won't tell.

11 On the German side, there was a claim in the  
12 brief in terms of describing your reason for why you  
13 should not be cumulated, that recent exports from  
14 Germany to the United States are focused largely on  
15 certain very specialized automotive end uses. Yet if  
16 I look at the data in our staff report it would  
17 indicate that the majority of total shipments by the  
18 German industry are directed to non-automotive uses.  
19 I'm just trying to make sure I understand whether  
20 that's a correct reading of both your testimony and  
21 the data and how I would square those, and then if  
22 that's the case, why wouldn't the Germany industry  
23 ship more than just automotive product if the order  
24 were revoked?

25 MR. GRUENHAGE: To the first part, there

1 must be a mistake. We definitely ship nearly all  
2 material to the automotive end users. We have  
3 submitted our business plan to you which clearly shows  
4 our intention for the next year, what we would ship to  
5 the United States. We have no specific business plan  
6 if the orders were revoked because we simply have no  
7 more material available. We at the moment don't even  
8 have enough material to supply our traditional home  
9 market customers, so no matter what will happen with  
10 the orders if they are revoked, sorry for the guys in  
11 the first row, if they think they could get more  
12 quantity from ThyssenKrup, we would have to refuse it,  
13 at least for the foreseeable future.

14 COMMISSIONER HILLMAN: Okay. I appreciate  
15 that answer.

16 MS. CUMINS: There is one explanation of the  
17 staff report. In answering the questionnaire the U.S.  
18 companies distinguished between deliveries direct to  
19 automotive end users and other end users. The other  
20 end users being producers of automotive parts for the  
21 automobile companies.

22 So from a German perspective it is 100  
23 percent automotive. In reality, all of the steel or  
24 virtually all of the steel is going to an automotive  
25 end user. but just like you heard from the service

1 center witness this afternoon, sometimes there is an  
2 intermediate step whereby steel will go to an end  
3 users who processes it into a part for the automotive.

4 COMMISSIONER HILLMAN: I appreciate that  
5 answer.

6 Given that the yellow light is on I'll come  
7 back on the next round.

8 Thank you, Mr. Chairman.

9 CHAIRMAN PEARSON: Commissioner Koplan?

10 COMMISSIONER KOPLAN: Thank you, Mr.  
11 Chairman.

12 Mr. Crandall, I thought I'd start with you.  
13 According to domestic producers is the condition of  
14 the approval of the 2006 merger in the EU between  
15 Mittal Steel Company and Vian Arcelor, Mittal made a  
16 commitment that, and I'm quoting, "There will be no  
17 restructuring planned, collective layoffs or other  
18 employee reduction plans within Arcelor in the EU as a  
19 result of the integration of the Mittal and Arcelor  
20 groups." That's at the new CORE SDI brief at page 17.

21 My question is, was a similar commitment  
22 made regarding their operations in the U.S.? Does  
23 Arcelor/Mittal aim to serve the U.S. market with  
24 corrosion resistant steel to the producers in the U.S.  
25 or instead favor its European operations?

1           So I've got a two-part question there.

2           MR. LaRUSSA: Robert LaRussa here.

3           Dr. Crandall is not here, but we will have  
4 Dr. Crandall answer that in the post-hearing brief.

5           COMMISSIONER KOPLAN: Is there anything you  
6 can provide now? I'm happy to take it post-hearing,  
7 but I just wondered.

8           MR. LaRUSSA: We don't have that information  
9 right now.

10          COMMISSIONER KOPLAN: That's fine. Thank  
11 you.

12          Mr. Kenny of Dofasco. Your brief argues at  
13 page four that Canadian imports should not be  
14 cumulated with the other subject countries because  
15 current U.S.-Canada "trade patterns in automotive  
16 steel are driven by sourcing decisions with multi-year  
17 consequences and are dictated by shifts in production  
18 of particular automobile models from one side of the  
19 border to another, not by decisions of steel  
20 producers."

21          Yet Canada joined in the Joint Responders'  
22 brief that argues consolidation of U.S. corrosion  
23 resistant steel producers has resulted in an industry  
24 with significantly greater market power than in either  
25 the initial investigation or the first administrative

1 review. That's at page three of their brief.

2 How do you reconcile on one hand claims that  
3 corrosion resistant steel producers follow market  
4 conditions? And on the other hand, that they lead  
5 them?

6 MR. KENNY: I think the two concepts are  
7 consistent.

8 COMMISSIONER KOPLAN: Help me out with that.

9 MR. KENNY: If you look at our expectation,  
10 for example, of pricing. And again, I do know the  
11 folks in the first two rows pretty well, so maybe to  
12 their chagrin our expectation is that pricing will go  
13 up in the corrosion resistant steel. A variety of  
14 factors, but certainly one of which is consolidation  
15 and market power that's currently in place in the  
16 North American steel industry.

17 COMMISSIONER KOPLAN: What would the other  
18 factors be?

19 MR. KENNY: I think it may have been  
20 Commissioner Hillman, although I was right at the back  
21 of the room and I wasn't quite sure, picked up this  
22 morning that product eight hadn't quite demonstrated  
23 the same sharp increases in pricing that some of the  
24 other products had, and product eight, which is a  
25 bake hardenable product, is a typical contractual



1 priced product. Therefore, contract pricing in our  
2 judgment is still catching up to market pricing.

3 Thirdly, raw material costs, in particular  
4 zinc, has tripled this year. It's adding probably  
5 about \$25 to \$30 a ton just in cost.

6 Then as you probably heard, Dofasco not only  
7 operates in the corrosion resistant market but we  
8 operate at the top end of the corrosion resistant  
9 market and as Brad Davey volunteered earlier, we do  
10 have feedback from our OEM customers with respect to  
11 quality delivery service and generally speaking we  
12 either rank number one or number two in North America,  
13 so we believe that we do indeed get a premium.

14 So for all of those reasons, prices in our  
15 judgment are going up.

16 COMMISSIONER KOPLAN: Thank you for that,  
17 and if there's anything you want to add to that post-  
18 hearing I'd appreciate it.

19 MR. KENNY: Will do.

20 I'd also just like, if I could, to make one  
21 additional comment on pricing. You will notice that  
22 we did file a detailed business plan. Contained within  
23 that business plan is a decrease in our shipments of  
24 corrosion resistant steel to the United States.  
25 Dofasco has actually lost a major piece of corrosion

1 resistant steel business at an OEM location in the  
2 United States due to a lower priced product from a  
3 U.S. mill displacing Dofasco.

4 We were offered that business because of our  
5 quality, delivery and service. We were offered to  
6 maintain that business a number of times, but the  
7 pricing that was being offered by the U.S. mill was  
8 substantially below the market. It just did not make  
9 economic sense to continue.

10 Now I can only assume, because I don't know  
11 for sure, that the U.S. mill was caught in with one of  
12 these long-term contracts that we've all talked about  
13 and had this distressed pricing, at least distressed  
14 in our judgment.

15 So there was earlier discussion about  
16 pricing expectations and certainly in Canada pricing  
17 is at or above the United States.

18 COMMISSIONER KOPLAN: Thank you.

19 This is for the auto producers. At page 31  
20 of your prehearing brief you state that in recent  
21 contracts the auto producers have had to accept volume  
22 limitations, and we talked about this today, and in  
23 each of these instances if the auto producer requires  
24 additional steel beyond the contract volumes the  
25 contract price does not apply to those additional

1 volumes, and the corrosion-resistant producer does not  
2 guarantee that the volumes will be supplied.

3 I'm wondering. Is this alleged market power  
4 that you're talking about there in your brief  
5 regarding negotiation of the terms of the original  
6 contract or regarding the volume requested above and  
7 beyond the amount agreed to in the original contract?

8 MR. COVER: Mr. Koplan, this is Rich Cover.  
9 I could respond to that.

10 COMMISSIONER KOPLAN: Thank you.

11 MR. COVER: Both cases have occurred. In  
12 one case we experienced that in mid-contract a request  
13 for additional volume was declined except at a  
14 different price than the contract price, and we also  
15 had the experience that in expiration of contracts  
16 when parts were moved from one supplier to another  
17 that the incumbent supplier would not support  
18 transition volume while the business was being moved.

19 It's very common I think. Certainly it's  
20 very common for us year-to-year, contract-to-contract,  
21 that a small portion of parts may move from one  
22 supplier to another for various reasons that could be  
23 related to quality or logistics costs.

24 COMMISSIONER KOPLAN: Thank you for that,  
25 Mr. Cover. I wonder if you could document those

1 instances for me for purposes of the posthearing?

2 MR. COVER: Yes, I will.

3 COMMISSIONER KOPLAN: Thank you. Let me  
4 stay with you on this.

5 Have you agreed to contracts with provisions  
6 to adjust for increases in raw material costs as well?

7 MR. COVER: I think what we would like to  
8 do, Commissioner, is provide those details for you  
9 posthearing. We can give you the details of various  
10 contract structures that we have. Would that be  
11 satisfactory?

12 COMMISSIONER KOPLAN: It certainly would be.  
13 If you could document that posthearing, I certainly  
14 would appreciate it.

15 MR. MCCONNELL: Just to clarify if I can,  
16 Mr. Commissioner?

17 COMMISSIONER KOPLAN: Yes.

18 MR. MCCONNELL: Would you like other  
19 companies beyond GM to comment on that?

20 I mean, different companies have had  
21 different experiences. It all, by the way, is very  
22 confidential to the individual company, which is why I  
23 think no one will want to talk about it here at the  
24 hearing.

25 COMMISSIONER KOPLAN: Right. I addressed

1 the question to the auto producers generally.

2 MR. MCCONNELL: Generally. Okay. Fine.

3 COMMISSIONER KOPLAN: So the answer to that  
4 is yes.

5 MR. MCCONNELL: Yes. Okay.

6 COMMISSIONER KOPLAN: I would welcome that  
7 from both Ford and GM as well.

8 Mr. Kenny, your brief claims that U.S. and  
9 Canadian corrosion-resistant steel producers are  
10 facing similar business conditions regarding the auto  
11 makers. Could you please discuss the likely impact on  
12 demand for corrosion-resistant steel in Canada from  
13 the restructuring and downsizing of the North American  
14 operations at Ford, GM and DaimlerChrysler?

15 Are Nucor and SDI correct, and I want to put  
16 this quote on the record, when they say that, "The  
17 growth of the transplants has resulted in a shift of  
18 automobile production away from its former locus in  
19 the U.S. midwest and Ontario, Canada, and thus  
20 significant quantities of Canadian subject merchandise  
21 may need to find a new home with the U.S. the most  
22 likely target." That's at page 47 of Nucor/SDI brief.

23 CHAIRMAN PEARSON: Commissioner Koplan,  
24 we're in a red light situation here at the moment.

25 COMMISSIONER KOPLAN: I didn't see that. I

1 saw it blinking when you pointed that out to me. I'll  
2 wait for the next round for that answer.

3 CHAIRMAN PEARSON: Thank you.  
4 Commissioner Okun?

5 COMMISSIONER OKUN: Thank you, Mr. Chairman.  
6 I want to clarify. I wasn't running away from the mom  
7 label, which I happily wear. It was the mom car,  
8 which those of us in the divide between mini vans and  
9 SUVs, it's a different world. Anyway, I've now put my  
10 kids to bed, so I can stay here for as long as we need  
11 to.

