UNITED STATES INTERNATIONAL TRADE COMMISSION

In the Matter of:)		
)		
IRONING TABLES AND	CERTAIN)	Investigation	No.:
PARTS THEREOF FROM	CHINA)	731-TA-1047	
)	(Review)	

Pages: 1 through 172

Place: Washington, D.C.

Date: April 13, 2010

HERITAGE REPORTING CORPORATION

Official Reporters
1220 L Street, N.W., Suite 600
Washington, D.C. 20005
(202) 628-4888
contracts@hrccourtreporters.com

THE UNITED STATES INTERNATIONAL TRADE COMMISSION

> Tuesday, April 13, 2010

Main Hearing Room
U.S. International Trade
Commission
500 E Street, S.W.
Washington, D.C.

The hearing commenced, pursuant to notice, at

11:00 a.m., before the Commissioners of the United States International Trade Commission, the Honorable SHARA L.

ARANOFF, Chairman, presiding.

APPEARANCES:

On Behalf of the International Trade Commission:

<u>Commissioners</u>:

CHAIRMAN SHARA L. ARANOFF (presiding) VICE CHAIRMAN DANIEL R. PEARSON COMMISSIONER DEANNA TANNER OKUN COMMISSIONER CHARLOTTE R. LANE COMMISSIONER IRVING A. WILLIAMSON COMMISSIONER DEAN A. PINKERT

APPEARANCES: (Cont'd)

Staff:

MARILYN R. ABBOTT, SECRETARY TO THE COMMISSION BILL BISHOP, HEARINGS AND MEETING COORDINATOR SHARON BELLAMY, HEARINGS AND MEETINGS ASSISTANT JENNIFER MERRILL, INVESTIGATOR RALPH WATKINS, INTERNATIONAL TRADE ANALYST GERRY BENEDICK, ECONOMIST MARY KLIR, ACCOUNTANT/AUDITOR PATRICK GALLAGHER, ATTORNEY DOUGLAS CORKRAN, SUPERVISORY INVESTIGATOR

In Support of Continuation of Antidumping Duty Order:

House Products International, Inc. ("HPI")

DAVID R. KOGAN, Director of Operations, HPI JACI G. VOLLES, Executive Vice President of Sales and Marketing, HPI DR. MICHAEL D. BRADLEY, Department of Economis, The George Washington University

FREDERICK L. IKENSON, Of Counsel

In Opposition to Continuation of Antidumping Duty Order:

Polder Inc., Whitne Design, Since Hardware

CAL SCOTT, President and Owner, Polder Inc. KERRY COOPER, Sales Manager, Polder Inc.

WILLIAM E. PERRY, Of Counsel

<u>I</u> <u>N</u> <u>D</u> <u>E</u> <u>X</u>

	PAGE
OPENING STATEMENT OF FREDERICK L. IKENSON, BLANK ROME LLP	5
OPENING STATEMENT OF WILLIAM E. PERRY, DORSEY & WHITNEY	10
TESTIMONY OF DAVID R. KOGAN, DIRECTOR OF OPERATIONS, HPI	13
TESTIMONY OF JACI VOLLES, EXECUTIVE VICE PRESIDENT OF SALES AND MARKETING, HPI	26
TESTIMONY OF MICHAEL D. BRADLEY, DEPARTMENT OF ECONOMICS, THE GEORGE WASHINGTON UNIVERSITY	37
TESTIMONY OF CAL SCOTT, PRESIDENT AND OWNER, POLDER INC.	112
TESTIMONY OF KERRY COOPER, SALES MANAGER, POLDER INC.	117

1 PROCEEDINGS (11:00 a.m.) 2. CHAIRMAN ARANOFF: Good morning. On behalf of the U.S. International Trade Commission I welcome 5 you to this hearing on Investigation No. 731-TA-1037 (Review) involving Ironing Tables and Certain Parts 6 from China. The purpose of this five-year review 7 investigation is to determine whether revocation of the antidumping duty order covering ironing tables and 9 certain parts thereof from China would be likely to 10 11 lead to continuation or recurrence of material injury to an industry in the United States within a 12 reasonably foreseeable time. 13 Schedules setting forth the presentation of 14 this hearing, notices of investigation, and transcript 15 order forms are available at the public distribution 16 table. All prepared testimony should be given to the 17 18 secretary. Please do not place testimony directly on the public distribution table. All witnesses must be 19 sworn in by the secretary before presenting testimony. 20 I understand that parties are aware of the time 2.1 22 allocations. Any questions regarding the time 23 allocations should be directed to the secretary. Speakers are reminded not to refer in their 2.4

remarks or answers to questions to business

- 1 proprietary information. Please speak clearly into
- the microphones and state your name for the record for
- 3 the benefit of the court reporter. If you will be
- 4 submitting documents that contain information you wish
- 5 classified as business confidential, your request
- 6 should comply with Commission Rule 201.6. Finally, I
- 7 would like to thank the parties appearing at today's
- hearing for agreement to the Commission's request to
- 9 begin the hearing at a later time rather than at the
- 10 9:30 time, we appreciate your indulgence.
- 11 Madam Secretary, are there any preliminary
- 12 matters?
- 13 MS. ABBOTT: Madam Chairman, all the
- 14 witnesses have been sworn. There are no other
- 15 preliminary matters.
- 16 CHAIRMAN ARANOFF: Thank you. Let us
- 17 proceed then with opening remarks.
- MS. ABBOTT: Opening remarks in support of
- 19 continuation of the order will be by Frederick L.
- 20 Ikenson of Blank Rome.
- 21 CHAIRMAN ARANOFF: You need your microphone
- on please.
- 23 MR. IKENSON: I cannot tell you how often I
- 24 was telling myself to do that. Madam Chairman,
- 25 members of the Commission, Commission staff, I am

- 1 Frederick Ikenson, I am privileged to represent Home
- 2 Products International, Incorporated, the last
- 3 remaining U.S. manufacturer of metal top floor
- 4 standing ironing tables.
- 5 Before the antidumping order in this case,
- 6 imports of subject ironing tables from China surged
- 7 into the United States, causing the domestic industry
- 8 to experience price suppression, lost sales, and
- 9 declines in the traditional indicators of business
- 10 health, production, capacity utilization, shipments,
- 11 employment, market share, and operating performance.
- 12 This is of course what the Commission found in July of
- 13 2004, and the order was put into place the next month.
- During the years following the order, the
- 15 domestic industry experienced relief. The import
- 16 surge halted, and in fact imports steadily declined
- over the period of review. This enabled the domestic
- industry to increase production and shipments up to
- 19 the advent of the recession, to increase its market
- 20 share, and to increase prices, which it needed to do
- 21 given the sharp material cost increases it was forced
- 22 to accept from its suppliers.
- If the order were to be revoked, there would
- once again be a flood of low and unfairly priced
- 25 imports. In addition to those companies that have

been shipping dumped product both before and after the 1 order, there are potentially dozens of other Chinese ironing table manufacturers, companies which have never bothered to answer your questionnaires. 5 is a significant barrier in Europe to Chinese ironing tables, their antidumping regime, that will divert 6 potential Chinese ironing trade away from Europe and 7 to the United States. There is no doubt that increased imports 9 will not grow the market but will substitute one for 10 11 one for domestic product. Downward pressure on 12 domestic product prices would be substantial. domestic industry's ability to pass on material cost 13 increases to its customers, who are predominantly 14 15 large mass merchants with substantial market power, would be taken away. These negative effects would 16 imperil the survival of the industry in the very near 17 18 term. In a nutshell, that's our thesis. The other 19 side has not really joined issue with this. They have 20 made essentially three points, but the most important 21 22 of which is the one that we really do not care about 23 protecting our domestic manufacturing base, that we're

really interested in importing. There are two

components to this argument, both horribly wrong.

2.4

- 1 First, they claim that HPI has been importing complete
- 2 subject ironing tables and also subject parts, legs
- and table, from a company called Forever Holdings.
- 4 They are mistaken.
- 5 Other than a few samples of ironing tables
- from Forever Holdings and some other Chinese
- 7 manufacturers imported solely for analysis, HPI has
- 8 not imported or caused to be imported any subject
- 9 ironing tables, legs, or tops from Forever Holdings,
- 10 period. Second point that is part of their argument,
- 11 the respondents point to certain drop shipments that
- were made in 2004, 5, and 6 to a U.S. customer from a
- 13 Chinese manufacturer, and suggest that this is
- evidence that even though HPI was not the importer of
- 15 record its business interests really lie in importing.
- 16 This is false. The drop shipments that were
- 17 made to the U.S. customer constituted a minuscule
- 18 amount when compared to HPI's production or shipments.
- 19 Also, respondents are wrong to include 2006 in their
- 20 presentation. The only shipments made in 2006
- 21 pursuant to HPI's order were to foreign countries, not
- 22 to the United States. Also, incidentally, most of the
- 23 2004 and 2005 shipments identified on the respondent's
- list were of either nonsubject merchandise or of
- shipments to foreign countries or both.

1	The shipments of subject ironing tables to
2	HPI's customer in the United States in 2004 and 2005
3	do not reflect HPI's interest in selling imports, but
4	to the contrary they reflect HPI's failure to convince
5	its customer to purchase its domestically produced
6	ironing tables. The suggestion by the other side that
7	we are not really interested in our manufacturing
8	activities is really baseless.
9	There are two final points they make, each
10	in a half page. One is that plastic is going to
11	replace metal top ironing boards. They really do not
12	offer any support for this other than a page exhibit,
13	their appendix 8, there is not title, no source, no
14	authorship. All that it does tell you is that the
15	cost of plastic is higher than the cost of the steel
16	top product, and "there is a lessening degree of
17	retail buyer rejection" of plastic top ironing tables.
18	Somehow, this does not constitute compelling
19	evidence that plastic top ironing tables are about to
20	replace metal top. I see my red light is on but I
21	just did want to make one quick point if I may about
22	their last point, which is that India is the game
23	changer and that ironing tables will come from India.
24	There is absolutely nothing in the record to indicate
25	India's capacity, track record, or acceptability of

- 1 Indian product anywhere in the world. Thank you,
- 2 Commissioners.
- MS. ABBOTT: Opening remarks in opposition
- 4 to continuation of the order will be by William E.
- 5 Perry of Dorsey & Whitney.
- 6 MR. PERRY: Good morning, members of the
- 7 Commission. My name is William Perry of the law firm
- 8 Dorsey & Whitney, and I am here representing the
- 9 respondents in this case. I think Fred Ikenson in a
- 10 way framed the issue correctly. The issue is HPI
- importing or not. HPI is apparently arguing that they
- 12 have imported no ironing tables from China and are
- simply a domestic producer. That's why we submitted
- in the public the documents from Since Hardware,
- showing the shipments to Target, but they sold them to
- 16 HPT.
- 17 This is a cute little game. In other words,
- 18 what we do is we call indirect imports. We're not the
- 19 importer of record but we buy the ironing tables from
- 20 Since and then they're delivered directly to Target.
- 21 And I don't think you have any of that evidence on the
- 22 record and I think that's what the Commission needs to
- 23 look at. This also raises the question of the
- 24 relationship with Forever Holdings, which I think is
- 25 very important here, and the curious question of what

