

# UNITED STATES INTERNATIONAL TRADE COMMISSION

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In the Matter of: ) Investigation Nos.:  
VERTICAL SHAFT ENGINES FROM CHINA ) 701-TA-637 AND 731-TA-1471  
 ) (PRELIMINARY)

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1 THE UNITED STATES INTERNATIONAL TRADE COMMISSION

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3 VERTICAL SHAFT ENGINES ) 701-TA-637 and

4 FROM CHINA ) 731-TA-1471

5 ) (Preliminary)

6

7

8 Wednesday, February 5, 2020

9 Main Hearing Room (Room 101)

10 U.S. International

11 Trade Commission

12 500 E Street, S.W.

13 Washington, D.C.

14

15 The meeting commenced, pursuant to notice, at  
16 9:30 a.m., before the Investigative Staff of the United  
17 States International Trade Commission, Nannette Christ  
18 presiding.

19

20 APPEARANCES:

21 On behalf of the International Trade Commission:

22 Staff:

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24 OFFICER

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3 ELIZABETH HAINES, SUPERVISORY INVESTIGATOR

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1 Opening Remarks:

2 In Support of Imposition (Robert E. DeFrancesco, III, Wiley  
3 Rein LLP)

4 In Opposition to Imposition (Alexander Schaefer, Crowell &  
5 Moring LLP)

6

7 In Support of the Imposition of Antidumping and  
8 Countervailing Duty Orders:

9 King & Spalding LLP

10 Wiley Rein LLP

11 Washington, DC

12 on behalf of

13 Coalition of American Vertical Engine Producers

14 David Rodgers, Senior Vice President & President,

15 Engines and Power Group, Briggs & Stratton Corporation

16 Jeffrey Coad, Vice President, Product Management and

17 Marketing, Briggs & Stratton Corporation

18 Joshua Brown, Director of Sales, Briggs & Stratton

19 Corporation

20 William Harrison, Director, Division Controller, Briggs

21 & Stratton Corporation

22 John Booher, Senior Counsel, Regulatory, Compliance &

23 Governmental Affairs, Briggs & Stratton Corporation

24 Brian Melka, President of Engines, Kohler Co.

25

1 Eric Hudak, Director of Product Marketing for Gasoline  
2 Engines, Kohler Co.

3 Dave Mauer, Vice President, Operations of Gasoline  
4 Engines, Kohler Co.

5 Amy Sherman, International Trade Analyst, Wiley Trade  
6 Analytics Group

7 Stephen J. Orava, Stephen P. Vaughn, Clinton R. Long,  
8 Robert E. DeFrancesco, III, Elizabeth V. Baltzan - Of  
9 Counsel

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1 In Opposition to the Imposition of Antidumping and  
2 Countervailing Duty Orders:

3 Crowell & Moring LLP

4 Washington, DC

5 on behalf of

6 MTD Products Inc. ("MTD")

7 Steve Trumpler, Senior Vice President and General

8 Manager, Wheeled Products Division, MTD

9 Erik Krueger, Vice President, R & D and Engine

10 Development, MTD

11 Ed Griffin, Supply Chain Director, MTD

12 Alexander Schaefer, Spencer Toubia - Of Counsel

13

14 Hogan Lovells US LLP

15 Washington, DC

16 on behalf of

17 The Toro Company

18 Bill Buenz, Commodity Manager, Engines, The Toro

19 Company

20 Ross Hawley, Director of Marketing, The Toro Company

21 Mitchell Ginsburg, Associate Principal, Charles River

22 Associates

23 Jonathan T. Stoel, Nicholas R. Sparks - Of Counsel

24

25

-- continued --

1 In Opposition to the Imposition of Antidumping and  
2 Countervailing Duty Orders (continued):

3

4 Grunfeld, Desiderio, Lebowitz, Silverman & Klestadt LLP  
5 Washington, DC

6 on behalf of

7 Loncin Motor Co., Ltd.

8 Francis J. Sailer, Michael S. Holton - Of Counsel

9

10 REBUTTAL/CLOSING REMARKS:

11 In Support of Imposition (Stephen P. Vaughn, King &  
12 Spalding LLP)

13 In Opposition to Imposition (Jonathan T. Stoel, Hogan  
14 Lovells US LLP, Alexander Schaefer, Crowell & Moring LLP)

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1 PROCEEDINGS 9:31 a.m.

2 MR. BISHOP: Will the room please come to order?

3 MS. CHRIST: Good morning and welcome to the  
4 United States International Trade Commission's Conference in  
5 Connection with the Preliminary Phase of Antidumping and  
6 Countervailing Duty Investigation Nos. 701-TA-637 and  
7 731-TA-1471 concerning vertical shaft engines from China.

8 My name is Nannette Christ. I am the Director of  
9 Investigations and I will preside at this conference. Among  
10 those present from the Commission Staff are from my far  
11 right Elizabeth Haines the Supervisor Investigator, Abu Kanu  
12 the Investigator, Karen Driscoll the Attorney Advisor, Cindy  
13 Cohen the Economist and Jeff Horowitz the Industry Analyst.

14 I understand that the parties are aware of the  
15 time allocations. Any questions regarding the time  
16 allocations should be addressed with the Secretary. I would  
17 remind speakers not to refer in your remarks to business  
18 proprietary information and to speak directly into the  
19 microphones.

20 We also ask that you state your name and  
21 affiliation for the record before beginning your  
22 presentation or answering questions for the benefit of the  
23 court reporter. All witnesses must be sworn in before  
24 presenting testimony. Are there any questions? Mr.  
25 Secretary, are there any preliminary matters?

1           MR. BISHOP: Yes, Madam Chairman. With your  
2 permission, we will add Mitchell Ginsberg Associate  
3 Principal with Charles River Associates to Page 3 of the  
4 Witness List. I would note that all witnesses have been  
5 sworn in. There are no other preliminary matters.

6           MS. CHRIST: Thank you very much. Very well, let  
7 us begin with opening remarks.

8           MR. BISHOP: Opening remarks on behalf of those  
9 in support of imposition will be given by Robert DeFrancesco  
10 of Wiley Rein. Mr. DeFrancesco, you have five minutes.

11                   STATEMENT OF ROBERT E. DEFRANCESCO III

12           MR. DEFRANCESCO: Good morning. I'm Robert  
13 DeFrancesco, Counsel to Co-Petitioner Kohler Company and the  
14 Coalition of the American Vertical Engine Producers. We're  
15 here today because the Domestic Vertical Engine Industry is  
16 suffering material injury at the hands of the Subject  
17 Imports from China and is threatened with material injury by  
18 the continued surge of these imports.

19                   My client, Kohler has suffered enormously along  
20 with the rest of the Domestic Industry. The testimony you  
21 will hear today will illustrate for the Commission the  
22 debilitating affects the Subject Imports have had on the  
23 domestic vertical engine industry.

24                   As you will hear today, the basics of this case  
25 are straightforward. The Subject Imports used dumped and

1 subsidized prices to gain significant market share in the  
2 United States at the direct expense of the Domestic  
3 Industry. Over the Period, the Domestic Industry's U.S.  
4 Shipments, market share and operating performance all  
5 declined significantly. By any measure, the Domestic  
6 Industry is materially injured and threatened with further  
7 injury by reason of the Subject Imports.

8 I would like to review a few basic points.  
9 First, both the U.S. and Chinese engine manufacturers supply  
10 all the major OEMS. Second, these engines while having  
11 slightly different designs are entirely interchangeable with  
12 each OEM's particular lawnmower models.

13 Finally, with only a limited number of EOMs and  
14 engine suppliers competition to win volume commitments is  
15 intense. As a result, the U.S. and Chinese engines compete  
16 almost exclusively on the basis of price and the dumped and  
17 subsidized imports have caused the U.S. Industry to lose a  
18 significant number of sales.

19 The Petition details hundreds of lost sales  
20 allegations representing a substantial portion of the  
21 Domestic Industry's total revenue. In the face of this  
22 unfair pricing, U.S. Producers had a choice to make; slash  
23 prices to maintain sales volumes or sacrifice sales to  
24 attempt to maintain profitability.

25 As you can see from the data in the Petition,

1 ultimately the U.S. Industry saw its prices and sales  
2 volumes decline from 2016 to 2018 at the expense of nearly 8  
3 points in market share. This is especially significant  
4 given that over the period riding lawnmower demand remained  
5 relatively healthy and continued moderate growth in  
6 residential construction and housing starts.

7           Thus, despite moderate growth and demand, the  
8 U.S. Industry saw its prices, sales volume and market share  
9 all decline as Subject Imports surged into the market by  
10 nearly 80 percent. Not surprisingly the Domestic Industry's  
11 total profits, total net income, operating margin all  
12 declined significantly at a time when demand was growing.

13           The U.S. Industry should have performed  
14 significantly better in this environment. Instead, the  
15 Subject Imports and subsidized imports captured all of the  
16 increase in demand and more at the expense of the Domestic  
17 Industry. By 2019, notwithstanding the imposition of  
18 Section 301 Tariffs on Engine Imports from China, this trend  
19 continued.

20           As explained in the Petition, any relief in the  
21 301 Tariffs was limited and short-lived. The following  
22 exemption was granted to many of the Subject Imports. More  
23 importantly, price negotiations for model year deliveries  
24 began well before the tariffs were in place at a peak of the  
25 Subject Imports surge.

1           As a result, those adverse price effects  
2 continued to impact the Domestic Industry's performance into  
3 2019. In the first three-quarters of 2019, the Domestic  
4 Industry's pricing continued to decline. This resulted in  
5 substantial declines in profit, net income and operating  
6 margins. While Subject Imports continued to maintain a  
7 significant presence in the market.

8           Shortly after exemptions to the Section 301  
9 Tariffs were granted, the import surge resumed. From August  
10 2019 to November 2019, Chinese Imports increased by 80  
11 percent over the same Period a year earlier and by over 320  
12 percent compared to the same period in either 2017 or 2016.  
13 These rates of increase are alarming and show without relief  
14 the Domestic Industry is threatened with further material  
15 injury.

16           The bottom line is that the continued viability  
17 of the U.S. Vertical Engine Industry is at stake. The  
18 witnesses you will hear from today describe the adverse  
19 effects the Subject Imports have had on their business and  
20 the industry. each of these witnesses will tell you that on  
21 a level playing field they can compete with any supplier.

22           As is clear from the petition however, given the  
23 massive amount of dumped and subsidized imports the playing  
24 field is not level. The Chinese pricing is so low U.S.  
25 Producers cannot compete at those prices. Without relief,

1 the U.S. Industry will continue to see continued declines in  
2 employment, sales, prices and profitability and will have to  
3 face the hard decision to continue production in the United  
4 States at all.

5 As the largest market in the world, the U.S.  
6 Industry has been supplying riding lawnmower engines for  
7 decades and with a level playing field they can continue  
8 producing engines that drive America's riding lawnmowers for  
9 decades to come. Thank you.

10 MR. BISHOP: Thank you, Mr. DeFrancesco. Opening  
11 remarks on behalf of those in Opposition to Imposition will  
12 be given by Alexander Schaefer of Crowell and Moring. Mr.  
13 Schaefer, you have five minutes.

14 STATEMENT OF ALEXANDER SCHAEFER

15 MR. SCHAEFER: Good morning. My name is Alex  
16 Schaefer from Crowell and Moring. I'm here on behalf of MTD  
17 Products, Inc.

18 I'm not going to take much time here but I have  
19 to say that I'm struck by how much Petitioners' opening  
20 statement sounds like the typical opening statements that  
21 the Commission hears in cases involving China. I'm  
22 reasonably confident that before very long we will be  
23 hearing more about the surge in imports and the precipitous  
24 decline in prices and we're going to hear about how the  
25 Petitioners have the most skilled and dedicated workforce

1 and they can go toe-to-toe with a anybody, any competitor  
2 provided there's a level playing field -- so they're hitting  
3 all the usual notes to make it sound as though this is a  
4 typical China AD/CVD case.

5 But it's not. Here's the thing. The surge in  
6 imports wasn't much of a surge and the decline in import  
7 AUVs wasn't much of a decline. As a matter of fact, it  
8 doesn't exist. The import AUVs climb steadily through the  
9 POI. That's kind of weird, right. What are we to make of  
10 that?

11 Well to help you answer that, let me give you a  
12 sense of what this market looks like from the point of view  
13 of the people buying these engines. You have smaller  
14 manufacturers like MTD products and Toro. From where they  
15 sit, they have three options in the U.S. Engine Market.

16 The first is Briggs and Stratton. The most  
17 important thing you need to know about Briggs and Stratton  
18 is that they're a competitor of MTD's and Toro's. They  
19 manufacture riding mowers under the Snapper Brand, among  
20 others. I cannot think of any rational manufacturer that  
21 would want to entrust the sourcing of the single most  
22 important and expensive component for its product to a  
23 competitor.

24 And if that weren't problematic enough, Briggs  
25 has steadfastly refused to provide the features and

1 innovations that MTD's customers are demanding. MTD's  
2 customers want fuel injected mowers with integrated  
3 electronic governors sometimes called EGOV in the  
4 residential category. Well, Briggs won't make them in that  
5 category. So the only way MTD can get its customers what  
6 they want is to source those engines from somebody else.

7           By the way, on the odd occasion when Briggs has  
8 developed some new feature it has an alarming tendency not  
9 to make it generally available. It just releases it to  
10 certain customers. So it plays its customers against one  
11 another and chooses winners and losers and then they have  
12 the gall to suggest they are losing sales because of price  
13 rather than because of their own business practices.

14           Let's pivot to Kohler for a moment. Here are two  
15 key facts about that trusted partner. First, you may have  
16 seen last Friday that Kohler announced a consent decree with  
17 the Environmental Protection Agency in the State of  
18 California. It's a lengthy document but the gist is that a  
19 large number of Kohler's engines didn't meet California's or  
20 the EPA's emission requirements and that Kohler installed a  
21 defeat device that reduced the number of nitrogen oxides the  
22 engines produced when they were being tested as opposed to  
23 when they were being run in the field.

24           If that sounds familiar, that's because it's  
25 exactly, exactly what Volkswagen did in that scandal just a



1 few years ago. Under the terms of that decree, Kohler is  
2 paying upwards of 20 million dollars to EPA in the State of  
3 California. It's not great. And even putting that aside,  
4 the fact is that MTD has had to contend with continual and  
5 serious quality problems with Kohler's engines.

6 We're going to provide more detail on that in our  
7 post conference submission but here's a spoiler alert, the  
8 problems are appalling. Kohler too has the nerve to argue  
9 that their market share losses and financial distress were  
10 driven by imports. It's an astounding claim.

11 Then, there's Kawasaki. Kawasaki is rather  
12 conspicuously not a part of the Petitioner group. Do we  
13 know why? Because as far as we can tell they are selling  
14 their U.S. built engines as fast as they can crank them out.  
15 In a little while Mr. Trumpler from MTD is going to talk  
16 about how Kawasaki temporarily ceded a significant chunk of  
17 business to Kohler and to Briggs and Stratton only to then  
18 want it back and then some. Kawasaki has taken more business  
19 than the Chinese Imports have, notwithstanding that it sells  
20 predominantly premium products at a high price point.  
21 They're a walking refutation of the notion that imports have  
22 harmed the Domestic Industry.

23 So there you have it. if you're MTD or Toro, you  
24 put aside Kawasaki which appears to be doing quite well,  
25 then your domestic engine options are one, Briggs and

1 Stratton -- the guys who decided to manufacture competing  
2 mowers and won't provide the features you want and play  
3 games with the features that they do provide or two --  
4 Kohler the emissions cheaters with the continued quality  
5 problems.

6           Now I ask you, would any rational company cross  
7 its fingers and trust the whole of its key input sourcing to  
8 partners like that? Of course not. So in a little while  
9 when the representatives from Briggs and Kohler are talking  
10 about the state of the reportedly beleaguered U.S. Industry  
11 and telling you about the existential crisis that they are  
12 facing and asking for you to level the playing field, please  
13 understand that they didn't get where they are because of  
14 Chinese Imports. Those imports are flagging and their  
15 values have gone up.

16           No, those producers got where they are by  
17 poisoning their customer relationships with one bad business  
18 decision after another. We have an eminently well-qualified  
19 panel of experts who are going to give you some additional  
20 color on those issues and as I noted we intend to provide  
21 further details in our post-conference submission. That's  
22 all from me to start, thank you very much.

23           MR. BISHOP: Thank you, Mr. Schaefer.

24           Would the panel in support of the imposition of  
25 the Antidumping and Countervailing Duty Orders please come

1 forward and be seated.

2 Madam Chairman, this panel has 60 minutes for the  
3 direct testimony.

4 (Pause.)

5 I would remind everyone to please state your name  
6 when you speak for the benefit of the Court Reporter. Thank  
7 you.

8 (Pause.)

9 MS. CHRIST: Welcome to all panel members, and  
10 thank you. Please begin when ready.

11 MR. DeFRANCESCO: Thank you, and good morning,  
12 again. Before jumping into direct witness testimony, we are  
13 going to present a brief presentation of some key elements  
14 of the case illustrating the nature and severity of the  
15 injury the domestic industry's experiencing due to the  
16 subject imports.

17 Following the presentation, we will then hear  
18 from our witnesses. First we'll hear from Dave Rodgers,  
19 Senior Vice President, Engines and Power Group, at Briggs &  
20 Stratton. Then we'll hear from Brian Melka, President of  
21 Engines at Kohler Company. Next we'll hear from Joshua  
22 Brown, Director of Sales at Briggs & Stratton. And finally,  
23 Eric Houdak, Director of Product Marketing for Gasoline  
24 Engines at Kohler Company.

25 So we're going to cover a few issues here,

1 obviously, to start. The Petitioners represent a  
2 substantial majority of the domestic industry. We believe  
3 there's a single domestic like-product co-extensive with the  
4 scope. The imports have surged over the POI.

5 The U.S. industry's market share, production,  
6 shipments, and profits are deteriorating as a result. The  
7 Antidumping Petition alleges margins of over 320 percent,  
8 and the Countervailing Duty Petition identifies more than 20  
9 subsidy programs that have benefitted the Chinese industry,  
10 and these subsidies are significant.

11 With respect to domestic like-product, there is a  
12 single domestic like-product that is co-extensive with the  
13 scope. In this case, vertical shaft engines with a  
14 displacement of 225 cc's and up to 999 cc's.

15 All engines are subject -- all these engines are  
16 subject to the same common physical characteristics, the  
17 same channels of distribution, the same assembly process,  
18 facilities, equipment, and employees. And they have the  
19 same pricing and pricing practices.

20 With respect to the semi-finished analysis,  
21 obviously the scope also covers subassemblies of these  
22 engines. We believe those subassemblies should also be  
23 included as part of the domestic like-product. These  
24 unfinished subassemblies are unfinished engines. Vertical  
25 shaft engines are part of the same domestic like-product.

1 The subassemblies described in the scope are dedicated to  
2 becoming vertical shaft engines. They are not sold for any  
3 other purpose other than to become engines, and those that  
4 are sold are sold as replacement parts for vertical shaft  
5 engines. And the subassemblies themselves comprise a  
6 significant portion of the overall value of the finished  
7 engine.

8           With respect to conditions of competition, as  
9 we've already stated. With respect to demand, demand for  
10 lawnmower engines is seasonal. OEMs purchase engines in the  
11 early winter, as retail buyers buy the mowers in the late  
12 winter and into the spring.

13           Over this period, demand has grown moderately  
14 since 2016, and demand is primarily driven by landscape  
15 services for residential mowing.

16           In this slide, you can see that demand is driven  
17 for residential housing. This is the housing starts slide,  
18 and you can see over the period housing starts had increased  
19 moderately by about 3-1/2 percent from 2016 to 2018.

20           In this next slide, what we're doing here is  
21 we're modeling actual riding lawnmower shipments and the  
22 change in the riding lawnmower shipments year-over-year  
23 relative to the change in housing starts. And as you can  
24 see, these track fairly closely with one another. And you  
25 can see the moderate change in demand.

1           With respect to conditions of competition, again  
2 obviously most of these sales, if not all of these sales,  
3 are to OEMs. Both the U.S. and Chinese engine  
4 manufacturers, as we stated, supply all of the major OEMs.  
5 The domestic and Chinese producers compete on the same --  
6 for the same OEM customers on the basis of price, and the  
7 price negotiations with OEMs are intense and establish  
8 prices, but maybe not establish volumes.

9           This slide shows the significant surge in subject  
10 imports which is reflected in the import statistics in the  
11 Census data. Obviously it's nearly an 80 percent increase,  
12 and this is significant.

13           Following the exclusion of the 301 tariffs, the  
14 import surge resumed. As we just mentioned, from August to  
15 November 2019, following the exclusion, imports began to  
16 surge again. This is an 80 percent increase over the August  
17 to November time period the year earlier, and it's a 320  
18 percent increase over the August to November 2017 time  
19 period and 2016 time period.

20           With respect to underselling and lost sales, the  
21 data that's in front of you we believe it shows that the  
22 Chinese imports consistently undersell the domestic  
23 like-product, but a few points to be made here.

24           One, we don't believe replacement parts should be  
25 part of the underselling data. These are products that are

1 sold to -- for different purposes, in different channels of  
2 distribution, and therefore it's not appropriate to include  
3 them in the like -- or in the underselling data.

4 I would also like to point out, it's appropriate  
5 here we believe to consider the possibility of apply adverse  
6 facts available. Now we don't -- we feel the data itself  
7 supports an affirmative finding regardless, but you are  
8 missing a significant amount of import data in the importer  
9 queues. And you're also, frankly, missing a significant  
10 amount of foreign producer queues as well.

11 You've got two large Chinese producers, one not  
12 supplying an importer queue, and one not supplying a foreign  
13 producer queue. And that's obviously hindering your ability  
14 to investigate this product.

15 Regardless, the official import statistics  
16 indicate that AUVs of the subject imports were well below  
17 the AUVs of domestic like-product over the period, and the  
18 domestic producers detailed numerous instances of lost sale  
19 and lost revenue since 2016 totaling hundreds of millions of  
20 dollars in lost revenue.

21 With respect to price depression and suppression,  
22 the large presence of low-priced subject imports have forced  
23 U.S. prices down. There's evidence of a cost/price squeeze  
24 where low-priced imports have prevented some U.S. producers  
25 from pricing its product in an appropriate level. And when

1 they did attempt to increase prices, they often just simply  
2 lost the sale.

3 All of these factors have resulted in significant  
4 effects on the domestic industry, and the adverse effects  
5 you see here. The domestic industry's performance shows  
6 across all major indicators declines in production, capacity  
7 utilization, shipment volumes, shipment values, gross  
8 profit, operating income, and net income. And this occurred  
9 during a period where demand was healthy.

10 With that, I'm going to turn it over to my  
11 colleague to talk about threat.

12 STATEMENT OF STEPHEN J. ORAVA

13 MR. ORAVA: Thanks. Good morning. My name is  
14 Steve Orava. I am counsel to Briggs & Stratton, and I'm  
15 going to discuss, as Robert indicated, the evidence of  
16 threat in these investigations.

17 As you just heard, we think there is overwhelming  
18 evidence that subject imports have caused material injury to  
19 the domestic industry. Thus, we do not believe that the  
20 Commission needs to reach the threat issue. But if it does  
21 reach that issue, we think there can be no doubt that  
22 subject imports threaten further material injury to the U.S.  
23 producers.

24 So starting with Slide 15, I wanted to talk a bit  
25 about the legal standard for a threat determination. There



1 are two critical elements. First, are further dumped and  
2 subsidized imports imminent? In this case, the record  
3 demonstrates that in the absence of trade relief, subject  
4 imports are likely to surge.

5 Second, will material injury by reason of imports  
6 occur in the absence of relief? And here the evidence shows  
7 that domestic producers are in a highly vulnerable condition  
8 and are certainly in no state to face an increase in dumped  
9 and subsidized imports from China.

10 Moving to Slide 16, we should also recall that in  
11 a preliminary investigation like this case the Commission  
12 has merely asked whether we have shown, quote, "reasonable  
13 indication of the threat of material injury."

14 Longstanding precedent provides that the  
15 Commission will reach affirmative determinations on this  
16 point unless two conditions are met.

17 First, the record as a whole must contain clear  
18 and convincing evidence that there is no threat of material  
19 injury.

20 And second, no likelihood exists that contrary  
21 evidence will arise in a final investigation.

22 In this case, the evidence does not come close to  
23 satisfying either of these conditions. In fact, there could  
24 be little doubt that in the absence of trade relief the  
25 likely volume, price effect, and impact of subject imports

1 will be significant.

2           Moving to Slide 17, let's start with the likely  
3 volume. The record contains compelling evidence that if  
4 these cases do not move forward, we are likely to see a  
5 dramatic increase in imports from China.

6           As you've already heard, we saw such an increase  
7 from 2016 to 2018 before tariffs were imposed. But the  
8 Administration has since granted an exclusion from those  
9 tariffs. And when it asked for the exclusion, MTD  
10 specifically told the Administration that it intended to  
11 continue bringing in dumped and subsidized imports from  
12 China.