12 Let's see. Mr. LaRussa, I think I'm going  
13 to start with you. I believe you did get some further  
14 questions about the relationship for the Arcelor  
15 Mittal merger and what it means in our analysis. I  
16 would note that in some of the more recent sunset  
17 reviews, as you're probably aware, I have decumulated  
18 certain countries or chosen not to use my discretion  
19 to cumulate certain countries because of the regional  
20 focus or because they export a specialized product.

21 I'm trying to get some more information from  
22 you on how we should evaluate the Arcelor Mittal  
23 situation. Obviously we had a chance to talk to  
24 Mittal USA here this morning. Is there anything else  
25 you can provide with regard to production between the

1 companies?

2 In other words, the products that are being  
3 produced in the United States by Mittal USA versus  
4 what's being produced in Arcelor and whether that  
5 helps in how I look at what might be exported to the  
6 United States if the order were lifted.

7 MR. LARUSSA: Sure. My understanding at  
8 this point is that Arcelor Mittal plans to provide the  
9 full range of products in the U.S. market from its  
10 U.S. plants and that Arcelor Mittal in Europe plans to  
11 provide the full range of products to the European  
12 market from Europe.

13 That is something that I've discussed with  
14 the company. I think that's the goal.

15 COMMISSIONER OKUN: Okay. I guess for Mr.  
16 Stewart -- I assume he's still out there in the  
17 audience -- if I didn't clearly put that question to  
18 your client this morning, if you can make sure that  
19 you comment on that as well for posthearing? I'd  
20 appreciate that.

21 MR. HECHT: We will.

22 COMMISSIONER OKUN: Thanks, Mr. Hecht.

23 Then if you could, Mr. LaRussa, the other  
24 point made this morning by the domestic Mittal witness  
25 was that of course Arcelor Mittal is not the only

1 producer in France, and I wanted to have your comments  
2 on how we should evaluate the availability of product  
3 from the other French producer.

4 MR. LARUSSA: Yes, Commissioner Okun. I  
5 think that you should look at the staff report, and  
6 obviously I don't want to talk about any numbers, but  
7 you can see that by far Arcelor Mittal is the dominant  
8 producer in France; that the other producer, Duferco  
9 is a minor producer.

10 I think you should look at the history or  
11 lack of history, since I don't want to get into any  
12 numbers, of Duferco's activity in the U.S. market. I  
13 think you'll be able to tell from that that there's no  
14 threat there.

15 COMMISSIONER OKUN: Okay. And then I'll put  
16 this question both to you and to the representatives  
17 from ThyssenKrupp, which is I ended I think in my last  
18 round with regard to if there's any production moving  
19 from European companies to the Americas whether that  
20 should change how I evaluate the likelihood of volume  
21 of subject import product coming from the European  
22 producers, notwithstanding what you've said about the  
23 home market, including the EU.

24 Mr. LaRussa, I'll start with you.

25 MR. LARUSSA: Sure. I know you don't have



1 much time here. Could you just say that again?

2 COMMISSIONER OKUN: Okay. I guess so. I  
3 know. I'm getting tired too.

4 MR. LARUSSA: Will you just say the first  
5 part of it again?

6 COMMISSIONER OKUN: I'm trying to avoid  
7 confidential information, which is why they always  
8 sound convoluted.

9 MR. LARUSSA: Right.

10 COMMISSIONER OKUN: To the extent the  
11 European producers have argued that all your product  
12 is going to stay in Europe because it's your home  
13 market and it's the European market, to the extent if  
14 there are exports to the rest of the Americas how I  
15 should evaluate that in terms of whether volume would  
16 be likely to come into the United States market that  
17 might otherwise be going to other markets further away  
18 than the European Union.

19 MR. LARUSSA: All right.

20 COMMISSIONER OKUN: Is that better?

21 MR. LARUSSA: Right. Much better.

22 COMMISSIONER OKUN: Thank you.

23 MR. LARUSSA: In fact, it was not convoluted  
24 to begin with.

25 I think the first point is, as we noted in

1       our brief, Arcelor, before the Mittal Arcelor merger,  
2       had taken this regional approach and in fact had  
3       substantial investments in the other parts in the  
4       Americas, as you know. That's I think a very  
5       important point.

6               The second point is that Arcelor as a larger  
7       company post their original merger and before the  
8       Mittal merger had a number of countries in Europe that  
9       had the capacity to ship corrosion-resistant steel  
10      that were not subject countries and did not ship it,  
11      so I think it clearly shows that there was a lack of  
12      desire to get to the U.S. market from a nonsubject or  
13      from a subject Arcelor country.

14             COMMISSIONER OKUN: Okay. I appreciate  
15      those comments.

16             MR. LARUSSA: Thank you.

17             COMMISSIONER OKUN: Could I turn to the  
18      representatives from ThyssenKrupp?

19             MR. GRUENHAGE: Well, I'll try to comment on  
20      this, yes. We have discussed this several times today  
21      that if you want to be a global player you have to be  
22      local present to follow your customers and that is one  
23      reason why ThyssenKrupp also has the strategy to be  
24      present on the NAFTA market.

25             At the moment, it's a period of uncertainty.

1 Everyone knows that serious negotiations are underway.  
2 If we will possibly be linked with Dofasco, which  
3 would be the best perfect fit for us from our point of  
4 view, but we are also at the moment approving some  
5 other options, for example, a so-called brownfield  
6 option and a greenfield option.

7 That means either building a new plant  
8 somewhere in the NAFTA market or possibly take over  
9 some facilities, at least improve them that they could  
10 follow our high quality requirements and to be present  
11 with this on the NAFTA market.

12 That definitely means that we will ship less  
13 from Germany at ThyssenKrupp to the United States and  
14 to NAFTA because that is the one reason that we need  
15 more of our material in our traditional home market  
16 because customers are demanding more.

17 It might be that some special qualities are  
18 still shipped from Germany. I will not deny this, but  
19 definitely it would reduce our shipments to the United  
20 States.

21 For the other German producers I can say due  
22 to my knowledge because we have tried keeping track of  
23 the export statistics, and we know that we are nearly  
24 accounting for 100 percent of all exports from  
25 Germany, that Mittal never had shipments to the United

1 States so I think there would be no intention if the  
2 orders would be revoked for them to ship it.

3 As for my colleagues from Arcelor Mittal, if  
4 they would have the intention to flood the American  
5 market they could have done this in the past from  
6 other countries besides from France and Germany  
7 because they have production facilities in several  
8 other countries in Europe where it would be easy for  
9 them to ship to the States.

10 Besides this, ThyssenKrupp could also have  
11 shipped more to the United States because we have also  
12 a production facility in Spain, but that is again used  
13 for the local Spanish market.

14 COMMISSIONER OKUN: Thank you. I appreciate  
15 those further comments. It is helpful.

16 I know you've had an opportunity to talk  
17 about parts of it, and I think part of my trying to  
18 understand how ThyssenKrupp is looking at how it's  
19 going to regionalize and some of the information I  
20 understand there is uncertainty, but that's helpful,  
21 your further points on that. Thank you very much.

22 Mr. Cover, if I can just come up to you with  
23 really a request for posthearing, because I do  
24 understand that I think in response to the question  
25 from the Chairman with regard to unibody vehicles and

1       crossovers that it may be about the same amount of  
2       CORE being used.

3               I think this might follow up on an earlier  
4       request I had to Mr. McConnell, which is to the extent  
5       you can provide backup documents posthearing on those  
6       forecasts it would be extremely helpful.

7               MR. COVER: Okay. We'll do that for you.

8               COMMISSIONER OKUN: Okay. Yes. As my staff  
9       starts pointing out at this point when I forget, if  
10      there are other producers out there who would have  
11      anything similar to what Mr. Cover testified or other  
12      projections for the amount of CORE to be used in the  
13      future line of your cars, that would be helpful as  
14      well, not just specific to GM.

15              The other follow-up for posthearing, Mr.  
16      Nielsen, I think it was you, and I know my yellow  
17      light is on so I will make this posthearing. You had  
18      I think a couple of times had a chance to talk about  
19      trying to source material globally when there were  
20      these problems with getting it domestically and that  
21      you were turned down.

22              To the extent there were other references  
23      from producers to that, if there's any documentation  
24      with respect to that other than what's already on the  
25      record -- I know on the record there's information

1 about when you believe there were shortages in the  
2 market, but to the extent you have anything with  
3 regard to being turned down by global producers and  
4 other global suppliers, that would be helpful. The  
5 same would go to all the auto producers.

6 MR. NIELSEN: Yes. We'll share that in the  
7 posthearing.

8 COMMISSIONER OKUN: That would be great.

9 Mr. Chairman, since my yellow light is on I  
10 won't start another question. Thank you.

11 CHAIRMAN PEARSON: Commissioner Lane?

12 COMMISSIONER LANE: Thank you.

13 Several of the Respondent parties have  
14 stressed the benefits of consolidation in the domestic  
15 corrosion-resistant steel industry suggesting that  
16 such an industry should not be considered to be  
17 vulnerable.

18 However, doesn't the experience of the so-  
19 called Big Three domestic auto producers suggest the  
20 opposite; that concentration alone does not impart  
21 invulnerability?

22 Mr. McConnell, would you like to take a stab  
23 at that?

24 MR. MCCONNELL: Maybe I could start just by  
25 asking you to expand that a little bit. I mean, what

1 in the experience of the Big Three are you referring  
2 to?

3 COMMISSIONER LANE: Well, I think that we  
4 were talking about that Ford, DaimlerChrysler and GM  
5 are the three big auto makers and that they are big  
6 and that the experience of those three has not kept  
7 them from being invulnerable or kept market forces at  
8 bay.

9 So I'm asking you do you see the argument  
10 that you all are making that the consolidation in the  
11 steel industry should make them invulnerable, and how  
12 would you reconcile that with what has happened with  
13 the domestic auto industry?

14 MR. MCCONNELL: Let me sort of speak to the  
15 argument, but then I should let the Big Three speak  
16 for the Big Three I think on an issue like this.

17 The argument is that as power gets  
18 concentrated in the hands of just a few producers,  
19 they have the ability to reduce their production and  
20 thereby support a higher price than if they had to  
21 keep running at higher rates.

22 We've seen very clear evidence of that in  
23 2005, and we've seen steel executives say that's  
24 exactly what they were doing in 2005, so I think that  
25 what we're saying is that they have that ability that

1 that's a pretty good sign that they're ready for a  
2 little more competition, so that is the gist of our  
3 argument on that.

4 I think that what you're talking about with  
5 respect to the experience of the Big Three is a much  
6 longer term phenomenon, if I understand what you're  
7 talking about, and since I'm representing all six  
8 companies here I don't think I want to wade into what  
9 happened over the long term in the U.S. auto market,  
10 but I would be happy if some of the clients would bail  
11 me out.

12 COMMISSIONER LANE: Mr. Cameron?

13 MR. MCCONNELL: I said clients.

14 COMMISSIONER LANE: I know, but he raised  
15 his hand, and I just want to give him the opportunity.

16 MR. CAMERON: Mark, it's any port in the  
17 storm.

18 Look, Commissioner, we have not been arguing  
19 the issue of consolidation per se. What we've been  
20 dealing with, and this goes to the question that  
21 Commissioner Okun raised and the question that  
22 Commissioner Aranoff raised concerning the question of  
23 well, so what's so different? Why are you saying that  
24 this industry today is either A, better off than it  
25 was in 2000, or B, better able to withstand what's



1 going on?