- 1 happened at the Commerce Department.
- 2 At the Commerce Department, although HPI
- 3 fought tooth and nail against Since and Fushin Shunda,
- 4 no arguments against Forever. Last August, no request
- 5 for review for Forever. Remember the Hound of the
- 6 Baskervilles? Remember the question from Sherlock
- 7 Holmes? Why did the dog not bark? And that's one of
- 8 the issues here, and it raises the issue of the
- 9 settlement agreement, and whether there is an
- 10 exclusive settlement agreement between Forever and
- 11 HPI.
- 12 This summer you're going to have a big
- sunset review of wooden bedroom furniture, and you're
- 14 going to see the most pervasive scheme of private
- 15 settlement agreements you ever seen, but there's a
- 16 difference here. In wooden bedroom furniture the
- 17 private settlement agreements are not exclusive. This
- on is exclusive, and it's exclusive with the only
- 19 company that's got a zero in China.
- 20 Now, Commissioner Pinkert, you may remember
- 21 a conversation we had three years ago at a break-out
- in the Georgetown International Trade Conference when
- 23 Commissioner Pinkert was then in the Chief Counsel's
- 24 Office at the Commerce Department. And I asked him,
- 25 what is the Commerce Department's position on private

- 1 settlement agreements? And he made it very clear, and
- I have confirmed it later with the Chief Counsel, John
- 3 McInerney, that the Commerce Department's position is
- 4 they take no position, whatever happens, happens.
- 5 But the question is, what is the
- 6 Commission's position on private settlement
- 7 agreements? And it's incredibly important because
- 8 you're the only one looking at the impact of the
- 9 imports on the domestic industry. The private
- 10 settlement agreements are not condoned by the statute,
- only the suspension agreement. The terms are never
- 12 agreed upon, were never reviewed by the Commission or
- any other agency. I mean in 337 cases the Justice
- 14 Department looks at them.
- We have HPI in the situation of a
- 16 gatekeeper, working to determine who sells in the U.S.
- 17 market. In other words, if the Chinese company were
- 18 the Chinese company that has the zero, it seems like
- it can dump as long as it dumps to HPI and nobody
- 20 else. So what incentive does HPI have to really
- 21 increase its production? And are the operations of
- HPI a dumping village?
- 23 He's saying, obviously no, we're just
- interested in domestic production. So what is the
- 25 ITC's position on private settlement agreements? If

- 1 HPI does not tell you what it's doing, then you'd
- better look at best information available. I cited
- 3 the Atlantic Sugar case because that was my case when
- 4 I was here at the International Trade Commission.
- 5 Thank you very much.
- 6 MS. ABBOTT: The first panel in support of
- 7 continuation of the antidumping duty order, if you'll
- 8 please come forward and take your places.
- 9 MR. IKENSON: Good morning again, Madam
- 10 Chairman and members of the Commission. I would like
- 11 to introduce my colleagues on this panel, and then
- 12 they will proceed seriatim with their testimony. At
- my second right is David Kogan who will be the first
- 14 witness, he's Director of Operations at Seymour,
- 15 Indiana. At my far right is Jackie Volles, Executive
- 16 Vice President for Sales and Marketing working in
- 17 Chicago. And at my immediate right is Professor
- 18 Michael Bradley of the Department of Economics of the
- 19 George Washington University. So with your permission
- 20 I would ask David Kogan to offer his testimony.
- 21 MR. KOGAN: Hello. My name is David Kogan,
- I am the Director of Operations for Home Products
- 23 International, Seymour, Indiana Manufacturing and
- 24 Distribution Operations. Thank you for the
- opportunity to be here to discuss ironing table

1	business with you. I have been with Home Products
2	since June of 2009. The scope of my responsibility
3	includes purchasing, manufacturing, engineering,
4	distribution, and all other direct matters associated
5	with producing and distributing our ironing tables.
6	The breadth of my responsibilities coupled
7	with my professional experience has allowed me to
8	quickly gain command of our business's key drivers as
9	well as the nuances unique to our products and our
10	customers. An essential part of my role is to engage
11	our business alongside my marketing and sales
12	colleagues on a daily basis. In large part, this
13	entails providing our customers with timely and
14	complete responses to product development requests,
15	incremental production volume needs, and anything else
16	our customers may require.
17	Our proximity, both in relationship terms as
18	well as our geographic location allows us to provide
19	our customers with an extraordinarily high degree of
20	flexibility and responsiveness. This is an
21	expectation thoroughly entrenched in HPI's ironing
22	table business, it resonates all the way to our
23	factory floors. Our associates understand exactly
24	what it means to meet our customers' needs and they

have successfully done so for a very long time.

1	I am trained in modern manufacturing
2	practices and am very familiar with a wide variety of
3	manufacturing systems. Among others, I have
4	manufacturing experience in the automotive, aerospace,
5	electrical components, and construction steel
6	industries. My professional career of 15 years
7	includes a broad set of responsibilities inclusive of
8	conventional operations functions as well as finance
9	and sales.
10	Many of the environments in which I have
11	worked have been in exceedingly competitive industries
12	and markets. Such as the case with the ironing table
13	business, I am well versed in the levers that allow
14	firms to compete in very challenging circumstances.
15	Our operations consist of two manufacturing
16	facilities, two warehouse and distribution facilities,
17	and one administrative office providing the full range
18	of support services.
19	The first incarnation of our firm began
20	producing ironing tables in the late 1940s. While the
21	company produced other metal form products in Seymour
22	as well, only ironing tables remain. That is,
23	overwhelmingly floor standing metal top ironing tables
24	and a small number of over-the-door models. Over the
25	many years HPI has become a stalwart fixture in the

- 1 community. By total employment we are the sixth
- 2 largest in Seymour and the seventh largest in Jackson
- 3 County.
- 4 Many of our folks are involved in a variety
- of civic leadership roles and are actively engaged in
- 6 the community. The political and economic development
- 7 leadership look to HPI as a corporate leader. This is
- 8 something that we take quite seriously. We employ
- 9 approximately 155 full time employees, and this figure
- 10 rises to approximately 200 in accommodation of our
- 11 seasonal peak. We utilize a local temporary labor
- 12 pool to flex our force up as efficiently as possible.
- Our full time average tenure is
- 14 approximately 16 years across all our functions. This
- is a tremendous asset to our business and to our
- 16 customers. HPI is an attractive place to work for our
- 17 associates, and this is established by paying a fair
- 18 wage, operating a clean and safe work environment, and
- 19 most importantly having a professional, honest, and
- 20 open culture.
- One could imagine that such tenure leads to
- 22 stagnation. However this is not the case for us. Our
- 23 folks fully appreciate the importance of continually
- 24 advancing our competitiveness. Several years ago, our
- 25 team introduced significant automation assets to our

- operations, thereby setting a new standard for
- efficiency. Beyond these automation efforts, we have
- 3 worked extremely hard at value engineering to drive
- 4 costs down. In a product that is mostly material
- 5 costs, this makes good sense.
- 6 More recently, we have been moving back to
- 7 the efficiency levers and focusing on labor
- 8 productivity. We have made significant strides in
- 9 safety and have a compelling improvement record. We
- 10 have reduced our corrugate needs and increased our
- shipping density to reduce freight costs. In general
- 12 we have a continuous improvement environment wherein
- all ways of doing business are challenged for
- improvement opportunities, and we are fortunate to
- 15 have a workforce that knows how to make high quality
- 16 products and gets it when it comes to understanding
- 17 what it takes to compete in a global marketplace.
- 18 As mentioned, we have two manufacturing
- 19 facilities in Seymour. Our west plan produces
- 20 exclusively our T leg ironing tables. This plant has
- 21 a high degree of automation, establishing us as the
- low cost producer of this very important opening price
- 23 point product. This operation runs two shifts five
- days a week until a third shift is added for a few
- 25 months to accommodate the back-to-college seasonality.

1	Our east plant makes all of our other floor
2	standing ironing tables. This plant has some
3	automation, but is somewhat limited due to the lower
4	volume nature of higher end ironing tables. In the
5	east plant we make our basic four leg models as well
6	as our two high end boards, the heavy duty and the
7	professional. This operation historically runs one
8	shift while adding a second shift for seasonality for
9	a few months time.
10	One of the most recent benefits of the
11	antidumping duty order has allowed us to go from no
12	second shift scheduled in 2010 at all to a full eleven
13	months of second shift operations. This is a
14	tremendous development for HPI. It also fits to note
15	that since the antidumping duty order we have not had
16	to import these high end products but rather have been
17	able to manufacture them ourselves. Such
18	opportunities have created real employment
19	opportunities for many people.
20	It is important to emphasize just how
21	important we view having a complete product line made
22	in the United States. While we are the low cost
23	producer of T legs, we also work extremely hard at
24	driving costs out of our higher end offerings to
25	ensure competitiveness. Offering the full range of

- 1 products is not only valued and expected by our
- customers, it is fundamentally critical to our
- 3 business model. The associated volumes and
- 4 contribution margins of these products have a major
- 5 role in allowing us to employ the numbers that we do.
- If I may be allowed to do so, for the next
- 7 few minutes I would like to review the basic
- architecture of our ironing tables and identify some
- 9 of the key characteristics that differentiate U.S.
- 10 made tables from the Chinese. These are in exhibit
- order, 1 through 6. What I'm going to start with here
- is our basic T leg ironing board. This is the opening
- price point model that I referred to, this is the
- overwhelming majority share of the marketplace in the
- 15 United States, and it certainly accounts for a
- 16 majority of our production volume.
- I noticed that several were examining the
- 18 boards before the hearing started. What I'd like to
- 19 do is start with the top of this board and point out
- this is, see the documentation, this is what's
- 21 referred to as the perf top board. As you see it's a
- 22 perforated single sheet piece of metal. This
- 23 particular component is produced with a 400-ton
- automatic press that is managed by one person.
- 25 Going on to the rest of the board here,

these two members that run the length of the board are 1 referred to as ribs in the common parlance. cross members here are referred to as hangers, and that constitutes the majority of the understructure of 5 the board. Then you have the legs, the T leg form speaks for itself. And then the legs are attached to 6 the what we call the slide bar, which actuates up and 7 down the board as the height is adjusted, and a hinge bar down at the bottom which simply works as a pivot 10 for the legs to actuate. 11 One key point there of our product is how 12 the assembly is done for the legs. We use a very clean and efficient riveting method to attach the legs 13 14 together, and also to attach them to the slide bar and the hinge bar. One of the key characteristic to an 15 This allows HPI board is the infinite adjustment rod. 16 the user to adjust this board to any height up to its 17 18 maximum, so really as close to the floor as you would 19 like all the way up with sort of essentially infinite permutations. This is the opening line product, this 20 21 is the T leg perf top.