13           Furthermore, as we have shown in our CVD  
14 petition, Chinese producers benefit from export subsidies,  
15 which of course will encourage further imports.

16           Next on Slide 18, as you consider the issues of  
17 volume, I want to draw your attention to two data points.  
18 The first goes to the question of China's dependence on the  
19 U.S. market. In 2018, the year that the Section 301 tariffs  
20 were imposed, China exported roughly \$1 billion worth of  
21 engines other than bio-fuel engines. Obviously we're using  
22 figures from China's export statistics, so they include a  
23 significant volume of additional products outside the scope.  
24 But what the data does show is that, by value, almost half  
25 of China's engine exports went to the United States

1           In other words, Chinese producers are highly  
2 dependent on the U.S. market, and have strong incentives to  
3 grow their sales here. We will address the available  
4 confidential data on the record in our postconference brief  
5 which we believe supports this conclusion. And just to  
6 reiterate what Robert said, there's substantial  
7 questionnaire responses missing from both foreign producers  
8 and importers. So we would argue that, you know, what is in  
9 the record now certainly shows that there will be aggressive  
10 targeting of the U.S. market in the future, and that you can  
11 assume that given the lack of responsiveness of those  
12 respondents.

13           On Slide 19, another critical data point. The  
14 exclusion for subject imports from Section 301 tariffs  
15 became effective on August 23, 2019. Since that time, we  
16 have had three full months of Census data for the relevant  
17 tariff code -- September, October, and November.

18           In each of those months, imports in 2019 were  
19 higher than imports during the comparable month in 2018.  
20 These facts show that imports from China have already  
21 resumed their surge into the U.S. market. Again, we think  
22 the data available in the confidential record supports this  
23 conclusion, as well.

24           Under these circumstances, it is not merely  
25 likely that we will see significant volume of dumped and

1 subsidized imports in the absence of unfair trade, we think  
2 this is certain.

3           In Slide 20, we'll talk a little bit -- I'll talk  
4 a little bit about price effect. The Commission should also  
5 find that those imports will have a significant and harmful  
6 price effect. Our witnesses will show that imports from  
7 China compete directly on the basis of price with domestic  
8 like-product.

9           The relevant data from the Census indicates that  
10 imports are entering this market from China at relatively  
11 low prices. Finally, as our witnesses will explain, this  
12 market has highly sophisticated customers who can -- and  
13 will -- use unfairly traded imports from China to pressure  
14 domestic producers into price concessions in contract  
15 negotiations. Given these facts, it is obvious that  
16 imports from China will have a harmful effect on domestic  
17 pricing.

18           Finally, in Slide 21 on impact, the record shows  
19 that the likely impact of subject imports will be  
20 significant. The record here shows that domestic producers  
21 are extremely vulnerable to further material injury. They  
22 are already operating at low levels of capacity utilization,  
23 which undermines their ability to obtain a healthy rate of  
24 return on their investments.

25           Furthermore, in the absence of trade relief, the

1 domestic industry will be at an unfair competitive  
2 disadvantage in contractual negotiations. Trade relief is  
3 essential to create a level playing field and giving  
4 domestic producers the chance to compete in a fair market.

5 We urge you to give them that chance. Now I'll  
6 turn it over to David Rodgers with Briggs & Stratton.

7 STATEMENT OF DAVID RODGERS

8 MR. RODGERS: Good morning, my name is David  
9 Rodgers. I'm a Senior Vice President of Briggs & Stratton  
10 Corporation and the President of our Engines and Power  
11 Group. I've held these positions since 2016. I've been  
12 with the company since 2006 and previously worked in senior  
13 posts at Briggs & Stratton, including that of Chief  
14 Financial Officer.

15 I'm here this morning to testify about how dumped  
16 and subsidized vertical shaft engines from China are hurting  
17 our business and why we need trade relief. I thank you for  
18 your time and attention to these vital issues.

19 To fully appreciate the harm that we've suffered,  
20 it will be helpful to know more about the product at issue  
21 and how it's made. This case covers vertical shaft engines  
22 anywhere from 225 to 999 cubic centimeters of an engine  
23 block with combustion capacity.

24 Let me explain what that means. With a  
25 horizontal shaft engine, the shaft comes out of the side of

1 the engine and can be used to turn something along the side  
2 like a tiller. In the engines under consideration today,  
3 the shaft is vertical. The most common use for a large  
4 vertical shaft engine is to attach the crank shaft to either  
5 a transmission to power a drive train or to a series of  
6 belts and pulleys that turn lawnmower blades in order to  
7 cut grass.

8           This case covers engines of a size used to make  
9 traditional riding mowers, which we often refer to as  
10 tractors, or "zero turn" mowers. Unlike a tractor, a zero  
11 turn mower can pivot 360 degrees which allows our user to  
12 cut more closely around obstacles. They are growing in  
13 popularity with all users, but are more commonly used by  
14 professional lawn care services.

15           We make engines at issue in this case in  
16 factories in Statesboro, Georgia, as well as Auburn,  
17 Alabama. These are two of the best facilities of their kind  
18 in the world. These facilities were opened in the mid-1990s  
19 and have manufactured tens of millions of engines in their  
20 proud history. We have approximately 450 people working in  
21 our Statesboro plant and more than 430 people in our Auburn  
22 facility. These are very good jobs for the people in each  
23 of these communities. We are deeply embedded in Statesboro  
24 and Auburn, where we work closely with each town to provide  
25 training and technical skills for our workers.

1           Some of the engines covered by this case use one  
2 cylinder, others use two. Starting in the mid-1990s, we  
3 have made single-cylinder engines covered by this case in  
4 Statesboro, while we make twin-cylinder engines in Auburn.  
5 In addition, we've also made our highest performance  
6 twin-cylinder engines for commercial users at a joint  
7 venture that we've operated in Japan since the mid-1980s.

8           A few years ago, however, we decided to increase  
9 our commitment to U.S. manufacturing. In October, 2017, we  
10 announced plans to wind down our Japanese joint venture and  
11 bring our commercial twin-cylinder engine production to  
12 Statesboro and Auburn. This decision meant 150 new jobs  
13 here in America. It also meant over \$30 million of capital  
14 expenditures to invest in new equipment and upgrade our  
15 facilities.

16           In addition, we've invested in a new 400,000  
17 square foot distribution center in Auburn that added even  
18 more jobs to that community. I cannot overstate the pride  
19 we felt in seeing the governors of both Georgia and Alabama  
20 stand on the floors of our factories and talk with our  
21 workers about the great job they were doing, which enabled  
22 us to bring this production to the United States. Those  
23 were certainly bright and hopeful days.

24           Unfortunately, we and our workers have never been  
25 given a fair opportunity to compete for these business on a

1 level playing field. Even as we shifted more production to  
2 Statesboro and Auburn, we were under attack by dumped and  
3 subsidized imports from China. Census data indicates that,  
4 in 2016, the United States imported almost 140,000 of the  
5 engines at issue from China. By 2018, that figure had grown  
6 to almost 248,000 engines, an increase of more than 77%.

7 Imports from China declined somewhat in 2019 due  
8 to the temporary effects of U.S. tariffs, but exclusions  
9 were granted regarding those tariffs, and Chinese producers  
10 are once again more active in this market. Our expectation  
11 is that, unless we obtain trade relief, imports from China  
12 will increase again in 2020.

13 These engines are being offered at prices that we  
14 cannot afford to meet. Josh Brown will soon testify about  
15 our sales operations and what we are hearing in the  
16 marketplace. But I know the types of prices we need to  
17 justify are investments in Statesboro and Auburn, and I know  
18 that we cannot match Chinese prices without doing severe  
19 harm to our operations. Let me explain, please.

20 At Briggs & Stratton, as at most companies, we  
21 judge our investments by our weighted average cost of  
22 capital. We compare the return of investment to the type of  
23 returns that we could make from other potential  
24 opportunities.

25 In short, we constantly monitor our operations to



1 ensure that they justify the use of our valuable funds. If  
2 they do not, then we have no choice but to shift those  
3 investments and look for different opportunities. That's  
4 Business 101.

5           When we face unfairly low prices, we simply  
6 cannot reduce our own prices to the same levels. Such a  
7 practice would make it impossible for us to achieve the type  
8 of return that justifies continued production and that our  
9 shareholders expect.

10           Even without imports from China, the market for  
11 lawnmower engines would be extremely competitive. We face  
12 strong competition from two other producers here in the  
13 United States, Kohler and Kawasaki. We sell our engines to  
14 a very limited number of original equipment manufacturers  
15 who use all of the leverage available to them to drive down  
16 prices.

17           The mowers themselves are ultimately sold in a  
18 very competitive market with large retailers like Lowe's and  
19 the Home Depot who also seek low prices. At all points  
20 along the line, therefore, we and our workers are under  
21 pressure to increase productivity, develop new and better  
22 products and be more competitive.

23           Here I'd like to make one point very clearly.  
24 Briggs & Stratton welcomes competition and we are confident  
25 that our world-class U.S. operations can do very well on a

1 level playing field. But it's not fair to ask our workers  
2 to go up against imports that are being sold at unfair  
3 prices or that benefit from ongoing government subsidies.

4           Every day my team and I study the engine market,  
5 as well as the market for other products we make, to  
6 determine how best to use our capital. For several years  
7 now, dumped and subsidized imports have caused increasing  
8 concern at our company.

9           There are potential new product offerings that  
10 we'd like to develop, but we are concerned about making the  
11 necessary investments. We could increase production by  
12 hiring more workers and running more shifts, but we cannot  
13 afford to do so in the face of the increasing Chinese  
14 imports.

15           This staff conference is public, so I can't  
16 discuss our financial information in great detail, but as  
17 you've seen in our questionnaire responses, and you know the  
18 difficulties that we've faced in recent years. I believe  
19 that those difficulties are the direct result of unfair  
20 trade.

21           If we cannot obtain relief, the likely  
22 consequences for Briggs & Stratton and for our hundreds of  
23 workers in Statesboro and Auburn will be severe. Those  
24 plants require fair market conditions for vertical shaft  
25 engines, which account for the overwhelming majority of the

1 products that these factories make.

2           There isn't enough demand for our other engines  
3 to justify using those plants to produce something else.  
4 Nor can we solve our problems by increasing exports. We  
5 need fair market conditions here. We've already been forced  
6 to operate at low levels of capacity utilization. We have  
7 already had to reduce capital expenditures and research and  
8 development efforts in ways that will leave us more  
9 vulnerable moving forward.

10           We cannot afford to have these trends continue  
11 and we cannot manage this crisis on our own. We need your  
12 help. I urge the Commission to let these cases proceed and  
13 give us and our workers the chance to compete on a fair and  
14 level playing field. Thank you.

15                           STATEMENT OF BRIAN MELKA

16           MR. MELKA: Good morning. My name is Brian  
17 Melka. I'm the President of the Engines Division at Kohler  
18 Company. I've been with Kohler since 2013, leading the  
19 Engines America's business since 2014 and in my current role  
20 as the global engines leader for the last year. I've worked  
21 in industrial products for the outdoor power industries for  
22 more than 20 years of my career.

23           I'm currently responsible for the full strategic  
24 and operational leadership of Kohler Engines, including  
25 strategic planning and execution by delivering our gasoline

1 and diesel engines to our valued customers worldwide.

2           This investigation is critical to the future  
3 viability of vertical shaft engine production here in the  
4 United States. I'm here today to tell you about the  
5 devastating effects that unfairly traded Chinese imports  
6 have had on our business and its employees.

7           To start, I'd like to describe a little bit  
8 about the Engines business. It's a fairly mature industry.  
9 Kohler has been building engines in the United States since  
10 1920 and the types of engines that are subject to this case  
11 for more than 50 years. We expect to see a continuation of  
12 low, single-digit market growth in the coming years. And  
13 although the industry experiences relatively low, stable  
14 growth in a fairly traded market there is room to make a  
15 reasonable profit by offering innovative products that  
16 provide higher productivity, higher quality, and better  
17 service and support.

18           The segment of the market covered by this case  
19 is expected to grow in the 1 to 3 percent range for the  
20 foreseeable future. Its growth as seen before tracks very  
21 closely with the housing market. Like the overall housing  
22 market, however, this market has not entirely recovered  
23 since its peak in 2005 prior to the housing crisis.

24           The overwhelming volume of vertical shaft  
25 engines are continue -- are consumed here in the United

1 States. We believe this is more than 85 percent of the  
2 global market for these engines. The market is here. We've  
3 always produced these engines here to be as close to our  
4 customers as possible to provide the highest quality,  
5 fastest delivery and the best after-market service and  
6 support.

7 Chinese imports of small, vertical shaft engines  
8 began to enter the U.S. market in a meaningful way in the  
9 early 2000s. They started in the smaller utility engines  
10 and walk-behind mowers, but moved up the value chain to  
11 larger displacement riding mower engines.

12 After the housing market crashed and while the  
13 market was still recovering in the mid-2010s, we saw Chinese  
14 imports of riding mower engines increase rapidly. While the  
15 market grew around 1 to 2 percent annually in the last three  
16 to four years, Chinese imports of subject vertical shaft  
17 engines surged. Between 2016 and 2018, Chinese imports  
18 increased by 77 percent and the rate of growth continues to  
19 be or appears to be accelerating. This devastated the U.S.  
20 industry. While the market was growing, the U.S. industry  
21 has had plenty of available capacity to fill this demand,  
22 but instead, the Chinese have taken all that increase in  
23 demand and more using dumped and subsidized prices to do it.

24 During the same timeframe, beginning in about  
25 2016, we started experiencing increasing pressure from

1 Chinese imports to sell our products at lower and lower  
2 prices. Not just a percent or two, what we were being asked  
3 to drop our prices was often 20, 30, or even 40 percent just  
4 to keep our long-tenured business. It's simply impossible  
5 for us to compete with any brand position when pricing  
6 positions are this low. Some of these placements have been  
7 in place for more than a decade.

8           Last year's Section 301 exclusion process was  
9 eye-opening for me, exposing just how unbelievably low these  
10 prices were. During the exclusion process, we learned that  
11 the Chinese prices, again, were some 30 to 40 percent below  
12 our most competitive prices. When I finally saw the Chinese  
13 prices, I just could not believe the price levels they were  
14 operating at. They simply cannot operate at that level  
15 without unfair subsidies.

16           We've been pushed into a position where we  
17 either have to sell our products below costs just to  
18 maintain our business or we have to lose sales. We've  
19 explored various paths to improve efficiency in order to  
20 compete with the low-priced imports, but every alternative  
21 comes up short. There's simply no amount of cost-cutting  
22 that would allow us to compete with these subsidized  
23 products.

24           Chinese imports have had a devastating impact on  
25 Kohler's business. Investment is down across the board in

1 these engine categories. We haven't been able to create  
2 jobs, invest in Research and Development, or finance capital  
3 improvement at the rates needed to grow. Research and  
4 Development is vital to improving our existing engine models  
5 and without our competitiveness in the future is undermined.

6 Current sales volume was a primary driver in  
7 Kohler's decision consolidate our U.S. operations in  
8 Hattiesburg, Mississippi, closing our Kohler, Wisconsin  
9 facilities, which we announced in September of 2018. That  
10 is a facility we've operated in for more than 60 years.

11 Ultimately, this restructuring means hundreds of  
12 fewer jobs for the engines business in Kohler, Wisconsin  
13 where the company is headquartered and has been operating  
14 for more than 100 years. As a multi-generational  
15 family-owned business, it hurts to lose jobs in our  
16 community. If we continue on our current trajectory without  
17 relief from unfairly traded imports, the picture becomes  
18 even more bleak.

19 Over the next few years, we will see a  
20 significant further decline in our gasoline business due to  
21 Chinese imports. As I mentioned previously, we've explored  
22 every avenue to get our costs to a level where we could  
23 compete at those price levels with the imports, from design  
24 changes to automation to other adjustments in labor  
25 structure. There is simply no moves that would make us

1 competitive with these Chinese unfairly traded engines.

2           Without meaningful relief it is difficult to see  
3 a path forward and accordingly we may be forced to exit  
4 these product categories entirely. Ultimately, this could  
5 lead to even more job loss. However, trade relief can  
6 revitalize the U.S. industry. We have the sufficient upside  
7 capacity to regain a significant portion of the market  
8 demand. This translates to meaningful growth in a fairly  
9 stable market. We could realize current capacity and drive  
10 improvement in jobs, R&D, and capital improvements. Not  
11 only is this good for us, but it benefits the communities in  
12 which we operate.

13           With trade relief, Kohler will have the  
14 opportunity to substantially increase employment in our  
15 Mississippi facility, which could double our Mississippi  
16 workforce. Not only would this growth present substantial  
17 opportunity for Hattiesburg, but it can improve the economy  
18 of the entire surrounding region.

19           I urge the Commission to make a preliminary  
20 finding of injury and threat of injury so the domestic  
21 industry can obtain the relief it needs to survive and  
22 thrive in a fair market. On behalf of Kola Company, thank  
23 you for your time this morning. I'm happy to answer any  
24 questions that you may have. Thank you.

25           STATEMENT OF JOSHUA BROWN



1           MR. BROWN: Good morning and thanks for the  
2 opportunity to testify. My name is Josh Brown and I am  
3 Director of Sales for Briggs & Stratton. My team and I are  
4 responsible for selling the engines at issue here. I'm  
5 speaking this morning on behalf of Randy Ballard, Vice  
6 President of Sales for Engine and Power. Randy very much  
7 wanted to be here this morning, but could not make it  
8 because of the flu.

9           This morning I want to talk about how this  
10 market works and why we are so sensitive to unfairly traded  
11 imports from China. To begin with, it's important to  
12 understand that there are three major sets of players in the  
13 markets. There are producers, like Kohler and ourselves,  
14 who make the engines in question. At Briggs & Stratton, we  
15 use a limited portion of our engines to make our own riding  
16 lawnmowers.

17           Another relative small share of our production  
18 goes to distributors and other customers who use them to  
19 repair tractors and zero turn mowers. The rest of our  
20 output, the vast majority of the engines at issue here must  
21 be sold to original equipment manufacturers or OEMs. These  
22 OEMs, such as MTD, use our engines to make various brands of  
23 mowers with which many of you are no doubt familiar.

24           For example, MTD makes mowers under various  
25 brands, including Cub Cadet and Troy Bilt. The OEMs, in

1 turn, sell their mowers to retailers. The biggest retailers  
2 in our business, of course are well-known companies like  
3 Lowe's and the Home Depot. But mowers are also sold at a  
4 variety of smaller locations -- hardware stores, home and  
5 garden stores, and dealers that specialize in mowers. So,  
6 you have three sets of market participants -- producers,  
7 OEMs, and retailers.

8           As you already heard from Dave Rodgers, at each  
9 step along the way we deal with highly sophisticated  
10 companies. These companies have a significant amount of  
11 leverage and they know how to use it. For the most part,  
12 the engines at issue here are sold under annual contracts  
13 and the negotiations over those contracts are very intense.  
14 To remain competitive, Briggs & Stratton needs to operate  
15 our facilities at high levels of capacity utilization,  
16 which means that we move a large volume of product.

17           For example, in a typical year we will make  
18 slightly more than a million of these engines.  
19 Realistically, we can't export more than 20 percent of that  
20 production as the United States is the world's largest  
21 market for riding mowers and overseas markets are also very  
22 competitive. Together, these facts mean that every year my  
23 team must sell close to a million of the engines covered by  
24 this case. And again, the great majority of those sales  
25 must go to a very limited number of OEMs.

1           When our OEM customers talk to us about price,  
2 we take them very seriously. In recent years, those  
3 customers have been talking about the prices offered for  
4 imports from China. As you've already heard between 2016  
5 and 2018, we saw a dramatic increase in the volume of  
6 engines being imported from China. Let me assure you that  
7 this increase would've been even greater if we hadn't agreed  
8 to lower our own prices in response to pressure from our  
9 customers.

10           Time and again, in recent years, our customers  
11 have told us that our prices were too high and that they  
12 would shift more volume to China unless we reduced pricing.  
13 You have our data, so you know the types of margins we make  
14 on these engines. Without getting into confidential  
15 details, I will merely state that we are not seeing the type  
16 of margins that would justify for their long-term  
17 investments in the industry.

18           As a result, my fellow sales colleagues and I  
19 are trapped in a very difficult position. On one hand, we  
20 need stronger pricing to improve our bottom line and make  
21 this business more sustainable over the long run. On the  
22 other, our major OEM customers demand lower prices to  
23 compete with dumped and subsidized Chinese imports. In  
24 recent years, we have tried every possible method of  
25 avoiding this dilemma. For all of our customers we try to

1 highlight that our American-made engines have significant  
2 advantages in terms of quality, availability, or other  
3 reasons.

4           We also confer closely with major retailers to  
5 try and educate them about the benefits of Briggs & Stratton  
6 engines in the mowers that they sell. All of our  
7 discussions are adversely affected by unfairly traded  
8 imports from China as a more and more significant portion of  
9 this market focuses on price. If we simply concede to any  
10 portion of our business to China, we will be unable to  
11 maintain necessary levels of capacity utilization at our  
12 facilities in Statesville, Georgia and Auburn, Alabama.

13           Of course, Chinese companies could not compete  
14 with us on a level playing field. The key fact here, the  
15 reason this whole market is distorted is that Chinese  
16 engines benefit from unfair pricing and subsidies. In other  
17 words, true market competition has broken down and we are  
18 being forced to bid against imports at prices that no  
19 market-based company can afford to match; therefore, we have  
20 been forced to seek relief.

21           I'd like to make one final point. There is no  
22 shortage of vertical shaft engines at issue in the U.S.  
23 market. We have three very competitive, U.S. producers in  
24 ourselves, Kohler, and Kawasaki. Speaking for Briggs &  
25 Stratton, we could significantly increase our production and

1 we would very much like to do so, but we can only make this  
2 step if justified by market conditions. We will certainly  
3 never be able to increase our production if we are forced to  
4 compete against dumped and subsidized imports.

5 For all these reasons, I urge you to allow these  
6 cases to go forward and give us a chance to obtain the  
7 relief we need. Thank you very much.

8 STATEMENT OF ERIC HUDAK

9 MR. HUDAK: Good morning and thank you for your  
10 time today. My name is Eric Hudak and I am the Director of  
11 Product Marketing for Gasoline Engines at Kohler Co. I've  
12 been with Kohler for my entire 21-year career. I spent the  
13 first 13 years in Kohler's engineering department and held  
14 several engineering and product development roles during  
15 that time. For the last seven years, I've had various  
16 product marketing roles. In my current role, I'm responsible  
17 for overseeing our product marketing team. From  
18 conceptualization through project launch, my team is  
19 responsible for making our products a reality. I'd like to  
20 thank the Commission staff for taking the time today to  
21 learn about vertical shaft engine production, and the  
22 challenges we face due to dumped and subsidized Chinese  
23 imports. This investigation is essential to the future of  
24 U.S. producers of vertical shaft engines, including Kohler.  
25 The vertical shaft engines that we're talking

1 about today -- between 225cc and 999cc -- are predominantly  
2 used in riding lawnmowers, which are used to care for lawns,  
3 soccer fields, parks, and more. These engines are  
4 spark-ignited, most often fueled using gasoline and are  
5 exclusively single or twin cylinder engines. This  
6 displacement range also tracks closely with what the  
7 Environmental Protection Agency categorizes as Small  
8 Non-road, Non-handheld, Spark-Ignited "Class 2" engines.

9 Engines smaller than 225ccs are primarily used  
10 for smaller walk-behind lawnmowers, like the mowers you may  
11 have grown up using. They are not generally suitable for  
12 carrying people, a key feature of a riding mower. The EPA  
13 categorizes that size of engines as "Class 1" engines. Those  
14 engines larger than 999ccs are usually considered Large  
15 Spark-Ignited engines, or LSI engines, and are generally not  
16 used in lawnmowers.

17 I'd now like to begin a brief presentation  
18 that covers the basics of how a vertical shaft engine is  
19 made.

20 [Begins PowerPoint]. Vertical shaft engine  
21 production is a lengthy process, which can be summarized in  
22 five stages.

23 First, the major structural and rotating  
24 components of the engine are cast from iron or aluminum.  
25 This primarily includes the crankcase, oil pan, cylinder

1 heads, crankshaft, camshaft, connecting rods, pistons, and  
2 flywheel.

3                   These casted components are then machined to  
4 exacting specifications using highly capital-intensive  
5 machining equipment. Most engine manufacturers machine the  
6 components themselves, while some machining may be done by  
7 component suppliers or external machine shops. Machining  
8 involves numerous manufacturing processes and quality  
9 control steps to transform the casted parts into usable  
10 engine components.

11                   Upon completion of component machining, the  
12 assembly process begins on what we call an "assembly line."  
13 Assembly lines are typically hundreds of feet long with  
14 hundreds of assembly steps putting together roughly 200-400  
15 unique components to make a finished engine. A typical  
16 assembly line may employ 50-150 individuals and most  
17 producers have multiple assembly lines in a single facility.

18                   We're now going to begin a short video and  
19 describe the assembly process. I apologize in advance for  
20 the small glitch in the video, but it doesn't interfere with  
21 the content.