2           It gets to the issue of how the  
3 consolidation occurred. The consolidation occurred  
4 because you had a number of companies that were  
5 burdened with incredible legacy costs that were a huge  
6 drag on this industry, and those legacy costs were not  
7 a constant global cost that every other steel producer  
8 in this room had to deal with.

9           Indeed, the legacy cost problem of this  
10 industry was borne by this industry, and that problem  
11 got resolved in the period of 2002 to 2004, and that's  
12 why even though we had 30 percent safeguard tariffs on  
13 steel this industry was not really successful in  
14 raising prices nor was it highly profitable during a  
15 period of 30 percent tariffs and during a period of  
16 antidumping relief.

17           Well, when did they become successful? They  
18 became successful when, number one, yes, they  
19 consolidated. There was greater consolidation or  
20 concentration, but what happened? At the same time  
21 the consolidated entities shed those legacy costs.  
22 They reduced their labor costs. You can see it in  
23 your data.

24           When you compare the percentage of fixed  
25 costs to total sales value in 2000 to the percentage

1 of fixed costs to total sales value in 2005, it's  
2 remarkably different. That's why this industry today  
3 is indeed globally competitive.

4 They have the same cost structure as the  
5 other steel companies in the world. They're not  
6 bearing something different. That's when the issues  
7 that Mark is bringing up about market power also start  
8 to come to bear because now the industry itself is  
9 competitive.

10 If you will remember back in the days of the  
11 201 case, part of the issue in this industry was the  
12 competition between the mini mills who had no legacy  
13 costs and had as a result an incredibly big advantage  
14 in terms of a cost structure compared to the  
15 integrated mill. Then after 2000 that disappeared,  
16 that built-in advantage. Why? Because again these  
17 guys weren't carrying the legacy costs.

18 Part of what we're talking about when we're  
19 talking about the concentration and consolidation is  
20 that issue. Frankly, the legacy cost issue is  
21 something that the Big Three automobile producers do  
22 still bear, but the steel producers in this country do  
23 not, and that is one reason that the U.S. steel  
24 producers and this industry is far more competitive  
25 than it was.

1           COMMISSIONER LANE: Now, Mr. McConnell, do  
2 you want some of your clients to answer the question?

3           MR. MCCONNELL: Well, I'm tempted to say I  
4 think Don just said it all.

5           The only thing I would add to Don's point,  
6 which is the concept, and then your comparison of the  
7 Big Three I'll leave to the clients, is that the cost  
8 reduction in that restructuring has enabled this  
9 industry to do something that it didn't used to be  
10 able to do, which is cut back its production given  
11 that it's a fairly high fixed cost industry, but still  
12 operate profitably.

13           They've gotten their fixed costs down low  
14 enough that this is actually a realistic option for  
15 them. They're not in the situation that was described  
16 earlier where they had to pump out steel just to get  
17 cash to cover their fixed costs.

18           If you combine the market power, sort of the  
19 ability to reduce production without a concern that  
20 someone else is going to come in and take it all away  
21 with you, with the lower fixed costs that permit them  
22 to operate at lower capacity rates profitably, you  
23 then have a situation where they can do exactly what  
24 they did in 2005 -- hold the bottom of the market to a  
25 price that's above the market and go forward from

1       there.

2                   I'll leave the Big Three to the Big Three.

3                   MR. MOHATAREM: I don't think anywhere we've  
4 argued that just simple fact of concentration makes  
5 you invulnerable. In fact, if we had a truly open  
6 market in steel that concentration may actually, if  
7 you behaved in an uncompetitive manner, would make you  
8 more vulnerable.

9                   That's why we've emphasized that what we're  
10 looking for is the potential competition so that the  
11 domestic suppliers who are now in a much stronger  
12 position will continue to behave as if they face  
13 serious competition.

14                   COMMISSIONER LANE: Okay. Let me ask you  
15 this. I'm puzzled because when I asked about the  
16 contract issue if the steelmakers were confronted with  
17 the auto industry saying we don't want to take the  
18 amount of steel under these terms and the steelmakers  
19 said then the auto industry would go elsewhere and I  
20 said where would they go, to another domestic producer  
21 or would they go to a subject country or nonsubject  
22 country, and I was told that the auto industry would  
23 look at all three options.

24                   What I'm trying to figure out is why would  
25 taking off these orders make the industry more

1 competitive so that it would be to your advantage?

2 MR. MOHATAREM: As I stated earlier,  
3 potential competition does wonders in terms of  
4 competitive behavior.

5 If the steel industry knew that the dumping  
6 orders were gone, that we had the option long term  
7 working with foreign suppliers to develop alternatives  
8 if they behaved in an uncompetitive manner, their  
9 behavior would be very different.

10 COMMISSIONER LANE: Okay. Now, are you  
11 assuming that the foreign product would be coming into  
12 this country at fair prices and not dumped prices?

13 MR. MOHATAREM: I think at this point, and  
14 I'll ask Richard to add to that, as we have done our  
15 global sourcing on steel for the coming year there's  
16 such a tremendous supply constraint in the different  
17 markets the likelihood that even trying to find  
18 somebody who would be willing to sell at a lower price  
19 in the U.S. than they can get in the home market is  
20 nil.

21 Richard, you can describe the current round.

22 MR. COVER: Yes. We of course build  
23 vehicles in all of the global regions -- Asia Pacific,  
24 Europe, Latin America and North America.

25 MR. MOHATAREM: And Australia.

1           MR. COVER: As well as Australia. Of  
2 course, the major volume is in North America, the  
3 biggest market, but we find exactly the contrary of  
4 what was reported this morning.

5           We find that when we attempt to acquire  
6 volume from other regions and move it from region to  
7 region, particularly in this case from any other  
8 region to the United States, that we are offered  
9 neither volume nor price, which makes that an easy  
10 decision.

11           We will do it if we have to because we have  
12 to run our business and we have to build the vehicles  
13 that we need to build, but as a strategy for radical  
14 displacement of domestic suppliers it would not work  
15 for many reasons that we've discussed today.

16           The inference or the leap of logic that the  
17 experience of dumping in '90 to '92 would be repeated  
18 and become an experience that we see again '07 through  
19 '09 is not borne out by the actual observations and  
20 experiences that we have.

21           We don't see the offers coming, and I  
22 actually don't see any evidence in any of the  
23 testimony that the behaviors of offshore suppliers  
24 would lead to any dumping actions. It's the opposite.  
25 They are not offering steel at dumped or unfair

1 prices. They are expected to get a premium from us  
2 for that precious little incremental volume that they  
3 may have to offer.

4 COMMISSIONER LANE: Okay. Thank you, Mr.  
5 Cover.

6 Thank you, Mr. Chairman. I think that that  
7 was the only time I've gone over today. To make up  
8 for it, I'll waive my next round.

9 CHAIRMAN PEARSON: Okay. Thank you, I  
10 think.

11 There's good news and bad news. The good  
12 news is we have a fan back here that's now helping a  
13 great deal. The bad news is it may rejuvenate us and  
14 allow us to continue until midnight.

15 MR. MOHATAREM: We've already changed our  
16 flights.

17 CHAIRMAN PEARSON: A wise decision.

18 Okay. Earlier today we had some discussion  
19 about a shift in the consumption pattern from  
20 electrogalvanized corrosion-resistant steel to hot-  
21 dipped galvanized; that there's been a trend in that  
22 direction for auto use.

23 Either now or in the posthearing could the  
24 individual companies that would have some knowledge of  
25 this issue provide us information in a way that would

1 help us understand this issue? How big a factor has  
2 it been in the marketplace?

3 Mr. Cover?

4 MR. COVER: Yes, Mr. Pearson. If I may, we  
5 will be happy to provide you with hard data  
6 posthearing, but if I could provide a thought starter  
7 for what we think is the technical situation?

8 There was a lot of discussion about a mixed  
9 shift from electrogalvanized to hot-dipped steel in  
10 the United States. There is no swing in mix from  
11 electrogalvanized to hot-dipped, and the reason is a  
12 technical reason.

13 GM is the largest consumer of  
14 electrogalvanized steel in the country, and the design  
15 specifications for our use of that product are stable.  
16 There are four other companies in the United States  
17 that also produce their vehicles with  
18 electrogalvanized steel. Those are Ford, Chrysler,  
19 BMW and Mercedes Benz.

20 EG is used by each of those companies on a  
21 specification basis. Those designs and specifications  
22 are stable. Hot-dipped steel is used by Toyota,  
23 Honda, Nissan and also by Chrysler, which has already  
24 been testified.

25 To move from one product to another is



1 technically infeasible in a short time for lots of  
2 manufactureability and product validation reasons, so  
3 to my knowledge, and it's certainly true of GM, there  
4 is no intentional design shift to move the materials  
5 of construction from electrogalvanized to galvaneal.

6 There could be a smaller effect in that  
7 those producers who use hot-dipped galvaneal are  
8 enjoying increasing market share perhaps at the  
9 expense of those companies who are using  
10 electrogalvanized.

11 I don't think those market trends and the  
12 sales success of the six companies and what those mix  
13 effects might be would significantly affect the mix of  
14 electrogalvanized to hot-dipped usage in the United  
15 States, at least not in the short term.

16 CHAIRMAN PEARSON: Ms. King?

17 MS. KING: As another EG user, we would be  
18 glad to provide some data outside of this forum  
19 through posthearing.

20 CHAIRMAN PEARSON: Okay. Other comments  
21 from manufacturers?

22 MR. LUTHER: Randy Luther with Honda. From  
23 our perspective, the Japanese transplants, we all  
24 produce vehicles with galvaneal.

25 It's important to understand that galvaneal

1 and hot-dipped galvanized are produced on the same  
2 type of equipment, while electrogalvanized is produced  
3 on completely different equipment. There's no back  
4 and forth. It's very capital intensive changes, as  
5 Mittal explained to you earlier today, to make those  
6 switches.

7 From our experience, we're not able to  
8 switch to electrogalvanized. It would have a big  
9 impact on our pretreatment and paint lines. It would  
10 affect our corrosion-resistance, overall corrosion  
11 performance. It would have an impact on our welding  
12 lines, on our stamping set-ups, so it's not an easy  
13 change just to apply electrogalvanized.

14 We have a strategy globally to apply  
15 galvanneal, and that's the product of choice that we  
16 use to produce vehicles.

17 CHAIRMAN PEARSON: Any other comments by  
18 automobile manufacturers?

19 MR. KELLY: Dan Kelly from DaimlerChrysler.  
20 Historically years ago when we went to corrosion-  
21 resistant products, and this is a little bit  
22 convoluted technically, but in the early '80s most, if  
23 not all, of the product that we developed our  
24 processes with was a hot-dipped product, so we  
25 migrated to it.

1           Then there's the issue of galvanneal, of free  
2 zinc coatings versus these galvanneal coatings, which  
3 is not insignificant. That is a very significant  
4 difference. They're used in the same phrase often,  
5 but those are significant different products.

6           To further support the position of these  
7 changes being interchangeable and these products being  
8 interchangeable, there was in the late -- what year  
9 was that, Lisa? We were talking what year that was.  
10 2002 when we had the perfect storm?

11           We had to move from our desired products to  
12 some electrogalvanized products with an incredible  
13 amount of pain. That just reinforced the fact that  
14 that is not a transparent change to us. We were very  
15 happy to get back to ultimately the products that we  
16 had been using. I guess my final conclusion is that  
17 those products are not transparent to us.