The next board, exhibit 2, is a mesh top T leg. To focus on the core difference obviously is to address the top itself. This is mesh steel, this is created by piercing sheet steel and actually creating

22

23

2.4

that separation. We don't actually knock these holes 1 out and create waste, this is actually a mesh expander that creates this. We create this overall blank, the shape of the ironing board top, and then there's a rim 5 that's fabricated separate and apart from this, and then they are cojoined with a crimping process, that's 6 to create the mesh top, and that's how we manufacture 7 ours at HPI. The understructure between these two boards 9 is identical, and the legs are identical. 10 The point 11 being that at the T leg, at the opening price point we can attach a perforated top or a mesh top, whatever 12 the customer might require. Exhibit 3 is a Chinese 13 made T leg, and what I'd like to do is just point out 14 some of the key differences. There are basically 15 three primary differences. The first that I'll point 16 out, as you can see, it's expanded mesh metal. 17

What they do to fabricate and do most of the attachments for their products for the legs to the feet and to their hinge rod and slide rod is use a mig welding technique. That's a very labor intensive method. We use a riveting technique which is very clean and requires a lot less labor. Here they use labor and mig welding. The Chinese boards also typically have a ratchet method for adjusting the

18

19

20

21

22

23

2.4

- 1 height. Whereas we have an infinite adjustment
- 2 opportunity, most of the Chinese boards have a finite
- 3 number of locations where you can adjust the height.
- 4 And typically the mesh tops are fabricated
- 5 to the rim differently than we do, but more or less
- 6 what you can see is that functionally the boards are
- 7 the same, interchangeable. There's nothing
- 8 particularly different amongst the three that would
- 9 materially affect a difference in the ironing process,
- 10 if you will. But in general a much more labor
- intensive design, which plays to the lower cost labor
- 12 element that they offer.
- 13 Exhibit 4 is our four-leg board. The four-
- leg board in most cases is sold with a mesh top, it is
- 15 the next price point in the typical offering of
- 16 ironing boards. The mesh top is the same as the mesh
- 17 top that I just talked through a bit earlier, so I
- 18 won't address that further. The obvious difference is
- 19 the four legs. The leg diameter is an eighth of an
- inch smaller on each of these legs, and you'll see
- 21 that they're cojoined with this apparatus here that we
- 22 call a spreader. Again it's a riveted method, we also
- 23 rivet the legs to the rods or to the bars up here as
- 24 well. Basically it presents a more stable footprint
- 25 and a bit more attractive to customers at a higher

- 1 price point.
- 2 Exhibit 5, let me make sure everybody can
- see this. This is our professional board, this is the
- 4 highest price point board in the offering. A couple
- 5 quick things that I'll point out on the
- 6 understructure, it's a mesh top, obvious differences
- 7 are the size and the understructure, but generally the
- 8 manufacturing means and methods are the same.
- 9 Obviously we're doing things at a different scale
- 10 here. The understructure is a lot sturdier to
- 11 accommodate the additional weight, the top is bigger,
- but more or less we use the same means and methods to
- 13 produce this mesh top.
- 14 You'll notice that the legs are a lot
- 15 sturdier as well. It also has an infinite height
- 16 adjustment rod. What's typical at the higher end of
- these boards are the accessories. This unit right
- 18 here is the linen rack, which is used pre and post
- ironing to hold the fabric or the clothes. This is an
- 20 iron rest where you can safely store your iron while
- 21 you're in process or when you're done. A rack to hang
- the shirts or the hangers. This is called a cord
- 23 minder to help keep the cord out of the way while
- 24 you're in the process. And then our particular board
- 25 also has as you can see dangling here on the underside

1	is an electrical cord, which goes to the wall, and
2	then there's a socket underneath here for your
3	convenience so that you don't have to keep the
4	dressing of a wall socket to safely unplug your iron.
5	And I'll try not to pull this one all the
6	way out here, this is the Chinese version of the big
7	top board, if you can all see this. Mesh top design,
8	similar to the other boards. Similar features, iron
9	rest, linen rack, ratchet height adjustment, so they
10	have a finite adjustment. Again, typical comparables
11	to the other Chinese boards relative to the HPI
12	boards. Can everyone see this okay?
13	As you can plainly see, steel is a major
14	element in our products. As such, we are susceptible
15	to the effects of what has become a very volatile
16	steel market. The machinations of our business
17	require that we commit to prices with our customers
18	for a full year as a general rule. This means that as
19	prices substantially increase, as they did in 2004,
20	2008, and as they are doing again this year, we are
21	greatly challenged to successfully meet our operating
22	targets.
23	Rarely are we ever able to fully recover
24	steel cost increases by way of price increases to our
25	customers. Steel prices are up over 70 percent since

- June of last year, and over 25 percent year to date.
- 2 The steel industry is becoming ever more volatile and
- 3 will continue to be a systemic challenge for our
- 4 business. In our questionnaire response, we
- 5 articulated how we would anticipate our business to be
- affected if the antidumping duty order were to be
- 7 lifted. While I won't recite the response details
- 8 here, I believe it is a very sound and objective
- 9 assessment.
- In our operations, the absence of a couple
- 11 key customers or key products make our business model
- 12 all but unworkable. I have read the public version of
- the prehearing brief offered by the other side in this
- 14 case, and we are absolutely not importing subject
- ironing tables from Forever Holdings. This just
- 16 simply is not the case. I would also like to offer
- that as long as I have been with HPI we have never
- imported subject components such as legs and tops for
- 19 assembling, nor do we have plans to do so.
- 20 I have also personally conferred with my
- 21 predecessor, Joe Debin, as well as my longest tenured
- 22 production supervisors, each of whom has been with HPI
- 23 for approximately 30 years, and they too verified that
- 24 we have not imported such components. Moreover, since
- 25 the antidumping duty order, HPI has not imported any

- 1 floor standing metal top ironing tables from Forever
- 2 Holdings or from anyone else other than at most a
- 3 handful of samples for analysis.
- 4 I wish for these important points to be
- 5 abundantly clear to all concerned. As I discussed
- 6 earlier, we have a workforce that has demonstrated its
- 7 loyalty and its ability to advance our
- 8 competitiveness. I say without reservation that our
- 9 folks are fully prepared to compete and succeed given
- 10 a fair field of play. Given the opportunity to do so,
- 11 we will continue supporting our customers with the
- 12 high degree of quality and service for which we are
- 13 known. Thank you for the opportunity to have
- 14 presented this information to you.
- 15 MR. IKENSON: May I have a time check
- 16 please?
- 17 MS. ABBOTT: Seventeen and a half minutes
- 18 elapsed.
- 19 MS. VOLLES: Hello. My name is Jackie
- 20 Volles, and I am the Executive Vice President of Sales
- 21 and Marketing at HPI. My 28-year career has spanned
- roles in sales, marketing, product development, and
- 23 retail sales and buying for various houseworth
- 24 companies and retailers. Thank you for the
- opportunity to allow us to share with you how

1	revocation of the antidumping duty order would have an
2	impact on HPI's business in the garment care category.
3	According to market research, approximately
4	70 percent of U.S. households own an ironing boards,
5	10 percent do not iron, and 20 percent use another
6	surface for their occasional ironing, that might be a
7	tabletop, a bed, or even the floor. Of the 70 percent
8	that do own ironing boards, approximately 87 percent
9	own floor standing ironing boards. The purchaser is
LO	primarily female, 98 percent of the purchases are made
L1	by women.
L2	There are three significant events that
L3	drive the sale or the purchase of an ironing table.
L4	We have the establishment of a new household, a move.
L5	The second is a wedding, and the third is a return to
L6	college. And it's really the back-to-college
L7	component that makes the ironing board business
L8	seasonal, having a peak in the summer with sales. In
L9	recent years, some retailers have attempted a January
20	spring cleaning event to try to increase sales.
21	However, that did not drive incremental sales, it
22	simply shifted first quarter sales a little bit
23	earlier in the year.
24	Once consumers own a board, they don't part

with it very easily. Recent focus groups identified

- 1 that some consumers will hold on to their boards for
- 2 20 or more years. Ironing boards are considered part
- of the ritual of establishing a new home, and after
- 4 that we don't think about it that much. Therefore the
- 5 consumer's first purchase is an important and lasting
- 6 impression. It's no surprise that consumers don't
- 7 purchase many ironing boards in a lifetime because
- 8 ironing is not a task that consumers enjoy.
- 9 In fact, outside of cleaning toilets and the
- 10 refrigerator, ironing is the least favorite household
- 11 task. The market for ironing boards has been somewhat
- 12 stable or slightly declining over the past few years.
- While the number of students and weddings remain
- 14 somewhat constant, declines in economic activity have
- led to fewer new households being started. In 2006,
- 16 6.5 million homes were sold, and in 2008 that number
- 17 had already dropped to 4.9 million.
- 18 Ironing boards are classified within the
- 19 garment care category. Other products within this
- 20 category include covers and pads and laundry
- 21 accessories. Ironing boards represent less than a
- third of sales in the category. While suppliers have
- 23 provided data to the market to suggest that the
- 24 category is flat, we have seen a shift in sales from
- 25 ironing tables to laundry accessories in the last year

- 1 or so.
- 2 The mass channel by far represents the major
- 3 portion of sales in ironing, about 60 percent.
- 4 However, this is a category with broad distribution
- 5 across all channels, specialty big box stores about 20
- 6 percent, hardware home improvement about 5,
- 7 hospitality about 9, food drugs 12, and even the
- 8 dollar stores. HPI's distribution mirrors the
- 9 industry with the majority of sales in the mass,
- 10 although we do enjoy distribution across all channels
- of trade.
- 12 E-commerce product placement has been a
- 13 great outlet for smaller niche players. It has
- created an outlet for the higher end boards which may
- not justify real estate in brick and mortar locations.
- 16 It has provided an outlet for displaying a broad range
- of boards at a broad range of price points, and in
- 18 that regard, it's been an important channel and a
- 19 viable channel for brand building.
- 20 Offering a full range of products including
- 21 the value T legs through high end professional boards
- has been a part of HPI's market development strategy
- for a couple of years. In fact, we've had success
- 24 with recent placement of the high end \$100
- professional board, exhibit number 5, at Bed, Bath, &

1	Beyond. This placement demonstrates HPI's desire,
2	commitment, and ability to offer a full range of
3	products within the program within the category.
4	E-commerce placement is also a strategic
5	initiative for HPI. It's a natural extension to our
6	brick and mortar placement. Research tells us that
7	consumers often reference websites before making an
8	in-store purchase, therefore our efforts must continue
9	in this direction. Again, the mass channel represents
10	the largest percent of sales, over 60 percent. In the
11	mass channel, as is true of all channels, it's a key
12	item game. And it is the T leg, exhibit number 1 and
13	2, that is the leading high volume key item in the
14	industry.
15	However, it's not the fact that the leg is
16	shaped in a T that sells the item, it's really all
17	about the price, and HPI has become quite efficient in
18	our production methods and therefore we have earned
19	the distribution of most major retailers with our T
20	leg board. When fair pricing practices are in place,
21	HPI can be competitive with this item as the high
22	volume opening price point board in the industry.
23	HPI is also competitive with the four leg
24	board when fair pricing practices are in place, and
25	over the years, as David mentioned, we have continued

1	to reinvent this item, making modification to assure
2	that we consistently offer the best product at the
3	best price to our customers and ultimately the
4	consumer. Concurrently, we have invested in design
5	efforts.
6	We continue to fill the price point gap
7	between our opening price point T leg and our \$100
8	retail professional board. We evaluate product
9	features, leg designs, finishes, and accessories that
LO	will offer differentiation to our customers. With
L1	these efforts, we gained the placement, as I mentioned
L2	before, at Bed, Bath, & Beyond with the high end
L3	board, but we also gained placement at Walmart with
L4	our high end board, two significant market players.
L5	Consumer research has also developed as a
L6	strong discipline in HPI's culture because the ironing
L7	task itself hasn't changed over the years. In fact
L8	ironing and the ironing table have remained virtually
L9	unchanged since Harvey Vandenberg invented it in 1858,
20	but we have engaged in consumer research to better
21	understand the ironer's lifestyle around the task.
22	This has been done so we can enhance the consumer
23	experience while ironing.
24	As we said before, we know ironing is not an

enjoyable task, but the ironer, most commonly a woman,

- 1 irons because she takes pride in having her family
- look presentable. It's about the end result, it is
- not about the task. Over 50 percent of women are in
- 4 the workforce, with a significant percent in
- 5 managerial positions, yet in spite of that fact that
- there are more women in the workforce, she is still
- 7 the primary owner of the task. In 63 percent of the
- 8 households, she is the primary owner. In 13 percent
- 9 it's shared, 9 percent it's the male, and the rest is
- 10 either a mother-in-law, another family member, or a
- 11 maid.
- 12 As the primary owner of the task, therefore,
- we know she is time stressed, she's an on-the-go
- ironer. In fact, 86 percent of ironing is on the go.
- This means she engages in the task as the garment
- needs to be worn, not before. She is not a batch
- ironer, she doesn't gather garments that need to be
- ironed and create a weekly event out of the task.
- 19 Acknowledging her on-the-go habit leads us to no
- 20 surprise in knowing that 30 percent of the ironing
- 21 takes place in the bedroom.
- These consumer insights help us understand
- 23 how to respond to her needs. Knowing that the primary
- 24 location for ironing in the bedroom also helps us
- 25 recognize the importance of fashion in the board.