22                   The assembly process begins by creating what  
23 we call a "short block," which becomes the heart of a  
24 vertical shaft engine. It consists of, at least, the engine  
25 crankcase, oil pan, crankshaft, camshaft, balance shafts,

1 connecting rod, and pistons. The parts themselves that are  
2 assembled into the short block are typically designed  
3 specifically for use in vertical shaft engines. At this  
4 point, a short block is destined to become a vertical shaft  
5 engine or, alternatively, a replacement assembly for an  
6 existing damaged vertical shaft engine in the field. Short  
7 blocks are not generally sold for any other purpose as they  
8 cannot be used for any function on their own. The difference  
9 in value between a short block and a completed vertical  
10 shaft engine corresponds with the operations needed to  
11 transform it into a finished usable product. Typically, the  
12 short block comprises 40-60% of the total weight of the  
13 engine. The video is now paused at what we consider to be  
14 the short block. The final two steps of assembly continue to  
15 integrate the short block into a vertical shaft engine.

16           Next, as you can see from the video, a short  
17 block is then transformed into a "long block" by adding the  
18 valvetrain, cylinder heads, head gaskets, valve covers, and  
19 breather system components. By the end of this stage, nearly  
20 all the product's critical joints are completed, except the  
21 parts necessary to make the engine start and run. At this  
22 point in the video you can see what we consider to be the  
23 long block.

24           Lastly, the remaining external parts are added  
25 to create the finished engine. This includes an intake



1 manifold, carburetor (or fuel injection system), starter,  
2 flywheel, spark plugs, ignition modules, cooling fan and  
3 blower housing to make the engine start, run, and meet  
4 emissions requirements.

5           At every step of the way, we employ quality  
6 checks and detection processes to ensure that we are making  
7 a very high-quality product. Engines that do not pass  
8 inspection are either immediately reworked or scrapped,  
9 depending on the extent of the defect. The last step in the  
10 assembly process is the final quality test of the complete  
11 engine. The engine is connected to fuel, power, and exhaust  
12 -- then started and run to ensure correct operation, no oil  
13 leaks, to set engine speeds, and ensure safeties are fully  
14 functioning. Only after this test is successful, are the  
15 engines allowed to ship from the factory.

16           Kohler's commitment to quality is one of our  
17 core values. We have been building high quality engines for  
18 100 years and vertical shaft engines for more than 50 years.  
19 Throughout our history, we have survived because we've been  
20 able to build products that are durable and reliable. We  
21 know there are hundreds of thousands of workers around the  
22 country who rely on Kohler engines to make a living and  
23 provide for their families. We take that responsibility  
24 seriously.

25           We put this quality commitment into action by

1 implementing quality systems, robust detection procedures  
2 and employing a large staff of engineers at all of our  
3 facilities. Our company rigorously monitors how our engines  
4 perform in the field through overseeing our warranty data  
5 and making changes as needed. This kind monitoring and  
6 adjusting is critical because, over time, regardless of  
7 product or industry, defects may arise in manufactured  
8 components. While we are no exception, we consistently  
9 maintain a very low warrantee claim percentage on our  
10 engines -- well below 3% of sales as a business.

11 Our vertical shaft engine customers are  
12 primarily original equipment manufacturers or OEMs.  
13 Historically, OEMs made their engine purchasing decisions  
14 based upon quality, engineering support, working  
15 relationships, service network, and engine features.  
16 However, over the last three to five years, price has  
17 become the single most important factor that our OEM buyers  
18 care about. The magnitude of lower price by Chinese  
19 manufacturers now outweighs quality, service, features,  
20 engineering support, or our working relationship with them.

21 This pricing pressure goes well beyond the  
22 ability to command annual price increases. In the last  
23 several years, we've been fighting hard just to maintain  
24 pricing, let alone increase prices. Despite our best  
25 efforts, we have not been able to match or beat the prices

1 of the unfairly traded Chinese imports that have flooded the  
2 market. We either forced to substantially reduce the engine  
3 price or offer significant rebates to either OEMs or  
4 retailers to maintain or win business. For some Chinese  
5 producers, the magnitude of the pricing difference, or net  
6 pricing provided via rebate programs, are enormous. As a  
7 result of the subject imports' aggressive prices, we've seen  
8 a large erosion in our business, which has negatively  
9 affected our company, its employees, and the communities  
10 where we operate.

11           The domestic industry urgently needs trade  
12 relief from dumped and subsidized Chinese imports so that  
13 U.S. producers can compete on a level playing field. Without  
14 this the future of the domestic small engine manufacturing  
15 industry, and the thousands of Americans that we employ, is  
16 gravely at stake. I ask you to fully document this in your  
17 staff report so the Commission may make a preliminary  
18 finding of injury and threat of future injury.

19           Thank you for your time this morning. I'm  
20 happy to answer any questions you may have.

21           MR. ORAVA: Robert, I'd like to just make one  
22 final comment. This is Steve Orava with King & Spaulding.  
23 Respondents have already put out, and they certainly will  
24 put out more of it this afternoon or after we're completed  
25 here, you know, shiny objects to try and distract you from

1 what, you know, is actually going on here and what the  
2 record demonstrates in terms of evidence before you. I would  
3 just say that, in order to, sort of, clean up some of these  
4 things that they're asserting, um, it's gonna require us  
5 going into confidential information. So, while we look  
6 forward to answering all of your questions in detail, some  
7 of it we'll just have to defer to the post-conference brief,  
8 so I hope you appreciate that. Thank you.

9 MR. DeFRANCESCO: And, with that, that  
10 concludes our affirmative presentation. We're happy to  
11 answer any questions that you have.

12 MS. CHRIST: Thank you very much for that  
13 informative information. We'll now turn to staff questions  
14 and we'll start with Abu Kanu, the investigator.

15 MR. KANU: Good morning and thank you for your  
16 time and your testimony. It's definitely been very helpful  
17 to understand this product and the market as a whole.

18 I have a few questions for you this morning.  
19 Also, as you previously stated, please feel free to address  
20 any questions in your post-conference brief, with more  
21 detail.

22 My first question is to producers here: do you  
23 guys produce a new product on the same machine as you guys  
24 produce, um, vertical shaft engines?

25 MR. VAUGHAN: I'm sorry. This is Stephen

1 Vaughan. The question was whether we produce the same --  
2 other products in the same facilities where we produce  
3 vertical shaft engines?

4 MR. KANU: on the same machines.

5 MR. VAUGHAN: on the same machines. Okay, okay,  
6 thank you.

7 MR. RODGERS: Dave Rodgers, Briggs & Stratton.  
8 In our Statesboro and Auburn facilities, Statesboro and  
9 Auburn historically have made only vertical shaft engines.  
10 The predominance of them -- greater than 90% -- go into the  
11 applications that we discussed this morning -- tractors and  
12 zero-turn mowers. The move of the Japanese joint venture  
13 that I discussed that we announced in 2017 brought in our  
14 commercial grade engines from Japan to be built in both  
15 Auburn and Statesboro. Some of those engines are horizontal  
16 shaft engines, which are not covered by this case, but they  
17 are not make on the same equipment as what, historically,  
18 Briggs & Stratton has made in those facilities. So, the  
19 preponderance of the production in both Statesboro and  
20 Auburn is for the large vertical shaft engines that are  
21 covered by this case.

22 MR. HUDAK: thank you for the question. This is  
23 Eric Hudak from Kohler. Uh, agreeing with Briggs & Stratton.  
24 You know, we have a facility for vertical shaft engines  
25 primarily today in Hattiesburg, Mississippi. We have a

1 substantial amount of production equipment dedicated  
2 specifically to vertical shaft engines from both the casting  
3 through the machining process as well as assembly, dedicated  
4 assembly lines to vertical shaft engines. There are some  
5 shared casted components machining centers and assembly  
6 processes that are shared between horizontals and  
7 verticals. But a great deal of the vertical shaft engine  
8 equipment is dedicated.

9 MR. KANU: I guess just a follow-up question to  
10 that --

11 MR. DeFRANCESCO: If I might -- Robert  
12 DeFrancesco from Wiley Rein. In addition to that, those  
13 engines obviously service different customers. They have  
14 different end uses, different demand drivers, and completely  
15 different channels of distribution. So, just keep that in  
16 mind.

17 MR. KANU: I guess a follow-up question to that  
18 is: how easy is the shift of production from vertical shaft  
19 engines to other engines and does that slow down production  
20 of vertical shaft engines?

21 MR MELKA: this is Brian Melka, Kohler. I'll  
22 answer that. I agree with what Eric said. So, very  
23 specifically for us, we have 75% of our assembly operations  
24 are fully dedicated to vertical shaft engines. We have 25%  
25 of our assembly operation that can do both. The changeover

1 from vertical to horizontal is, in fact, fairly cumbersome,  
2 to go back and forth to the other. So, there's not a lot to  
3 be gained between the two. It's this -- there's an  
4 opportunity, just from an assembly workforce standpoint, is  
5 why we do them together but they're not that easily  
6 transferable back and forth.

7 MR. RODGERS: Dave Rodgers, Briggs & Stratton.  
8 I would just add, or reiterate, that the equipment that  
9 historically has been in both plants, Auburn and Statesboro,  
10 only made vertical shaft equipment so there would be  
11 significant effort in trying to redo all of the equipment  
12 and the assembly lines in order to do horizontal shaft  
13 engines.

14 The engines that we moved from Japan -- moved  
15 the production from Japan -- we did put in new equipment at  
16 that point in time. Those are commercial grade engines. A  
17 lot of those engines also go into lawnmowing equipment and  
18 our vertical shaft, but a portion of that equipment can be  
19 used to make vertical shaft -- the horizontal shaft engines.

20 MR. HUDAK: Thank you for the question, Eric  
21 Hudak again at Kohler. Horizontal shaft engine market is  
22 vastly different than the vertical shaft engine market.  
23 It's much different and a lot of different OEMs, different  
24 channels or distribution, different price points and we are  
25 already surfacing all of the horizontal shaft engine demand

1 that we have.

2 We can't simply shift our production to make more  
3 horizontal shaft engines because we are already satisfying  
4 all that market demand that we can.

5 MR. KANU: Next question is, are there any  
6 certain technologies in the industry that allows for  
7 significant more efficient production of vertical shafting  
8 that U.S. producers are not equipped with.

9 MR. RODGERS: I'm sorry could you repeat the  
10 first part of that question?

11 MR. KANU: Are there any technologies in the  
12 industry that allows for significantly more efficient  
13 production of vertical shaft engines that U.S. Producers are  
14 not equipped with?

15 MR. RODGERS: Dave Rodgers, Briggs and Stratton.  
16 Over the years we have put in automation into our facilities  
17 in order to remain competitive here in the United States.  
18 That's part of the large capital investment that I was  
19 referring to in some of my opening remarks. That's quite  
20 honestly what's allowed us to remain competitive here in the  
21 United States in the environment.

22 The automation is primarily done within the die  
23 casting operations as well as in the machining operations  
24 and moving engines along or components of engines along from  
25 one point to another in the manufacturing process. In the



1 assembly operations there is typically fewer opportunities  
2 in order to use automation but we do introduce certain  
3 elements to the assembly lines over time that can  
4 effectively make us more productive in the assembly process  
5 as well.

6 MR. MELKA: This is Brian Melka from Kohler.  
7 I'll add to that. The basis of your question was is there  
8 any technology that we're not taking advantage of and I'd  
9 say basically no. We are continuing to look at new  
10 technologies. We've implemented a lot of technologies  
11 around automation in different stages of our process. I  
12 think the challenge comes in that those technologies and  
13 capabilities continue to drive productivity and efficiency  
14 but none of those have been able to overcome this  
15 significant price differential that we're seeing from the  
16 Chinese.

17 So we're always focused on driving that,  
18 improving that but the price differential we're seeing in  
19 the competitive environment is so vastly different that it  
20 has not made up that difference.

21 MR. KANU: Next question, you might be able to  
22 expand on this more. In the five stages of production for  
23 vertical shaft engines you did mention that some, one of  
24 those 5 stages I don't know how many is sometimes farmed out  
25 to other suppliers to conduct and which stage specifically

1 is usually farmed out to suppliers to conduct?

2 MR. HUDAK: Mr. Kanu, thank you for the question.  
3 Eric Hudak, Kohler. I was specifically referring to the  
4 machine component level so many manufacturers, Kohler  
5 included, we do the vast majority of our own aluminum and  
6 cast iron machining in our own facilities but there are some  
7 components where it makes more sense for the supplier of  
8 that who may be doing the casting to also do some of the  
9 machining.

10 In the majority of cases for Kohler at least,  
11 that's not done at a third party. It's done at a component  
12 supply level and we take advantage of that where it makes  
13 sense but for the vast majority of what we do it would be  
14 our own machining in house.

15 MR. RODGERS: Dave Rodgers, Briggs and Stratton.  
16 I would comment on our manufacturing process. We're very  
17 vertically integrated in terms of manufacturing of the  
18 engine. So you have the die-casting which consists of  
19 melting aluminum and forming it. The second area is  
20 typically machining of aluminum or cast iron parts and then  
21 the third step is the assembly process.

22 We do all of that. As I said we are very  
23 vertically integrated. It takes a significant amount of  
24 manufacturing equipment and therefore a significant amount  
25 of throughput and we typically do steel stampings as well

1 internally, which takes a lot of equipment and what we don't  
2 do is plastic components. We do not blow mold or injection  
3 mold any of our own plastic components as well as electronic  
4 components we'll typically source as well.

5 MR. KANU: I guess for further clarification, so  
6 when you guys send out -- farm out a portion of that  
7 production -- is it considered finished or unfinished? At  
8 what point in time is the engine considered finished or  
9 unfinished?

10 MR. HUDAK: Yes, Eric Hudak again at Kohler.  
11 That is the farming out of those components is never at the  
12 complete engine level. It's not even at the sharp-lock  
13 level that I was describing in my video. It's very much so  
14 a component level that we would be talking about so of those  
15 200 or 400 components I referenced it may be a half dozen or  
16 a dozen of those that we may be, you know -- so it's a very  
17 small portion of the total amount.

18 It's not the vast majority and it's certainly not  
19 at a finished engine level or even a sub-assembled engine  
20 level such as the short block or the long block. It's at a  
21 component level.

22 MR. KANU: I guess then what's the advantage  
23 really of an OEM or retailer buying unfinished subassembly  
24 engine as opposed to a finished engine? Is there any  
25 advantages related?

1           MR. RODGERS: Dave Rodgers, Briggs and Stratton.  
2 We generally do not sell any subassemblies of engines. The  
3 engines that we ship to our OEM customers are completed  
4 engines. The only exceptions to that in certain cases are  
5 some customers will want to install their own muffler and so  
6 in certain cases we will ship engines without a muffler and  
7 they attach their own but that's the only exception that  
8 comes to mind.

9           MR. MELKA: I'm sorry, just to clarify. This is  
10 Brian Melka with Kohler. I would say just like Mr. Rodgers,  
11 this is definitely consistent with how Kohler operates. We  
12 don't typically sell an unfinished engine. The exception is  
13 that we would sell an unfinished engine would be into a  
14 service engine so if someone had a major repair that they  
15 had to fix we might sell a partial engine but typically to  
16 our OEM customers as they integrate them into their  
17 equipment we are selling complete, running engines.

18           MR. VAUGHN: And Mr. Kanu, this is Stephen Vaughn  
19 Counsel for Briggs and Stratton. I just wanted to clarify  
20 from our perspective in terms of lawyers, I wanted you to  
21 understand, I think what you're hearing in terms of  
22 testimony is that there is not a big market for unfinished  
23 engines but we wanted to make sure that that was covered in  
24 the scope so that there would be no, in order to push back  
25 against potential for circumvention, so I just wanted to

1 flag that.

2 MR. KANU: I guess you guys mention a lot about  
3 the various testings that these engines undergo in the  
4 production process. Is there any test that is EPA mandated?  
5 Or just for quality control reasons.

6 MR. RODGERS: Dave Rodgers, Briggs and Stratton.  
7 We have various quality control tests throughout the process  
8 and we use fairly sophisticated monitoring systems, some of  
9 which are proprietary to our manufacturing process in order  
10 to do that. There is a significant amount of data that is  
11 captured along each step of the process as well.

12 As far as emissions testing that is something  
13 that is done separate of the manufacturing process following  
14 all of the laws and regulations that are set forth in order  
15 to test and certify as to the propriety of those engines,  
16 that they meet the emissions requirements.

17 MR. MELKA: Brian Melka from Kohler again. As  
18 was shared, the EPA has mandated rules and regulations on  
19 how engines get tested. There is a lengthy certification  
20 process before an engine ever goes into production. As well  
21 as what we call PLT so product line test. So based on the  
22 volume of engines you require to pull and certify a certain  
23 sample of tests, we do that every day so we're pulling  
24 engines off the assembly process every day and running an  
25 emissions verification test on those engines and then there

1 is also an annual certification process that's required that  
2 you have to go through each year to recertify for the  
3 following calendar year.

4 MR. DeFRANCESCO: This is Robert DeFrancesco for Kohler  
5 and Wiley Rein. I've actually, on that note, I'd like to  
6 respond to something the Respondents raised as it relates to  
7 the certification process. As Mr. Rodgers has said, we will  
8 expand on this more in our confidential posthearing brief  
9 but to point out that the certification issue that they  
10 raised involves production of engines that occurred well  
11 before this period of investigation. It has nothing to do  
12 with the quality of the engines and merely whether it  
13 satisfies emission standards or satisfies the certification  
14 standards and is properly certified.

15 MR. KANU: The producers, do you guys pay for the  
16 testing or do the purchasers, OEMs, retailers oversee their  
17 own testing requirements?

18 MR. MELKA: Brian Melka from Kohler again. As it  
19 applies to emissions certification, there are various levels  
20 of certification required on these engines. Exhaust  
21 emissions certification is carried out by the engine  
22 manufacturer typically. We do all of our own certification.  
23 We are authorized by the EPA to do our own internal  
24 certification and so we manage that internally and report  
25 to the EPA and we have a very close relationship with both

1 the Environmental Protection Agency as well as the Air  
2 Resource Board in California.

3           There are other types of emissions certifications  
4 required including evaporative emissions. That would  
5 include typically more than just the engine. You would have  
6 to actually add on the fuel system, the fuel tank.  
7 Evaporative emissions are typically the responsibility of  
8 the original equipment manufacturer and is separate from the  
9 exhaust emission standards that you would typically know  
10 about from the EPA and carbon.

11           MR. RODGERS: Dave Rodgers, Briggs and Stratton.  
12 As far as any testing of engines related to quality control,  
13 we certainly do all of that ourselves. We do know that  
14 periodically we will have OEM customers testing those  
15 engines and then we will also do our own certifications  
16 under the rules and regulations of the EPA as well as the  
17 California Resources Board.

18           The one thing I'd like to mention however is that  
19 when it comes to the emissions, any engine manufacturer that  
20 produces an engine and sells it is subject to the same  
21 rules. So we all have to face the same emissions rules  
22 whether it is made here in the United States or anywhere  
23 else in the world including China, so we have to follow the  
24 same rules there, where we have seen a difference in the  
25 rules that are being followed is with respect to the pricing

1 of these engines.

2           What we're seeing is that there are dumped and  
3 subsidized imports coming in from China that are giving them  
4 an unfair advantage even though we have to play under the  
5 same emissions rules. Thank you.

6           MR. KANU: Thank you. I guess switching gears to  
7 employment. How does the seasonality of the demand for  
8 vertical shaft engines affect employment in the different  
9 plants that you guys have?

10           MR. RODGERS: Dave Rodgers, Briggs and Stratton.  
11 To the question of how does the seasonal nature of this  
12 product affect employment in the plants, we have  
13 manufacturing flexibility where during certain times of year  
14 we will bring on more employees in order to ramp up  
15 production during certain times of the year in order to  
16 produce more engines to meet demand.

17           We have contracts with certain temporary agencies  
18 where we will get the same employees back on a year over  
19 year basis. This allows us to ramp up production very  
20 quickly to the extent that we have additional workers and to  
21 the extent that we need to add full-time employees, we need  
22 only about 60 days of notice in order to recruit and ramp up  
23 production that way as well as make orders for other parts  
24 that come in.

25           MR. MELKA: Brian Melka from Kohler. I would



1 echo that. Our staffing levels vary throughout the year  
2 based on seasonality and we may have different staffing  
3 models in terms of the way we manage our businesses but we  
4 have good relationships in the community that we are able to  
5 ramp our work force very quickly if necessary and then  
6 managing them through the off-seasons but we've been  
7 managing that for decades and it works well.

8 MR. KANU: Are there any preference programs that  
9 prioritize domestically produced engines that effects the  
10 contracts and demand, essentially?

11 MR. MELKA: Maybe if I could ask you to restate  
12 the question, just to make sure that we answer it  
13 appropriately?

14 MR. KANU: I guess like the Buy America Program  
15 that was promoted. Is there any programs that prioritize  
16 your customers to buy professionally U.S. produced vertical  
17 shaft engines as opposed to imported shaft engines?

18 MR. VAUGHN: I'm sorry, just to be clear -- I'm  
19 sorry, Stephen Vaughn -- just to be clear, when you say is  
20 there a program that encourages people to -- do you mean a  
21 government program?

22 MR. KANU: Not necessarily, but I guess a  
23 government program.

24 MR. VAUGHN: So is there some type of a government  
25 program, similar to a Buy America type program --

1 MR. KANU: Correct.

2 MR. VAUGHN: -- that would motivate people to buy  
3 U.S.-made engines as opposed to other engines?

4 MR. KANU: Correct.

5 MR. VAUGHN: Okay, thank you very much.

6 MR. RODGERS: Dave Rodgers, Briggs & Stratton.  
7 I'm not aware of any programs that are run by anyone on the  
8 federal, state, or local level that would impact a Buy  
9 America type program related to these engines.

10 MR. KANU: So I guess the import data, how --  
11 what I the best way to capture, I guess the most accurate to  
12 capture imports coming into the U.S.? Official statistics,  
13 or questionnaire data?

14 MR. DeFRANCESCO: So this is Robert DeFrancesco  
15 from Kohler and Wiley Rein. Obviously with the record you  
16 have in front of you now, we believe you need to use the  
17 import statistics. We believe that's reflective of the  
18 surge that's going on here. And as I mentioned earlier in  
19 the presentation, because you're missing one of the  
20 significant importer questionnaires, you have no choice but  
21 to rely on the import statistics.

22 I think when you obtain that missing importer  
23 questionnaire, the import statistics and the imports ought  
24 to largely track one another. And, frankly, based on some  
25 of the information that you have in front of you that's

1 confidential, it appears that even the import statistics may  
2 under-count the surge when you get the actual importer  
3 questionnaire.

4 So, but for now we think you should be relying on  
5 the import statistics.

6 MR. KANU: Would you mind providing what  
7 particular codes would you want us to rely on, and also can  
8 you provide us the names of the missing importers and  
9 foreign producer?

10 MR. DeFRANCESCO: Happy to do that. We'll  
11 provide the codes in our postconference brief. And they  
12 filed the foreign producer questionnaire, and they  
13 identified who the importer is. So you have that. But  
14 we're happy to provide that in your postconference.

15 MR. KANU: Sure.

16 MR. VAUGHN: Yeah, Mr. Kanu, this is Stephen  
17 Vaughn. I just want to refer to a couple of points.

18 First of all, I agree with what Robert said. I  
19 do think you have some key people who haven't participated.  
20 I also agree that, while the publicly available data is very  
21 helpful and very useful and maybe the best available data at  
22 this time, we do think that you have enough questionnaire  
23 data to be very, very confident that, whichever way you look  
24 at it, there's been a big surge.

25 We will certainly identify some of the people who

1 we think should have responded to questionnaires. But I do  
2 want to emphasize that it puts us at a very big  
3 disadvantage, obviously, that we haven't had a chance to  
4 sort of see those questionnaire data. And we will obviously  
5 be addressing that point as well in our postconference  
6 brief.

7 MR. KANU: My final question is: Are you aware of  
8 any antidumping or countervailing duty orders or safeguard  
9 measures on vertical shaft engines in other countries?

10 MR. DeFRANCESCO: This is Robert DeFrancesco.  
11 The only one I'm aware of that was recently filed wasn't on  
12 the engines itself, but they were on the lawnmowers. And it  
13 was filed in Argentina against Chinese lawnmower imports.

14 MR. KANU: Okay, thank you. I give my time back  
15 to the Chair.

16 MS. CHRIST: Thank you very much. We will now  
17 turn to Karen Driscoll, the attorney.

18 MS. DRISCOLL: Thank you, ladies and gentlemen.  
19 I am happy to here, and thank you all for coming.

20 I want to start out, and maybe Mr. Houdak would  
21 be the first best person to start up with my first  
22 questions.

23 You talked about horizontal shaft engines. Are  
24 those the engines that we usually think of as push engines?

25 MR. HOUDAK: Thank you, Ms. Driscoll. Eric

1 Houdak, Kohler. No, the horizontal shaft engines are  
2 primarily used in what you'd see in other equipment such as  
3 generators, or other construction equipment would be  
4 horizontal shaft engines there.