18           The pain was and some of my colleagues have  
19 mentioned that while these products are used -- the  
20 product is perceived potentially as a commodity -- our  
21 processes are pretty sophisticated. Welding  
22 processes, particularly forming processes, are pretty  
23 sophisticated to make those fancy SUVs -- excuse me;  
24 those crossover vehicles -- that some of you drive.

25           CHAIRMAN PEARSON: Those very cool crossover

1 vehicles.

2 MR. KELLY: Those very cool for cool moms,  
3 yes. Probably cooler now because she's got the fan up  
4 there.

5 Our vast experience has been with hot-dipped  
6 galvanized -- hot-dipped galvaneal in our case, almost  
7 exclusively hot-dipped galvaneal products. The pain  
8 that we went through were significant productivity  
9 issues because we couldn't make the stampings to the  
10 quality levels without a lot of rework and experienced  
11 some welding issues, again tearing up body shops and  
12 all of that to make sure that you're at the levels you  
13 need to do from a product integrity standpoint.

14 That pain was real extensive, and it was  
15 just an incompatibility with what our experience was  
16 and what our processes were with those new products  
17 that we had to put in on an emergency basis.

18 I guess I just want to reinforce what my  
19 colleagues have said. Those changes are not easy ones  
20 to make, and we have no plans to make them unless we  
21 absolutely have to. Hopefully we don't have to.

22 CHAIRMAN PEARSON: Okay. Perhaps the best  
23 thing for me to do is to turn to counsel for the auto  
24 industry and ask that in the posthearing could you  
25 please amalgamate the comments that have been made by

1 the individual member companies to the extent you can  
2 quantify what's been going on, if there indeed has  
3 been a shift, what would amount to a shift in  
4 aggregate consumption of one type of galvanized steel  
5 versus another and help us understand what is going  
6 on?

7 My sense was this morning's panel was  
8 telling us that there was this shift, and so any light  
9 you could shed would be very welcome.

10 MR. MCCONNELL: We'd be happy to do so.

11 CHAIRMAN PEARSON: Thank you.

12 Let me turn to what may be my last question.  
13 Have any companies subject to the orders put in place  
14 accounting systems that would enable them to  
15 anticipate whether any given export to the United  
16 States might be priced at a level that would be  
17 considered to be dumped?

18 That was a long, convoluted way to say it,  
19 but basically what I want to know is if any companies  
20 have adopted accounting systems that would enable them  
21 to measure closely what their pricing is on sales to  
22 the United States so that you would have a good idea  
23 in advance whether you would trigger the formula that  
24 would call the sale dumped versus nondumped?

25 MR. DAVEY: Yes. Brad Davey from Dofasco.

1 Yes, we do that kind of calculation when we look at  
2 business.

3 We don't just look at it on corrosion-  
4 resistant products as well, even though that's the  
5 only one we're in a case, because again we know what  
6 trade is about, and we believe strongly in fair trade,  
7 so we look at it on any product -- hot-rolled, cold-  
8 rolled and corrosion-resistant.

9 CHAIRMAN PEARSON: Okay. Thank you. Any  
10 comments from the other firms?

11 MR. CAMERON: Commissioner?

12 CHAIRMAN PEARSON: Mr. Cameron?

13 MR. CAMERON: I think there are two things.  
14 First of all, trying to divine what the Commerce  
15 Department is going to do with that dumping  
16 calculation is another matter entirely, but, putting  
17 that aside, I think in general people try to do that.

18 By definition, the formulas are not as  
19 precise as one would want. I think they're general in  
20 nature. You know, they have a pretty good idea, but  
21 that's about it. I mean, there's no bright line test.

22 CHAIRMAN PEARSON: I understand. I realize  
23 there's a certain amount of art, as well as science,  
24 in this process.

25 MR. CAMERON: I'd say a little bit more than

1 that, but that's fair enough.

2 CHAIRMAN PEARSON: My red light is on now,  
3 but I think if firms are making this effort it could  
4 indicate that conditions of competition in the  
5 marketplace are changing, and to the extent that is  
6 happening it could be important for us to know it.

7 In the posthearing, could I ask each of the  
8 Respondent firms to please address this issue?

9 Madam Vice Chairman?

10 VICE CHAIRMAN ARANOFF: Thank you, Mr.  
11 Chairman. A few data requests to follow up on some  
12 questions that have been asked.

13 A number of my colleagues asked the question  
14 to the various subject producers who are represented  
15 here. Well, if the order were revoked what, if  
16 anything, would it occur to you to send here?

17 There were a number of answers given, but  
18 occasionally a few of you said there may be some  
19 grades that aren't available in the U.S. that we might  
20 send, or maybe it was some of the auto makers who said  
21 maybe there were some grades we might purchase that we  
22 can't get here.

23 I wanted to ask. I believe I heard that  
24 from Mr. Miki from JFE, and one of the witnesses from  
25 Thyssen also said something about grades not available

1 in the U.S., so I'd like to ask you. Could you please  
2 submit any grades that you make in your home market  
3 that you think you might send to the U.S. that are not  
4 made here?

5 If it's possible, submit them in advance of  
6 your posthearing brief so that we could give the  
7 domestic industry an opportunity to comment on that.

8 MR. MIKI: Yes, Commissioner. We will do  
9 that.

10 VICE CHAIRMAN ARANOFF: Thank you.

11 MR. GRUENHAGE: We will do so as well for  
12 ThyssenKrupp.

13 VICE CHAIRMAN ARANOFF: Thank you. Okay.  
14 Another data request.

15 I believe it was Mr. Kim from Union Steel I  
16 think testified that his company's exports to China  
17 actually have increased in the most recent period, and  
18 I know that the domestic industry argued at  
19 considerable length this morning that Asian producers  
20 in particular are losing their China market, that  
21 that's going to displace volume that's going to need a  
22 place to go and it might come here.

23 I wanted to ask if each of the Korean,  
24 Japanese and Australian producers who are represented  
25 here could please indicate whether your company's



1 exports to China have gone up or down in the last few  
2 years and whether imports from China have had any  
3 significant penetration in your home market in areas  
4 where you compete.

5 That would be very helpful on a company-by-  
6 company basis in having us tease out what's going on  
7 with the China displacement issue.

8 MR. CAMERON: Commissioner, on behalf of the  
9 Korean producers, we'll be glad to get that data for  
10 you. Thank you very much.

11 VICE CHAIRMAN ARANOFF: Thank you.

12 MR. WOOD: Commissioner Aranoff, this is  
13 Chris Wood for Gibson Dunn. On behalf of the Japanese  
14 producers, we will also do that.

15 I would actually though, if I may take just  
16 one moment, point you to pages 37 and 38 of our  
17 prehearing brief where we've given you a good bit of  
18 that information for each of the Japanese producers  
19 and total exports to China in general.

20 I mean, I think you've clearly gotten two  
21 very different perspectives on China between this  
22 morning and this evening's panel, but the one thing I  
23 would ask you to keep in mind is that the fundamental  
24 difference in perspective that you're getting there is  
25 that we're there selling in that market every day.

1           Our business actually rests on being able to  
2 predict what's going to happen in China accurately,  
3 which is not the case for the domestic industry in  
4 this case.

5           I think that if you even go back to the  
6 record of the first sunset review, we told you six  
7 years ago, told the Commission, that this is exactly  
8 what was going to happen, that growth in China and  
9 Asia was going to boom, that that was going to be the  
10 principal market for Japanese exports, and that's  
11 exactly what has happened. We think that's going to  
12 continue for the future.

13           VICE CHAIRMAN ARANOFF: Okay. No, I  
14 appreciate that.

15           I think it will be really helpful if we can  
16 go company-by-company and say this is what they send  
17 and this is what the Chinese are sending back. That  
18 will allow us to really just get right to the bottom  
19 of that. I appreciate all those answers and the  
20 willingness to provide data.

21           MR. CAMERON: Commissioner, if I may just  
22 comment for one second?

23           VICE CHAIRMAN ARANOFF: Sure.

24           MR. BISHOP: Your mic is not on.

25           VICE CHAIRMAN ARANOFF: He doesn't need his

1 mic.

2 MR. CAMERON: I thought you guys didn't want  
3 it on.

4 Look, we will get the answer, as I said, but  
5 if you will refer to Table IV-4-45 I believe that that  
6 does help illuminate the answer to that question with  
7 respect to the Korean producers, but we will get you  
8 the company-by-company data.

9 VICE CHAIRMAN ARANOFF: Okay. Thank you  
10 very much.

11 I'm not sure actually whether my colleagues  
12 got around to asking this question, but in the event  
13 that they haven't for the posthearing, because  
14 otherwise this will invite a long, philosophical  
15 conversation which will keep us here into the wee  
16 hours.

17 One of the arguments that the domestic  
18 producers make is that those domestic companies that  
19 sell principally to the auto makers are performing  
20 worse in terms of the profitability than the domestic  
21 industry as a whole and that that is inconsistent with  
22 the argument that the domestic industry is highly  
23 concentrated and has market power.

24 To the extent that that hasn't already been  
25 answered, I'd like to ask if you can all just respond

1 to that in your posthearing brief in terms of whether  
2 you agree with those differences in performance and  
3 whether it in fact is inconsistent with market power.

4 MR. MCCONNELL: I'd like to just point out  
5 one handicap we have in addressing that as the auto  
6 producers, which is that company specific data to  
7 which we do not have access, so if we had the APO data  
8 on the issue that we can answer that would be great,  
9 but it's not like we can sit and look at those data  
10 and say well, here's why this is this and this is that  
11 because we can't see the data.

12 VICE CHAIRMAN ARANOFF: Okay. Well, that is  
13 fair enough. I'll see what I can do with the  
14 question, and meanwhile I'll ask the joint Respondents  
15 who can take a look at the data to see if there's  
16 anything that they can do to respond to that question.

17 With that, I want to thank all of the  
18 witnesses for your great forbearance. I don't have  
19 any more questions.

20 CHAIRMAN PEARSON: Commissioner Hillman?

21 COMMISSIONER HILLMAN: I hope just a couple  
22 quick follow-ups.

23 I am hopeful, Mr. McConnell, that this is  
24 not going to put you in exactly the same position in  
25 the sense that you don't get the APO data, but I

1 wanted to follow up a little bit on this issue of  
2 what's going on in the price as the issue of the  
3 specific products that I understand are more likely to  
4 be sold into the auto industry.

5 I mean, Mr. Kenny commented on my reaction  
6 to looking at this data. I understand that we priced  
7 eight products and that some of them are clearly more  
8 directed to the auto industry, but what my question  
9 goes to is this issue of your purchases of spot  
10 product versus contract products because for each of  
11 these products that we priced we got both contract  
12 price data and spot data.

13 If I look at it in general, and again I  
14 realize it's small coverage, but what it would show  
15 you is that for the beginning of our period of review  
16 from 2000 through 2003, maybe even 2004, contract  
17 prices were up here.

18 Spot prices were below it, which suggests to  
19 me no wonder if you all went to the domestic industry  
20 and said gee, would you sell us more tons at the  
21 contract price and they know that the spot price is  
22 quite a bit below it they'd be delighted to sell you  
23 more tons at the contract price because that's the  
24 best price out there in the market.

25 Then you see in the latter part -- 2004 for

1 some of the products, 2005 -- a change where the spot  
2 price goes above the contract price. I'm trying to  
3 understand what that should say to me about your  
4 testimony that you've been forced into the spot market  
5 of late.