- 1 This and other ethnographic research offers incredible
- 2 insight and leads us to new product and innovation.
- Research provides insight to the task and also
- 4 provides feedback on product improvement that we may
- 5 not have otherwise understood was important.
- 6 One recent improvement is the no-squeak
- 7 mechanism on the T leq. Because price is such a
- 8 critical component in selling this item, our focus
- 9 over the years has been to reduce the cost and
- 10 maintain the lowest possible price for the retailer.
- 11 We seldom thought to truly understand the consumer
- 12 experience with this particular board, exhibit 1. But
- through research efforts we learned that it would be
- important to eliminate the squeak in the task
- 15 experience.
- 16 Other new product enhancements to the
- ironing task include new iron rests that allow the
- 18 consumer to use the ironing surface when she needs the
- 19 entire surface but when she wants an iron rest it's a
- 20 removable iron rest and she can also use it when she
- 21 needs a rest for her iron. Another includes an iron
- rest that accommodates the storage of the iron when
- the board is being stored away.
- In addition to product improvements, HPI has
- 25 also invested in continuing to reduce waste in

- packaging. We consistently evaluate corrugate,
 packaging nuances, chew for shipping to improve
- 3 efficiency, and in spots we use recycled paint to
- 4 support green efforts. Revocation of the antidumping
- 5 duty would have an immediate impact on our business in
- 6 two regards. First would be an immediate impact on
- 7 sales, and I will walk you through an example, and
- 8 second, although it may seem less important in the big
- 9 picture, is a significant reduction in our ability to
- invest in research and new product development
- 11 efforts.
- 12 But first let's talk about how we know there
- would be an immediate impact on sales. We have an
- 14 example of a recent incident in Canada that leads us
- to understand what might happen here in the United
- 16 States if there is no antidumping duty in place. Late
- in 2008 we had secured significant placement with two
- 18 key Canadian retailers. Early in 2009 we fully
- 19 expected to maintain that business and keep it going
- throughout the year. However, in April we were
- 21 notified that we were losing the business to Chinese
- 22 imports.
- 23 We immediately requoted the assortment at a
- very low price only to lose the business anyway. I
- 25 have to admit, I'm not sure how an effective,

efficiently produced T leg in the United States could 1 be more expensive than a board being imported from It only makes me wonder what would happen to the T leg business if there was no tariff in place. 5 Unfair pricing practices would most certainly cause us to lose significant sales in our number one item. 6 In light of this example, I can only infer 7 that there would be an immediate impact on our fourth quarter sales this year. Retailers could quickly replace our products with lower cost options. Again, 10 11 if product is fairly priced then HPI can compete, but 12 we can't compete with dumped product. Shortly thereafter, we would being to enter the competitive 13 line review process with our retailers, sometimes 14 referenced as the CLR. It's an annual assortment 15 review at each buyer initiates with suppliers. 16 Each supplier first shares a broad range of 17 18 products to the customer and then the customer reviews 19 and provides feedback and invites suppliers to bid on certain items. At the end of the bidding process, 20 which could be a day or two, sometimes a little bit 21 22 longer, a supplier is awarded with the business for 23 the following year. If revocation took place and unfair pricing practices resurfaced, we would 2.4 immediately begin to lose business and find ourselves 25

- in the unfortunate position of ceasing domestic
- 2 production or shipping product for low cost.
- 3 Another factor that comes to play is the
- 4 role of the retailer. The role of the retailer and
- 5 the supplier has changed dramatically since I was a
- 6 buyer many years ago. There were many more retailers
- 7 then, and as buyers we often found ourselves at the
- 8 mercy of our suppliers when it came to product
- 9 availability and pricing. Today, however, we find
- 10 ourselves in a different market.
- Brand loyalty, and in this category
- 12 especially, is more about the retailer than it is the
- 13 supplier. There have been many retailer
- 14 consolidations, and these retailers have invested
- 15 heavily in store brands. Not only have they become a
- 16 larger selling unit, they have also created their own
- 17 product development teams. Maintaining placement of
- 18 high volume, low margin items allows us to continue to
- invest in design and innovation of new products.
- 20 Revocation would quickly lead to the loss of
- 21 placement of these items and would inhibit our ability
- 22 to continue to innovate. The dynamics of success in
- this category are multifaceted. Pricing, product, and
- 24 raw material costs all play a role. HPI did see a
- 25 positive effect on volume and price after the

1	antidumping duty order was in place in 2004. And
2	although the economy did take a turn for the worst
3	since then, had the order not been in place the
4	effects on HPI would have been devastating.
5	The ironing table market is not a large
6	market, and it probably won't see any significant
7	growth or decline in the next few years. However, it
8	is an industry that still proudly employs American
9	factory workers, and we know that revocation of the
LO	antidumping duty would undoubtedly change that in the
L1	very near term, as early as this year, but most
L2	certainly in 2011. thank you.
L3	MR. BRADLEY: Thank you. I am Mike Bradley,
L4	and as the slide says I'm a professor of economics at
L5	GW here in town. I heard Ms. Volles say that she
L6	started her career 28 years ago, and by way of
L7	coincidence I started teaching at GW 28 years ago. So
L8	we didn't know we'd end up 28 years together at the
L9	same place, but here we are. You've heard some very
20	excellent factual testimony. Mr. Kogan and Ms. Volles
21	explained the operational side of HPI and the market

And what I'd like to do in just a couple minutes is to present to the Commission an analytical framework that I think would be useful particularly

side of HPI.

- 1 for sunset review decisions that require the
- 2 Commission to anticipate in a what-if mode what would
- 3 happen if the tariff changed. Before I do that, I
- 4 want to just do two economic predicates, with their
- factual predicates, talk a little bit about what's
- 6 happened with conditions of competition and what
- 7 impact the duty order had on the domestic industry,
- 8 and then I want to talk about that analytical
- 9 framework.
- I'm going to try to use my clicker, but I
- 11 believe anyone who's over 50 gets some grace in using
- new technology, so I ask your forbearance if it
- doesn't work right. The first thing I want to briefly
- 14 talk about is change in competition, and fortunately I
- think we're in a case here where fundamentally things
- 16 are the same now as they were when the Commission did
- 17 its final investigation.
- The technology of production is the same,
- 19 the retail channels are the same, the nature of the
- 20 task, the substitutes, the availability, what people
- 21 do otherwise, are pretty much all the same. But there
- are two things I want to bring to your attention that
- 23 I think are important to consider in doing that
- 24 exercise of what if the duty order was revoked. One
- of them happens to be on, this is classic for

- economics, but one happens to be on the demand side 1 and one happens to be on the supply side. The demand side change, I'm sure you're familiar with, and it's the recession. As you well know, the recession of '08 '09 was focused on the 5 goods part of the economy. Most quarters services 6 really didn't even decline in terms of real GDP 7 contribution. And in particular, it was focused on durable goods. And the attention's more on the big 9 ticket durables like automobiles, but all durable 10 11 goods suffered. Ironing tables are a durable good, and as 12 Ms. Volles said, they are greatly influenced by new 13 home formation, and as you well know the crisis in the 14 15 housing industry cut new home production in half and ultimately affected the overall demand. Of course, 16
- perspective, this means that the normal effect of rising shipments after duty order is put in place was blunted by a decline in overall demand. The other thing that happened Mr. Kogan

from HPI's perspective, the domestic industry's

17

22

23

2.4

25

referred to, and that was on the supply side, and that was an increase in steel prices. Both '04 right after the duty order went in place and again in '08 there was large increases in steel. And as you can see,

- overwhelming majority of the cost, even including
- labor, is steel. So when steel prices go up, the cost
- of producing a board goes up.
- 4 The other thing I think that matters is they
- often do what's called competitive line review where
- the prices for next year's items are set almost a year
- 7 in advance. So when they get steel increase like
- 8 this, there's a lag between when the steel price goes
- 9 up and when they could even respond to change their
- 10 price. Moreover, they're small relative to their
- 11 customers, and they face the same sort of problems
- that suppliers too like the auto industry face where
- they just don't really have much pricing pressure.
- 14 Together, the cap on demand, in fact the
- 15 decline in '09 in demand, from recessions and the
- 16 rising cost obviously influenced their operating
- 17 performance. You know, they got pushed from both
- 18 sides, and so if you look at their operating
- 19 performance, the conditions of competition have to be
- 20 something to take into account when you think about
- 21 it. From their perspective, thank goodness for the
- 22 duty order because that's what really allowed them to
- 23 get through that period of time when those two things
- 24 were happening.
- The classic mechanisms were in place. Of

- 1 course if you put a duty order in place and exports
- are kept out of the market, that's going to allow
- domestic shipments to rise. And the surge in fact was
- 4 reduced, the public data clearly show imports fell
- 5 throughout the period. In addition, the other factor
- 6 that's going to happen is price depression was
- 7 alleviated.
- 8 The Commission found price depression back
- 9 in the final investigation, and there was an ability
- 10 to modestly raise price. However, you know, there's
- 11 kind of a but there, and the but is those two things
- we already talked about. At the same time these
- positives were happening, steel prices were going up
- and in the very end of the period the recession
- 15 occurred. So kind of like my graphic here, HPI was
- doing their best to get going, but these two other
- factors reduced their operating performance.
- 18 The point I'm trying to make here is that if
- 19 you look at their operating conditions, they don't
- 20 necessarily reflect the traditional recovery we would
- 21 expect to see in a domestic industry right away after
- the duty order was put in place, but as Ms. Volles
- 23 said, clearly things would have been a lot worse had
- they not had the duty order, and I think it's very
- 25 fair to say they may not have been able to make it

- 1 through the five-year period had that not been in
- place, it's quite reasonable.
- Okay, with those two pieces in the
- 4 background I'd like to turn to the main issue, and
- 5 that is thinking about the type of decision that has
- to be made in this sunset review. When Mr. Ikenson
- 7 asked me to think about this issue, it immediately
- 8 appealed to me from other areas of policy that I've
- 9 studied that this type of decision made by the
- 10 International Trade Commission has the aspect of it
- 11 that's similar to other types of decisions that
- 12 commissions and other government policy makers make,
- and that's a requirement to be what I call
- 14 prospective.
- 15 We're not looking back and saying, okay what
- 16 happened? We're looking forward and saying, what if.
- 17 And economists like to call this the counterfactual,
- right, because it's not real. You're not saying, you
- 19 know, this is what happened, you're going to say, what
- 20 would happen if we change things? Now, this is
- 21 something that policy makers have to do whether it's
- 22 Federal Reserve or the Federal Trade Commission or the
- 23 Federal Communications Commission, they do this and
- they have a mechanism for doing it which is called,
- kind of a fancy name but, forward looking policy

1 analysis.