5 The push engines you're describing are those  
6 engines that are typically smaller in their displacement, so  
7 less than 225 cc's as EPA calls Class One engines.

8 MS. DRISCOLL: So would it be correct to say that  
9 the engines that are used in what I think of as push mowers  
10 that are outside of the scope are not fungible with the  
11 subject merchandise, or the domestic equivalent of them?

12 MR. HOUDAK: Yes. Let me make sure I answer that  
13 correctly. Those engines are outside of the scope not  
14 because of their shaft orientation. They're outside of the  
15 scope because of their smaller displacement. So those are  
16 engines that are typically less than 225 cc's. Typical push  
17 mower engines would be in the 150, 160 cc type range for  
18 their displacement.

19 MR. RODGERS: Dave Rodgers, Briggs & Stratton. I  
20 would just add to that that engines below 225 cc are  
21 different in terms of the product, the engine itself, the  
22 power, the size, the applications that they go on, as well  
23 as the manufacturing facilities and the people who make  
24 those engines. So they're different in all of those  
25 respects.

1 MS. DRISCOLL: Okay. So they wouldn't be  
2 fungible. You couldn't take -- or they're not even on --  
3 they're not on the continuum? There's not a continuum for  
4 push mowers that you could put into a tractor mower, and  
5 they're not -- I know they're not fungible because they're  
6 of a different power, but there's also, you're saying that  
7 there's not a straight line, if you will, of size from the  
8 push mower engine to the riding mower engine?

9 MR. RODGERS: Dave Rodgers, Briggs & Stratton.  
10 The power that's generated by the types of engines that are  
11 below 225 cc would not be able to power a riding lawnmower  
12 or a zero turn that we've discussed this morning.

13 MS. DRISCOLL: Alright. So are all the vertical  
14 shaft engines used for agriculture or horticultural  
15 purposes? Or are there other uses for them?

16 MR. MELKA: Yeah, this is Brian Melka from  
17 Kohler, and it's a good question. The overwhelming  
18 predominance of the applications that these engines are used  
19 on, that these engines are designed for specifically, are  
20 riding mower applications.

21 There would be -- in our experience, there's a  
22 less than one percent of the population in these size ranges  
23 of vertical shaft engines for us are used on anything other  
24 than mowing equipment.

25 MS. DRISCOLL: Okay.

1           MR. DeFRANCESCO: Robert DeFrancesco from Wiley  
2 Rein. As we detailed in the scope, we do identify the very  
3 small handful of other applications that these types of  
4 engines might be used in. But as Mr. Melka said, it's very,  
5 very small relative to the overall size of the market.

6           MS. DRISCOLL: Okay. There are some issues. You  
7 brought them up in your video, that you have the  
8 semi-finished analysis, because semi-finished engines are in  
9 the scope. When you talk about domestic like-product in  
10 your postconference brief, I would appreciate it if you gave  
11 some argument as to why you don't believe that the smaller  
12 engines should be in the domestic like-product. Because of  
13 course we don't have to define the domestic like-product to  
14 be exactly what Commerce says.

15           And secondly, whether the Commission should apply  
16 the semi-finished like-product. And what's the value added  
17 for that semi-finished product to the finished product? I'm  
18 sure counsel here knows what I'm talking about.

19           MR. DeFRANCESCO: Yes. We're happy to provide  
20 that in our brief.

21           MS. DRISCOLL: Along these same lines, I was  
22 wondering if you have -- and my thanks to Mr. Kanu who  
23 touched on these issues. In your Petition, you talked about  
24 some of the machining and some of the casting is done by  
25 outside firms. And if I understood Mr. Houdak correctly,

1 it's a small percentage of the value of the finished engine  
2 that is done by these outside machiners, or machining  
3 companies and foundries, and casters -- casting firms.

4 But it raises an issue, whether there's  
5 sufficient production related activity by those other firms.  
6 So I would like that also to be raised in your  
7 postconference brief, if you wouldn't mind. Because there  
8 is an issue. You could have people who finish it. In some  
9 of our cases, we have people who finish the product, and is  
10 that sufficient production-related activity. You have  
11 assembly. Are there people who assemble that have  
12 sufficient production-related activity? And also there was  
13 an argument raised in one of the declarations about propane  
14 engines going from a combustion engine to a propane engine.

15 And so I would -- and I think even in that  
16 declaration, they said that shouldn't be considered  
17 production, but I would like that to be covered in your  
18 brief, if you would, Mr. Vaughn.

19 MR. VAUGHN: Yeah, this is Stephen Vaughn for  
20 Briggs & Stratton. We will certainly make those points, and  
21 we will address those concerns.

22 I do just want to emphasize, I think that the  
23 testimony here today is pretty clear that, for the most  
24 part, you have -- there's not a big market in semi-finished  
25 or unfinished engines. The market is dominated by



1 production finished engines, and sale of finished engines  
2 for use in riding mowers.

3 So you do have some of these things at the edges,  
4 and we will talk about that. But I really do think for the  
5 most part it's fairly straightforward. But we'll certainly  
6 clarify all of that in the postconference brief.

7 MS. DRISCOLL: Okay.

8 MR. DeFRANCESCO: Robert DeFrancesco, just to  
9 reiterate Mr. Vaughn's point, just to clarify what Mr.  
10 Houdak was talking about machining a certain number of  
11 parts, those parts are machined. They come back. And then  
12 they're assembled. I believe we're not aware of any outside  
13 assemblers outside of the U.S. producers here that are  
14 assembling a finished engine. The engine manufacturers  
15 themselves are the ones assembling the engine, regardless of  
16 whether they farmed out a small handful of the parts or not.

17 MS. DRISCOLL: And are those tolling situations?  
18 Are they -- you buy it from them? Tolling would be, you'd  
19 pay a service and they make it for you?

20 MR. HOUDAK: Eric Houdak with Kohler. No, I  
21 mean, as I believe I understand that definition, we are just  
22 buying that component in a machined condition.

23 MS. DRISCOLL: I think it would be helpful to  
24 have an idea in the finished engine and the share that is  
25 produced by these other foundries, either casting or

1 machining, if you can give me some ranges on that I think  
2 that would be very helpful.

3 MR. DeFRANCESCO: Certainly we'll be happy to  
4 provide that.

5 MR. VAUGHN: Yeah, and I just wanted to say, I  
6 mean what we've been trying to do, and we will clarify all  
7 this, but just so we are all clear in terms of what we're  
8 trying to accomplish here, we really believe that the focus  
9 here is on finished engines and competition in finished  
10 engines. We understand that, and we know that's where most  
11 of the questions are going to be.

12 At the same time, what we've been trying to do in  
13 terms of putting together this case is to, on the one hand  
14 not create a situation for ourselves where they can simply  
15 take a few parts off here and there and send over, you know,  
16 an engine that's largely done, and evade the scope.

17 So that's sort of where a lot of this concern  
18 about unfinished engines came from. At the same time, as  
19 you'll also see, and I think this goes to your question, we  
20 didn't want to be in a situation where we were just covering  
21 all of the parts. So that's kind of the lines that we've  
22 been trying to work between, but we will clarify all of that  
23 as much as we can in the postconference brief.

24 MS. DRISCOLL: Okay. It was just raised by your  
25 Petition, so I'm following up on it.

1           I would -- I found the 301 arguments very  
2 interesting. I would like a bit more information -- these  
3 are just my requests for your postconference brief,  
4 essentially, and I understand that some of this information  
5 may be confidential -- maybe not this, but other -- but I'd  
6 like to have an idea of how much was covered by the 301 to  
7 begin with. And then how much was excluded later. And  
8 sort of a timeline of when that happened, and how that  
9 merges in with your injury arguments. So the Commission  
10 will have as good an understanding as it can of your 301  
11 arguments or injury arguments, how they fit together.

12           MR. DeFRANCESCO: Certainly we'll be happy to  
13 provide that.

14           MS. DRISCOLL: Okay. I was also interested --  
15 and this may be talked about by other staff members -- but  
16 you talked about how there's a lag between pricing and  
17 performance based on the delayed price effects and model  
18 year price negotiations. And I was wondering, is this a  
19 situation where -- I've seen industries before where there's  
20 one big time of the year when the industry gets together and  
21 they provide quotes.

22           And then there's another time where they provide  
23 the product.

24           MR. VAUGHN: This is Stephen Vaughn. We will  
25 certainly -- I mean some of that is going to get into

1 obviously like how the individual companies do their  
2 negotiations and do their business. So we will have to put  
3 some of this in the postconference brief.

4 I don't know if any of the company witnesses want  
5 to say anything.

6 MR. MELKA: Yes, this is Brian Melka from Kohler.  
7 I agree. There's obviously some confidential information in  
8 there, but in general your thought process in terms of, you  
9 know, there's a lag time between when much of the quoting is  
10 done. Most of the products that we're talking -- versus  
11 when they're consumed. So most of the products we're  
12 talking about, again we're talking about ride- on mower  
13 products that ultimate the engines go into that are sold  
14 typically in the spring and early summer time frame.

15 So there's a process that has to happen from  
16 there in terms of backing up to when that equipment gets  
17 built and distributed and when the engines get built,  
18 shipped into the OEMs so that they can integrate that. And  
19 then there's a time lag ahead of that that is when we're  
20 quoting for the next opportunity in business.

21 So the time frame is not perfectly straight. You  
22 know, I think it may be a little different for each of us.  
23 But there's roughly a 10- to 12-month time frame between  
24 when you're quoting business and when that product is  
25 actually going to get consumed by an end user in the

1 marketplace.

2 MS. DRISCOLL: Okay, that's helpful. And I want  
3 to understand that process, but I also want to understand  
4 how that affects -- how you believe that would affect the  
5 data that we will be looking at. And this is my last  
6 question and this is just sort of a curiosity. On page 30,  
7 you said it was difficult to get lost sales and lost revenue  
8 information. And that rather surprised me -- in your  
9 footnote 63. And that rather surprised me because OEMs are  
10 your primary customers I understood, so I was wondering.

11 MR. DeFRANCESCO: Certainly. So, I think it  
12 refers to the way the Commission collects lost sale and lost  
13 revenue data itself. They generally know that they've lost  
14 a sale. Sometimes it's difficult for them to know exactly  
15 when and how and at what price point exactly that they lost  
16 it at, so that's what that's referring to.

17 MS. DRISCOLL: Okay.

18 MR. VAUGHN: I mean part of what's going on here  
19 right now is you can have a situation where you may be  
20 dealing with an OEM and you know that you have a certain  
21 amount of volume from that OEM, but you don't know their  
22 total volume with everybody, alright. So, in other words,  
23 they may be giving you "X" and "X" may be close to what you  
24 got the year before, but before you know their total you  
25 don't know how much of that is going to other people. So,

1 what they can do is they can sort of say, okay, we know,  
2 generally, the size of the market and we see what's going on  
3 with imports and therefore we know that we're losing market  
4 share; but tying all that back to particular OEMs is  
5 complicated. MS. DRISCOLL:

6 Actually, I do remember I do have some questions related to  
7 the opening. And I suppose this may be obvious, but you  
8 know there was some references to Briggs & Stratton and  
9 allegations about selling to MTD that I would like to see  
10 you respond to in your post-conference brief and also the  
11 Kohler quality questions. I'm just saying I recognize that  
12 you recognize that those are --

13 MR. MELKA: We look forward to doing so. Thank  
14 you.

15 MS. DRISCOLL: I'm done.

16 MS. CHRIST: We'll turn to Cindy Cohen, the  
17 economist.

18 MS. COHEN: Good morning. Thank you for the  
19 testimony this morning. It was very helpful. I do have  
20 some questions. The first is a follow up to the questions  
21 that Karen just asked to the extent -- I guess first for  
22 Kohler on the quality issues. Would Kohler like to respond  
23 publicly to the allegations made in the opening?

24 MR. DeFRANCESCO: Certainly, so I'll start and  
25 maybe Brian Melka can jump in. Obviously, we will be

1 responding in the confidential fashion in the  
2 post-conference brief. We believe Kohler's quality is just  
3 as good as anyone else's quality and there aren't difference  
4 there. With respect to, as I said earlier, the  
5 certification issue that involves engines that were produced  
6 long before the period of investigation. It had no affect  
7 on pricing during this period of time and it has no affect  
8 on either current performance in their data and we'll  
9 explain that more in the post-conference brief.

10 MS. COHEN: Okay, thank you.

11 MR. MELKA: I think Robert said it very well on  
12 our behalf. I think specific to the emissions information,  
13 which we can certainly share, I think it's not only now, but  
14 even during the period of some non-performance around our  
15 testing criteria that impact never impacted the quality,  
16 performance, durability, or usefulness of our engines as  
17 they were put into covers.

18 MS. COHEN: I guess a more general question on  
19 quality is how does quality compare among the different  
20 engine manufacturers -- Chinese, the U.S. producers, other  
21 suppliers?

22 MR. MELKA: Again, we believe our quality is,  
23 from a Kohler perspective, is on par with the industry. And  
24 I think that's what makes this even more challenging and  
25 more of an issue for us is that we view many of these

1 Chinese engines as being actually fairly good quality  
2 engines. So, they're not competing in the marketplace on a  
3 lower quality type of engine. They are producing an engine  
4 that we believe is pretty good, but they're producing it and  
5 selling it at dumped and subsidized prices that are just too  
6 far below what we can bear. And so, we wouldn't look at  
7 them as being materially different classes of engines. In  
8 fact, they're very, very similar, but at 30 to 40 percent  
9 lower price.

10 MR. VAUGHN: I just wanted to say from my  
11 perspective and I'm not going to go to the factual issues,  
12 but just kind of in terms of how you guys ought to be  
13 thinking about it. It's sort of an odd argument for them to  
14 make because to me what they're saying is that we're buying  
15 these engines and presumably they're going to argue that  
16 China is providing them some sort of service or some sort of  
17 benefit that they aren't getting from domestic producers.  
18 And yet, they're paying these incredibly low prices that are  
19 far below the prices that you can get from an actual  
20 market-based company.

21 So, to me, it kind of goes to the fundamental,  
22 sort of irrationality or non-market quality of what is  
23 happening in the marketplace and I think that is you know  
24 very consistent with what we're telling you, which is that  
25 obviously people can be motivated for whatever reasons they're



1 motivated for, but if you're telling us that you're doing  
2 this for non-price reasons, then we would expect to see you  
3 paying even higher prices for the Chinese goods and that is  
4 not at all what is happening.

5 MS. COHEN: Okay, thank you. One of the other  
6 arguments made in the opening by Respondents was that Briggs  
7 & Stratton has refused to provide certain features in their  
8 engines. I didn't get the whole phrase down, but it was a  
9 certain type of fuel-injected engine.

10 MR. ORAVA: As I mentioned earlier, we'll  
11 certainly address that in much more detail in our  
12 post-conference brief. And obviously MTD has a very narrow  
13 view of the market and they only have their perspective, but  
14 to the extent that David would like to make any general  
15 comments I'm sure we'd appreciate that.

16 MR. RODGERS: I would say this; we make our  
17 technology available to all of our customers. The only time  
18 we are not able to do that is when we co-develop certain  
19 products or certain features with some of our OEMs. In  
20 addition, we do have -- well, as I said, when we co-develop  
21 it, we cannot -- it's not only our technology and we need to  
22 keep that to the customers that we co-develop it with.

23 Now, having said that, many times we'll take  
24 innovation or features to our customers that we have spent a  
25 lot of time, effort, and money investing in and what they

1 will tell us is that's a nice feature, but what we're really  
2 interested in is a lower price of your engine. And that's  
3 part of the issue here is that even though we've come up  
4 with new features in order to give something -- people  
5 something that's new and different price seems to be the top  
6 of mind every time that we talk with our OEMs and it's  
7 because they're getting lower prices, subsidized prices from  
8 Chinese competition.

9 MS. COHEN: Regarding the products that you  
10 co-develop with your customers, is that a large segment of  
11 your sales?

12 MR. RODGERS: Typically, no, because those  
13 features are typically limited to only a few different skews  
14 that might be for sale in the market and so they can be some  
15 higher-volume skews in certain cases, but because it doesn't  
16 go across a wide range of skews for any individual OEM or  
17 retailer typically not individually, no.

18 MR. HUDAK: I want to address some of that  
19 opening as well. So, the features that MPD's counsel  
20 brought up in the opening; specifically, electronic fuel  
21 injection or EFI and electronic governing, we have available  
22 on a vast majority of our products and we have offered that  
23 to them, as well as to develop other lines of our products  
24 for them. In all cases they have refused that based upon  
25 price.

1 MS. COHEN: Okay. And then, lastly, regarding  
2 the arguments raised this morning was about Kawasaki, who's  
3 not here, and where does Kawasaki participate in this  
4 market? Are they producing the same range of products as  
5 Kohler and Briggs & Stratton or do they compete in part of  
6 the market? Where do they fit in?

7 MS. RODGERS: Kawasaki is, as many people are  
8 aware, a Japanese-based producer. They do make the engines  
9 that are in this case in the United States, but as a  
10 Japanese company, typically, their range of product is  
11 higher end, both in terms of quality and in terms of price  
12 point. And so, they typically charge a premium for their  
13 products in the market. They are predominantly located at  
14 that higher end and most of their engines goes into  
15 commercial equipment, but they do have a certain portion of  
16 their engines that are sold in consumer equipment as well.  
17 Typically, it's going to be at the upper price points of  
18 consumer equipment.

19 MS. COHEN: And the commercial products would  
20 still be covered by this scope, right?

21 MR. RODGERS: That is correct.

22 MS. COHEN: They mentioned -- Respondents  
23 mentioned something about Kawasaki temporarily ceding the  
24 market share to Kohler and Briggs & Stratton during the  
25 early part of the period of investigation. Would anyone

1 like to address that?

2 MR. VAUGHN: I think we can address that you  
3 know more in the post-conference because that's kind of very  
4 specific. That's a very specific example.

5 I would like to make one other point kind of  
6 based off of what Mr. Rodgers just said. You know,  
7 obviously, I think the testimony -- whatever the situation  
8 is with Kawasaki, I think the testimony here is that these  
9 producers that are before you really do make the whole range  
10 of this product. And that they have people and jobs and  
11 factories that really make finished engines all day, every  
12 day, and they need to make that full range. And so, if they  
13 are losing a big section of that market, then that's sort of  
14 what the testimony here is that they are losing a big  
15 portion of that market. That starts to have very  
16 significant impact on their capacity utilization and that's  
17 a big part of our theory of this case.

18 So, to the extent Kawasaki may only be playing  
19 in a part of that, that doesn't necessarily go to the issue  
20 of the injury that the vast majority of the domestic  
21 industry is suffering.

22 MR. MELKA: I just want to add, and obviously  
23 can't speak on behalf of them, but I'm not aware of any of  
24 us actively just conceding market share. You know we are  
25 actively engaged in competitive and fair trade with our

1 domestic competitors all the time and you'll see movements  
2 amongst the domestic competitors what's really at issue here  
3 is that in a very slow -- stable, but slow-growth market,  
4 regardless of those moves that may happen in between these  
5 fair competitors we have a very unfair set of competitors in  
6 the market that are surging in their volumes at very, very  
7 low prices and so, that's really the issue we're trying to  
8 address. There's always going to be I think domestic  
9 competitive movements that happen. They happen year in and  
10 year out and we're welcome -- you know we welcome that  
11 opportunity to compete fairly with them.

12 MS. COHEN: To the extent that you know, do you  
13 know if Kawasaki had some production issues during the  
14 period, not your companies?

15 MR. RODGERS: They, in the past, had production  
16 issues that were temporary in nature that, to my knowledge,  
17 should not have impacted any of the volumes during the  
18 period that we're looking at in this case.

19 MS. COHEN: So, that was prior to our period?

20 MR. RODGERS: It's been several years, so I  
21 cannot confirm that for sure.

22 MS. COHEN: Okay, thank you. Do the OEMs,  
23 generally, have a qualification process for their engine  
24 suppliers and if so, can you describe how that works?

25 MR. BROWN: So, we do work very closely with our

1 OEM partners to qualify our engines with them. So, we  
2 actually have on site staff, what not, that can help our  
3 OEMs qualify that -- heat testing, cold testing, a lot of  
4 different things. Field testing is usually done by our  
5 OEMs, so what typically happens, though, is that they'll  
6 qualify our engine, for example, on a tractor. And they'll  
7 put that tractor into multiple configurations, right?  
8 They'll have a Kawasaki powered one. They'll have a Kohler  
9 powered one and a Briggs & Stratton and maybe some  
10 Chinese-engine powered ones, so in any configuration they  
11 typically will do that testing, so they're easily  
12 interchangeable between the two.

13           There are instances where they haven't done the  
14 testing on one particular engine and so that would be a  
15 relatively fast process supported by the engine  
16 manufacturer.

17           MR. MELKA: I was just gonna add -- Brian Melka  
18 from Kohler -- I echo that. In most cases it would be, you  
19 know, for the most of the applications that we're talking  
20 about across a wide range of OEMs, it's rare for them to  
21 single-qualify an engine. It's usually more common--that we  
22 see at least--that they're gonna qualify two or more engines  
23 within an application, is more common is what we see.

24           MS. COHEN: I guess for post-conference, if you  
25 can address any instances where the U.S. producers have

1 failed to qualify on any particular engines or with any  
2 particular OEMs.

3 MR. MELKA: We can address that. One thing I'd  
4 like to add, too is that typically in the qualification  
5 process, pricing is agreed to before they start that. So  
6 that's also a big part of it. There are cases where they  
7 may choose not to qualify because of pricing levels. That  
8 is always discussed and determined ahead of time, and again  
9 in a lot of cases, you may not see multiple qualifications  
10 when you have one of them that is, you know, significantly  
11 lower-priced, and that's typically what we see with the  
12 Chinese competitors, at their pricing levels, they may  
13 single-qualify that simply because the pricing is so much  
14 lower.

15 MS. COHEN: Thank you. I think Ms. Driscoll kind  
16 of asked this question for post-conference, but can you kind  
17 of describe the process with selling to an OEM? Like, do  
18 they go out to the different engine manufacturers and say,  
19 "I am looking for this sort of engine," do they send out  
20 requests for proposals. Can you kinda walk us through that  
21 process of how that works?

22 MR. VAUGHN: Stephen Vaughn, we will address that  
23 in the post-conference.

24 MS. COHEN: Okay. For Briggs & Stratton, that  
25 Briggs & Stratton also produces the mowers, as well as the

1 engines and I guess, two questions. One is the competition  
2 on the engine side with the competitors that are also with  
3 your mower competitors and how that affects your sales. So  
4 something respondents brought up in the --

5 MR. RODGERS: Dave Rodgers, Briggs & Stratton.  
6 We do have our own lawnmower brands that include Snapper,  
7 which was mentioned in some of the opening comments today.  
8 We do not attempt to sell lawn mowers to the retailers which  
9 move a lot, most of the equipment that we're talking about  
10 today, in terms of riding lawnmowers and zero-turns. So you  
11 will not find our brands at the major retailers that we  
12 discussed today. You will find them in our dealer networks  
13 and it represents only a couple of percent of the entire  
14 market.

15 Secondly, in terms of the Snapper brand that was  
16 brought up, you will find the Snapper brand on certain -- as  
17 well as another brand that we own by the name of Murray,  
18 that is sold at Walmart. And MTD is one of the actual OEMs  
19 who manufactures this equipment on behalf of Walmart. So we  
20 license our brands to Walmart, they make the decision as to  
21 what OEMs they are going to use in order to produce that  
22 equipment. And MTD has been in the position of actually  
23 manufacturing that equipment for Walmart. So while it's  
24 been our brand name, they've made the equipment for Walmart  
25 in many cases, as well as they have manufactured that



1 equipment for us for sales in certain regions around the  
2 world as well.

3 MS. COHEN: Sorry, I have a long list here. I  
4 tried to narrow it down a little bit. Have there been any  
5 -- who are the major OEMs in the market and have there been  
6 any changes in the OEMs over the POI?

7 MR. RODGERS: I'm sorry? Could you repeat the  
8 question?

9 MS. COHEN: Who are the major OEMs that are using  
10 these engines in the U.S. market, and have there been any  
11 changes in the firms? New entrants, firms exiting?

12 MR. RODGERS: Dave Rodgers, Briggs & Stratton.  
13 The major OEMs that are in this market include MTD, John  
14 Deere, and Toro and Husqvarna. The only significant change  
15 that I would note over the period in question is that  
16 Husqvarna over time has made, not only Husqvarna-branded  
17 equipment, but they have sold, or produced and sold under a  
18 number of different private-label brand names over time.

19 Over the period in question, they've recently  
20 announced that they are going to exit producing and selling  
21 of equipment that is private-label branded and they will be  
22 only focusing on Husqvarna-branded equipment moving forward.  
23 What that is done is that's created a situation in the  
24 market where there's really only one producer of any private  
25 label riding equipment that's in the market, which is MTD.

1 John Deere does not make anybody else's equipment except for  
2 John Deere-branded equipment. Toro only produces and sells  
3 under their brand names of Exmark and Toro.