6 Again, my reaction to it is it probably  
7 didn't matter to you whether you were or were not in  
8 the spot market before so long as the price was the  
9 best price you could get, so I'm trying to understand  
10 whether that's how you perceived the market, those of  
11 you that are out there in the market.

12 Would you agree with that sense that there  
13 was for a long period of time contract prices  
14 generally above spot prices and that it's only been of  
15 late that that relationship has reversed itself?

16 MR. MCCONNELL: Let me just take a  
17 conceptual shot at that if I can and then let the  
18 specifics be done by the steel buyers on the panel.

19 Spot prices and contract prices have had a  
20 relationship like this over the years, and the  
21 industries, meaning the steel industry and the auto  
22 industry, have lived together on both sides of that  
23 cycle for quite a while.

24 There have been times when spot was low and  
25 the auto industries have refrained from going into the

1 spot market. They've stuck with it. There have been  
2 times when spot was high and the steel industry has  
3 kept its commitment to do those volumes.

4 What we're seeing is that starting just in  
5 the last couple years the willingness of the steel  
6 industry to be involved in that kind of a relationship  
7 has changed, and I think the sense around the table is  
8 that it is a more fundamental change than simply the  
9 last flip in spot versus contract.

10 With that concept, maybe I should ask the  
11 buyers.

12 MR. COVER: Commissioner, this is Rich  
13 Cover.

14 COMMISSIONER HILLMAN: Mr. Cover?

15 MR. COVER: There were periods, as Mr.  
16 McConnell said, when the relationships changed.

17 During the period 2000 through the beginning  
18 of 2004, spot market prices were generally low, and  
19 they were low because demand was low. Therefore,  
20 capacity utilization was not at its maximum. The  
21 economists here could school me to know that when  
22 supply exceeds demand, prices are lower.

23 As the consolidation occurred, global demand  
24 heated up. The North American and U.S. economies  
25 heated up, and that supply/demand relationship changed

1 and spot market prices went up significantly above  
2 contracts. Since the contracts had varying durations,  
3 they were lowered to levels that produced a lot of  
4 good net income for the steel producers.

5 We, and I don't think any large  
6 manufacturing company represented here or even in  
7 other industries, go in and out of the spot market  
8 depending on those dynamics. To run our businesses,  
9 we need stable, long-term pricing, and I think Lisa  
10 King pointed out earlier today, as did Sandra, that  
11 our model cycles go over multiple years.

12 As a business, for SEC and business planning  
13 and lots of disciplined reasons, we need to be able to  
14 forecast revenue and earnings, and we need to have  
15 some sense of what our costs are going to be. That's  
16 why we prefer long-term contracts.

17 COMMISSIONER HILLMAN: Any others want to  
18 comment on this?

19 MR. KELLY: The only comment I guess I can  
20 make --

21 COMMISSIONER HILLMAN: Mr. Kelly?

22 MR. KELLY: I'm Dan Kelly from  
23 DaimlerChrysler.

24 We have never sought to take advantage of an  
25 advantageous spot market for all the reasons we



1 discussed earlier. There are contractual obligations.  
2 There is a willingness on our part to live up to those  
3 contractual obligations.

4 Product gets out on the spot market for a  
5 couple of reasons. There's excess prime they call it,  
6 and then there's oops steel. We can't use the oops  
7 steel effectively, so there was no reason to do it.  
8 There was risk in doing it, and we never sought to  
9 take advantage of it.

10 Our concern right now or our problem right  
11 now is that we are forced into it for these shortages  
12 that I mentioned earlier at the last minute, and we  
13 can't get any relief from our mills now so we are  
14 forced into the spot market and forced into paying  
15 those higher prices.

16 COMMISSIONER HILLMAN: Ms. King?

17 MS. KING: The relationship that Mark  
18 referred to is one that you contract over time. The  
19 one that he so eloquently called this we refer to as  
20 nested sign waves where you've got the up and down.  
21 There is a lag between spot and contract prices, but  
22 clearly a relationship between the curve.

23 Over time, typically what we've seen is at  
24 the top and the bottom of the market there's been  
25 about an 11 percent gap. None of these numbers are

1 exact. They're trend numbers, but broadly they're  
2 correct.

3 At the top of the market you would expect  
4 contracts to be about 11 percent lower than the spot  
5 market. When the market is low you'd expect contracts  
6 to be about 11 percent higher.

7 One of the things that I think we have seen  
8 is that that gap appears to be narrowing between a  
9 typical contract price and a typical spot price. It  
10 might be a little early to be able to say that's true  
11 on a trend basis, but as you look at the data it  
12 appears that that gap is narrowing.

13 One of the things I think when we talk about  
14 spot and contract, one of the issues is the delta that  
15 we've historically seen, whether it be at the peak or  
16 the low of the market, is smaller.

17 Then I think just to reinforce some of the  
18 points, I don't think many of the automotive  
19 companies, certainly we don't generally jump in and  
20 out of the spot market. It's more an issue of if you  
21 need incremental terms or you're having a new contract  
22 discussion what does your contract reflect versus, if  
23 you like, the going market rate.

24 COMMISSIONER HILLMAN: And where would you  
25 describe yourself now on this sign wave in terms of at

1 a peak? In the middle?

2 MS. KING: I'd probably like to answer that  
3 privately if I could.

4 COMMISSIONER HILLMAN: Fair enough. Fair  
5 enough. Okay. No, I appreciate those answers.

6 Help me understand again. Over this period  
7 of review that we've been talking about, I can see in  
8 our data the relationship where again, as I see it,  
9 you had contract prices exceeding spot prices by I'll  
10 have to check whether your 11 percent looks correct  
11 for our numbers, but clearly a gap there that has then  
12 reversed itself.

13 During that period, you're describing that  
14 you all have had to go into the spot market very  
15 recently. Just so I understand it, were there spot  
16 purchases made at any other points during our period  
17 of review?

18 In other words, did you make any spot  
19 purchases in 2000, 2001, 2002? Again, if it's  
20 confidential data, fair enough to put it in a  
21 posthearing brief.

22 MS. KING: For us in general, unless there's  
23 a reason causing us to go to the spot market, which is  
24 typically an emergency of some sort, a supply  
25 shortage, we don't generally go to the spot market for

1 any other purchases.

2 COMMISSIONER HILLMAN: Again, I understand  
3 everybody doesn't want to go to the spot market. I'm  
4 just trying to understand where it actually happened  
5 other than during this time period where the prices  
6 inverted.

7 MR. MCCONNELL: In other words, was supply  
8 so tight or difficulties arose on a contract that  
9 companies were forced into the spot market, and when  
10 did that happen?

11 COMMISSIONER HILLMAN: At any other point  
12 other than this recent --

13 MR. MCCONNELL: Yes.

14 COMMISSIONER HILLMAN: Again, I'm trying to  
15 decide whether it actually happened during the time  
16 period in which the contract price was here and the  
17 spot price was lower.

18 MR. COVER: May I? This is Rich Cover.  
19 There's two aspects of the spot purchases that a car  
20 company typically will have to make.

21 One is if you have special items or low  
22 volume items that are difficult to put on contract  
23 with a big mill you might have a contract with a  
24 service center or a processor whose business model is  
25 the spot market. That's when you get the price that

1 you could also find published in the *American Metal*  
2 *Market* every day.

3 That's a very, very small part of our  
4 business. The pricing when there's a shortage that  
5 has been referred to by many of us frequently through  
6 the day is not that price that's in the *American Metal*  
7 *Market* every day. It's the "gotcha" price.

8 Its relationship to the dynamics of what's  
9 going on in the marketplace are not predictable. It's  
10 the price that you pay to the butcher who has the  
11 steak, not the guy who's out of steak.

12 COMMISSIONER HILLMAN: Okay. No, I  
13 appreciate that. Thank you very much.

14 Thank you, Mr. Chairman.

15 CHAIRMAN PEARSON: Commissioner Koplan?

16 COMMISSIONER KOPLAN: Thank you, Mr.  
17 Chairman.

18 Let me come back, if I could, Mr. Kenny, to  
19 what I closed with, but I didn't get an answer from  
20 you, and so the transcript is not broken up I'll come  
21 back to the basis of my question of you.

22 I was quoting from the Nucor brief, and it  
23 states that, "The growth of the transplants has  
24 resulted in a shift of automobile production away from  
25 its former locus in the U.S. midwest and Ontario,

1 Canada."

2 The basis for that statement is an exhibit  
3 to the brief that's entitled The New Geography of the  
4 U.S. Auto Industry, the Supplier Industry and  
5 Transition that was in April of this year. It was  
6 jointly presented by Thomas Klier, Senior Economist  
7 with Federal Reserve Bank of Chicago, and James  
8 Rubenstein, Professor, Miami University of Ohio.

9 On the basis of that statement then the  
10 Nucor brief states, "Thus, significant quantities of  
11 Canadian subject merchandise may need to find a new  
12 home with the U.S. the most likely target."

13 I'd like you to respond to that statement.

14 MR. KENNY: Brad Davey will respond on our  
15 behalf.

16 MR. DAVEY: Yes.

17 COMMISSIONER KOPLAN: Yes, Mr. Davey.

18 MR. DAVEY: Okay. Commissioner Koplan, that  
19 assertion is absolutely incorrect. We have submitted  
20 the numbers. In our brief, the Canadian brief, on  
21 page 27 we've submitted auto production forecasts from  
22 Ward's and CSM.

23 Earlier in my testimony I mentioned that the  
24 Canadian market is growing. Both of those forecasters  
25 have the Canadian market growing for automotive

1 production by at least 100,000 units, which, by the  
2 way, again there is a new plant going in, Toyota,  
3 that's about 40 minutes from our door in Ontario which  
4 we expect to be a main supplier of, so the Canadian  
5 automotive market is growing.

6 I think as we mentioned, the Canadian  
7 nonresidential construction market is growing  
8 significantly in Canada. That's another reason why we  
9 are focusing on Canada. In fact, during this whole  
10 period we've seen the U.S. shipments of CORE product  
11 grow into Canada at a faster rate. Obviously the U.S.  
12 producers are recognizing the attractiveness of the  
13 Canadian market as well.

14 A lot of it is driven by, as we mentioned  
15 before, this auto production and the demands of key  
16 suppliers, so we've got a different set of competition  
17 going on there.

18 We do not expect at all to be shipping  
19 additional product to the U.S. There really isn't an  
20 incentive for us there. We're focused on the Canadian  
21 market, and the Canadian market is clearly growing.

22 COMMISSIONER KOPLAN: I appreciate your  
23 response.

24 Yes? Do you need to add to that?

25 MR. HEFFNER: Yes. Doug Heffner from Hunton

1 & Williams. Just one other thought about that.

2 We submitted a three year business plan that  
3 actually goes through that in detail.

4 COMMISSIONER KOPLAN: Okay.

5 MR. HEFFNER: It shows that we are going to  
6 be operating at a very high capacity utilization rate.

7 COMMISSIONER KOPLAN: Thank you for that.

8 MR. HEFFNER: Thank you.

9 COMMISSIONER KOPLAN: I appreciate your  
10 response.

11 Mr. Shambon, has BlueScope Steel added or  
12 have plans to add corrosion-resistant steel capacity?  
13 Do the additions to capacity at the BlueScope Steel  
14 Springhill and Western Port facilities completed in  
15 2005 as noted in its 2004 and 2005 annual report  
16 involve additions to its corrosion-resistant capacity?