But I think the name's revealing because 2. it's requiring policy makers like yourselves to look forward. And that mode of analysis in what's called 5 the theory of economic policy has three steps. First step I think is quite logical, and that is, let's 6 think about what are going to be the important 7 reactions to the policy change. Who are going to be the economic agents who change their behavior first 9 when the policy change is made, okay? 10 11 Clearly that's going to drive all the 12 reactions that we see subsequent to do that. Second, we're going to want to know what the environment is 13 likely to be like. What's the environment going to be 14 when these changes take place, how will that influence 15 other economic agents, you know, covered by the 16 policy, and the overall outcome? And then quite 17 18 reasonably, let's take the first one, the important changes, add it to the second one, which would be the 19 economic environment, and do an overall assessment, 20 21 put them together. 22 This is a general framework but I think very 23 applicable to a sunset review decision because it requires basically the Commissioners to think about, 2.4 you know, the possible policy change here is 25

1	revocation or not. So I think it's very applicable to
2	answering or trying to answer the kind of question
3	would be, what would happen if antidumping duty order
4	goes away? So I'd like just to take five minutes and
5	apply it to the case at hand to show you how it would
6	work.
7	Step one, remember, was, let's try to
8	anticipate who are going to be the people who react
9	first, who are the prime movers in response to
LO	revocation? And I think just upon reflection it would
L1	be pretty clear that that is going to be the
L2	importers, all right, because they are the ones first
L3	who are affected by removal of a duty order. I think
L4	if we look at past behavior and current economic
L5	incentives, it's quite likely that removal of the
L6	order would lead to an increase in imports in the U.S.
L7	As you found in the final investigation
L8	before the order was in place, Chinese imports were
L9	surging both absolutely and relative to the size of
20	the market, they were definitely increasing. While
21	the duty order was in place imports did not completely
22	disappear. The U.S. is a large market, it was
23	attractive, it's remained attractive. The Chinese
24	manufacturing has substantial capacity, they can

easily serve the U.S. market while selling into Europe

and other places in the world. 1

2.

20

21

22

23

2.4

25

And as Mr. Ikenson said earlier, there is a duty order, a barrier to importation in Europe, so should the order be revoked here that would be clear 5 incentive to bring a product to the U.S. rather than into Europe. So I think on the quantity side it's 6 quite reasonable to expect that we would likely see an 7 increase in quantity of imports. Question is, what about prices? What's going to happen on the price 9 side? 10 11 And I think again we have to think about the nature of this product, all right? If we think about 12 the Chinese ironing tables and the U.S. ironing 13 tables, the Chinese really don't have an advantage in 14 quality, they're very similar, they don't have an 15 advantage in features, they both can make opening 16 price point or high end ironing tables, they don't 17 18 have a reliability or service or any other advantages over the domestic producer. 19

> The way they compete is the way they competed last time, and that's on price, because from the customer's perspective these products are pretty similar, they're pretty much interchangeable. fact, many of the retailers put their own brand name on them, and so they can easily substitute a Chinese

for the domestic, okay? Chinese imports competed on 1 price the last time, as Ms. Volles said, they competed on price or seem to be competing on price right now in Canada, so I think that that suggests that secondly 5 not only will we see an increase in imports but they're likely to be at low prices, that's how they're 6 going to penetrate the market, that's guite rational. 7 8 That's number one, more imports and at lower Secondly, what are the key aspects of the prices. 9 environment in which this is going to take place? 10 11 One, ironing table demand is event driven, that means people don't necessarily buy ironing tables because 12 they're on sale, they buy them because either their 13 old one wears out after 20 or 25 years, or more likely 14 15 there's a new household being made. 16 That means ironing table demand is likely to grow relatively slowly and in fact perhaps not even 17 18 grow because if we think about the availability of wrinkle-free fabrics, we think about people's 19 lifestyle, we think about the way dress has changed, 20 the demand for ironing is probably going to gradually 21 22 decline through time. Same thing on the price side. If ironing table prices fell, it's not going to make a 23 big difference in the amount of ironing tables that 2.4

consumers buy. So if imports come in and lower

- 1 prices, it's not going to expand the market.
- What this means taken all together is,
- there's not going to be any surge in overall demand to
- 4 cushion the impact of the importance. All right, the
- 5 other thing that's important to keep in mind is that
- the domestic industry is vulnerable. As Mr. Ikenson
- 7 has said, the benefits to the order were partially
- 8 mitigated. We know the recession reduced the overall
- 9 ironing table demand.
- 10 And the last one I think is important to
- 11 understand for vulnerability, and that is this
- 12 characteristic of the inability of the ironing table
- industry to pass on price increases when their cost
- increases go up. They get caught in the squeeze
- 15 between large customers and large steel suppliers.
- 16 And what that does is basically drive down the size of
- their margins. Why does that make them vulnerable?
- 18 Well, there's not much of a price decline that they
- 19 can take until they become to get below cost, so they
- don't have a big cushion in there to lower prices to
- 21 try to keep their businesses.
- So I think we can say they haven't fully
- 23 recovered their health from when the duty order was
- 24 put in place, and they continue to have this
- vulnerability as we go forward. Okay, summing it up,

- if we take the changes that we expect and we think
- about that environment, what would be a reasonable
- 3 overall assessment of revocation? Three things
- 4 probably going to happen.
- 5 We think that there will be a surge of
- 6 imports, quantity of imports coming into the U.S. will
- 7 be increased. We think that the way imports are going
- 8 to compete this time are going to be exactly like the
- 9 way they competed last time, and that's through price
- 10 depression, they're going to lower prices. There's
- not going to be much change in total demand, that's
- 12 the nature of the product. So if we think about it,
- we're going to have a situation in which we're going
- 14 to have more Chinese ironing tables coming into the
- U.S. with a fairly stable total sales.
- 16 What that means of course, what it has to
- mean, is a one for one substitution, that every
- 18 Chinese sale is going to be a loss of domestic sale.
- 19 The other thing to keep in mind is, to the extent that
- 20 competition for sales is on the basis of prices,
- 21 that's going to have the classic price depression
- 22 effect of not just causing them to sell fewer models
- but lowering the price on the ones that they continue
- 24 to sell.
- 25 Together, I think that the loss of sales and

- the lower prices suggest that there is quite likely, I
- think it's very logical and very reasonable, quite
- 3 likely that Chinese imports will materially injure the
- 4 domestic industry upon revocation. I think it's a
- 5 good factual basis and I think the legal structure
- 6 suggests that. I thank you very much for your
- 7 attention and would be glad to answer any questions
- 8 that you have. Thanks.
- 9 MR. IKENSON: That concludes our
- 10 presentation, Madam Chairman.
- 11 CHAIRMAN ARANOFF: Well, I want to say good
- morning to the morning panel, and thank you very much
- for taking time away from your business to join us
- 14 here today and answer our questions, and in particular
- 15 we also thank you for bringing so many examples of
- 16 your product, it's really helpful to help us
- 17 visualize, not that I am any stranger to ironing
- 18 boards, but some of my colleagues may be. I also find
- 19 out that I'm in a minority because I actually do save
- 20 up my ironing and then do it all at once. But in any
- 21 event, we're going to begin the questioning this
- 22 morning with Commissioner Pinkert.
- 23 COMMISSIONER PINKERT: Thank you, Madam
- 24 Chairman, and I am not one of your colleagues who is
- unfamiliar with ironing. In any event, I want to

- 1 begin with a rather contentious issue that you
- 2 certainly alluded to in your testimony, Mr. Ikenson,
- 3 and I know that the counsel for the other side has
- 4 talked about it quite a bit. I am wondering whether
- 5 rather than being an importer of the subject product
- 6 whether HPI has a business relationship with an
- 7 importer of the subject product from Forever Holdings?
- 8 MR. IKENSON: You're asking whether HPI has
- 9 a relationship with another importer who is importing
- 10 from Forever Holding?
- 11 COMMISSIONER PINKERT: Correct.
- 12 MR. IKENSON: To my knowledge there is no
- 13 such relationship.
- 14 COMMISSIONER PINKERT: Is there anybody in
- the panel that can comment on that issue as well?
- 16 MR. KOGAN: The question is do we have a
- 17 relationship with another importer importing from
- 18 Forever into the United States. Not to my knowledge.
- 19 COMMISSIONER PINKERT: Thank you. Now,
- 20 turning to a product that was mentioned today that I
- 21 also have some familiarity with, the wrinkle free
- fabrics, does the wrinkle free fabric really reduce
- the need for ironing? It may reduce the amount of
- time one spends ironing a particular garment, but are
- 25 they truly wrinkle free?

1	MS. VOLLES: That probably depends how
2	quickly you take it out of the drier. So, you know,
3	perhaps if you take it out when it's warm and you hang
4	it up immediately it may be wrinkle free if it's
5	hanging. But you bring up a very good point, there is
6	certainly many items in the home that although they
7	claim to be wrinkle free under certain conditions will
8	need an iron.
9	COMMISSIONER PINKERT: Thank you. I need to
10	be a little bit more careful about getting those items
11	out of the drier. Now, turning to the private
12	settlement allegations, and perhaps this is a question
13	for Mr. Ikenson, what is the legal relevance of the
14	private settlement claims that we've heard today?
15	MR. IKENSON: First of all, private
16	settlement claims or private settlement allegations
17	were not really clear. To me, private settlement
18	comes up in antidumping practice during a Commerce
19	Department review when there is a quid pro quo between
20	the domestic industry the petitioner and a respondent
21	where the respondent agrees to forego some
22	consideration for the forbearance of the petitioner in
23	asking for a review. Nothing like that has happened,
24	if that's what Mr. Perry is suggesting.
25	But to answer your question, Commissioner

- 1 Pinkert, I really don't see the relevance of any
- 2 agreement that HPI might have with any Chinese
- 3 manufacturer whether it's Forever or anyone else. I
- 4 think the issue is, is HPI importing or are we
- 5 arranging for imports into the United States? Mr.
- 6 Perry is I think curious, he's suspecting something,
- 7 but that's not the really important issue. The
- 8 important issue is are we importing or are we
- 9 facilitating imports into the United States? The
- 10 answer to those questions is absolutely not, and those
- 11 are potentially relevant questions.
- We are not importing, we are not
- facilitating imports. The only thing coming close to
- the facilitation of imports were the drop shipments
- 15 that were done in 2004 and 2005, not 2006, Mr. Perry
- 16 and his clients are absolutely wrong in identifying
- the shipments in 2006 as being part of this
- 18 arrangement. In fact, if you look at their brief the
- 19 exporter of Since Hardware, or Best Unity which
- 20 related party, identifies a small amount of exports in
- 21 2006 where she's indicated she hadn't looked up who
- the consignee was but it wasn't Target.
- 23 Well, had she looked it up she would have
- 24 seen that the consignee was in a different country.
- 25 So those were not imports into the United States. But

- the direct imports into the United States in '04 and
- 2 '05 were negotiated prior to the antidumping duty
- order, and it was, as I said in my introduction, it
- 4 was not a part of the policy or program on HPI's part
- 5 to encourage imports, we were trying to discourage
- 6 imports.
- 7 We were trying to convince customers that if
- 8 you import now, with an antidumping duty in place, and
- 9 at that time there was a preliminary determination by
- 10 the Commerce Department in February '04 and then there
- 11 was a final determination in June '04, there were
- 12 discussions during that period and there were
- discussions in July before the order where HPI was
- 14 trying to convince its customers that the fact that
- there is a modest duty on Since Hardware products
- doesn't get you out of the soup, because that duty
- 17 could go up.
- 18 Whereas if you buy from us, buy product that
- 19 we make in Seymour, Indiana, you would have certainty
- 20 in price. That's what HPI was trying to do. So the
- 21 suggestion here is really wrong. The suggestion is
- that we're really not content with selling what we
- 23 manufacture but rather selling what's made in China.
- 24 So to answer your question fully, it would be relevant
- if we were doing that today, but we're not.