4 MS. COHEN: And that -- I'm sorry? Did you  
5 have--

6 MR. MELKA: I was just gonna add a clarifying  
7 point. This is Brian Melka from Kohler. And you know what  
8 Mr. Rodgers has shared is accurate. I think the one thing  
9 to consider with any of those moves that may or may not have  
10 happened in different brands, etc., is that the overall  
11 market demand hasn't changed.

12 So the demand for consumers, there's certainly  
13 seasonality in our business as we've discussed, but the  
14 overall demand, which is highly correlated with housing  
15 starts in the U.S., the demand hasn't changed, it's stable,  
16 it's growing, and so while there may be shifts in brands and  
17 stores and manufacturers, at the end of the day, the demand  
18 for product that you and I might need for our home, has not  
19 changed. It may have shifted around.

20 And therefore the demand ultimately for a  
21 domestic engine really has not changed, except that we've  
22 seen a significant influx and surge of Chinese competitive  
23 engines at lower pricing. And so the topline market numbers  
24 haven't shifted just because some of the OEMs have changed.  
25 But what we've felt obviously has changed.

1 MS. COHEN: Your responses bring up two  
2 questions. One is on private labels. Is there private  
3 labeling of engines, as well as the mowers?

4 MR. RODGERS: We generally sell our engines under  
5 the names of Briggs & Stratton or Vanguard Engines.  
6 Vanguard is our more premium commercial nameplate. The  
7 engines are also covered by the case that we're discussing  
8 today. Generally speaking, Briggs & Stratton brand is found  
9 on all of the engines that we sell with one except to that,  
10 which is the engines that John Deere are branded John Deere,  
11 regardless of the engine manufacturer.

12 MS. COHEN: And for Kohler?

13 MR. MELKA: This is Brian Melka. I'd say the  
14 situation is very similar for us. The vast majority of the  
15 products that we sell will carry the Kohler brand, even ones  
16 that may be less branded, will still carry the Kohler name  
17 on those products at some point. I think the thing to look  
18 at is, the respondents may talk about private labeling and  
19 the opportunity to leverage their brand.

20 I think the challenge in that scenario is one, we  
21 know what happens in the industry. Secondly is that if  
22 that's an option that somebody would like, then why aren't  
23 they paying more for it? Because there's more value in  
24 that. And the Chinese do not have a brand, and so they will  
25 typically come into the market under the OEM equipment

1 brands, again at much, much lower price points.

2 MS. COHEN: Okay, thank you. My next question is  
3 on warranties and what sort of warranties are offered by the  
4 U.S. producers and how that compares to the warranties  
5 offered by the Chinese producers?

6 MR. MELKA: I'll speak on behalf of Kohler. I  
7 think Briggs is fairly similar. This is Brian Melka again.  
8 We offer a comprehensive warranty on our products. We  
9 administer that through a combination, in some cases through  
10 our OEM customers. They may actually manage that and/or  
11 through our independent service network. So the aftermarket  
12 side of that is done. We expect that our Chinese  
13 competitors have similar warranties. I mean they have to  
14 warranty their product in the marketplace.

15 We don't think our quality is at a differentiated  
16 level that we're at an advantage or disadvantage from that  
17 perspective. But the reality is, the engines are coming  
18 into the market so cheaply that instead of servicing and  
19 repairing a lot of those engines, you can simply throw them  
20 away and put another one on, and that's gonna continue to  
21 proliferate the usage of those engines in the marketplace  
22 and in fact we've had our OEM customers tell us exactly  
23 that, that one of the reasons they really like these Chinese  
24 engines is because they are so cheap, if something happens  
25 to them, they can just throw them away and put something

1 else on.

2 In reality, as I said before, we don't actually  
3 see the quality level being that significantly different.  
4 What we see is a pricing level that is that significantly  
5 different.

6 MS. COHEN: Thank you. Are there engines from  
7 nonsubject countries entering in the market and who are the  
8 major players?

9 MR. RODGERS: Dave Rodgers, Briggs & Stratton.  
10 There is a small number of engines that are coming in from  
11 Japan that are produced and sold by Honda. Other than that,  
12 I'm not aware of any others.

13 MS. COHEN: Thank you. I'm gonna stop at one  
14 more question and that's, if you could discuss the discounts  
15 and rebates that are offered by U.S. producers, including  
16 the rebates that are offered to the OEM customers, I  
17 understood from the petition? A little more detail on that.

18 MR. VAUGHN: Yeah, this is Stephen Vaughn. I  
19 think we're gonna get into that more in the post-conference  
20 brief, because that goes more to relations with individual  
21 customers, unless Mr. Rodgers wants to say anything more  
22 generic. We'll just talk about that in the post-conference  
23 brief.

24 MS. COHEN: Great. I look forward to it. Thank  
25 you.

1 MS. CHRIST: We'll now turn to the industry  
2 analyst, Jeffrey Horowitz.

3 MR. HOROWITZ: Good morning, everyone. And as  
4 echoed by all my colleagues, thank you so much for taking  
5 the time today. This has been really informative. So about  
6 half of my questions have been answered by my colleagues, so  
7 this'll be a little briefer. But I do have a few questions.  
8 Starting with Mr. Hudak's presentation into the  
9 manufacturing process, I thought was really informative.

10 But one question that I have branching out of it  
11 is, are the processes at all different? So I'm talking  
12 specifically between the two domestic producers here,  
13 anything that you might know about Kawasaki or maybe, more  
14 importantly, the imported products. Are there any  
15 differences into their physical composition, into their  
16 manufacturing processes, into their uses, of the end use,  
17 anything like that would be really informative.

18 MR. HUDAK: Yeah, thank you, Mr. Horowitz for the  
19 question, Eric Hudak at Kohler. For the end uses, no, I  
20 mean these are -- we're talking about one type of market  
21 that these products are going into predominantly, these  
22 riding lawnmowers.

23 In terms of the manufacturing processes, it may  
24 or may not be different. You know, I can certainly speak  
25 for Kohler, but I believe that, you know, we have

1 world-class engine manufacturing facilities. I believe  
2 Briggs & Stratton has world-class manufacturing facilities  
3 and Kawasaki has world-class manufacturing facilities. You  
4 know, certainly we've done to our, to the greatest degree  
5 possible, putting in as many quality checks through that  
6 entire process as possible.

7           You know, many pictures of those things are  
8 proprietary to be able to show, etc., but we do quite a bit  
9 of work to be able to make -- you know, automation quality  
10 checks, work constructions, you know, extremely robust to be  
11 able to make a high-quality product every day.

12           MR. RODGERS: Dave Rodgers from Briggs &  
13 Stratton. As I noted earlier, for Briggs & Stratton, we're  
14 pretty vertically integrated, where we do the die-casting,  
15 the machining, as well as the assembly.

16           My knowledge of some of the engine producers that  
17 are located in China, is that they are much less vertically  
18 integrated. You'll see many of them only do the assembly  
19 operations, and so they are buying parts and merely  
20 assembling them. As time has gone on, some of them have  
21 gotten into more machining. I do not know if any of them  
22 are completely vertically integrated, which is really  
23 important in understanding our business.

24           Because we've made these large fixed capital  
25 investments, the volume that we need in order to keep these

1 plants going at an economic profit, is really critical. And  
2 to the extent that, you know, the volumes in the industry  
3 have been flat, but we continue to see the Chinese imports  
4 that are low-priced that are being dumped going up.

5           It's really putting us in a potentially worse  
6 position or vulnerable position moving forward, that if left  
7 unchecked, is going to potentially impact hundreds, if not  
8 thousands of U.S. manufacturing jobs. And so I think it's  
9 really critical to understand that fixed cost investment and  
10 the impact that these dumped engines could have on that  
11 investment, as well as the employees that work in our  
12 factories.

13           MR. HOROWITZ: Thank you very much. One  
14 follow-up question about the end use lack of  
15 differentiation, so does that mean I just want to sort of  
16 drill down into the interchangeability. If I'm an end user  
17 consumer in my home life and the engine in my lawnmower  
18 breaks, does that mean that replacing a Kohler engine, if  
19 that was the original engine in my lawnmower, cannot be  
20 replaced with a Briggs & Stratton or a Kawasaki or an MTD,  
21 so on and so forth or are their differences, even if it's  
22 just in like physical characteristics that make putting a  
23 different engine in my existing lawnmower difficult?

24           MR. HUDAK: There's actually a very robust  
25 repower market that where you can if you have a failure of a



1 Briggs & Stratton you can replace it with Kohler and vice  
2 versa. There are nuance differences to hooking that up,  
3 maybe a slight difference in the wire harness, et cetera.

4 I jokingly said with our counsel to my right  
5 here that if you give me a wrench and an hour I can change  
6 out any engine in the industry, so it's absolutely something  
7 that can be done and is done frequently.

8 MR. HOROWITZ: Thank you so much. My next  
9 question -- and I think we've established here that you guys  
10 are primarily interested in the assembled engines, but I  
11 just want to make sure that I understand. In the petition  
12 in a couple of different places you state out unfinished and  
13 finished or assembled and unassembled. Is there any  
14 difference between those things? I've worked with engines  
15 in some end uses that I've never heard that distinction  
16 before, so I just want to make sure I understand if there is  
17 a difference.

18 MR. DeFRANCESCO: But in all practicality, no.  
19 We were using those terms interchangeably in the petition to  
20 describe the sub-assembly that we want covered, as Mr.  
21 Vaughn had talked about for reasons of circumvention and  
22 evasion, primarily.

23 MR. HOROWITZ: Okay, so anything that is not an  
24 engine ready to go on a lawnmower is either unfinished or  
25 unassembled, the terms are --

1           MR. DeFRANCESCO: Correct, we were using them  
2 interchangeably.

3           MR. HOROWITZ: Okay. Okay, so next, in your  
4 scope you identified that engines covered by the scope  
5 normally must comply with and be certified under EPA Air  
6 Pollution Control Title 40, Chapter 1, Subchapter U, Part  
7 1054, but then underwards it says "Engines that otherwise  
8 meet the physical description, but are not certified under  
9 such are still under the scope of the investigation." Is  
10 there a concrete example of those? Do either of you produce  
11 an engine that doesn't meet that specification? Does the  
12 imported product not meet that specification? I'm just  
13 trying to figure out what the inclusion there is.

14           MR. DeFRANCESCO: I'll start and the panel can  
15 jump in. The inclusion of that language was to, again,  
16 address possible issues of evasion or circumvention where  
17 someone might produce the engine, ship it to the United  
18 States, and then certify it later and that was what we were  
19 concerned about when we included that. I'll let the panel  
20 answer where there are any instances of that.

21           MR. MELKA: We would not intentionally build an  
22 engine that was uncertified for domestic consumption. There  
23 are cases, understanding that there are different regulatory  
24 environments around the world, so there are some engines  
25 that we may export either to unregulated or different

1 regulated countries that we may or may not EPA certify; but  
2 again, this is the primary market. This is we estimate more  
3 than 85 percent of the market for the engines that go into  
4 this mowing equipment are here in the United States and  
5 would all carry an EPA and typically carb certification as  
6 well.

7 MR. HOROWITZ: One follow-up question that I  
8 have that I was going to ask at the end, but Mr. Melka just  
9 touched on it. Early on in your testimonies this morning --  
10 I believe it was Mr. Rodgers who spoke about being unable to  
11 increase exports and it just sort of made me thinking as the  
12 industry person. What portion of your production is  
13 consumed in the United States and then what is being  
14 exported and if you don't even mind telling me sort of key  
15 export markets. If that's a post-conference question,  
16 that's fine, but I would just be interested in that  
17 information.

18 MR. RODGERS: Most of the production ends up in  
19 the United States, 80 percent, approximately. To the extent  
20 that it goes to other markets, the second largest market  
21 would be the European market, and then after that would be  
22 the Australian market, but those are significantly smaller  
23 than the United States.

24 MR. MELKA: I'm sure the 85 percent number is  
25 consistent. The one thing that I would add is that you know

1 China is not a market for this product. It really is not.  
2 There really is almost no domestic consumption of riding  
3 mowers in the Chinese market to really any measurable  
4 numbers and so the target for these engines that are being  
5 produced in China is the U.S. This is where they are going  
6 because this is where the market for those is and there  
7 really is -- for vertical shaft engines in this  
8 classification there really is no domestic China market for  
9 them to serve.

10 MR. HOROWITZ: Thank you. My last question is I  
11 want to touch on the Section 301 tariffs a little bit more  
12 and Karen has already asked you at length for a post-comment  
13 on this, so if this needs to get rolled into there I totally  
14 understand. But as I understand it, the maximum valuation  
15 of the petitions are -- I'm sorry -- of engines that are  
16 exempt from China 301, as per the exclusion request  
17 requested last year, are engines that do not exceed \$180 in  
18 value. So, my question is sort of three pronged. One, to  
19 the best of your knowledge, how does that differ from what  
20 the average imported price is for these engines that are  
21 being imported. Two, if there's a variance, sort of what  
22 share is exempt and what share is not exempt. And then,  
23 specifically, looking at it from sort of a trade data  
24 perspective especially since Mr. DeFrancesco is telling us  
25 that the official trade data is sort of where he leans on

1 this. As I understand it, only certain HTS codes are  
2 exempt, so it would be interesting to know sort of which HTS  
3 codes are the majority of trade and whether or not those are  
4 exempt and which aren't, that sort of thing.

5 MR. RODGERS: Certainly, we'll be happy to  
6 answer in the post-conference brief, but just to touch on  
7 it, the actual vast majority of the product that's coming in  
8 that's exempt that is actually covered under one specific  
9 HTS code and that reflects the overwhelming majority of  
10 what's in the HTS code. I'd also point out that the AUV  
11 distinction really has two effects. One, it's actually  
12 relatively consistent with the existing AUVs of the imports  
13 and it really simply incentivizes the subject imports to  
14 price as much of their product as possible below that, so  
15 it's actually incentivizing further underselling in some  
16 ways, but we'll be happy to expand on that in the  
17 post-conference brief.

18 MR. HOROWITZ: That is everything that I have.  
19 Thank you all for your time.

20 MS. CHRIST: Thank you. And we'll turn to Betsy  
21 Haines, the Supervisor/Investigator.

22 MS. HAINES: Thank you very much. The questions  
23 I had were all asked. I appreciate the helpful testimony  
24 and the helpful answer to staff questions. Thank you.

25 MS. CHRIST: Thank you. I'll just check and see

1 if there's any follow up.

2 MS. DRISCOLL: I have two follow-up questions.  
3 There was some testimony in your opening, I believe, perhaps  
4 by Mr. Rodgers, but it could've been Mr. Melka, that there  
5 was a facility in Wisconsin that was closed. Perhaps it was  
6 yours, okay. Perhaps you could comment on why it was  
7 closed. You could do it in your post-conference brief, but  
8 I would like to have more information on why that facility  
9 was closed.

10 MR. MELKA: Yes, we'll be able to provide you  
11 know the detail around that. It is a closure we announced  
12 in late 2018 within the timeframe of this and one of the  
13 primary drivers was the decreasing in volume that we were  
14 seeing, but we can get into certainly more detail around  
15 that.

16 MS. DRISCOLL: Okay. The other one was there  
17 was some testimony about customers telling you your prices  
18 were too high -- if you could comment on that and the  
19 importance of those customers, in other words, not just the  
20 name -- if you could provide us the customer names and how  
21 important they are to your sales. I expect that to be  
22 confidential.

23 MR. BROWN: That is confidential, but it is a  
24 generality that we've made about many of our customers and  
25 they way that they approach us with negotiating.

1 MS. DRISCOLL: Thank you.

2 MR. VAUGHN: And we will provide more detail in  
3 the post-conference.

4 MS. CHRIST: Thank you. I would like to  
5 reiterate the gratitude of my colleagues for all of you  
6 taking the time and also being knowledgeable enough to step  
7 in when your colleague has got the flu so that we can all  
8 benefit from the information. So, do express our apologies  
9 he couldn't make it and hope he feels better quickly.

10 Like Betsy, I do not have a lot of follow-up  
11 questions. I did want to touch on -- I wanted to go back to  
12 the size of the engine, the small and the large. I think it  
13 was mentioned that that small one was around 150 to 160 and  
14 then the ones that are scope are 225 to 999. Are there any  
15 in between 160 and 225?

16 MR. RODGERS: There are engines produced that  
17 are between 99cc and 225cc that do not go onto any of the  
18 equipment that we discussed this morning, such as riding  
19 lawnmowers or zero turns. Those engines are used in a  
20 variety of applications, the largest of which would be  
21 walk-behind lawnmowers.

22 MS. CHRIST: I'm sorry. And the walk-behind  
23 lawnmowers they're the 150 to 160?

24 MR. RODGERS: Yes, engines that are within that  
25 entire range -- engines in that entire range, 99cc to 225cc,

1 can be used on walk-behind lawnmowers. Yes.

2 MR. HUDAK: My comment are on the 150 to 160cc  
3 is that is kind of the center of that market, but as Mr.  
4 Rodgers explained, that 99 to 224cc range is the entirety of  
5 what we'd consider a walk-behind engine market.

6 MS. CHRIST: Okay, so just to confirm that I  
7 understand, there is that range from 99 to 225, but 225 is  
8 the distinction for the ride-on versus the push-behind?

9 MR. HUDAK: 224 would be the top of the  
10 walk-behind market. 225 would be the beginning of the EPA  
11 Class 2 and what we consider the riding engine market.

12 MS. CHRIST: Thank you. So, there was a  
13 discussion of Kawasaki's product as being a higher quality  
14 range and therefore primarily destined for -- and also  
15 destined for commercial use. Could you clarify what aspects  
16 or what characteristics of an engine would make it a  
17 high-quality engine and/or an engine destined for consumer  
18 versus commercial?

19 MR. RODGERS: Typically, it's going to be in the  
20 components that are used within the engine, as well as how  
21 the engine is put together. They're built in the same  
22 facility, but of higher grade, higher quality components, as  
23 well as the -- and the idea behind using the different  
24 components is going to be durability and longevity of the  
25 engine because typically those are used on products that are



1 used every day by people who make a living as opposed to  
2 more infrequently by consumers or residential users. We  
3 also have commercial engines that are made in Auburn and  
4 Statesboro. We compete with Kawasaki on all of those  
5 engines and we believe that we can compete very well up and  
6 down the entire line. Where we can't compete is where we  
7 have the lower-priced dumped Chinese engines coming in that  
8 make it an unfair and uncompetitive market.

9 MR. MELKA: In respect to our domestic  
10 competitors and ourselves, I would argue that you know  
11 between us we have actually very comprehensive and  
12 overlapping products from different applications, different  
13 feature sets and so I think there's -- you know when you  
14 look at what's available in the domestic market there's  
15 availability of product to meet every need, feature, and  
16 function that a producer might need.

17 And while we're definitely talking about the  
18 Chinese engine manufacturers dumping very, very low-priced  
19 product in the market, we're not just seeing that at kind of  
20 low-end product categories. We're seeing that across the  
21 entire value chain. So, we're seeing it at lower price  
22 points, medium price points, higher-price points end product  
23 getting billed. We're actually seeing that product coming  
24 in across the range of product with consistently lower  
25 prices and consistently subsidized prices across the range.

1 MS. CHRIST: And just whether -- now we're in a  
2 post-conference brief -- you just mentioned sort of low,  
3 medium, high -- if there's any type of features or specific  
4 characteristics of a product -- of an engine that put them  
5 in those categories that would be helpful to know.

6 MR. MELKA: We will. Thank you.

7 MS. CHRIST: Thanks. And my last question, I  
8 think you mentioned that Vanguard is the brand for the  
9 premium market.

10 MR. RODGERS: Yes, we sell under the Briggs &  
11 Stratton brand name across a wide range of products that  
12 include both consumer and commercial, so we do have  
13 commercial series engine that we sell under the Briggs &  
14 Stratton brand name. We do have another brand that we've  
15 used for many years that also called Vanguard which is  
16 primarily used on commercial-grade engines only.

17 MS. CHRIST: Okay, so that's what I wanted to  
18 clarify. So, by premium you're referring to a commercial as  
19 opposed to other types of features, either electronic or  
20 other innovative features.

21 MR. RODGERS: That is correct. It's a brand  
22 positioning statement that we make.

23 MS. CHRIST: Okay, thank you. Thank you very  
24 much. I appreciate all your time in answering our  
25 questions. I'm not very good at asking questions when I'm

1 hungry, so I do need to take a break. And I'm going to let  
2 these other folks kind of tag along with my needs, but not  
3 too long. How about if we break and return and reconvene at  
4 about 12:15? Thank you.

5 (Whereupon, at 11:49, a lunch recess was taken)

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1 AFTERNOON SESSION

2 MR. BURCH: Will the room please come to order.  
3 All witnesses on this panel in opposition to the imposition  
4 of anti-dumping and countervailing duty orders have been  
5 sworn and are seated, and I'd like to note they have 60  
6 minutes for their direct testimony.

7 MS. CHRIST: Okay, thank you very much. And Mr.  
8 Secretary, are there any preliminary matters?

9 MR. BURCH: There are no other preliminary  
10 matters.

11 MS. CHRIST: Thank you. And I would like to  
12 welcome all the panel members. Please begin when ready.

13 STATEMENT OF JONATHAN T. STOEL

14 MR. STOEL: Good afternoon, Director Christ and  
15 staff. My name is Jonathan Stoel. I'm a partner with Hogan  
16 Lovells US, LLP. It's a pleasure to be here with you again.  
17 I'm here today representing our client, the Toro Company,  
18 and I'm glad to be kicking off this Respondents' panel.

19 Before you hear briefly from Mr. Schaefer and  
20 our important industry witnesses, I just want to offer a few  
21 observations for the staff. First is one that is not in my  
22 prepared testimony and that is I think there's an inherent,  
23 inconsistency in what you heard this morning.

24 Petitioners seem to be saying this case is all  
25 about price -- price, price, price. But then, they also

1 concede that customer choice, features of the engines and  
2 very specific products are different. If that's true, then  
3 I would submit to you this case cannot be all about price,  
4 price, price. And so, I would encourage you as you listen  
5 to the witnesses that have come before you today -- and I  
6 think you'll admit that it's unusual to have OEMs come  
7 before you in a staff conference and we're very glad to be  
8 here with you. I'd urge you to keep that inconsistency in  
9 mind because I think it's very important for your  
10 consideration.

11           The second thing, and the Commission staff's  
12 good questions touched upon it, is you must wrestle with who  
13 is not here before you. I was really amazed to hear any  
14 mention of AFA today from the Petitioners. One of the three  
15 -- let me emphasize -- three domestic producers is nowhere  
16 to be found. We don't have a questionnaire from them. We  
17 don't know how they're doing, but you're going to hear a lot  
18 about Kawasaki from the witnessed today.

19           What we hear from, I think, both witnesses and  
20 also from indications from the market is that they are  
21 prospering. In fact, in 2020, Toro is substantially  
22 increasing its purchases of vertical engines from Kawasaki;  
23 moreover, Toro previously has asked Kawasaki for additional  
24 engines, but Kawasaki has repeatedly informed Toro that it  
25 lacks the production capacity to provide those engines. So,

1 it's really, really important that you hear what Kawasaki  
2 has to say, that you consider their data in this case;  
3 otherwise, your record is clearly incomplete. And as I  
4 said, it's astounding to me the Petitioners would claim that  
5 AFA is appropriate against Respondents when one of three  
6 companies -- this is a big company in this market -- has not  
7 responded to you.

8           Second, this is not a typical case involving  
9 imports from China. We gathered yesterday to discuss the  
10 petitions and we thought about this together. First, if you  
11 look at the volumes of imports in the petition -- HTS U.S.  
12 data submitted in Exhibit 11, you'll see that there was a  
13 precipitous drop in imports in 2019. Well, that's the most  
14 recent period that you're looking at.

15           Usually, Petitioners are coming in here  
16 screaming about how imports are waiting at the docks. Well,  
17 if you look at the import data, the numbers dropped  
18 precipitously in 2019. That's one very odd thing.  
19 Secondly, AUVs are rising. AUVs rose consistently over the  
20 period of investigation. I haven't been in many China  
21 cases where you see that before the Commission. Their  
22 highest point is in the interim 2019 -- highest point -- and  
23 it's not up five cents. It's up significant amounts.

24           Third, I submit to you -- and I know it requires  
25 a lot of additional work from the staff, so I apologize for

1 the indulgence, but you must examine the rule of non-subject  
2 imports. There were some odd mention this morning of, oh,  
3 perhaps Honda sells to the United States. Well, I would  
4 encourage you to look at what imports from Japan have done  
5 over the last two years -- very, very substantial increases  
6 in non-subject imports. You must understand what that's  
7 doing in the market. Those imports are skyrocketing. Look  
8 at the interim 2019 data. And not only are the volumes  
9 going up, but guess what, guess whose prices are going  
10 down? Non-subject import prices are plummeting. I would  
11 submit to you, you must consider who is causing any alleged  
12 price effects in the market. If China is going up a lot and  
13 Japan is going down a lot that has to give you some pause.

14 Fourth, and lastly, this is a small domestic  
15 industry and a successful one. You're going to hear a lot  
16 this afternoon about how inter-industry relations matter.  
17 As an example, I mentioned earlier that Toro previously has  
18 asked Kawasaki for additional volumes of vertical engines,  
19 but Kawasaki could not provide them. As you listen to the  
20 MTD and Toro witnesses who will follow me, I urge you to  
21 focus on their comments regarding the business practices of  
22 the two Petitioners.