17 MR. SHAMBON: We'll be happy to answer that  
18 in the posthearing brief.

19 COMMISSIONER KOPLAN: Okay. My question is  
20 based on discussion at pages 18 and 19 of the  
21 Nucor/SDI brief, just to point you in that direction.

22 MR. SHAMBON: I'm aware of it.

23 COMMISSIONER KOPLAN: Thank you.

24 Mr. Cameron, Ms. Ross, Mr. Shambon and Mr.  
25 Wood, if any of the Australian, Korean or Japanese



1 producers have long-term commitments to supply  
2 corrosion-resistant steel to the Asian market, will  
3 counsel for each of such subject countries obtain the  
4 necessary documentation and submit it with your  
5 posthearing submission?

6 MR. CAMERON: Mr. Chairman? I mean -- sorry  
7 -- Commissioner Koplan.

8 COMMISSIONER KOPLAN: No, not anymore.

9 MR. CAMERON: Sorry. It's late. We'll be  
10 glad to do so.

11 COMMISSIONER KOPLAN: Thank you, Mr.  
12 Cameron.

13 MS. ROSS: We will as well.

14 MR. SHAMBON: Commissioner, could you just  
15 clarify what you mean by documentation?

16 COMMISSIONER KOPLAN: Any internal records  
17 that would reflect this.

18 MR. SHAMBON: Okay.

19 COMMISSIONER KOPLAN: I mean, that would be  
20 submitted obviously as BPI, but that's what I'm  
21 looking for.

22 MR. SHAMBON: I understand.

23 COMMISSIONER KOPLAN: Thank you, Mr.  
24 Shambon.

25 Mr. Wood? Ms. Ross?

1 MR. WOOD: Chris Wood for Gibson Dunn. Yes,  
2 Commissioner Koplan. We'll get whatever we can for  
3 the posthearing.

4 COMMISSIONER KOPLAN: Thanks.

5 I'm asking this because Nucor/SDI's brief at  
6 page 20 is predicting likely displacement of those  
7 three subject countries from China. That's the reason  
8 that I'm asking for any documentation, understood?

9 MALE VOICE: Yes, sir.

10 COMMISSIONER KOPLAN: Thank you.

11 Mr. Gruenhage, U.S. producers' Nucor/SDI  
12 brief at 16 and 21-23 refers to corrosion-resistant  
13 steel capacity increases planned in some of the  
14 principal export markets for German producers and  
15 allege that this could result in the diversion of  
16 German imports to the U.S. if the order on Germany is  
17 revoked. Could you please respond?

18 MR. GRUENHAGE: Could you repeat the  
19 question? I was absent for it. 4:30 in Germany.  
20 Normally I'm sleeping since 7:00. I try to stay  
21 awake. Sorry.

22 COMMISSIONER KOPLAN: I know I might be  
23 putting you to sleep. Let me give it another shot.  
24 okay. U.S. producers' Nucor SDI brief at page 16 and  
25 pages 21 to 23 refer to corrosion resistant steel

1 capacity increase is planned in some of the principal  
2 export markets for German producers and allege that  
3 this could result in the diversion of German imports  
4 to the United States if the order on Germany is  
5 revoked.

6 MR. GRUENHAGE: Well, I can first refer to  
7 our own expungence and that this more or less  
8 reduction because we have to fire off the  
9 electrogalvanizing line, which will be rebuilt, but  
10 with a reduced capacity because we also know that  
11 electrogalvanized is not really a product of the  
12 future for 10, 20, 30 years and beside of this I have  
13 no knowledge of all of our competition as what  
14 expungent plans they have.

15 For the European market at least I see no  
16 substantial increases. We know that there are  
17 increases for example in Turkey or other countries,  
18 but that are not markets where we are present at all.

19 COMMISSIONER KOPLAN: Thank you.

20 Counsel, could you also assist in the post-  
21 hearing on this and taking into account the discussion  
22 on those pages of the Nucor brief that I've cited? I  
23 can't hear you.

24 MS. CUMINS: Most certainly, but one  
25 comment. The capacity increases that were referred to

1 in the brief refer to countries where we will  
2 demonstrate as part of our earlier promise to give you  
3 export statistics by country that we have no shipments  
4 and have never had any shipments to those countries,  
5 so whether they increase their capacity or not will  
6 have no affect on Germany.

7 COMMISSIONER KOPLAN: Thank you. I  
8 appreciate that.

9 This is for the auto producers, Mr. Kelly,  
10 Mr. Hinckley and Mr. Cover. The domestic industry  
11 contends that demand for corrosion resistant steel  
12 will be reduced as a result of the shift by auto  
13 makers from SUVs and trucks to smaller, more fuel  
14 efficient autos that use less corrosion resistant  
15 steel. That's at page 24 of the Nucor SDI brief.

16 You can do this post-hearing. First, I  
17 would like to know if you agree with that assessment  
18 and then at page 24 and at Exhibit No. 14,  
19 specifically in Exhibit No. 2 to Exhibit No. 14, there  
20 are estimates that the average of corrosion resistant  
21 steel as a share of total steel in light vehicles is  
22 60 percent which amounts to 1,339.8 pounds.

23 What do you estimate the percent of  
24 corrosion resistant steel to be in an SUV compared to  
25 the smaller, more fuel efficient light vehicles? If

1 you can give me any of that now I'll take it.

2 MR. COVER: This is Rich Cover.

3 COMMISSIONER KOPLAN: Mr. Cover. Yes.

4 MR. COVER: We'll make sure that we have  
5 accurate data for you through our engineering staff  
6 and provide that post-hearing.

7 COMMISSIONER KOPLAN: That would be great.

8 Mr. Kelly and Mr. Hinckley?

9 MR. KELLY: Dan Kelly. I think we can  
10 supply that most accurately in a post-hearing brief.

11 COMMISSIONER KOPLAN: I'd appreciate that.

12 MS. DESANDRE: This is Susan DeSandre. I'm  
13 Mr. Hinckley tonight. We will submit that post-  
14 briefing as well.

15 COMMISSIONER KOPLAN: Thank you very much.  
16 With that I have no further questions. My red light  
17 did not come on.

18 CHAIRMAN PEARSON: Commissioner Okun?

19 COMMISSIONER OKUN: Let's see. I know there  
20 have been several requests for post-hearing more  
21 information with regard to the Asian market in  
22 particular and for those in particular for Japan and  
23 Korea your exports to China and how any increases in  
24 exports from China to your home market has affected  
25 production.

1 I just want, Mr. Cameron, to also ask you or  
2 to give you an opportunity to comment on the POSCO  
3 document that was in the U.S. Steel brief and which  
4 Mr. Lighthizer referred to today as his Chart 6 with  
5 respect to demand and capacity projections in China.

6 MR. CAMERON: Sure. Actually, the first  
7 time we saw that was in Mr. Lighthizer's brief. We  
8 are trying to get the information on it. We don't  
9 agree with the study. It's one more study by an  
10 independent researcher, and we will get the  
11 information and we will give you our take on it in the  
12 post-hearing brief.

13 I have talked to two steel makers and  
14 neither of them have agreed with it.

15 COMMISSIONER OKUN: Okay. To the extent  
16 this request was not incorporated in my colleagues  
17 questions to the extent that you and the Japanese  
18 producers have talked about long-term contracts  
19 otherwise limiting the ability to shift exports if  
20 there's any other documentation that could be put on  
21 the record with respect to that I'd appreciate seeing  
22 that as well.

23 That request may have already been made to  
24 you, Mr. Wood.

25 MR. WOOD: Yes. We'll take care of that in

1 our post-hearing, Commissioner, although I would just  
2 make one point, Commissioner Okun, very briefly is  
3 that we're not talking so much about long-term  
4 contract in the sense that we have a five or 10 year  
5 agreement with someone, but what we're trying to get  
6 across is that we have long-term relationships with  
7 major customers in Japan and Asia to where a key part  
8 of our business model is supporting those people both  
9 inside Japan and in their transplant operations in  
10 Asia, but we'll do the best we can.

11 COMMISSIONER OKUN: Okay. I appreciate  
12 that.

13 MR. CAMERON: Commissioner?

14 COMMISSIONER OKUN: Yes, Mr. Cameron?

15 MR. CAMERON: We would agree with that  
16 statement. It's the same thing. We have not  
17 discussed long-term contracts either.

18 COMMISSIONER OKUN: Okay. Appreciate that  
19 clarification.

20 Then, Mr. Wood, I also wanted to have the  
21 Japanese producers comment if they could on the  
22 discussion about the electrogalvanized versus hot-  
23 dipped.

24 I know the Chairman had an opportunity to go  
25 over in the U.S. market with the auto producers and

1 that was very helpful for me to understand what the  
2 different producers are doing, but I had thought in  
3 reading the Japanese producers' brief that the focus  
4 there was the Japanese Respondents saying that their  
5 shipments to the automotive and home appliance  
6 customers required electrogalvanized products and when  
7 I look in our staff report at Table CORE 4-42 it still  
8 shows a lot of Japanese production is hot-dipped  
9 galvanized, so I'm just trying to make sure I  
10 understand what your argument is with regard to hot-  
11 dipped versus galvanized and what that means for  
12 exports to the United States.

13 MR. WOOD: Chris Wood from Gibson Dunn.  
14 Thank you, Commissioner Okun.

15 I'm delighted you asked that question, and  
16 we will certainly address it in the post-hearing  
17 brief, but I also just want to clarify that when we  
18 are talking about the electrogalvanized shipments by  
19 the Japanese Respondents to China, and we've put the  
20 numbers in our brief, it's a very significant number,  
21 those are predominantly to an end use segment for  
22 things like plasma and LCD monitors, DVD players, hard  
23 disc drives, things where the manufacturing does not  
24 take place in the United States.

25 It's a completely different use from the



1 electrogalvanized shift that you've been hearing about  
2 today in the United States. Yes, we certainly have  
3 production of both types, electrogalvanized and  
4 galvanized, and we can try to sort that out for you  
5 to make it clearer in the post-hearing.

6 COMMISSIONER OKUN: Okay. Appreciate that.  
7 Then let's see. Last two things for post-hearing.

8 For counsel if you would for me address with  
9 respect to nonsubject imports in this market the  
10 question I put to domestic industry counsel this  
11 morning regarding what the Federal Circuit's decision  
12 in Bratsk might mean in terms of how the Commission  
13 should take into account nonsubject imports when doing  
14 a sunset analysis? I'd ask all counsel to brief that.

15 They're nodding their heads, so I won't ask  
16 for more than that.

17 MR. MCCONNELL: We would be delighted to.

18 COMMISSIONER OKUN: Okay. Then finally for  
19 you, Mr. McConnell, expect a post-hearing question  
20 from me with regard to your calculation of the HHI  
21 index. It's come up a number of times in recent  
22 cases, so I do have some additional questions on how  
23 it was calculated and what it means.

24 MR. MCCONNELL: Just to make sure I  
25 understand. When you say expect it will be --

1                   COMMISSIONER OKUN: Probably by the morning  
2 if I've got something that I think I can submit.

3                   MR. MCCONNELL: Okay. So it will be in  
4 writing?

5                   COMMISSIONER OKUN: Yes. It will be in  
6 writing.

7                   MR. MCCONNELL: Okay.

8                   COMMISSIONER OKUN: I want to refer to some  
9 specific DOJ/FTC merger guidelines and I want to make  
10 sure I have those accurate. With that while I have  
11 other questions I could ask I think I've covered  
12 enough, Mr. Chairman, although I may be in the market  
13 for another car because while my car is wonderful I  
14 did back out of my driveway and hit my husband's car.  
15 There you go. It might be corrosion resistant, but  
16 it's not crunch resistant.