1	COMMISSIONER PINKERT: Thank you. Now, Dr.
2	Bradley, the staff report indicates that from 2004 to
3	2009 U.S. imports from nonsubject countries decreased
4	markedly. I'm wondering if you can explain that trend
5	for us, and also address how that relates to the
6	counterfactual that you analyzed?
7	MR. BRADLEY: I think my colleagues may be
8	able to help with some of the factual basis for it,
9	but I will take a stab and let them correct me. My
10	understanding was that as the period progressed there
11	was somewhat of a shift in demand away from the higher
12	price point or the more expensive boards down towards
13	the lower parts of the market, and it's my
14	understanding, and they will correct me, that those
15	nonsubject imports are more concentrated in the upper
16	end of the market, and I think that that might have
17	been a contribution to is that correct?
18	MS. VOLLES: I have to admit I don't clearly
19	understand the question.
20	COMMISSIONER PINKERT: When we talk about
21	nonsubject we're talking about imports that are not
22	covered by this order against the Chinese product. So
23	typically we'd be talking about imports from other
24	countries.

MS. VOLLES: Oh, and that they also drop?

1	MR. BRADLEY: Yes, why would they have
2	dropped. To address the second part of your question
3	
4	COMMISSIONER PINKERT: That could be
5	something addressed in the posthearing submission.
6	MR. BRADLEY: Yes, we will, thank you. The
7	second part of your question was, what would be the
8	role of these in the analytical framework? And I
9	think, I didn't actually go into it because of time,
10	but I did think about it, and I think the role of
11	nonsubject imports would be in the secondary part.
12	You know, we would have, say a revocation, that would
13	affect subject imports and that would affect prices
14	and quantities in the U.S., and then like domestic
15	industries, the nonsubject imports would react to that
16	change.
17	And I think, although it obviously
18	contradicts with the data that you just cited,
19	theoretically what that would do would be reduce the
20	attractiveness of the U.S. market to nonsubject
21	imports because if prices are lower here then their
22	ability to sell at the prices they were selling before
23	revocation has been diminished. So what it would
24	probably do would be reduce their interest and ability
25	to sell in the U.S. market.

1	COMMISSIONER PINKERT: Thank you. One quick
2	follow up which could also be addressed in the
3	posthearing submission. Have you seen or are you
4	aware of ironing tables imported from Mexico into the
5	U.S. market during that period from 2004 to 2009?
6	MS. VOLLES: I am personally not aware, but
7	would certainly follow up in the posthearing brief.
8	COMMISSIONER PINKERT: Thank you. Thank
9	you, Madam Chairman.
10	CHAIRMAN ARANOFF: Do retailers, how many
11	models of ironing board does a retailer typically
12	carry?
13	MS. VOLLES: On average it's about four.
14	There's usually an opening price point T leg, and it
15	will range, and usually there's a four leg as well,
16	and then there will either be one or two other models.
17	And then the price range, depending on the retailer,
18	your high end could be considered \$40 or it could be a
19	\$100 board.
20	CHAIRMAN ARANOFF: Does research with
21	consumers show that a consumer is usually, you know,
22	going to one of these stores to buy a whole range of
23	products when they're setting up a home and so they're
24	just going to, you know, pick an ironing board and go
25	home with it, or does it show that they'll actually go

- from store to store looking for features or prices
- 2 that they want for this product?
- 3 MS. VOLLES: Most often it is not an item
- 4 that -- most often the loyalty is to the retailer and
- 5 you select a retailer for your purchases and that
- 6 becomes part of a basket.
- 7 CHAIRMAN ARANOFF: So I took from your
- 8 testimony that ironing tables are sold under private
- 9 label brands or at least retailers' store brands. Do
- 10 you sell products both private label and under your
- 11 own brand names?
- MS. VOLLES: We do sell both, yes. There
- are a variety of retailers that purchase our product
- 14 with the Homes brand on them, and the larger
- 15 retailers, it gives them the flexibility to carry
- 16 products from several suppliers and they do their
- 17 private label. So we accommodate the private label
- 18 branding for them.
- 19 CHAIRMAN ARANOFF: Can you give me
- 20 approximately how much of the product that you produce
- is sold privately versus under your own brand name?
- 22 MS. VOLLES: Can I think about it for a
- 23 minute?
- 24 CHAIRMAN ARANOFF: Okay, sure.
- 25 MS. VOLLES: Or probably respond in the

Heritage Reporting Corporation (202) 628-4888

- 1 posthearing?
- 2 CHAIRMAN ARANOFF: Yeah, I mean I'd be happy
- with a response in the posthearing, I'm just trying to
- 4 get a kind of order of magnitude, whether one is much
- 5 bigger than the other or they're about the same.
- 6 MS. VOLLES: Okay, right.
- 7 CHAIRMAN ARANOFF: At some retailers do your
- 8 own name brand products compete with the private label
- 9 product that you've also made?
- 10 MS. VOLLES: For the most part it's one or
- 11 the other, but I will get you detailed specifics to
- make sure that I'm not stating something incorrectly,
- but for the most part it's one or the other.
- 14 CHAIRMAN ARANOFF: And with respect to
- imports from China, are those generally sold as
- 16 private label products or are there also name brand
- 17 product coming in from Chinese manufacturers?
- 18 MS. VOLLES: A retailer could select an item
- and purchase the like item both from domestic
- 20 production as well as in import and it will have the
- 21 same label on it. So the consumer won't know in the
- store which one they're purchasing.
- 23 CHAIRMAN ARANOFF: That's with respect to
- 24 the private label, right?
- MS. VOLLES: Correct.

Heritage Reporting Corporation (202) 628-4888

1	CHAIRMAN ARANOFF: Okay, but are you aware
2	of any brand names that are owned for Chinese
3	producers for their own production that are being sold
4	in stores?
5	MS. VOLLES: I am not aware.
6	CHAIRMAN ARANOFF: So they're selling
7	principally or maybe entirely through private label?
8	MS. VOLLES: I would say that's fairly
9	accurate.
10	CHAIRMAN ARANOFF: Okay. Let me turn then,
11	these are probably questions for Mr. Kogan, but from
12	whom do you buy your steel inputs?
13	MR. KOGAN: We buy, being located in south
14	central Indiana, we buy the majority of our steel
15	inputs from the Midwest, Ohio, Michigan, Indiana.
16	CHAIRMAN ARANOFF: Are you buying through
17	service centers or direct from manufacturers?
18	MR. KOGAN: We buy through service centers,
19	through the intermediaries.
20	CHAIRMAN ARANOFF: And are you buying
21	basically on a spot basis, and how often?
22	MR. KOGAN: We have a quarterly process that
23	we use to engage our steel buys. We set out to
24	auction with approximately 30 or so service centers
25	for our quarterly needs about a quarter and a half

- ahead of time so that we can accommodate the mill lead times that are currently being communicated out to the marketplace. So we'll do four offerings a year for our quarterly needs.
- CHAIRMAN ARANOFF: Okay, so if you're buying through auction and when the service centers are buying from the mills they're paying raw material surcharges that are, you know, absorbing the fluctuations in steel prices, but by the time that they're selling to you through an auction they're not passing that through through some distinct mechanism.

Well, the way that that 12 MR. KOGAN: particular space works in the industry is that the 13 service centers will negotiate with the mills so as 14 they're preparing to make an offer to us for our 15 quarterly needs they will get a commitment from the 16 steel mills to honor that pricing for the period of 17 18 time for the quarter that's in question that we're having priced. So they will get a firm commitment 19 from the mills. Now, there have been times in several 20 21 years past when mills have reneged on those commitments, but that hasn't happened in quite a 22 23 while.

24 CHAIRMAN ARANOFF: So the fact that you're 25 buying from and auctioning from such a large number of

- 1 service centers, that in some ways allows you to have
- 2 more leverage over the large sellers, the mills,
- 3 because you're not dealing with one entity.
- 4 MR. KOGAN: Well, actually the mills have
- 5 all the control. The mills set the prices and the way
- 6 that it typically works, as soon as a mill comes out
- 7 with a new increase, as has just happened last week
- 8 one of the major mills came out with a 2 cent per
- 9 pound increase, the rest of the mills typically fall
- in line. Once they see that those prices are going to
- 11 hold, they stay in line.
- 12 Actually the service centers have very
- 13 little weight in the overall negotiation with the
- 14 mills, that just doesn't happen. There are so many
- 15 players in the service center industry that it's
- 16 fairly disaggregated, and it's a very low margin
- 17 business at the service center level, so they really
- 18 don't bring a lot to bear.
- 19 I will add though, there are some service
- 20 centers that have a national footprint and, you know,
- 21 they are able to buy more steel from the mills in the
- 22 aggregate. And so invariably from time to time they
- do get better overall pricing. So we do see that.
- 24 CHAIRMAN ARANOFF: When you seek steel for
- your production, do you care whether it's domestic or

1	imported:
1	Imported.

25

2. MR. KOGAN: It doesn't matter, although we 3 have studied this, and the domestic steel offerings in recent history and as we look forward in 2010 are 5 competitive. But for our actual needs, as long as the quality and the efficacy of the material is what it 6 is, however sourcing domestically -- there are other 7 insidious costs to the operations to foreign source. You typically have to buy much larger lots at a time, 9 typically you have to carry significantly more 10 11 inventory in each occasion. What we do by buying domestically, and in 12 particular in the Midwest through service centers, is 13 we're able to keep our inventories extremely lean, 14 reduce our capital costs to deploy for raw materials 15 and so forth. So there are, the spread between 16 foreign material and domestic material would have to 17 18 be substantial for us to make an economic argument to be able to do that. 19 CHAIRMAN ARANOFF: Let me turn and ask a 20 couple questions about plastic topped ironing tables. 21 22 I understand that HPI sells a product called 23 Revolution 360, is that right? Can you tell me what that product is and to what extent it competes with 2.4

your products that we have in front of us today?

1	MS. VOLLES: It is a new introduction from
2	about two years ago. And it is a higher end board
3	even more expensive than our professional board here.
4	It's a completely new way of looking at ironing
5	because the top rotates, and therefore in order for
6	the top to rotate and flip so that you can iron both
7	sides of a garment without repositioning the garment
8	it required for the material to be a plastic top. So
9	it does not compete with anything that we have here in
10	this assortment, it really was to position ourselves
11	in the marketplace as being an innovative leader and
12	continue to be recognized as a leader in the industry,
13	and it's fringe but unique.
14	CHAIRMAN ARANOFF: Are there other plastic
15	topped boards in the U.S. market either at that price
16	point or at lower price points?
17	MS. VOLLES: I have seen just a very few.
18	Jury is out if the consumer will accept a plastic top
19	board and how long it will take for her to accept a
20	different surface. She has been using a metal top
21	she or he or anyone been using metal top ironing
22	boards for a period of time, and consumers are pretty
23	slow to change. So I'm not sure what the acceptance
24	will be, but there are a few sprinkled in the
25	marketplace today.