23 Mr. Schaefer mentioned this morning how it's  
24 disappointing that one of them has violated U.S. law and  
25 recently has to pay a twenty million dollar fine. That's

1 not the kind of business partner I'd like to have.  
2 Secondly, you're going to hear from my witnesses, Mr. Buenz,  
3 this afternoon about how Briggs & Stratton has infringed the  
4 patents of my client. You're going to hear about a  
5 thirty-five million dollar infringement action that has been  
6 upheld by multiple courts. Again, that's not the kind of  
7 business partner that I'd like to have.

8           So, I submit to you that if the Petitioners are  
9 suffering injury, and we still need that data from Kawasaki  
10 to make that assessment. We can't assess whether there's  
11 been material injury without a third out three producers.  
12 We need that data. But if you're going to look at whether  
13 there has been harm, it certainly seems to have been  
14 self-inflicted and not due to subject imports. Thank you  
15 for your attention. We look forward to your questions.

16           MR. SCHAEFER: Good afternoon, Director Christ,  
17 and members of the staff. Once again, thank you very much  
18 for the opportunity to appear before you today. I'm not  
19 going to say much on top of Jonathan's remarks for now. Let  
20 me rather pass the baton to Steve Trumpler from MTD Products  
21 to give you his insight into this market.

22           STATEMENT OF STEVE TRUMPLER

23           MR. TRUMPLER: Good afternoon, my name is Steve  
24 Trumpler, Senior Vice President and General Manager for MTD  
25 Products, Inc., Wheels Products Division. I have been with



1 MTD for over 20 years. Today my responsibilities include  
2 product development, its overall profitability, and the  
3 aligning the supply chain with the needs of our retail  
4 partners.

5           With me today are Erik Krueger, MTD's Vice  
6 President of R&D and Engine Development. Erik has been with  
7 MTD for over 23 years and is responsible for MTD's  
8 co-development program with Chong-Ching Xong-Chen, General  
9 Power Machine Company, which is MTD's current China-based  
10 engine supplier. Also, with me is Ed Griffith, Supply Chain  
11 Director at MTD with responsibility for engine purchasing.  
12 Ed has been with MTD for over 12 years.

13           I would like to begin by thanking the staff for  
14 the opportunity to testify today and for your efforts in  
15 this case. To help accomplish this task and to provide  
16 better understanding of some of the information you've been  
17 given, I'd like to provide some background about MTD's  
18 position in the U.S. outdoor power equipment market.

19           MTD is a third-generation family-owned company  
20 founded almost 90 years ago in Cleveland, Ohio where its  
21 headquarters still remain today. Today, MTD is the largest  
22 domestic manufacturer of powered outdoor lawn and garden  
23 equipment for residential and commercial use. MTD makes  
24 ride-on lawnmowers, residential zero turn lawnmowers,  
25 walk-behind lawnmowers, and other lawn and garden outdoor

1 equipment products.

2           You will see our products in retail outlets such  
3 as Lowe's, The Home Depot, Wal-Mart, Menards Tractor Supply  
4 Company, and on Amazon, places where U.S. consumers shop  
5 every day. In addition, our product are both sold and  
6 serviced by over 1300 locally-owned independent dealers.  
7 Our well-known brands include Cub Cadet, Troy Bilt,  
8 Remington, and Yard Machines. We also private label similar  
9 products under the iconic Craftsman trademark and under  
10 other brands such as Murray and Snapper.

11           MTD has kept its manufacturer operations close  
12 to its markets and currently has major operations in  
13 Willard, Ohio, Martin, Tennessee, and Tupelo, Mississippi.  
14 At these locations, MTD employs over 3,000 workers. MTD's  
15 other U.S. operations employ another 1500 people across the  
16 United States in Research & Development, Sales & Marketing,  
17 and Customer Support positions. MDT does not manufacture  
18 the vertical shaft engines that are the subject of this  
19 proceedings. MDT purchases these engines primarily for  
20 riding lawnmowers and zero turn lawnmowers.

21           MTD believes it is one of the largest consumers,  
22 if not the largest consumer, of these types of engines. MTD  
23 purchases such engines made in the U.S. from both  
24 Petitioners and Kawasaki, who did not join the petition.  
25 According to Briggs & Stratton's annual report, MTD is

1 Briggs & Stratton's largest customer in terms of overall  
2 engine purchases. We believe we are Kohler's largest  
3 engine customer as well. MTD also purchases such engines  
4 from one particular Chinese producer, Chong-Ching Xong-Chen  
5 General Power Machine Company, which we refer to as  
6 Xong-Chen for short.

7                   In order to understand the market for vertical  
8 shaft engines that are the subject of this proceedings, it  
9 is necessary to go back to a point in time when Briggs &  
10 Stratton, an engine manufacturer, decided to enter the  
11 market for finished lawn and garden equipment and became a  
12 direct competitor to MTD. Briggs & Stratton today remains a  
13 direct competitor of MTD. This circumstance, coupled with  
14 the 2008 bankruptcy of Ticomsy which had been a major  
15 supplier of engines for MTD placed MTD on the path to  
16 develop a more diversified engine supply base. Essentially,  
17 in order to provide for MTD's long-term financial health and  
18 for the continuity of our business, MTD had to develop a  
19 diverse engine supply base that was in no way dependent on  
20 MTD's direct competition.

21                   MTD's charter for engine diversity included  
22 developing a state-of-the-arts supply chain producing  
23 innovative engines that are individually optimized for our  
24 products. Several years into our journey MTD identified a  
25 foreign engine supplier that met these criteria. Thus, MTD

1 and Xong-Chen entered into a series of agreements to provide  
2 for the joint development of engines that have innovative  
3 features, are sold exclusively to MTD, and that are  
4 individually optimized for MTD's products.

5           As part of the joint development agreement, MTD  
6 supports product development, engineering, and quality  
7 assurance for the Xong-Chen engines. MTD also assists with  
8 compliance testing and certification to U.S. standards,  
9 including U.S. EPA emission standards. In return, MTD  
10 realizes substantial non-price related advantages. Also,  
11 unlike domestic engines, at MTD's direction these engines  
12 are not labeled for gross horsepower. Managing for gross  
13 horsepower is extremely costly. MTD's engines avoids such  
14 unnecessary costs and include just the right amount of  
15 features for MTD's products at every price point, including  
16 innovative solutions such as electronic chokes, electronic  
17 governors, and electronic fuel-injection engines  
18 specifically designed for MTD's premium products.

19           With MTD engines, MTD also has more direct  
20 control of our quality, warranty, and the consumer  
21 experience and overall satisfaction versus relying on Briggs  
22 & Stratton and Kohler to represent our brands to our  
23 standards. Our experience, especially with Kohler's quality  
24 and responsiveness, have not been up to our standards.

25           From MTD's standpoint, MTD co-develops engines

1 that are not directly or easily interchangeable with engines  
2 produced by the Petitioners. Regardless, MTD believes that  
3 upon further investigation, the Commission will find that  
4 Chinese engines, generally, and MTD's Xong-Chen engines,  
5 specifically, are not the cause of the harm claimed by the  
6 Petitioners here. There are a number of market factors  
7 affecting the outdoor power equipment industry and the  
8 Petitioners.

9           Changing consumer preferences is one factor.  
10 MTD's proprietary consumer market research, which was  
11 updated in 2019, continues to highlight trends that pose  
12 additional challenges to the sales of the type of outdoor  
13 power equipment that utilize the type of engines that are at  
14 the subject of this proceeding. This includes an  
15 accelerating shift away from a do-it-yourself toward a  
16 do-it-for-me consumer mindset, which has also shifted demand  
17 away from residential riding lawnmowers toward the  
18 commercial landscape.

19           Research shows a growth of do-it-for-me as a  
20 percentage of those responsible for lawn care has increased  
21 from 26 percent to 35 percent from 2013 to 2019. Not  
22 surprising, market research also shows that the commercial  
23 zero turn motor shipments significantly increased over that  
24 same time period, while the market has seen an overall  
25 steady decline in shipments of residential riding mowers.

1 In fact, it has been suggested that the sale of every  
2 incremental commercial mower results in the loss of three to  
3 four residential lawn tractor sales.

4 Housing market trends which show a growing  
5 movement to more urban centers and delayed first home  
6 ownership are also impacting growth in the residential lawn  
7 and garden business. Trade uncertainty is another factor  
8 that has resulted in significant fluctuations in the market  
9 for vertical shaft engines.

10 This includes the effect of Section 232 tariffs  
11 on steel and aluminum, and the Section 301 tariffs on goods  
12 from China. Tariff turmoil, since its inception, has caused  
13 prices to rise.

14 For example, riding lawnmowers' prices have risen  
15 in some cases by \$200. And the demand has fallen  
16 accordingly. The seasonal nature of our outdoor power  
17 equipment industry and the timing of the various tariff  
18 actions should cause the ITC to exercise some caution when  
19 interpreting the purchasing data as presented by the  
20 Petitioners.

21 As the market for commercial lawnmowers has  
22 grown, not all domestic engine suppliers had the capacity to  
23 capitalize on the growth. Both Briggs & Stratton and Kohler  
24 were temporarily able to take advantage of the growth.  
25 Kawasaki has since expanded its U.S. manufacturing capacity

1 and its strong brand and premium quality have enabled it to  
2 regain market share at the expense of Briggs & Stratton and  
3 Kohler.

4           Although today the market for battery and  
5 electric powered ride-on lawn tractors is small, this trend  
6 is coming. As a point of reference, battery-powered  
7 walk-behind lawnmowers now account for over 20 percent of  
8 the walk-behind mower market, while in 2015 battery-powered  
9 walk-behind mowers only accounted for roughly 8 percent of  
10 that market.

11           In addition, new regulations such as California  
12 announcing planned regulations intended to provide -- or  
13 prohibit, excuse me, prohibit sales of gas-powered riding  
14 lawnmowers in 2026 will negatively impact the growth in the  
15 residential lawn and garden business.

16           MTD expects these trends to continue and even  
17 accelerate in the future.

18           In the fact of all of these factors, which  
19 collectively point to a declining market in gas-powered  
20 residential lawn and garden products, MTD's purchases of  
21 vertical shaft engines from Briggs & -- excuse me, Briggs &  
22 Stratton and Kohler has remained largely unchanged. In  
23 fact, in 2018 MTD's purchases of these engines from Briggs &  
24 Stratton and Kohler actually increased.

25           To the extent MTD's 2019 purchases from the

1 Petitioners decreased, it was for reasons that MTD will  
2 address in its confidential submittals to this Commission.

3 Under all of these circumstances, it cannot be  
4 said that Briggs & Stratton or Kohler's domestic production  
5 of these engines has been harmed by MTD's purchases of  
6 engines from Zon Chen.

7 We also ask the Commission to consider the  
8 implications to MTD, the outdoor power equipment industry,  
9 and the consumers who are benefitting from new, innovative  
10 solutions developed by MTD and Zon Chen, by forcing MTD to  
11 source engines from either their direct competitor or a  
12 challenge -- quality challenged supplier.

13 Thank you, and we'll take any questions.

14 STATEMENT OF BILL BUENZ

15 MR. BUENZ: Good afternoon, and thank you for  
16 the opportunity to appear before you today. My name is Bill  
17 Buenz. I am the Commodity Manager for Engines at The Toro  
18 Company, and I am in charge of leading supply strategy for  
19 engines, including those that are used in our lawnmowers. I  
20 have held this role at Toro's headquarters in Bloomington,  
21 Minnesota for eight years.

22 We appreciate the Commission's examination of  
23 this important industry and its attention to U.S. jobs and  
24 manufacturing. The Toro Company is an employer of  
25 approximately 7,000 hard-working Americans and a



1 manufacturer of innovative solutions for the outside  
2 environment, including turf and landscape maintenance and  
3 snow and ice management.

4           We are proud to be a dependable supplier of  
5 outdoor power equipment for customers serving diverse  
6 sectors, including golf, professional contracting,  
7 agriculture, and residential. Our products are sold  
8 throughout the United States and in more than 125 countries  
9 around the globe.

10           Vertical shaft engines are an important component  
11 in our riding lawnmowers. Toro sources its vertical shaft  
12 engines from both U.S. and foreign suppliers. In making our  
13 engine sourcing decisions, we are driven by Toro's three  
14 guiding principles:

15           First, our purpose is to help our customers  
16 enrich the beauty, productivity, and sustainability of the  
17 land.

18           Second, our vision is to be the most trusted  
19 leader in solutions for the outdoor environment every day,  
20 everywhere.

21           Third, our mission is to deliver superior  
22 innovation and to deliver superior customer care.

23           I would like you to focus your attention on how  
24 our third guiding principle, Toro's ability to deliver  
25 superior innovation and customer care, has impacted our

1 sourcing of vertical shaft engines. Toro sources these  
2 engines from both U.S. suppliers -- Kohler and Kawasaki --  
3 as well as from a Chinese producer, Loncin.

4 Toro also has a healthy and important  
5 relationships with Briggs & Stratton, focused on engines for  
6 walk mowers and commercial equipment. However, Toro does  
7 not purchase the engines covered by these investigations  
8 from Briggs & Stratton because Briggs is a direct competitor  
9 of Toro in the riding mower segment.

10 To be blunt, for Toro to work with Briggs to  
11 improve its vertical shaft engines would be like San  
12 Francisco giving Patrick Mahomes an additional wide receiver  
13 threat in the Super Bowl last Sunday.

14 Further complicating our current relationship,  
15 Briggs has infringed certain patents controlled by Toro. We  
16 have been awarded an initial judgment of \$35 million in the  
17 litigation, which Briggs has now appealed.

18 Toro has been a long-standing purchaser of  
19 Kohler's vertical shaft engines. Regrettably, however,  
20 Kohler has not offered us the innovative solutions sought by  
21 Toro's customers in the residential market for riding  
22 mowers. We have also been concerned that Kohler has not  
23 consistently met Toro's high standards for customer care.

24 Finally, Kawasaki is the premier manufacturer of  
25 vertical shaft engines for riding mowers in the United

1 States. Toro has long purchased these engines from Kawasaki  
2 for our high-end products. We value Kawasaki's commitment  
3 to quality and to helping us meet the needs of our  
4 customers. Notwithstanding, Kawasaki has not been able to  
5 fill Toro's demand for vertical shaft engines due to  
6 capacity limitations.

7           Accordingly, faced with limited options to source  
8 the engines in the United States, Toro sought six years ago  
9 to diversify its supply. Specifically, Toro decided to  
10 source a portion of our vertical shaft engines from a  
11 Chinese producer, Loncin. Our partnership with Loncin has  
12 enabled Toro to better support its mission of superior  
13 innovation and superior customer care.

14           Over the past six years, Toro has built a  
15 relationship with Loncin in order to meet the needs of our  
16 customers. To start, Toro, not Loncin, handles the engine  
17 warranty claims with respect to the vertical shaft engines  
18 manufactured by Loncin.

19           U.S. engine manufacturers, on the other hand,  
20 manage warranty service claims themselves. Our ability to  
21 manage customer warranty claims as the OEM gives Toro  
22 greater control over customer experience, and her or his  
23 perception of the Toro brand.

24           If an engine breaks down, for instance, we would  
25 prefer to assist a customer directly, as opposed to waiting

1 for one of our engine suppliers to act and then needing to  
2 follow up to ensure that each customer has been treated  
3 well.

4           Unfortunately, this strong preference is informed  
5 by Toro' experience. Our customers have repeatedly  
6 complained about lack of warranty responsiveness by certain  
7 U.S. engine manufacturers over recent years.

8           Furthermore, unlike Toro's arrangements with its  
9 U.S. suppliers, Toro is able to dictate and enhance design  
10 elements through its participation with Loncin. Loncin then  
11 implements -- I'm sorry -- Toro has dedicated U.S.-based  
12 engineers that develop innovative solution that Loncin then  
13 implements in its Toro-branded engines.

14           Our partnership has thus allowed for improvements  
15 in engine power, convenience features, engine life span,  
16 torque response, and other key characteristics that  
17 distinguish our brand.

18           Toro is also able to employ supplier quality  
19 engineers who are on-site at Loncin manufacturing facility  
20 and ensure that the supplier is providing a reliable and  
21 innovative solution for our customers.

22           Relatedly, Toro's partnership with Loncin  
23 supports our ability to deliver innovative solutions. Toro  
24 private labels all engines sourced from Loncin and has  
25 invested substantially in equipping them with features that

1 are exclusive to Toro.

2 Our Loncin-sourced engines, for instance, have  
3 patent-pending self-cleaning air filter housing. This  
4 housing incorporates a unique dual-element air filter and  
5 sloped floor designed to protect the engine from debris,  
6 specifically in zero-turn radius mowers.

7 These private-label Toro engines also have a  
8 quick-drain oil hose which allows users to easily drain oil  
9 without using tools. These are just a couple of examples of  
10 the innovations that our partnership with Loncin has  
11 produced.

12 Thank you for your attention. I would be pleased  
13 to answer any questions.

14 STATEMENT OF ROSS HAWLEY

15 MR. HAWLEY: Good afternoon, and thank you for  
16 the opportunity to provide testimony today. My name is Ross  
17 Hawley, and I am the Director of Marketing for the  
18 residential and landscape contractor division at The Toro  
19 Company. I have been with The Toro Company or its  
20 subsidiary Exmark since 2007. In my role at Toro, I lead  
21 product strategy, new product development, marketing  
22 communications and consumer insights for our residential  
23 and landscape contractor customers. My responsibilities  
24 cover the products within the scope of these investigations.

25 I want to follow up on Bill's comments by

1 describing the overall market for riding mowers, the primary  
2 driver of the demand for vertical shaft engines at issue in  
3 these investigations. Toro and other zero-radius turning  
4 mower manufacturers are fortunate: Demand for these mowers  
5 has grown since the Great Recession and continues to grow.  
6 We thus have required larger volumes of vertical shaft  
7 engines to meet our needs and, as a consequence, have become  
8 increasingly concerned about the limited diversity of  
9 supply for vertical engines.

10           At the same time, our customers increasingly want  
11 more sophisticated products. This is why Toro focuses so  
12 heavily on innovation, put simply, we want to serve our  
13 customers with creative problem-solving solutions. For  
14 example, Toro is proud to maintain a center for technology  
15 research and innovation. We currently have a partnership  
16 with Virginia Tech to research GPS spray technology, to  
17 precisely spray targeted areas and improve groundskeeping  
18 efficiency.

19           Furthermore, we have partnered with the  
20 University of Minnesota to develop a unique autonomous  
21 "cowbot" lawn tractor. When fully operational, this  
22 self-driving machine will automate one of the more tedious  
23 chores for farmers, mowing down weeds in pastures after  
24 cattle have grazed, while also reducing the use of fossil  
25 fuels. In sum, we seek to be leaders in developing creative

1 solutions to meet our customers' needs.

2           Our partnership with Loncin has supported our  
3 ability to provide innovative solutions, specifically for  
4 zero-radius turning mowers. We have developed vertical  
5 shaft engines for our mowers with twice the EPA useful life  
6 in a comparable engine. We have developed an entire line of  
7 blue feature items, they are blue-colored and show the  
8 customer, as well as our retail partners, that they are  
9 unique innovations.

10           We have introduced a quick-drain oil hose, which  
11 can drain oil with no tools;

12           We have developed a self-cleaning air filter  
13 housing that keeps debris out of the engine, maximizing  
14 filter life and engine performance;

15           And we have designed and implemented a unique  
16 torque curve that better pairs our Toro-branded engines with  
17 our application.

18           These unique characteristics, among many others,  
19 help to define the Toro brand and set us apart from our  
20 competitors.

21           Toro's brand is distinguished by our commitment  
22 to customer service and product reliability. If a Toro  
23 lawnmower breaks down because of a faulty engine, it is  
24 Toro's reputation that suffers, not necessarily the  
25 reputation of the engine manufacturer. It has thus been

1 very important to Toro that our partnership with Loncin has  
2 enabled us to handle warranty claims as they arise, and to  
3 implement strict quality controls. In fact, Toro has taken  
4 on several additional costs, including channel and  
5 after-market costs, that are not incorporated in the price  
6 paid for engines manufactured by Loncin. This is not the  
7 case with U.S. suppliers.

8 Thank you. I would be pleased to answer any  
9 questions.

10 MR. STOEL: Thank you staff, this concludes our  
11 presentation this afternoon.

12 MS. CHRIST: Thank you. We'll start with staff  
13 questions and begin with Abu Kanu, the Investigator.

14 MR. KANU: Thank you, everyone, for your  
15 presentation. Definitely very informative and helpful,  
16 again, for us to understand both sides of this  
17 investigation. I have a few questions for your presentation  
18 here today.

19 I guess I just want to get a better  
20 understanding. Petitioners listed the five stages of  
21 production in the domestic producers use to produce vertical  
22 shaft engines. Does Loncin or other Chinese producers also  
23 follow the same five-step stage production process?

24 MR. BUENZ: This is Bill Buenz for Toro. Yes,  
25 they have operations similar to those I've seen at the



1 petitioners, including vertical integration of machining of  
2 components, casting of components, and all the way through  
3 the assembly line and everything. So I would say that  
4 there's not always gonna be an exact one-to-one comparison  
5 of every component, whether it's inhouse or purchased, but  
6 there's quite a bit of vertical integration there as well.

7 MR. KANU: Thank you.

8 MR. KRUEGER: This is Erik Krueger with MTD. I  
9 would also reiterate the same thing that it is very similar  
10 with our partner of the process of assembling the engines.  
11 Also with vertical integration, as well as purchase  
12 components from outside suppliers as well, assembling them  
13 together into a finished engine.

14 MR. KANU: Thank you. Mr. Trumpler, in your  
15 testimony you said that subject engines are not exactly  
16 interchangeable with domestic engines. In what instances  
17 are domestic-produced vertical shaft engine not  
18 interchangeable with subject import engine?

19 MR. TRUMPLER: Thank you, Mr. Kanu. When we look  
20 at interchangeability, there are many factors that have to  
21 be included in that. Certainly it's how the product is  
22 positioned, what are the key components of the product, what  
23 brand it sits at? What retail price points? So you have to  
24 look at the total portfolio of what comes to market, rather  
25 than just taking one component off and putting one component

1 on.

2 Today, for example, we use e-governing and  
3 electronic fuel injections. The petitioners do not have  
4 those at the residential level. They stress that they do  
5 have EFI engines, but I believe that that is more of the  
6 commercial area and that only MTD, don't wanna speak for  
7 Toro in this case, but only for MTD, when we look at our  
8 engines from Chongqing, we have electronic governors and we  
9 have EFI engines for residential applications.

10 So it's not possible to take an EFI engine off  
11 and put on the same engine and have the same value equation  
12 to the consumer. It's the portfolio. And when we look at  
13 our total costs, when we look at what it means for the  
14 interchangeable, we have to look at the quality of the  
15 product, we have to look at the performance of the product  
16 and we certainly are very -- safety is one of our standing  
17 principles, so we have to make sure that it's safe for the  
18 consumers as well.

19 So understand what they say interchangeably, yes  
20 you can use a wrench, probably do interchangeable, but that  
21 doesn't mean you're delivering to the brand attributes, as  
22 well as the product that meets the specifications that we  
23 bring to market with our high standards.

24 MR. KANU: Mr. Stoel do you want to share your  
25 opinion on this interchangeability aspect?

1 MR. STOEL: We generally support the view of Mr.  
2 Trumpler, so nothing to add, Mr. Kanu. Thank you.

3 MR. KANU: Thank you. My next question's for  
4 Loncin specifically. How do you describe the market for  
5 engines in China? Roughly what is the size for, if you can  
6 speak to that point, what's the size of the Chinese market  
7 for vertical shaft engines?

8 MR. SAILER: I'm sorry. Are you asking what is  
9 the size of --

10 MR. KANU: Yeah, what's the size and what's the  
11 demand in China for vertical shaft engines?

12 MR. SAILER: I'm afraid we're gonna have to  
13 address that in our post-conference.

14 MR. KANU: Generally speaking, my next question  
15 goes to the issue of the lag time. Compared to domestic  
16 producers, how would you describe the lag time between the  
17 order of the -- when you order vertical shaft engine and  
18 when it's delivered, what is -- is there a significant  
19 difference in the lag time, ordering from a domestic  
20 producer as opposed to Lonsin or other Chinese producers?

21 MR. GRIFFIN: Ed Griffin from MTD. I would say  
22 that the lag time from U.S. producers is anywhere between 8  
23 and 12 weeks, depending on the specific lead time. On  
24 engines that we get from China, you're probably talking  
25 about 60 to 90 days roughly.

1           MR. TRUMPLER: I would add one comment. You  
2 know, when we think about the cost of procuring that  
3 inventory for 60 to 90 days, you know, the manufacturers do  
4 borne that higher cost, so when we look at just PO to PO as  
5 has been referenced, purchase order price to purchase order  
6 price, we've heard a lot of conversation by the petitioners,  
7 it's all about price. We do have to factor in other  
8 elements such as that lead time and do our costs when we  
9 look at it from a total cost of service on each engine.