17                   CHAIRMAN PEARSON: I think I'll just stay  
18 out of that one other than to offer condolences to Bob  
19 the next time I see him. Well, you're giving up a  
20 little early here, but I would just express thanks to  
21 Boston Properties. The air conditioning did come back  
22 on at 10:25. Boston Properties are our landlord here.  
23 They're very good to work with, but we didn't quite  
24 coordinate this one with them in advance.

25                   Commissioner Lane?

1                   COMMISSIONER LANE: I said I would waive my  
2 fourth round of questioning, but I just want Mr.  
3 McConnell to do that hand motion again to explain the  
4 relationship between the long-term contracts and the  
5 spot market. I was very fascinated with that. No.  
6 The hand motions. That's all I want.

7                   MR. MCCONNELL: Well, I have to describe  
8 where it comes from. I don't know if you remember the  
9 swim back in the 1960s?

10                  COMMISSIONER LANE: Okay. Thank you, and  
11 thank you all for being here today to answer all of  
12 our questions. Thank you.

13                  CHAIRMAN PEARSON: I will pass this round of  
14 questions.

15                  Vice Chairman Aranoff?

16                  (No response.)

17                  CHAIRMAN PEARSON: Commissioner Hillman?

18                  (No response.)

19                  CHAIRMAN PEARSON: Commissioner Koplan?

20                  COMMISSIONER KOPLAN: Not a question, just  
21 an observation. I think that this has set a new  
22 record for endurance as far as hearings are concerned  
23 at least since I've been here.

24                  CHAIRMAN PEARSON: Well, we have been  
25 scrambling around the last few minutes as you may have

1 guessed trying to figure out if the Office of the  
2 Secretary could advise us of what the latest hearing  
3 has been in recent Commission history.

4 MR. BISHOP: Really, really late.

5 CHAIRMAN PEARSON: We'll probably have to  
6 get that in the post-hearing because we don't have a  
7 definitive answer now, but the Commissioners who were  
8 here during the time of the 2001 steel hearings  
9 believe that this hearing was later. I have no reason  
10 to disagree with them.

11 So no further questions from the dias?

12 (No response.)

13 CHAIRMAN PEARSON: Okay. Mr. Corkran, do  
14 staff members have any questions for this panel?

15 MR. CORKRAN: Douglas Corkran, Office of  
16 Investigations. Thank you, Chairman Pearson. The  
17 staff has no further questions.

18 CHAIRMAN PEARSON: Your mic was on there?

19 MR. CORKRAN: I hope so.

20 CHAIRMAN PEARSON: Okay. Well, you had no  
21 questions, right?

22 MR. CORKRAN: Douglas Corkran. No. The  
23 staff has no further questions. Thank you.

24 CHAIRMAN PEARSON: Okay. Thanks. Let's  
25 see. The domestic parties have no time for

1 questioning those who oppose continuation, okay? So  
2 let me review the time as it stands. The domestic  
3 industry has five minutes for closing, the parties now  
4 on the panel in opposition to continuation have nine  
5 minutes for rebuttal and five minutes for closing, so  
6 given that you have time for rebuttal do you wish to  
7 use it or would you prefer to go straight to closing?

8 MR. MCCONNELL: I have two I think  
9 reasonably short points on rebuttal. I look to the  
10 others.

11 MR. CAMERON: We have short rebuttal.

12 CHAIRMAN PEARSON: Okay. Then what we  
13 should do at this point is to excuse the panel, but  
14 before I do that and have all that commotion let me  
15 express my sincere thanks to all of you for the effort  
16 that you've put into this hearing. That's to the  
17 parties, and to the Commission staff and my fellow  
18 Commissioners as well.

19 We approached today I think with a great  
20 deal of patience, goodwill and occasional touch of  
21 humor. I've learned a great deal and am pleased to  
22 have set a record for length and still come out of it  
23 smiling. So with that the panel is excused, and  
24 please prepare for your rebuttal.

25 Maybe you should stay where you are.

1 Pardon? Am I too late? I may have created more  
2 confusion than I should have. Okay. Would those who  
3 will be involved in the rebuttal please come to the  
4 front table and if the rest of you can stay put if you  
5 would?

6 While they're getting ready I could point  
7 out that if you had a good time today and would like  
8 to try it again I invite you back on Thursday for the  
9 related hearing on cut-to-length plate.

10 Are you prepared to proceed, Mr. McConnell?

11 MR. MCCONNELL: Thank you very much, Mr.  
12 Chairman. I shutter to be next to Don, so I'm going  
13 to do my two points and go from there. The two I'd  
14 like to talk about briefly are capacity utilization  
15 and some of the comments made this morning, and also  
16 the issue of China. On capacity utilization I  
17 actually was surprised a bit by some of the frank  
18 admissions by the U.S. industry members that the  
19 capacity numbers are probably overstated and I welcome  
20 those.

21 I also was struck by what appeared to be a  
22 general acknowledgement that 2004 was probably the  
23 tightest market in memory for corrosion resistant  
24 steel. I can certainly add to that that the price  
25 spike in 2004 created an incentive to pump out every

1 ton of corrosion resistant steel that could be sold.  
2 That year they reported capacity utilization of 84.7  
3 percent.

4 That then dropped off in 2005 as did price  
5 and I walked you through how they reduced production  
6 and successfully held a very high price floor in 2005.  
7 Then they ramped back up again in 2006, again, with  
8 very, very high price levels in the spot market and in  
9 the first half of 2006 your staff report has the  
10 capacity utilization based on their numbers at 85  
11 percent.

12 I would like to propose that the Commission  
13 might consider a real short cut to understanding  
14 capacity utilization and consider that given the  
15 admissions regarding the potential for obsolete plants  
16 to be in there and so on that the reported number of  
17 85 percent is somewhere around full capacity for this  
18 industry.

19 That would certainly be consistent with some  
20 of the descriptions of market tightness that you've  
21 heard from our panel this afternoon and this evening.  
22 The second point is China. You recall the exchange  
23 this morning based on Lakshmi Mittal's point that  
24 China was not a significant threat because of its lack  
25 of raw materials and high energy costs.

1           Those things have certainly leveled the  
2 playing field and have eliminated much of what might  
3 otherwise be a Chinese advantage. I was struck by Mr.  
4 DiMicco's comment that he agreed with that provided  
5 that the Chinese obeyed the rules. My response to  
6 that is we welcome his agreement that China is not a  
7 threat if China obeys the rules, and I would point out  
8 that the law does not provide that we impose duties in  
9 advance of some action because we think somebody might  
10 violate the rules in the future.

11           I would urge the industry if they are  
12 concerned about China that they wait and see what  
13 China does and bring a case at that time. I also  
14 would point out finally with respect to China that I  
15 think some of the allegations regarding threats from  
16 China go to the Commission's standard of  
17 foreseeability. At the current time looking now at  
18 the automotive market less than five percent of  
19 Chinese steel production goes into automotive  
20 consumption.

21           If a Chinese steel producer announced today  
22 the decision to build corrosion resistant capacity  
23 they would have to get the plant up and running, they  
24 would have to get it to meet automotive standards and  
25 they would have to get through very demanding



1 qualification requirements the length of which we have  
2 spelled out at some length in our brief, 12 to 18  
3 months is very common, after they had the product.

4 We're talking now maybe three or four years  
5 out. So if the question is that China might start  
6 producing more corrosion resistant in the automotive  
7 sector and push out those more developed steel  
8 qualities that are already in the Chinese market I  
9 would suggest that it would be a significant question  
10 as to whether the Commission could call that  
11 foreseeable within the standard as it has defined it.  
12 Thank you.

13 MR. CAMERON: Mr. Chairman, members of the  
14 Commission, first of all thank you very much for your  
15 patience tonight. I'll try not to indulge it. It was  
16 rather incredible today to hear not only Nucor, but  
17 every one of the other U.S. producers actually say to  
18 this Commission under oath that they premised their  
19 investments in corrosion resistant on these orders and  
20 the continuation of these orders.

21 I mean, this is taking hyperbole to another  
22 level. What do you think the investment analysts  
23 thought of that method of analyzing? Say I've got an  
24 antidumping order that's in place, every five years  
25 it's subject to a vote by a very distinguished and yet

1 unpredictable Commission. Now, I grant you that it's  
2 been in place for 15 years, but we're going to make  
3 our investment based upon the premise that these  
4 orders are going to continue in existence.

5 Now, either they're (a) assuming that these  
6 orders are permanent, which I would suggest to you is  
7 not consistent with the law; or (b) what they're  
8 saying isn't really credible. What is credible is  
9 this industry (a) is investing; and (b) they're either  
10 betting on themselves or they're betting on this  
11 Commission.

12 We believe that the answer to that is self-  
13 evident. They're betting on themselves. Quite  
14 frankly they've been very good. That's not really a  
15 slam at them, just to suggest that they're basing  
16 these decisions on the orders is ridiculous. These  
17 orders by the way are not a recent occurrence.

18 I realize that this sometimes gets lost, but  
19 I would like to re-emphasize that these orders have  
20 been in effect for 15 years and according to the  
21 domestic industry that's not quite long enough. They  
22 want it to last for 20 years. Now, I don't want to  
23 test the law because I realize I can't sustain this  
24 argument, but you're starting to get close to  
25 permanent relief.

1 I grant you 20 years is not defined as  
2 permanent in the law so you've got me there, but I  
3 think it's starting to get pretty close. It was very  
4 interesting to hear the discussion from the industry  
5 this morning because when they were discussing their  
6 condition it was as if we were back in 1993. Nothing  
7 has changed. These arguments have not changed.

8 It's the same arguments in 1993 and like Bob  
9 I was here, too. Same arguments in 2000 and the same  
10 arguments have been repeated. The world hasn't  
11 changed between 1993 and/or 2000 and 2006? I beg to  
12 differ. In 1993 China was not a global factor in  
13 steel demand. The U.S. industry frankly was  
14 uncompetitive. Look at it today.

15 With the maturation of the steel markets in  
16 places like China and India you have growing  
17 consumption of CORE globally. The U.S. industry has  
18 shed its legacy costs and the significance of this  
19 cannot be overstated. They are now globally  
20 competitive. Again, I mentioned this in the testimony  
21 earlier in response to questions, but it is important  
22 to look at it.

23 Look at the experience under the 30 percent  
24 safeguard. It's very interesting. There was a 30  
25 percent tariff combined with antidumping and CVD

1 against all of these producers, right? Yet the  
2 industry was not profitable and prices didn't  
3 increase. Was this because of imports? No. In fact  
4 imports weren't the problem then and they don't drive  
5 the costs or the prices in this industry.

6 During this same period the industry  
7 restructured and they shed their legacy costs. In  
8 2004 a 30 percent tariff was eliminated, and what  
9 happened? Did prices collapse? Did profits collapse?  
10 No. Raw material prices went up, prices went up,  
11 profits went up. Why? Because this industry is  
12 globally competitive.

13 In answer to your question, Commissioner  
14 Okun, yes, they are now better able to withstand  
15 global competition. That is exactly the point that  
16 you have heard as a constant theme all day today. I  
17 thank you very much for your patience today. I know  
18 it's been a long day. We do sincerely appreciate it.  
19 Thank you.