1	CHAIRMAN ARANOFF: To what extent is one of
2	the driving factors behind development of plastic
3	topped boards the cost of steel? Or is it entirely
4	driven by the product innovation features that you've
5	described? Are people just, manufacturers trying to
6	get away from steel to save money?
7	MS. VOLLES: Plastic on a pound for pound
8	basis is still more expensive than steel.
9	CHAIRMAN ARANOFF: Okay, so we should not
LO	expect to see plastic top coming in at the opening
L1	price point?
L2	MS. VOLLES: It all depends on the raw
L3	material costs, but usually plastic is more expensive
L4	CHAIRMAN ARANOFF: Okay, thank you very
L5	much. Let me turn to Vice Chairman Pearson.
L6	MR. IKENSON: Madam Chairman, may I add
L7	something to your question?
L8	CHAIRMAN ARANOFF: Yes.
L9	MR. IKENSON: You offered two possible
20	reasons why plastic top might be suddenly appearing,
21	and there's really a third possibility, and that is
22	the existence of this very antidumping duty order has
23	given rise for the need for a product that might do
24	the job but is not covered by the order. So I think
) E	we have to gengider that ag a neggibility

1	CHAIRMAN ARANOFF: Yeah, I guess that would
2	be a subset of the relative cost calculation.
3	MR. IKENSON: I guess so.
4	CHAIRMAN ARANOFF: Actually, as long as I'm
5	still on that, let me just ask, does anybody know what
6	percent of annual U.S. consumption is plastic top?
7	MS. VOLLES: It would be minuscule, but I'll
8	look into it and supply an answer, but it would be
9	minuscule.
10	CHAIRMAN ARANOFF: Thanks. Sorry for the
11	teaser. Let me turn to Vice Chairman Pearson.
12	VICE CHAIRMAN PEARSON: Not a problem, Madam
13	Chairman, tease on. I'd also like to express my
14	welcome to the panel. Just for clarification, is it
15	correct to understand that the Revolution 360 board is
16	not part of the scope of this investigation?
17	MR. IKENSON: That is correct.
18	VICE CHAIRMAN PEARSON: Okay. And Ms.
19	Volles, just to follow up, what I hear you saying is
20	the current market share of the plastic top board is
21	minuscule and you don't see anything in the horizon
22	that would cause that to grow in the reasonably
23	foreseeable future or at least not much?
24	MS. VOLLES: That would be correct. And if
25	you're speaking specifically of the Revolution 360 as

- well, although I hate to admit it, yes the market
- 2 share is minuscule.
- 3 VICE CHAIRMAN PEARSON: Okay, thank you.
- 4 Five years ago when we did the original investigation
- 5 I was quite troubled with the pricing information that
- 6 we had for this investigation, because frankly it
- 7 showed predominant overselling by the Chinese imports,
- 8 really quite predominant overselling, and, you know,
- 9 there was no evidence of either price depression or
- 10 price suppression. So now we can look back at what's
- 11 happened over the past five years and again we see
- 12 very predominant overselling by Chinese imports, and
- certainly nothing that I would interpret to look like
- 14 either price depression or suppression on this record.
- 15 How could we make a determination that there would be
- 16 price effects if we lift this order?
- 17 MR. BRADLEY: I would like to provide more
- detailed answer in the posthearing, but in general
- 19 terms I think this is a very difficult pricing
- 20 analysis, as you very --
- 21 VICE CHAIRMAN PEARSON: It's quite simple
- 22 actually as I see it, but --
- MR. BRADLEY: Well, sorry, I didn't mean to
- 24 interrupt. I think it's difficult because I think the
- 25 prices that are collected, it's difficult to find

1	appropriate head to head matches because if we look at
2	these tables we can see that, if we compare something
3	on the far end, that's a somewhat different product
4	than something in the near end. And obviously one's
5	going to be selling in the retail market for \$70,
6	one's going to be selling for \$15 approximately.
7	And so I think it's very important to
8	compare not only the product as it's physically made
9	but also where it's being sold. As Ms. Volles said,
LO	there are a variety of channels of distribution. They
L1	sell some to the big box stores, some to the medium
L2	size, and some to very small places. And I think,
L3	without revealing any secrets, the prices at the
L4	wholesale and retail level differ greatly across those
L5	channels. So when you're looking at prices for broad
L6	definitions of product you have to be very careful to
L7	make sure that they are indeed the same thing on the
L8	production side with same features, all that kind of
L9	stuff, and I think you also have to look at to whom
20	they're being sold to have a fair comparison.
21	VICE CHAIRMAN PEARSON: Okay, well the
22	definitions of our six pricing products are a matter
23	of public record.
2.4	MD RDADLEV. Vac

VICE CHAIRMAN PEARSON: Did we define them

- incorrectly, and if so, how? Because you've
- 2 identified some shortcomings, what was wrong, why
- 3 weren't we given guidance on this when the staff was,
- 4 you know, in response to the questionnaires of the
- 5 staff? I mean, I want to hear more, so tell me what
- 6 we did wrong here.
- 7 MR. BRADLEY: It's not my place to criticize
- 8 the staff or the way they went about doing it, but --
- 9 VICE CHAIRMAN PEARSON: They accept
- 10 constructive criticism, they wouldn't take offense.
- 11 MR. BRADLEY: Okay. I think actually, I
- 12 tried to make this point the last time and I make it
- again, I think it's very important to look at to whom
- the ironing boards are being sold. In other words,
- 15 you'd want to have a comparison between the Chinese
- 16 and the domestic both being sold to a major retailer,
- both either being an opening price point board or both
- 18 being a middle price or, you know, good -- I've got to
- 19 be careful -- good value or superior. In other words
- 20 I think it's real important to do, to me at least -- I
- 21 don't mean to be presumptuous -- but I would say it
- 22 would be important to do this by the market segment,
- 23 not so much size or weight per se, but where in the
- 24 market does it fall and to whom is it being sold.
- 25 VICE CHAIRMAN PEARSON: Yeah, and people who

1	will practice in front of us frequently are well aware
2	that we do that quite often in investigations where
3	there are distributions differences in the products,
4	and so we'll look at pricing in a big box retail
5	segment and pricing at a distributor level and we'll
6	try to understand what's going on. My sense is there
7	was no request for such pricing data to be gathered in
8	this investigation, is that correct? Mr. Ikenson?
9	MR. IKENSON: It's my recollection that our
10	focus when the questionnaires were evolving was on
11	trying to avoid comparing prices for products in very
12	large groups, like four leg ironing boards. So we had
13	the first time around in the investigation there were
14	two products, product 1 and product 2, perf top T leg
15	and mesh top T leg. And that was to us a more
16	suitable way to analyze pricing because not perfect
17	but a more suitable because once you get into the
18	four leg category you have such a wide range of
19	values. So there the collecting price information for
20	product 5 and product 6 might produce less useful
21	information. So we did make those comments, but I
22	don't recall that we talked about finding pricing for
23	different channels, I think you're right, we didn't
24	VICE CHAIRMAN PEARSON: Right, and of course
25	we did expand from two pricing products the first time

- 1 around I think -- or were there more than that? There
- 2 were more.
- 3 MR. IKENSON: There were two in the
- 4 investigation, and now there are six.
- 5 VICE CHAIRMAN PEARSON: And now we're at
- 6 six. So I'm just a little surprised that, you know,
- 7 having had the opportunity to request that
- 8 modification that we learn here today it's still
- 9 inadequate, we should have done channels of
- 10 distribution and that's why the anomalies of pricing,
- if you will, the overselling of those Chinese product
- is here in front of us, and I'm still trying to figure
- 13 out how to deal with it and what to understand about
- 14 it.
- 15 MR. BRADLEY: I think I would like to give
- 16 you a written answer on that, I have a couple things I
- want to suggest but I'm not comfortable, I don't want
- 18 to go across boundaries. But they will be along the
- 19 themes of what I told you, that I think that if one
- 20 can take the existing data and make an effort to try
- 21 to make them comparable, that I think it's a more
- 22 mixed record than what you suggested with your
- 23 statement.
- 24 VICE CHAIRMAN PEARSON: Okay, and it may be,
- but unfortunately it's not falling out here in a way

- that I can empirically observe what's going on, I'm
- 2 kind of grasping at straws wondering, well why does
- 3 this record look so unusual based on what you have
- 4 been saying about the price pressure from Chinese
- 5 products. I mean we're not seeing that here.
- 6 MR. BRADLEY: Yeah, I understand the
- 7 apparent disconnect between what industry
- 8 practitioners have felt -- and this is the same thing
- 9 actually we observed in the investigation, where it
- 10 was clear that the domestic industry would go into
- 11 price negotiations and have this pricing pressure but
- 12 it didn't show up necessarily in the data set that was
- 13 collected for the investigation, and I understand
- 14 that.
- I think part of it is, in physical
- 16 characteristic obviously there is a difference between
- a perforated top and a mesh top, but I think from a
- 18 product perspective that they compete against one
- 19 another at the wholesale level and the retail level
- 20 too. So again, there is a case where you might say,
- 21 we need to realign how we define the products for a
- head to head comparison.
- VICE CHAIRMAN PEARSON: Any other comments
- 24 or observations on pricing?
- MR. BRADLEY: I think they would like to

- 1 provide you with some more information but they're
- 2 concerned that --
- 3 VICE CHAIRMAN PEARSON: I understand, we are
- 4 in a public session, there's a lot of proprietary
- 5 information in the data set.
- 6 MR. BRADLEY: But they will definitely give
- you some more information in the posthearing.
- 8 VICE CHAIRMAN PEARSON: Okay, well I would
- 9 appreciate that.
- 10 MR. BRADLEY: Thank you.
- 11 VICE CHAIRMAN PEARSON: You sense my
- 12 uncertainty about what's going on here, and so to the
- extent you can help fill out the record, that would be
- just great. Madam Chairman, my light's changing.
- 15 CHAIRMAN ARANOFF: Commissioner Okun.
- 16 COMMISSIONER OKUN: Thank you, Madam
- 17 Chairman. I join my colleagues in welcoming you here
- now this afternoon, appreciate you coming here to tell
- 19 us more about your business. Let's see, I quess one
- 20 more price question, which again might be something
- 21 that has to be done posthearing but maybe you could
- give me a general response. In the original
- 23 investigation the majority opinion focused on what was
- 24 going on with regard to Internet and reverse auctions.
- 25 Can you talk at all about whether, you know, post

1	order there has been any change in that process and
2	how that might impact pricing in the future?
3	MS. VOLLES: Certainly. The bidding process
4	has just changed, it's not an online auction, it is a
5	face to face bidding process now. But essentially it
6	has remained the same. The retailer evaluates all the
7	product submissions, provides feedback to the
8	suppliers, and notifies which items are being
9	considered, are being considered for future
10	assortments.
11	And then everything is collected into a
12	consolidated time frame, it may be a day or two where
13	you work with the retailer and the retailer will
14	notify if your submission is in the ballpark or not,
15	and then you are given the opportunity to think about
16	your offer based on the little information you get,
17	and you might go back and forth a couple times.
18	Usually it's over a couple days, and so the process
19	has just changed from an online auction to it's a
20	meeting.
21	COMMISSIONER OKUN: Okay, and in terms of
22	who you're competing against at this point, I think
23	some of my colleagues had raised whether you're aware
24	of Indian product in the market or Mexican product,
25	and you're talking about a very limited amount of

- information that you're receiving during this face to
- 2 face interaction. Are you aware of where other
- 3 product is coming from that you're bidding against or
- 4 who your competitors are?
- 5 MS. VOLLES: You know, I think we probably
- 6 guess on who our competitors are, and in addition to
- 7 our marketplace competitors there is also the product
- 8 development teams for the retailers themselves, I mean
- 9 they have their own import teams. And you know
- 10 everyone's in the mix and being considered. The
- 11 feedback you get basically is a very short answer,
- 12 you're in the ballpark or you're not in the ballpark
- or you're the lowest bid right now but everyone's
- 14 getting the chance to come back.
- 15 COMMISSIONER OKUN: And then I just wanted
- 16 to follow up to a response you had given earlier, Ms.
- 17 Volles, about, you know, on the private label versus
- the brand names, and I just wasn't clear on, if you
- 19 walk in, if one were to walk into Target, which I'll
- 20 probably do this next Saturday or something -- or one
- of the other big retailers -- versus maybe a Bed,
- Bath, & Beyond, will I see your product in one value
- 23 category and somebody else's product in another? In
- other words, I wasn't clear, are they buying from
- 25 different sources for the same store to have a good-