10           MR. KANU: Thank you very much for your time and  
11 response.

12           MS. CHRIST: We will now turn to Karen Driscoll,  
13 the attorney.

14           MS. DRISCOLL: Thank you very much for all coming  
15 here today. I appreciate it very much, we all appreciate  
16 it. My first question is whether you agree with  
17 petitioners' domestic like product argument, that it's  
18 co-extensive with the scope.

19           MR. STOEL: Ms. Driscoll, this is Jonathan Stoel  
20 for the record. I think for purposes of this staff  
21 conference, we agree. I think you asked some excellent  
22 questions this morning around different sizes between, you  
23 know, below 225 and things like that. Clearly petitioners  
24 had some reasons why they wanted to establish the scope the  
25 way they did, and I think it's important for the Commission

1 to look at that.

2           You know, both petitioners have operations in  
3 China, and they ship from China. So they ship various  
4 products from China, so obviously they had reasons why they  
5 decided to carve up the scope the way they did. One other  
6 point I think that was raised this morning, by one of  
7 petitioners' counsel, it might have been Mr. Orava or one of  
8 their other strong attorneys on their team.

9           But, you know, there is a difference between  
10 replacement engines and original engines, and certainly for  
11 Toro, that's an important issue. I don't think, at this  
12 point, we want to make a domestic like-product argument.  
13 But I do agree with petitioners that there is a difference  
14 between those products.

15           MS. DRISCOLL: Okay. The other question I had  
16 is, do you -- I don't think they actually said this this  
17 morning, but is it your position that Briggs & Stratton,  
18 Kohler and Kawasaki constitute the entire domestic industry?

19           MR. GRIFFIN: Ed Griffin from MTD. I would say  
20 yes, they're the U.S. domestic manufacturers.

21           MS. DRISCOLL: Okay, all right.

22           MR. BUENZ: Bill Buenz, Toro, yes, I'd agree with  
23 that.

24           MS. DRISCOLL: Okay. I would be wondering -- you  
25 heard both myself and Ms. Cohen talk about soft of the quote

1 and delivery seasonality of petitioner and they're gonna  
2 tell us more about that. But I was wondering, do you have  
3 -- you know, do you have the same type of conditions of  
4 competition in your business that you quoted and then six  
5 months later you deliver it, and there's negotiations with a  
6 quote stage and possibly later?

7 MR. TRUMPLER: Steve Trumpler, MTD Products. We  
8 would agree with their time reference of about a 10 to 12  
9 month, I believe what they referenced, in terms of when you  
10 quote it versus when the consumer will ultimately see the  
11 product.

12 MS. DRISCOLL: Okay. Then I'd put the same  
13 question to you. I would like -- this is just a request.  
14 To understand that process, but also the effects it has on  
15 -- what effects you believe that would have on the data that  
16 we see?

17 MR. HAWLEY: Ross Hawley from The Toro Company.  
18 I think we share a similar perspective, maybe some  
19 difference in some of the time frames and we can spend more  
20 time in that in the brief.

21 MS. DRISCOLL: I was intrigued by the testimony  
22 this morning about the sales, and I tried to make my own  
23 sort of sheet of who sells to who, and if I understand this,  
24 and you can comment and tell me where I have it wrong, but  
25 MTD does not sell to Briggs -- or Briggs & Stratton does not

1 sell to MTD; is that correct?

2 MR. GRIFFIN: No, that's -- Briggs & Stratton  
3 does sell engines to MTD.

4 MS. DRISCOLL: Briggs & Stratton does sell to  
5 MTD. Is it Toro that does not -- that Briggs & Stratton  
6 does sell them to?

7 MR. BUENZ: We purchase a lot of engines from  
8 Briggs & Stratton every year, but not those in the scope of  
9 this petition.

10 MS. DRISCOLL: Okay, all right. All right. So,  
11 okay. So Toro is not purchase the subject engines from  
12 Briggs & Stratton that are in this investigation. MTD does  
13 purchase from both petitioners and Kawasaki, I mean both of  
14 you buy from Kawasaki, I got that. All right. So I have it  
15 right. Okay.

16 Do you have any evidence that you could point to  
17 us -- you made two points in your opening and later, about  
18 quality and about business practices of petitioners. I  
19 don't know how much of that is, that you can talk about, is  
20 BPI, but to the extent that you can give us something,  
21 either e-mails or concrete to present us with that, that  
22 would be helpful.

23 MR. SCHAEFER: Ms. Driscoll, this is Alex  
24 Schaefer for MTD Products, we have a wealth of background  
25 material on those topics and we'll cheerfully provide those

1 in our confidential submission.

2 MS. DRISCOLL: Okay.

3 MR. STOEL: Ms. Driscoll, Jonathan Stoel for  
4 Toro. We'll do the same. Thank you.

5 MS. DRISCOLL: Okay. I had just a little bit.  
6 Oh, and I would like to ask if you could comment on two more  
7 things. I believe this is -- MTD has relationship with  
8 Chongqing, is that correct? Okay, I have that right. Okay.  
9 And that there were extra aspects to the products that you  
10 purchase from Chongqing that make it, that you prefer?  
11 Could you provide information on those extra attributes of  
12 those engines?

13 MR. TRUMPLER: Yes, I believe we can include  
14 that -- we will include that in our confidential briefing.

15 MS. DRISCOLL: Okay. And then I had a question  
16 of, um, is demand part of your analysis? In other words,  
17 were you saying that demand -- that the lower, um -- what is  
18 your arguments on demand? Let me put it like that.

19 MR. TRUMPLER: So, thank you, Ms. Driscoll.  
20 Steve Trumpler, MTD Products. Our position is that the  
21 market -- there's a lot of market factors affecting the  
22 petitioners. They're talking about the imports are harming  
23 them but in fact there are many factors that are affecting  
24 the overall volume. The volume is going to continue to shift  
25 from residential to more commercial products, especially as



1 do-it-for-me, which traditionally, a consumer would do it  
2 themselves. But what they're finding is 26% of people, now  
3 35% of people, would rather have somebody do it for them.  
4 So, that's where the commercial mowers are growing, and the  
5 residential ones are still slightly declining over time. So,  
6 when they talk about the volume being harmed because of the  
7 imports, there are shifts that are going on in the  
8 marketplace that are going to impact their volume and it's  
9 important that they -- that we understand that those things  
10 are going to continue to affect their business models going  
11 forward. Shifts from gas to battery are going to impact  
12 their volumes, going forward. So, there's many other  
13 factors that we're asking you to consider rather than just  
14 looking at one item, we ask you to look at all the different  
15 factors that are affecting those.

16                   And it's our belief that the imports are not  
17 the primary reason of their challenges. That those factors  
18 that we talked about in my testimony are large factors that  
19 are affecting their business as well.

20                   MR. GRIFFIN: Real quick ma'am. Ed Griffin,  
21 from MTD. I would add to that, that I think you'll find in  
22 Kawasaki's data, when they do turn in their questionnaire,  
23 and I believe they will, they have seen growth in their  
24 engine sales and it's largely related to this do-it-for-me  
25 mentality, where they sell -- and I think one of the

1 petitioners mentioned that they admitted Kawasaki does built  
2 a better engine than the petitioners. So, as that shift to  
3 do-it-for-me takes place, Kawasaki has seen their sales  
4 grow.

5 MS. DRISCOLL: Alright. Okay, well I look  
6 forward to your arguments on that point. The other question  
7 is, how has the 301 impacted your, uh, the import levels?

8 MR. TRUMPLER: May you elaborate on that? Is  
9 that question only on engines or on all --

10 MS. DRISCOLL: It's on engines. Certainly, you  
11 can elaborate on that in your post-conference brief. I think  
12 that's all I have. Madam Director.

13 MS. CHRIST: Thank you. We'll now turn to Cindy  
14 Cohen, the economist.

15 MS. COHEN: Hi. Thank you, everyone for your  
16 testimony this afternoon. It was very helpful. So, a  
17 follow-up to something Karen asked about -- the answer to  
18 something Karen asked about the original and replacement  
19 engines. Do you agree with petitioners that the replacement  
20 engines should not be included in the pricing data?

21 MR. STOEL: This is Jonathan Stoel. I think  
22 we'll take that in our post-conference brief.

23 MS. COHEN: Okay, thank you. I asked a couple  
24 other questions this morning, since we have the OEMs here.  
25 So, one of the questions was about the qualification process

1 for engine suppliers.

2 MR. KRUGER: This is Erik Kruger. Is there some  
3 specific --

4 MS. COHEN: Just generally, how does the  
5 qualification process work and do you quality on specific  
6 engines? Is there [an] overall qualification process for  
7 suppliers and have any suppliers not qualified on particular  
8 engines or overall?

9 MR. KRUGER: So, there's a couple different  
10 things. So, we qualify the engines that we co-develop  
11 specifically the engines themselves through -- to meet the  
12 EPA regulations on carb as well as any safety standards. We  
13 do field testing, starting testing -- a myriad of tests to  
14 do that.

15 In the application, we do also do hot and cold  
16 temperature testing. We do field testing. On the purchasing  
17 side, the engines are qualified under a very similar process  
18 just for the application of the engine into the product.

19 MR. GRIFFIN: Ed Griffin from MTD. I believe  
20 the process that the petitioners described this morning was  
21 fairly accurate. We do testing of people's engines on our  
22 products. Make sure that they meet our needs as best their  
23 engines can. So, I wouldn't materially disagree with what  
24 they explained.

25 MR. HAWLEY: Ross Hawley at the Toro Co. We

1 always qualify engines onto our platforms. To your question  
2 of, do sometimes products not pass the test? The answer to  
3 that is yes. We generally work very closely with our  
4 partners to improve those products so at a future time they  
5 can qualify but -- We find that, even through their own  
6 qualification tests, sometimes some of the things, in our  
7 experience, are different than what they do so we make sure  
8 that we run it through our test also.

9 MR. BUENZ: Bill Buenz, the Toro Co. Yes, we  
10 have specific qualification processes focused on the engine  
11 and they're even specific to the actual application of the  
12 engine. I know that the petitioners would be quite familiar  
13 with our qualification process as well because we've  
14 qualified many of their engines together and it is no  
15 different than that we -- that the process that we would put  
16 through the Loncin produced engine.

17 MS. COHEN: Thank you. This may be confidential  
18 as well and I think Karen asked it somehow but, could you  
19 walk us through, to the extent you can in the public  
20 setting, and then also in the post-conference brief, the  
21 process of going out for a request for quotes or, how do you  
22 choose who is going to supply the engine for a given model  
23 of mower?

24 MR. STOEL: This is Jonathan Stoel for the Toro  
25 Co. We'll address that post-conference. I did just want to

1 make one comment again, to be clear. In terms of Briggs &  
2 Stratton, Toro buys engines for products that are outside of  
3 the scope. But, again, they're a direct competitor of ours,  
4 so I think it's hardly surprising that they don't want to  
5 share their IP especially given the case that I described  
6 earlier and that Mr. Buenz has described. When you have a  
7 \$35 million judgment of IP theft, you're not going to be  
8 sharing your products with your competitor.

9 MR. TRUMPLER: And we will also share ours --  
10 excuse me, Steve Trumpler, MTD Products. We will also share  
11 ours in the brief. There are many factors that we do look at  
12 when we look at the purchasing decisions. I talked briefly  
13 about those and the interchangeability but will make sure we  
14 cover those in completeness in the brief.

15 MS. COHEN: And also, what share or a kind of  
16 more standard product that's not individually developed for  
17 the mower versus those specially developed products? If you  
18 can provide information probably in the post-conference on  
19 that?

20 This is just kind of a general question: how  
21 does the pricing of the U.S. producers' product compare to  
22 the Chinese producers' product? Or more, like, more standard  
23 sort of products?

24 MR. GRIFFIN: Ed Griffin from MTD. I would say,  
25 in general, we look at the overall cost, not just the PO

1 price, which I think is the very specific focus of the  
2 petitioners. But the overall cost of the engines, and I  
3 would say that when you get -- and it's in our brief, in our  
4 questionnaire you'll see that the costs aren't all that  
5 different.

6 MR. STOEL: Jonathan Stoel from the Toro Co.  
7 We'll handle that post-conference but, if you look at our  
8 questionnaire, we explained how the company considers costs  
9 and, I think, similar to what you're hearing from MTD, it's  
10 not a one-to-one comparison. You have to consider some of  
11 the things that Mr. Hawley explained in terms of aftercare  
12 costs and things like that that are different between U.S.  
13 suppliers and relationships that have now been developed  
14 with China. Thank you.

15 MS. COHEN: Okay, and if you have examples for  
16 the post-conference brief on pricing from different  
17 suppliers, that would be useful.

18 MR. STOEL: Happy to do that.

19 MS. COHEN: Thank you. I think we've mostly  
20 covered demand. So, overall demand for engines: do you agree  
21 with petitioners that overall demand is up but that the  
22 argument is that it's shifting to different types of  
23 engines? And also, I think one of the witnesses referenced  
24 some data on that that? Can you supply that for the  
25 post-conference brief? I believe there was an exhibit in the

1 petition which was confidential because it was an  
2 industry-provided data that looked like the mower shipments  
3 were up.

4 MR. TRUMPLER: Yes, Steve Trumpler, MTD  
5 Products. We'll cover that and more clarity on the brief.  
6 We'll certainly show how the volumes have shifted over time  
7 from more traditional residential and to commercial products  
8 and that supports the do-it-for-me versus do-it-yourself  
9 position that we talked about.

10 MR. STOEL: Ms. Cohen, Jonathan Stoel, for the  
11 record. We'll do that as well. You know the petitioners did  
12 put in their -- in the petition -- there's a report that  
13 goes through different segments of the market and, I think,  
14 it's generally consistent with some of the comments that Mr.  
15 Trumpler has made. I would say we're happy to augment that  
16 post-conference.

17 MS. COHEN: Thank you. Do your suppliers adjust  
18 engine prices based on changes in raw material prices?

19 MR. GRIFFIN: I would say that that happens on  
20 a case-by-case basis. Not always. In some cases the  
21 commodities will decrease and we won't see a decrease in our  
22 engine pricing and sometimes -- there's other cases it will  
23 follow the same trajectory.

24 MS. COHEN: Did the steel and aluminum tariffs,  
25 did they increase prices during that -- when those were put

1 on.

2 MR. GRIFFIN: We did see increases in our  
3 engine pricing because of the tariff regime, yes.

4 MR. BUENZ: Bill Buenz of Toro. For our Loncin  
5 engines we have a commodity adjustment clause which would  
6 kick in in specific situations not in all cases and it  
7 covers a broad cross-section of materials that go into the  
8 engine.

9 MS. COHEN: If you could go into greater detail  
10 in your brief, we would appreciate that.

11 One more thing on demand, on the impact of the  
12 battery-powered, is that something that's already affecting  
13 the market or something that is expected to see -- you  
14 expect to see several years down the road? It seems like  
15 that may be -- that's a small part of the market at this  
16 point, for the riding mowers?

17 MR. TRUMPLER: Steve Trumpler, MTD Products. It  
18 is currently a small portion of the market. But it is  
19 rapidly changing. A lot of people have different  
20 perspectives on how quickly it will accelerate in there.  
21 But, if you look at the population of battery-powered lawn  
22 tractors in the market, it is growing very quickly from that  
23 standpoint.

24 MS. COHEN: Does MTD produce those type of  
25 mowers?



1                   MR. TRUMPLER: We do produce battery-powered  
2 lawnmowers, yes.

3                   MS. COHEN: That would be of the same -- the  
4 tractors and --

5                   MR. TRUMPLER: Yes. Lawnmowers, yes.

6                   MR. HAWLEY: Ross Hawley from the Toro Co. We  
7 would, generally, agree with that point of view. Obviously,  
8 looking at other market segments like automotive and some of  
9 those places, there are better power density options today  
10 than there used to be to fill that. But ... but certainly as  
11 was stated in the petition, the walk-power mower market and  
12 other -- some of the small products have really seen the  
13 impact of battery.

14                   You would expect that it's going to continue  
15 to move across the rest of the market, you know, as we look  
16 forward.

17                   MS. COHEN: I think that Abu asked a question  
18 on the data sources this morning, on the official statistics  
19 versus the questionnaire data for imports.

20                   MR. STOEL: I think we're still examining that  
21 question but, as we looked at the data, the trends at least,  
22 in general, are similar between the FPQs and the HTS U.S.  
23 data, you know. Given the coronavirus and other things, I  
24 don't know how much more information will get out of China.  
25 But, certainly, if more data comes in, we'll look at that as

1 well.

2 MS. COHEN: Okay, 'cause looking at the  
3 handout, with the official data with the 2019 increase from  
4 all other countries, I'm wondering if that's in-scope  
5 product or possibly something out-of-scope.

6 MR. STOEL: We've been looking at that as well.  
7 I will point out though, that the petitioners specifically  
8 chose three HDS numbers and said that those numbers were  
9 in-scope. So, they seem like they're in-scope, based on  
10 that.

11 MS. COHEN: Okay. Thank you.

12 My last question is on discounts and rebates  
13 and this may be for post-conference but how the discounts  
14 and rebates offered by the engine producers and I believe  
15 there was some earlier testimony or information in the  
16 Petition about the rebates to the retailers. I don't know  
17 if you want to discuss that here or in post-conference.

18 MR. STOEL: Will address those in post conference  
19 if that's okay.

20 MS. COHEN: Thank you.

21 MS. CHRIST: It is now Jeff Horowitz now so I  
22 wasn't sure if she was actually done.

23 MR. HOROWITZ: I just wanted to thank you guys  
24 very much for taking the time, I know it has been a long  
25 day. I have a couple of follow up questions with regard to

1 things I heard from you all and then I want to ask a few of  
2 the same questions I asked a few of the same questions I  
3 asked this morning but I will try to make this quick.

4           So Mr. Trumpler during your testimony you had  
5 talked about this diversification that MTD needed to do  
6 after Briggs and Stratton entered the lawnmower market, not  
7 just the engine market. Can you describe in a little bit  
8 more detail, and if it needs to be a post conference thing I  
9 understand, what that diversification was? Why it was such  
10 a strategic advantage beyond, I mean obviously I understand  
11 they suddenly became one of your competitors and not just a  
12 supplier but knowing a little bit more about the steps you  
13 guys took post that decision would be really useful to me.

14           MR. TRUMPLER: Okay, we'll clarify that in the  
15 post Petition.

16           MR. HOROWITZ: Okay, and then more so for the  
17 group because I think I heard three different people talk  
18 about it, this desire and need to innovate and how  
19 partnerships with Loncin or with the company that MTD works  
20 with whose name I'm blanking on, allows you guys to do a  
21 sense of innovation and personalization that maybe is  
22 otherwise not possible. Is that to say that the domestic  
23 companies especially the two here today would not allow this  
24 same innovation but there is some lack of willingness on  
25 their part to do that type of innovation?

1           MR. HAWLEY: So Ross Hawley, Toro Company. I  
2 characterize it as certainly we partner with the Petitioners  
3 on opportunities for innovation. Generally, that innovation  
4 is not owned by us. It is owned by them and what oftentimes  
5 happens is after some period of time they decide that it's  
6 in their best interest to make that innovation available in  
7 a broader sense, which takes you from a differentiated  
8 position to a not differentiated position so in a scenario  
9 where we can invest our dollars in innovation we can hold  
10 onto with that is much more appealing to us.

11           MR. GRIFFIN: Ed Griffin, MTD. I would say some  
12 of the innovation that we specifically highlighted in our  
13 survey and Steve talked about in his opening, products that  
14 the Petitioners do have available but only in commercial  
15 type engines, not in the residential space which is where  
16 the bulk of the volume that we're talking about today. That  
17 was our charter was trying to find innovative ways to  
18 increase our customer satisfaction.

19           MR. HOROWITZ: So in response to that for both of  
20 you, if I could in posthearing or post conference briefs  
21 rather get through examples of these things that you guys  
22 have in residential that otherwise are only available in  
23 commercial or things that you wanted in terms of innovation  
24 that you did not want suddenly made available to your  
25 competitors or something like that down the road. Concrete

1 examples of that would be really useful to us.

2 Kind of going in line with that on this question  
3 of battery-powered motors. So my understanding of  
4 battery-powered engines moving forward specifically in  
5 something like the automotive industry is that there is this  
6 belief out there and this kind of goes with Cindy's  
7 question, that battery packs and combustion engines are  
8 going to achieve price parity, sometime in the mid 2020's if  
9 you believe written sources.

10 So I guess my question is just does that seem  
11 accurate to you? Are we talking about a transition that's  
12 happening in the immediate future or is this a transition  
13 that's well a ways down the road?

14 MR. TRUMPLER: Steve Trumpler MTD products. If  
15 we reflect back on the walk-behind mower example where 8  
16 percent of the market I believe I referenced was the market  
17 share a few years back and now it's over 20 percent and the  
18 projections are that 20 percent will probably double in the  
19 next few years so one would have to lean to what we are  
20 seeing happening within the walk-behind category as well as  
21 automotive to kind of develop their own hypothesis but it  
22 definitely seems like they're accelerating and going to be  
23 an implication to the overall volume of the traditional  
24 gas-powered lawn tractors in the future.

25 MR. HOROWITZ: Thank you very much.

1           MR. HAWLEY: Ross Hawley, the Toro Company. If I  
2 can add just a touch that may be helpful. As Mr. Trumpler  
3 said earlier, even that example is not as simple as thinking  
4 about price. There's the cost of fuel over time. There are  
5 sort of the ease of use implications so even that question  
6 is important to consider sort of the overall value of the  
7 customer through their lifecycle that they use the product  
8 and I think that will have some impact too.

9           Maybe just rounding out your question a little  
10 bit, even if it's not exactly a price parity there will be  
11 more value potentially for a consumer in a battery-powered  
12 unit than otherwise leading them to choose to purchase that.

13

14           MR. HOROWITZ: That's really helpful. So then  
15 turning to a few things I asked this morning, when we were  
16 talking this morning about scope the assertion was made that  
17 for the universe of riding lawnmowers this scope to 225cc to  
18 999cc A) covers everything and then that B) those engine  
19 displacement sizes are almost entirely in the riding  
20 lawnmower industry.

21           So I'm just curious from you all specifically,  
22 the engines that are being sourced from China, are there any  
23 other uses for those engines that you're aware of? Do your  
24 competitors sell those engines for any other purposes? Any  
25 information like that would be welcomed.

1 MR. STOEL: Just looking at peoples' faces we'll  
2 address that post conference. Thank you.

3 MR. HOROWITZ: Two more and then I promise I'm  
4 done. The same EPA question this morning. So the scope of  
5 the investigation talks about these engines all being  
6 certified under the Environmental Protection Agency,  
7 Pollutions Control, Title 40, Chapter 1, Sub-Chapter U, Part  
8 1054.

9 Same question, I would just like to hear a little  
10 bit about the engines being sourced from China immediately  
11 certified under those regulations as well. Does anything  
12 have to be done with them stateside to make them compliant?  
13 Those sorts of questions.

14 MR. KRUEGER: Erik Krueger from MTD. Yes, all  
15 engines that are brought into the U.S. are immediately  
16 certified to the EPA and car regulations. There may be a  
17 short period of time where we do import some non-compliant  
18 engines where we ask for exemptions to do testing, to  
19 develop them so we can qualify them for production and to  
20 have them certified so there is just a short period while  
21 you're developing an engine where it may be in the U.S. that  
22 it is not qualified but we follow the EPA protocol to handle  
23 that.

24 MR. HOROWITZ: Okay and then finally, and this  
25 kind of goes hand in hand with Karen's question about 301,

1 but in those post conference submissions, I'm still again  
2 struggling with this idea that what was excluded has to not  
3 exceed 180 dollars and as I understand it only is a few HTS  
4 codes, not the entire scope of the investigation. So it  
5 would be really helpful to sort of understand what is coming  
6 in under 180 dollars, what is coming in over 180 dollars,  
7 what HTS code things belong to. That sort of analysis.  
8 That's it for me. Thank you so much.

9 MS. CHRIST: Thank you. We will turn to Betsy  
10 Haines, the Supervisory Investigator.

11 MS. HAINES: I have no questions. Thank you very  
12 much for the testimony and answering Staff questions.  
13 Thanks.

14 MS. CHRIST: Thank you. I would also reiterate  
15 the gratitude that everybody else expressed as you can hear.  
16 Your additional information has definitely put a lot more  
17 layers and that's what we rely on so that's why we  
18 appreciate you taking the time to come in and help us  
19 identify the additional avenues of data analysis and  
20 questions that we will definitely be pursuing but also that  
21 you'll be able to provide us with additional information.

22 I just wanted to follow up on a couple of  
23 questions. During the testimony someone mentioned that not  
24 the need to label the engine for gross horsepower, and that  
25 being a cost advantage or a cost consideration? Just



1 elaborate. I hadn't heard that before and wanted additional  
2 information as to what that meant.

3 MR. KRUEGER: Erik Krueger from MTD. MTD has  
4 taken the stance on the engines that we develop that we do  
5 not label them for gross horsepower so there is significant  
6 cost into testing for gross horsepower and it is an  
7 application that's never used.