20 CHAIRMAN PEARSON: Thank you. Let's see.  
21 We must be ready now to move to closing.

22 Mr. Hecht and Mr. Price? Mr. Hecht is doing  
23 it? Okay. Great. Thank you.

24 MR. HECHT: Good evening, and thank you for  
25 your patience through the day. I will try to hit as

1 many issues as I can here in the time we've got left.  
2 Shortages. Talked about a little bit this morning.  
3 We hope you will really take a close look at the  
4 record and what it shows in this regard. As we talked  
5 about before 2004 was a very unique circumstance in  
6 the world as you well know from prior cases.

7 Look closely at what they're saying in terms  
8 of 2006. I think the staff report correctly says you  
9 have fewer instances of that and we think if you look  
10 closely at them you may see that they're made up a lot  
11 more of sort of these goofball claims about the type  
12 of contract they describe on page 31 of their brief.

13 Now, Mr. McConnell referenced that as a run  
14 of the mill sort of requirements type contract that he  
15 saw in law school. We will address that in our post-  
16 hearing brief, but the notion that type of contract  
17 suggests a shortage is just absolutely ridiculous.

18 If I could just give you a slight preview,  
19 two law professors from the University of Michigan  
20 which is a pretty good law school wrote a paper this  
21 year on boilerplate and economic power in auto  
22 manufacturing contracts. Let me just read a section  
23 of that to you. The termination term may also create  
24 a problem under the statute of frauds.

25 Courts that have adjudicated similar

1 provisions in lower tier cases have held contracts to  
2 be enforceable. They cite a couple of cases one of  
3 which holding that a price quote in which a seller  
4 promises to supply buyers steel requirements for the  
5 next three years does not satisfy the quantity  
6 provision of the statute of frauds.

7           They cite the SDI case for similar reasons.  
8 Mr. Lighthizer was not off on a lark here. This is a  
9 pretty clear well-established thing. This is not  
10 evidence of a shortage of people are not trying to  
11 abide by that type of contract. EGL versus hot-  
12 dipped. This notion that somehow we have obsolete  
13 capacity, we will give you the data on that.

14           You're going to see up and downs obviously  
15 in terms of what demand is out there, but we're a  
16 little confused because I understand that there was a  
17 press call yesterday that the auto guys did in which  
18 the gentleman from GM was complaining that the  
19 industry had market power because it shut down an EGL  
20 line, so we're confused about whether we're bad  
21 because we're shutting down EGL lines or whether we're  
22 misrepresenting data because we have capacity on EGL  
23 lines.

24           It seems inconsistent to me and hopefully  
25 we'll get some clarification on that. Hipocracy.

1 I've got to say something about this. The auto panel  
2 said, "that they think the steel industry is ready for  
3 competition", by which of course they meant unfair  
4 competition.

5 That's a pretty insulting statement frankly  
6 when you see the steel workers back here and what  
7 they've gone through and particularly ironic coming  
8 from an industry that benefits from that chicken tax  
9 that Mr. Gerard talked about which I know some of you  
10 worked on the Hill and may know about this. That's  
11 the 25 percent tariff we have on light trucks that  
12 we've had for 40 years and that they're still fighting  
13 for today.

14 It has nothing to do with unfair trade, it  
15 had to do with a chicken dispute with the EU. It  
16 means you'll pay \$6,000 to \$8,000 in duties if you  
17 want to bring a light truck into this country. They  
18 don't come before agencies like this to show unfair  
19 trade to justify that, they do it behind the scenes  
20 and then come in here and complain because the steel  
21 industry has gotten itself in a position to earn \$19  
22 on the corrosion resistant steel in a car.

23 In terms of controlling production this  
24 notion that there's something nefarious about not  
25 producing when you don't have demand, I think Mr.

1 Schorsch made a good point. Isn't that what the auto  
2 companies are doing today? Is that evidence of market  
3 power that they're not spewing out cars that the  
4 market doesn't want? POSCO.

5 We cite in our brief an article where POSCO  
6 announced this new 400,000 ton line which they said in  
7 part was looking for the high end automotive uses in  
8 the U.S. I just think it's not plausible to suggest  
9 that they're interested in just participating in  
10 calibration of steel mills over here.

11 It's our understanding that Hyundai plant  
12 was calibrated using domestic steel. We'll look into  
13 that, but sort of interesting. The POSCO study on  
14 China. Please take a look at that. This notion that  
15 we're talking in the distant future of problems with  
16 China, nobody believes it. The stuff is coming online  
17 right now, we showed you the data of what's happening  
18 right now and POSCO's own internal document shows that  
19 these guys are scared to death about it.

20 It undermines the entire case theory for  
21 Korea, Japan and the rest of these guys. Contracts.  
22 Who wanted short-term contracts? I'm sorry to rush  
23 through this, but I've got a lot. Daimler and GM have  
24 recently been quoted in the press as being the ones  
25 who wanted shorter term contracts. We can cite that.



1       Whatever the case the contracts are short-term, and so  
2       I think it's clear they're not going to provide any  
3       insulation or protection if you allow unfair trade  
4       back into this market.

5               We'll walk through some of the other  
6       provisions that show that as well. Market  
7       concentration. The HHI index that Commissioner Okun  
8       asked about. The section of their brief where they  
9       describe that in the auto makers' brief is ridiculous.  
10       The source that they quote gives you an HHI  
11       calculation for the domestic corrosion resistant  
12       industry.

13               It shows the lowest concentration of any of  
14       the flat-rolled steel industry and is completely  
15       inconsistent with their claim. I won't try anymore.  
16       Thank you for your patience.

17               CHAIRMAN PEARSON: Thank you, Mr. Hecht.

18               Mr. McConnell?

19               MR. MCCONNELL: I'd like to start by  
20       thanking this panel for the distinct privilege of  
21       letting me be the last speaker at this hearing, and I  
22       also want to thank each of you for all the time that  
23       you've spent. I think I can say without fear of any  
24       contradiction this has been a very long day and we're  
25       grateful for the attention that you've given to our

1 case.

2 CHAIRMAN PEARSON: I'll stipulate to that.

3 MR. MCCONNELL: I see that we've just  
4 returned to some of the tone of the morning, so  
5 unfortunately I'm going to have to take my game up a  
6 notch, too. I was going to have a little bit  
7 different close. This case really matters to the auto  
8 producers and the auto workers.

9 You didn't see much of us in 1993 or 2000  
10 when these were up before and we're not asking you to  
11 weight the affects on us and our employees as part of  
12 your formal legal standard, although we do think that  
13 would be a good idea, but that affect is relevant.  
14 Unfair trade orders are not permanent. The law  
15 requires that they be sunset when they are no longer  
16 needed and that's because they restrict competition  
17 and because they can hurt industries like ours.

18 The auto industry buys somewhere around \$6  
19 billion worth of steel a year. Toss a 15 percent  
20 price increase on that if we've got market power and  
21 lack of competition. I'm just making that up. That  
22 gets you to about \$1 billion. Ford and GM right now  
23 are going through some very painful reductions in  
24 force. Every auto worker that they cut costs about  
25 \$100,000 in salary and current benefits.

1           \$1 billion that they've got to pay more for  
2 steel is 10,000 auto workers' jobs. I think we've got  
3 to keep that in mind when we start talking about all  
4 the problems of employment. What does that mean for  
5 you in reviewing this case? It means that we are  
6 depending on each of you to really grapple with the  
7 new realities in this market.

8           The steel industry is urging you just to  
9 ignore things. Just pretend it's 1993 or 2000 all  
10 over again. We're urging you to ask some tough  
11 questions. Ask yourself if the steel industry has  
12 really given you the justification to extend 13 years  
13 of protection to 18 years of protection.

14           Just to give you one example you heard a lot  
15 today about the profit amount that they've allocated  
16 to their corrosion resistant operations in their  
17 reports to you. They want you to conclude that it's  
18 low and it's a sign of vulnerability. At times it  
19 seemed like there wasn't much else to their case to be  
20 honest with you.

21           We urge you not to settle for that, but to  
22 go deeper. Given all the accounting allocations that  
23 go into a figure like that, and every one of those  
24 allocations were made by the steel industry itself  
25 before they gave you the number, ask yourself if it's

1 really a good indicator. Does it really tell you  
2 what's happening in the marketplace? Does it really  
3 tell you much about the future?

4 Ask yourself would the board of directors of  
5 Nucor or Mittal approve multi-million dollar  
6 investments in additional capacity if they really  
7 didn't expect to earn back their cost of capital? Can  
8 Mittal really be having trouble raising capital when  
9 the market capitalization of its current assets went  
10 from below \$700 million at the beginning of the POR to  
11 nearly \$22 billion now?

12 If the steel producers were really worried  
13 about excess demand or excess capacity would they be  
14 putting limits on the volumes that they are willing to  
15 sell to us? Would they be turning away orders from  
16 some of the largest producers on the continent? Are  
17 there conditions in which the steel industry would  
18 ever say that they wouldn't be injured?

19 We've done our best to get before you facts  
20 about what's really happening in the marketplace.  
21 Facts about market power, volume limitations, cost  
22 reductions, pass-throughs of raw material costs and  
23 about global demand. Those are the facts that make  
24 this case different. Our hope is that you're going to  
25 really grapple with those facts and look at all that's

1 changed.

2 We appreciate the effort you've put into  
3 this. I can tell by the questions that you asked them  
4 and that you asked us that you are digging in. All we  
5 ask is that you come fully to terms with the  
6 transformation of this industry since you last looked  
7 at it. We're confident that if you do so you'll find  
8 and agree with us that the revocation of the orders  
9 will not likely lead to recurrence of injury to these  
10 transformed companies. Thank you.

11 CHAIRMAN PEARSON: Thank you, Mr. McConnell.  
12 Post-hearing briefs, statements to responses to  
13 questions and requests of the Commission and  
14 corrections to the transcript must be filed by  
15 October 30, 2006. Closing of the record and final  
16 release of data to parties December 5. Final comments  
17 December 8.

18 Before you go I would just encourage you to  
19 drive safely. Make sure that you get your corrosion  
20 resistant steel home safely so that it's still smooth  
21 and shiny. Let the record show that this hearing  
22 stands adjourned at 10:58 p.m.

23 (Whereupon, at 10:58 p.m., the hearing in  
24 the above-entitled matter was concluded.)

25 //

**CERTIFICATION OF TRANSCRIPTION**

**TITLE:** Certain Stainless Steel Products from Australia, Belgium, Brazil, Canada, Finland, France, Germany, Japan, Korea, Mexico, Poland, Romania, Spain, Sweden, Taiwan and the United Kingdom (Corrosion-Resistant Steel)

**INVESTIGATION NO.:** AA1921-197; 701-TA-319, 320, 325-327, 348 and 350; and 731-TA-573, 574, 576, 578, 582-587, 612 and 614-618 (Second Review)

**HEARING DATE:** October 17, 2006

**LOCATION:** Washington, D.C.

**NATURE OF HEARING:** Second Review

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: 10/17/06

SIGNED: LaShonne Robinson  
Signature of the Contractor or the Authorized Contractor's Representative  
1220 L Street, N.W. - Suite 600  
Washington, D.C. 20005

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceeding(s) of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker-identification, and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceeding(s).

SIGNED: Carlos Gamez  
Signature of Proofreader

I hereby certify that I reported the above-referenced proceeding(s) of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceeding(s).

SIGNED: Christina Chesley  
Signature of Court Reporter