8 That's typically without a muffler, without an  
9 air filter, so our products all have those features on them.  
10 It doesn't, the customer will never use it in that  
11 application so we only test what we call net horsepower, but  
12 there's no reason for us to label that. So we label our  
13 products using displacement so CC's or cubic centimeters.

14 MS. CHRIST: And does that impact your sourcing  
15 decisions?

16 MR. GRIFFIN: Ed Griffin from MTD. I would say  
17 in terms of the cost, the question was I think what the  
18 basis of what you were getting at. There is a cost of the  
19 regime so it's not only initial testing but ongoing testing  
20 and so sure if there's a cost difference between a set of  
21 engines that would play into our decisions. I mean price is  
22 always a factor.

23 MS. CHRIST: Okay, so the Chinese import products  
24 that you're purchasing do not have that label on it but do  
25 the domestically produced products have that label on it and

1 therefore the associated cost?

2 MR. GRIFFIN: All the domestic suppliers label  
3 their engines in horsepower. The engines that are in this  
4 Petition.

5 MS. CHRIST: Thank you and if I'm still not  
6 getting it please feel free to elaborate in the post  
7 conference. I think this was asked but just to reiterate to  
8 the extent that you can specifically identify innovations  
9 that are produced in collaboration and those that are not  
10 made available to you by domestic and import-sourced  
11 products just to get that itemization but I think that was  
12 also asked earlier.

13 I want to follow up on that comment that was made  
14 this morning on the first Panel about, we talked about the  
15 qualification and qualification process but a comment that  
16 was made this morning was that qualification follows price  
17 negotiation and so there is potentially a lack of  
18 qualifications as a result of an inability to agree on price  
19 or the price being too low.

20 Could you comment on when if it's for post  
21 conference, but when in this process do you discuss price  
22 and is it consistent with what the Panel indicated this  
23 morning?

24 MR. TRUMPLER: Yes. We will work through that in  
25 the post conference. Sorry, Steve Trumpler MTD products.

1 We will walk through that in our post conference.

2 MS. CHRIST: Thank you. Specifically the  
3 statement was made this morning about prices determined and  
4 agreed prior to the qualification process being entered  
5 into. The table of data that was provided it would be  
6 helpful to the extent that some of the, particularly AUVs  
7 that shift between 16 and 17 and 17 to 18; I'm wondering if  
8 that was meant to connect to the demand story that you're  
9 providing.

10 Is this demand story about a shift away from  
11 consumer and residential? Towards commercial because of end  
12 users, I guess do-it-yourself or have someone else do it for  
13 you, is that reflected in the AUVs and in the shifting and  
14 if so could you elaborate in your post conference brief how  
15 the demand story is either reflected or not reflected in the  
16 import and domestic shipment AUV story? Did that make  
17 sense?

18 MR. STOEL: Yes, John Stohl. I think you're  
19 asking for information about market segmentation. I think  
20 we've all been talking about that. I think there is  
21 obviously some overlap where you could use one product for  
22 another but I think from what I have heard from the team  
23 over the last few days is that in general you buy a product  
24 either for commercial or for residential and that seems to  
25 be, at least in terms of how it's sold as Mr. Hawley has

1 explained to me, in terms of how it's sold there appears to  
2 be a differentiating point.

3 MS. CHRIST: So would on average the AUVs for the  
4 commercial end use destinations be higher than those for the  
5 residential and consumer end use destination products?

6 MR. BUENZ: Bill Buenz, Toro. Yes.

7 MS. CHRIST: And would that shift in the market  
8 demand be reflected in AUVs of the trade data?

9 MR. STOEL: I think we will have to look at that  
10 post-hearing. I also obviously, we can't talk about what  
11 the Petitioners data is in public so yes.

12 MS. CHRIST: Thank you. So did that clarify  
13 where I was going with my -- thank you very much. And one  
14 last question. In response to questioning, Mr. Krueger you  
15 mentioned EPA and car regulations? Did I hear you  
16 correctly?

17 MR. KRUEGER: Erik Krueger, MTD. Speaking of the  
18 California Air Resources Board. It's the short.

19 MS. CHRIST: Oh, so the two major regulations  
20 that are governing this particular product at the EPA and  
21 CAR regulations?

22 MR. KRUEGER: Correct, for the United States.

23 MS. CHRIST: Are all imports coming to the United  
24 States subject to both of those regulations? They are all  
25 subject to the EPA regulations and if they are used in

1 California or taken through California then they would need  
2 to require the California Resources Board Certification as  
3 well.

4 MS. CHRIST: As OEM pushers would you purchase  
5 any, even if you didn't intend to sell it in California  
6 would you purchase anything that wasn't certified by both of  
7 those regulations?

8 MR. KRUEGER: Erik Krueger, MTD again. In  
9 general, most engines are all certified with what we  
10 consider 50-states which means EPA and CARB. There are some  
11 differences in regulations in certain categories,  
12 specifically the evaporative emission categories which the  
13 cost would be different for California.

14 So there are some cases where we have 49-state  
15 which means the EPA certified products versus 50-state.  
16 It's a smaller percentage and a lot of times that will wind  
17 up being on the product even though the engine is certified  
18 to 50-state. So it kind of depends on which specific  
19 products we're looking at.

20 MS. CHRIST: So did you want to add?

21 MR. BUENZ: Bill Buenz, Toro. Yes. We have  
22 versions of the subject engines that are 49-state that are  
23 not certified to CARB so we have both 50-state certified  
24 with CARB and EPA and what we would call 49-state in the  
25 business which is a non-CARB certified version of an engine.

1

2 MS. CHRIST: And generally speaking is a non-CARB  
3 certified less expensive because of the lack of the  
4 additional certification?

5 MR. BUENZ: Bill Buenz, Toro. In our case, the  
6 cost of the engine isn't necessarily different but the  
7 product that we produce has additional carbon filters and  
8 things like that that are on the Toro content side then on  
9 the engine so the cost is higher of the product itself.  
10 Yes.

11 MS. CHRIST: Is there a distinction between among  
12 suppliers domestic, non-Subject or Chinese with respect to  
13 provision of engines, again 49 versus 50-state?

14 MR. BUENZ: I didn't understand that. I think  
15 we'll take that to post-conference.

16 MS. CHRIST: Okay, thank you. Sorry, I think we  
17 have one more question.

18 MS. DRISCOLL: Sorry, I've started a trend. I've  
19 got two more questions.

20 I was wondering if there was an explanation for -  
21 - I'm looking at this handout of the "all other countries"  
22 in the 2018 data. Anyway, so if you could comment on that I  
23 would appreciate it. That's it.

24 MR. STOEL: Ms. Driscoll, just for the record,  
25 those data are straight out of the Petition, I believe

1 Exhibit 11. So I think we all have a question around  
2 non-subjects, which is why I raised it earlier. And again,  
3 you know, the Petitioners chose those three HTS numbers.  
4 You can see exactly what's happening, and I think it is an  
5 important issue for the Commission to consider.

6 MS. DRISCOLL: Thank you.

7 MS. COHEN: This is Cindy Cohen. I have a  
8 request for postconference briefs, and that's for Toro and  
9 MTD, if you could describe your contracts with the engine  
10 manufacturers. How long they typically last for? Are they  
11 annual contracts? Or a different term? And where in the  
12 process are prices set, and whether the price can change  
13 during the contract? And then also, is there a volume set  
14 in those contracts? Thank you.

15 MS, CHRIST: Thank you very much, again, for your  
16 testimony and for your patience as we learn more about this  
17 industry and all of the characteristics of the product and  
18 the market.

19 I want to thank you all, and, Mr. Secretary, let  
20 us proceed to rebuttal and closing remarks.

21 MR. BURCH: We release this panel with our  
22 thanks.

23 Closing and rebuttal remarks on behalf of those  
24 in support of imposition will be given by Stephen P. Vaughn  
25 of King & Spalding. Mr. Vaughn, you have 10 minutes.

1 CLOSING REMARKS OF STEPHEN P. VAUGHN

2 MR. VAUGHN: Thank you. My name is Stephen  
3 Vaughn, and I'm here to do closing remarks for Petitioner.

4 In a preliminary phase investigation, the  
5 Commission has to decide whether or not we've shown that  
6 there is a reasonable indication of material injury or the  
7 threat of material injury. And in looking at that  
8 situation, one of the things that you do is you check to see  
9 whether or not there is clear and convincing evidence of no  
10 material injury or threat of material injury. And then  
11 also, is there a likelihood that there will be no additional  
12 evidence that's uncovered in the final phase?

13 So the real question that you kind of have to ask  
14 yourselves here is: Do you have clear and convincing  
15 evidence of no material injury? And I think the answer is  
16 just overwhelmingly, No.

17 In fact, on every one of the factors that the  
18 Commission normally looks at, we actually have very  
19 compelling evidence of material injury, especially given  
20 that we're still only at the preliminary phase of the  
21 proceeding and we haven't yet been able to fully develop the  
22 case. As we've talked about, there's a number of people who  
23 we still haven't heard from. They are major Chinese  
24 producers who didn't submit any data.

25 We think that that evidence would help show even



1 more the harm that we've suffered and the harm that we're  
2 likely to suffer going forward. We believe there are  
3 importer data that's missing. We think that data would  
4 provide more evidence of under-selling and the harm that we  
5 face going forward.

6 So we think that the record is likely to get even  
7 stronger as we move into the final phase of the  
8 investigation, but given where we are now you clearly have  
9 far more than enough evidence to conclude that there is a  
10 reasonable indication of material injury.

11 Now let's look at sort of what the other people  
12 argued this afternoon. They basically had kind of two types  
13 of arguments. First of all, they pointed to a number of  
14 different market conditions that have been going on for a  
15 very, very long time.

16 They talked about Kawasaki, who has been a player  
17 in this market for a long time. They talked about things,  
18 about all the different stuff that's happened to demand  
19 since the housing bubble burst. But as you know, the  
20 housing bubble burst more than 12 years ago.

21 They talked about the shift toward commercial  
22 sales versus other types of sales. That's another long-time  
23 trend. There was a reference to a patent litigation between  
24 Briggs and Toro that has been going on for many, many years.  
25 And it didn't prevent Toro from buying other products from

1 Briggs.

2           There were references to Briggs going into their  
3 mower production business, another thing that goes all the  
4 way back to the turn of the Century, basically, and it's  
5 been going on for a long time.

6           And none of these arguments really explain like  
7 what happened during the Period of Investigation, right?  
8 What happened during the Period of Investigation was, out of  
9 nowhere from 2016 to 2018 Chinese imports went up by 78  
10 percent. That is new. That is different. And their  
11 explanations do not address that at all. China is the  
12 change, and China is what is causing a lot of the problems  
13 in this market.

14           So those arguments I think you can pretty quickly  
15 set aside.

16           The next set of arguments that they made, and  
17 they were quite eloquent on these points, were to talk about  
18 the many advantages of doing business with partners in  
19 China. They tell us that China wants to be engaged in  
20 innovation. They told us that China wants to form  
21 partnerships; that China wants to work with them in  
22 developing products. But I don't think those arguments go  
23 toward what they think they go to.

24           They don't, to me, they don't indicate that China  
25 is not a threat or a source of harm to the domestic

1 industry. They underscore why China is a threat, and why  
2 China is a source of harm to the domestic industry.

3 We believe that your record leaves no doubt that  
4 China is under-selling the domestic industry. And they are  
5 under-selling the domestic industry by significant margins.  
6 Now they're telling you that the under-selling is actually  
7 more dramatic than it appears because China is apparently  
8 providing like additional services on top of the  
9 under-selling. In other words, they are saying we want to  
10 work with China because China gives us things that we don't  
11 get from the domestic industry.

12 Well if that's the case, and China were a  
13 rational profit-maximizing force, then China would be  
14 charging more, not charging less.

15 And so when you sort of go through these two sets  
16 of arguments that they have and you look at their testimony,  
17 and you look at the record before you, you see that really  
18 this is a very typical China case, like the Commission has  
19 seen many, many times before.

20 To begin with, we have a very large industry in  
21 China that has sort of no actual market-based reason to  
22 exist. The testimony is that there's not a very large  
23 market for this product in China. The main source of -- the  
24 main source of demand for these products is here in the  
25 United States, and yet somehow China has built this

1 enormous industry with subsidies and are shipping engines to  
2 this market where they can under-sell people who have been  
3 in this market for decades. And on top of that, provide,  
4 you know, work, and innovation, and all sorts of other  
5 things at below-market prices.

6           Now let's be very clear. The domestic industry  
7 said to you this morning, and said to you throughout this  
8 investigation, they want to do research and development.  
9 They do do research and development. They want to be  
10 innovative. They want to make customers happy. They want  
11 to develop products. They told you all along they want to  
12 make their customers satisfied.

13           They told you this morning the pressure that they  
14 feel to satisfy these OEMs, because there only a few limited  
15 number of customers for these products. And the domestic  
16 industry is under huge pressure to satisfy those customers.  
17 But here's the difference between the domestic industry and  
18 the Chinese industry.

19           The Chinese industry is subsidized. The Chinese  
20 industry is engaged in unfair trade. They don't have to  
21 worry about all the stuff you heard this morning our people  
22 have to think about "am I making a healthy rate of return?  
23 Am I able to justify these investments? Am I able to get  
24 money back for the things that I'm doing?"

25           That's not a problem for the Chinese companies.

1 And that's why we're here. Because this isn't real market  
2 competition. This is unfair trade. And this is exactly the  
3 sort of thing that the Title VII Rules were designed to  
4 prevent.

5 The bottom line is this. You have a very large  
6 Chinese industry built with government services offering  
7 engines at a below-market price, in addition to whatever  
8 services they're offering on top of that. And, sure enough,  
9 it turns out they find major customers who are willing to  
10 work with them, and so sales go up and up. They go up 80  
11 percent from 2016 to 2018.

12 So again when you hear the stories about all the  
13 difficulties with demand, and people don't want as many of  
14 these mowers as they used to, well then why are we seeing so  
15 much increase in demand from China? Because they're not  
16 having a problem moving their product.

17 Now they come here and they have told you, with  
18 sworn testimony, that they intend to keep buying these  
19 imports from China, and that in fact they are likely to buy  
20 more imports from China. So this is not a short-term thing.  
21 This is not a small, you know, blip in the market.

22 This is a long-term shift away from domestic  
23 production and toward Chinese imports. And that is one of  
24 the reasons the domestic producers are so concerned.

25 Now, again you can see it from the perspective of

1 the OEMs. According to their testimony, China has -- they  
2 can supply all parts of the market. They can make  
3 commercial grades. They can make all different types of  
4 engines. They provide additional services. And they do all  
5 of this at prices that are significantly below the prices  
6 that are available from the domestic producers.

7           Again, because the domestic producers cannot  
8 afford to offer those prices because they have to get a  
9 decent rate of return on their investment.

10           Now they did try to make this one point about how  
11 Chinese AUVs, according to the Census data, has moved up. I  
12 think the staff, and I think Ms. Christ did a great job of  
13 sort of probing on that. That is obviously a shift in  
14 product mix as they move up the value chain.

15           But we think the evidence is going to show that  
16 throughout this whole period, '16, '17, '18, and even today,  
17 the prices they are offering are well below market prices.

18           So the bottom line is this. Two of the largest  
19 OEMs in the country have come in here, companies that the  
20 domestic industry is dependent upon to make sales of this  
21 product, they have come here and they have given you sworn  
22 evidence that the volumes from Chinese imports are likely to  
23 grow.

24           They have given you sworn testimony indicating  
25 that those volumes are being sold at prices that under-sell

1 the domestic industry. Taken together, and in addition to  
2 all the other evidence in the case, these facts leave no  
3 doubt that in the absence of trade relief the effects on the  
4 domestic industry would be devastating.

5 So we urge you to let this case go forward. We  
6 urge you to let us continue to develop this record. And we  
7 urge you to help us move toward the relief that the industry  
8 needs.

9 Thank you, very much.

10 MR. BURCH: Thank you, Mr. Vaughn. In rebuttal  
11 and closing remarks on behalf of those in opposition to  
12 imposition will be given by Jonathan T. Stoel of Hogan  
13 Lovells. Mr. Stoel, you have 10 minutes, and Alexander  
14 Schaefer will be joining him.

15 CLOSING REMARKS BY ALEXANDER SCHAEFER

16 MR. SCHAEFER: This is Alex Schaefer for MTD  
17 Products.

18 I told you they were going to say it's a typical Chinese  
19 case. The problem is it's not. Mr. Vaughn left a couple of  
20 things out.

21 First of all, on the AUVs, they increased  
22 through the POI. He suggests it's a product mix issue.  
23 There's not a whit of evidence on the record that that's the  
24 case, nothing anybody can point to. Second, the volumes in  
25 2019 are down. That's just a fact. Mr. Vaughn asked if

1 there are all these market factors affecting demand why do  
2 we see an increase in demand from China? Well, let's talk  
3 about that for a moment. You heard from MTD's and Toro's  
4 witnesses today that Kohler has quality problems. That's  
5 not an opinion. That's a documented fact. You're going to  
6 see all sorts of stuff in the confidential post-conference  
7 [microphone failure, in hearing room. Lasted for 2  
8 minutes.]

9 MR. SCHAEFER: The wrath of the Petitioners' bar  
10 is mighty. So, we were talking about demand. Why would we  
11 see an increase in demand from China? Well, we heard  
12 precisely why from the witnesses. MTD's and Toro's  
13 witnesses both said Kohler's got serious quality problems  
14 and it has for a while and they're serious enough that  
15 they've had to move away. And now, on top of everything  
16 else, we have this EPA emissions -- EPA and carb emissions  
17 issue. Now, Mr. DeFrancesco says, well, sure, but that  
18 only affects engines that were manufactured prior to the  
19 POI. That entirely misses the point.

20 First of all, it's an open question whether  
21 anybody wants to do business with companies who engage in  
22 that sort of behavior. And more importantly, the fact is  
23 it's going to be the OEMs who suffer when -- if you listen  
24 carefully, you can hear the pitter-patter of feet running to  
25 the courthouse to file class action lawsuits in the wake of



1 that consent decree. And the brand damage that that sort of  
2 thing can do to somebody manufacturing the Troy Bilt or Cub  
3 Cadet Lawnmower that carries one of these hundreds of  
4 thousands of engines that were implicated by that consent  
5 decree is incalculable. So, it's cold comfort to say, well,  
6 but they're all older, so no worries.

7           As to Briggs & Stratton, once again, they're a  
8 competitor. If you're Ford building cars in the United  
9 States and your only option for engines is to buy them from  
10 Chevrolet, you're going to first grind your teeth for a  
11 while and then you're going to look for an alternative  
12 source. That's just rational business -- and on the subject  
13 of looking for an alternative source, we heard a lot from  
14 Mr. Vaughn and others about targeting; particularly, in the  
15 context of the discussion of the threat of injury; that  
16 there's going to be aggressive targeting.

17           There hasn't been any targeting by Chinese  
18 manufacturers, aggressive or otherwise. What there has been  
19 is domestic OEMs throwing their hands up in aspiration that  
20 this combination of having to buy from a competitor and  
21 having to buy from somebody with serial quality problems and  
22 going out and hunting for an alternative source. This  
23 notion that people were waiting at the border to dump their  
24 engines onto the U.S. market has no bearing -- has no basis  
25 in reality.

1           Finally, one of the other things that we talked  
2 about this morning in addition to the AUV increases across  
3 the POI was the role that Kawasaki has played in this  
4 market. You heard from the Kohler folks that they had to  
5 close their facility in Kohler and there was a strong  
6 implication that that was the result of the impact of  
7 imports.

8           Here's the problem. What was being manufactured  
9 at that facility was predominately large commercial grade  
10 engines. There are not a lot of large commercial grade  
11 engines coming in from China. They mainly are in the  
12 smaller residential categories. So, what was going on  
13 there? Guess who makes large, commercial engines. Kawasaki  
14 does. That business was lost to Kawasaki engines.

15           Earlier on today, Mr. Vaughn said, well gee, if  
16 we were seeing an increase in demand wouldn't we be seeing  
17 higher prices? The answer is yes and we are seeing them,  
18 but they're getting paid to Kawasaki and this is emblematic  
19 of one of the fundamental flaws in the Petitioners' case  
20 which is they're pointing and hollering at the imports from  
21 China when, in fact, it's another domestic producer who's  
22 persistently eating their lunch. And when you look at the  
23 questionnaire response data it shows that.

24           So, respectfully disagree with Mr. Vaughn. I  
25 think there absolutely is clear and convincing evidence of

1 no injury by reason of imports because there's clear and  
2 convincing evidence of perfectly good reasons why one would  
3 go to China for reasons other than price. That concludes my  
4 remarks and I'll pass the baton to Mr. Stoel.

5 CLOSING REMARKS BY JONATHAN T. STOEL

6 MR. STOEL: Thanks, Alex, and thank you  
7 Commission staff. We in the trade world know just how busy  
8 you are and we really appreciate your close attention to  
9 this matter.

10 I think this is an important case, so important  
11 that two major OEMs, Toro and MTD, have come to Washington  
12 to express their strong opposition to Petitioners. Why are  
13 they here so quickly and why do you have to pay such close  
14 attention? Mr. Vaughn asserted that there is no basis for  
15 throwing out this case at this early stage. Respectfully, I  
16 disagree. There's one simple reason. Petitioners lack  
17 credibility.

18 Petitioners have come to you today and I would  
19 sum their arguments as being this is all about price. These  
20 are about low-priced imports. Well, you heard from two OEMs  
21 who talked about the features of their products. While I  
22 was sitting here listening carefully to my client, I also  
23 decided to multitask. I looked online. I looked at Home  
24 Depot. What did I find? I found a lawnmower that was  
25 labeled Toro Kohler. Why does that matter? Because the

1 engine's reputation, the engine's features, what happens  
2 with the engine is critical to what happens to the OEMs and  
3 to their downstream customers. So, this is not a case about  
4 price. This is about whether or not the producers before  
5 you have come to you for relief, deserve that relief, and  
6 whether they are supplying the needs of their customers and  
7 whether it's that failure, we submit to you, that is the  
8 real reason why if there is material injury that injury has  
9 been caused.

10           It's also important to consider the credibility  
11 of the companies before you. Do you believe a company that  
12 misappropriated my client's intellectual property? It's the  
13 very kind of theft that Mr. Vaughn has been working on so  
14 skillfully in the government -- thirty five million dollars  
15 in intellectual property theft in this very segment. Why  
16 should my client be forced to do business with a company  
17 that stealing from it?

18           To Mr. Schaefer's standpoint, why would a  
19 company want to do business with somebody who violates the  
20 law and who is subject to a very large fine. And as Mr.  
21 Schaefer pointed out, it's going to be the credibility of  
22 the downstream customer, whether it's MTD or Toro or John  
23 Deere, nobody wants to do business when your credibility and  
24 your reputation will be stained. That's why you have to  
25 throw out this case. It's not simply about import data.

1 It's about who's asking for relief and can they be believed.

2           You also heard from Briggs & Stratton that they  
3 have moved operations from Japan to the United States. I,  
4 like all Americans, welcome that and urge them to continue  
5 to apply as many hard-working Americans as possible, but you  
6 have to look at what that's done to their financial data.  
7 Any time you have a major move like that, of course, it  
8 impacts your operating income and your net income. So, when  
9 you look at the industry's overall profitability and Briggs  
10 & Stratton's alleged injury, I urge you to look at their  
11 bottom line and consider what implementing a major shift  
12 like that would do to your bottom line. They haven't  
13 offered you any explanation and they need to do that.

14           Lastly, I am insulted by the claim that we have  
15 not supplied you with the data you need. This is a small  
16 industry. We're talking about three suppliers. There was  
17 no disagreement about that today. Kawasaki where are they?  
18 Their data, I submit to you, drives this case. They are the  
19 ones who've been capturing more of the market share in this  
20 market. You heard that from Mr. Schaefer. You heard that  
21 from our distinguished industry witnesses today. You need  
22 that data. You need to take it into account. You can't  
23 find material injury in an industry with only three  
24 companies when you only have two of them. That simply can't  
25 be done under the law I don't believe.

1                   Again, we really appreciate your attention to  
2 this matter. As you can tell, it's important to the  
3 Respondents and we thank you for your time and attention.  
4 We certainly will answer your questions as fully as we can.  
5 Thank you.

6                   (Whereupon, at 2:02 p.m., the conference was  
7 adjourned.)

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## CERTIFICATE OF REPORTER

TITLE: In The Matter Of: Vertical Shaft Engines from China

INVESTIGATION NOS.: 701-TA-637 and 731-TA-1471 (Preliminary)

HEARING DATE: 2-5-20

LOCATION: Washington, D.C.

NATURE OF HEARING: Preliminary

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: 2-5-20

SIGNED: Mark A. Jagan

Signature of the Contractor or the  
Authorized Contractor's Representative

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceedings of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker identification and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceedings.

SIGNED: Christopher Weiskircher  
Proofreader

I hereby certify that I reported the above-referenced proceedings of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceedings.

SIGNED: Larry Flowers  
Court Reporter