- 1 better-best or a value up to the high end?
- MS. VOLLES: You absolutely could be, you
- 3 could see private label combined with domestic
- 4 marketers' brands, you could see an entire range that
- 5 is private label supplied by a variety of
- 6 manufacturers both domestic and overseas. You would
- 7 see a range of both.
- 8 COMMISSIONER OKUN: Okay, and then just on
- 9 the pricing of that, on the let's say what is kind of
- 10 the value or the entry point, does your brand name get
- any premium in the store? In other words, could they
- use that as marketing to say, here's our private label
- at X dollars and here is, you know, a brand name?
- MS. VOLLES: No, this happens to be a
- 15 category where brand doesn't necessarily influence the
- 16 price point anymore.
- 17 COMMISSIONER OKUN: Okay, that's what I
- 18 wanted to understand a little bit better about that.
- 19 Then let me turn to demand, and I guess, Mr. Bradley,
- 20 I'll put these to you but certainly I would include
- 21 the producers to respond as well. You talked in your
- 22 presentation about not much expectation of a change in
- demand and flat and perhaps falling in the U.S.
- 24 market.
- Did you look at any data or do you have any

- data about what demand is likely to be in the rest of
- the world, and in particular where Chinese product is
- 3 being sold such as the European Union? I mean I know,
- 4 Mr. Ikenson, you've talked about the order in place in
- 5 the E.U., but what about just demand, is that
- 6 something, or Ms. Volles, something you follow as
- 7 someone wondering what's going on with ironing tables
- 8 in the rest of the world?
- 9 MS. VOLLES: Well, I have to admit I really
- 10 don't follow it in other countries, but you can only
- imagine that in developing countries the demand is
- 12 probably increasing, I mean in China. But it is not
- 13 something we follow specifically.
- 14 COMMISSIONER OKUN: Okay. Well, Mr.
- Bradley, how about you, did you look at that?
- 16 MR. BRADLEY: The only information that I
- 17 can recall off hand is that it's my understanding that
- 18 Europe is considered the other attractive market in
- 19 the world, that basically have U.S. and Europe as the
- two markets where most ironing tables are purchased,
- they're the two dominant, overwhelming majority of
- 22 sales.
- 23 COMMISSIONER OKUN: Okay. And I think I did
- read this in the brief but perhaps would ask you to
- comment as well, what about prices in the rest of the

- world, and particularly in the European Union, any
- 2 data or information on that?
- 3 MR. BRADLEY: I don't have it, but I'll look
- 4 to see what we can find.
- 5 COMMISSIONER OKUN: Okay. I think for
- 6 posthearing, you know, I think your presentation went
- 7 through a number of the postrevocation issues that the
- 8 Commission looks at. Of course one of the other
- 9 things that pay attention to is, you know, the
- incentive of subject imports to come back into the
- 11 U.S. market and if they have other established
- markets, why or why not in the presence of an order
- and in other countries, is obviously something we look
- 14 at. But demand, prices, what's happened with the
- 15 Chinese capacity would be helpful as well, so anything
- 16 you could find on that would be great.
- 17 The Vice Chairman may have already, you may
- 18 already be covering this in response to his request
- 19 about further information on pricing, but in your
- 20 brief you had suggested some alternative pricing
- 21 comparisons and you touched on that a little bit in
- your testimony, and I think again, for purposes of
- 23 posthearing if you could give me a little better
- 24 understanding of why exactly you think that's better
- 25 than what the Commission has, you know, tried to

- 1 collect as it always does.
- I mean I think Mr. Ikenson would know being
- at the Commission that, you know, we do our best to
- 4 get really good pricing data, the staff works very
- 5 hard to try and do that, and when we have to go
- 6 outside what we typically look at, you know, for me
- 7 there needs to be a compelling reason why and, you
- 8 know, again not that we don't do other things, but it
- 9 needs to be explained as opposed to it just doesn't
- 10 fit the story.
- MR. BRADLEY: Absolutely. I meant no
- 12 criticism of the data or the effort, I do sincerely
- appreciate how hard it is to collect real world data.
- 14 COMMISSIONER OKUN: Right.
- 15 MR. BRADLEY: Even though I am an academic I
- 16 recognize that that's a very difficult thing to do,
- and I do appreciate the effort. It's just sometimes
- 18 given the nature of a market it's useful to look at
- 19 the same data a different way, and I will try to
- 20 explain that as clearly as I can in the post for you.
- 21 COMMISSIONER OKUN: Right, and, Mr. Ikenson,
- it might help, and with Mr. Bradley as well, I mean,
- 23 you know, sometimes we have very weird products where
- they don't move in main channels. I mean this is a
- 25 consumer product and again we could look at it and say

1	we know what this is and we know where it sells and
2	what I think there have been some other consumer
3	products that I would put kind of in the same category
4	where I think the Commission has I think wrestled with
5	some of the same pricing questions or pricing issues
6	that you raise about levels of trade, channels of
7	distribution, et cetera. And so there might be
8	something helpful in helping us better understand the
9	arguments in this particular case.
10	I think I will just briefly go back on, I
11	think you have responded on a number of these things
12	about exactly what the relationship is, I mean I think
13	you've been clear in saying there is no relationship
14	between HPI and another Chinese producer. Just in
15	looking in what was before the Commission, there was
16	this Seymour and Jackson County Tribune in January
17	2008 where a public relations representative of HPI
18	stated that "On January 4th HPI announced to employees
19	it has entered a partnership with a Chinese
20	manufacturing company to produce a portion of its low
21	volume high end ironing boards," and added "that this
22	was done to strengthen its position in the U.S.
23	market." Can you comment on that, what's the current
24	status of that and is that going to change?
25	MR. IKENSON: I'll comment on that, but

- there is another point that you made, Commissioner,
- 2 regarding --
- 3 COMMISSIONER OKUN: If you could stay up
- 4 with your mike, I can hear you better.
- 5 MR. IKENSON: -- your summarization of what
- 6 was said previously. We had said there was no
- 7 relationship between HPI and any importer from another
- 8 Chinese manufacturer. We didn't address whether there
- 9 is any relationship between HPI and --
- 10 COMMISSIONER OKUN: And the producer, okay.
- 11 MR. IKENSON: -- any Chinese producer. We
- 12 said there were no imports by HPI.
- 13 COMMISSIONER OKUN: Right.
- 14 MR. IKENSON: But with respect to the news
- 15 story in early 2008, a decision had been made -- and
- 16 here forgive me for having to speak a little slowly
- 17 because as I'm speaking, I'm thinking about what was
- 18 confidential in our response to your questionnaire and
- 19 what might be publicly stated.
- 20 But there were some challenges that HPI was
- facing in 2007. And a decision was made in late 2007
- to close the east plant in Seymour, and the management
- 23 of HPI alerted the town elders in Seymour, including
- the mayor and the workers. So a decision had been
- 25 made to make that change. However, very soon

- thereafter, that decision was reversed. HPI never
- 2 closed the east plant, and it continued to produce
- 3 product at Seymour. So it never closed.
- 4 The newspaper story was correct at the time,
- 5 but the facts changed, and I don't know that there was
- another newspaper story that I've come upon from the
- 7 Seymour Tribune that tells that. But that is what
- 8 happened.
- 9 COMMISSIONER OKUN: Okay. And again, if any
- 10 question that requires a confidential answer, please
- 11 go ahead and make sure that you submit that post-
- 12 hearing. But to be clear on that, when you say that
- the facts changed, is there an ongoing -- is there
- something that's going to change there that would
- impact your U.S. plants, production, shipments?
- MR. IKENSON: At this point?
- 17 COMMISSIONER OKUN: At this point and in the
- reasonably foreseeable future. I mean, are there any
- 19 plans?
- 20 MR. IKENSON: No. There are no plans. A
- 21 decision was made in early 2008 to reverse the
- decision to close the plant. That reversal was made,
- and it has not been revisited, to my knowledge. And
- 24 we will be pleased to provide more information to you
- in our post-hearing brief that fleshes this out a bit.

- 1 But just in case, I just don't want to go into that.
- 2 COMMISSIONER OKUN: Right. No. I
- appreciate that, and I've actually gone over my red
- 4 light in getting that response. But I appreciate your
- 5 clarification of that and providing anything else
- 6 post-hearing.
- 7 CHAIRMAN ARANOFF: Commissioner Lane.
- 8 COMMISSIONER LANE: Good afternoon. I want
- 9 to go back to this allegation of HPI and some Chinese
- 10 entity. And I just want to make sure that we are
- 11 asking the right question and getting the right
- 12 answer. So is it your testimony that the Respondents
- are completely wrong in saying that HPI and some
- 14 Chinese producer making ironing tables or parts have
- 15 some sort of contact bringing and dealing with that
- 16 product in this country?
- 17 MR. IKENSON: Commissioner, if your -- if
- 18 the question is whether HPI and a Chinese manufacturer
- 19 -- and the manufacturer they name is Forever Holdings
- 20 -- had some arrangement whereunder imports of subject
- 21 merchandise are coming into the United States, either
- 22 brought in by HPI or by someone else with HPI's
- 23 knowledge, the answer is absolutely not. There is no
- 24 such agreement.
- 25 COMMISSIONER LANE: Okay. So it's your

- answer that HPI has absolutely nothing whatsoever to
- do with ironing tables from Forever or Since, other
- 3 than perhaps seeing them in a retail outlet?
- 4 MR. IKENSON: HPI has made no imports.
- 5 COMMISSIONER LANE: No. I want the question
- 6 answered the way I am asking it. That way I'll feel
- 7 comfortable with the answer.
- 8 MR. IKENSON: Okay.
- 9 COMMISSIONER LANE: You were saying that HPI
- 10 has absolutely no dealings whatsoever with a product
- 11 made by Forever or Since, other than seeing them in a
- 12 retail outlet.
- 13 MR. IKENSON: Well, I get Since off the
- 14 table right now. There is no arrangement with Since
- 15 Hardware.
- 16 COMMISSIONER LANE: Let's use the word
- 17 "dealings."
- MR. IKENSON: HPI has dealings with Chinese
- 19 manufacturers. It imports non-subject merchandise.
- 20 And I would prefer not to state publicly from what
- 21 sources it is importing non-subject merchandise.
- 22 COMMISSIONER LANE: Okay. What are the non-
- 23 subject imports? Are they ironing tables?
- 24 MR. IKENSON: Non-subject. If they're not
- 25 -- if it's an ironing table, a floor-standing, metal-

- top ironing table, it's subject. So a non-subject
- 2 product would be a countertop ironing board. That's
- 3 not subject. Or a plastic top board we talked about
- 4 earlier, a 360, that's not subject. So there is --
- 5 but if you're asking about whether there are dealings
- 6 involving importation to the United States of subject
- 7 merchandise from Chinese companies, the answer is
- 8 there are no such dealings.
- 9 COMMISSIONER LANE: Okay. So is it your
- 10 testimony that the Respondents just made this up?
- 11 MR. IKENSON: I wouldn't say it that way. I
- 12 would say the Respondents have seen pieces of
- information which are causing them to think
- creatively. And they have taken a giant leap by
- 15 speaking positively regarding what they believe to be
- 16 the truth. They are totally mistaken in what they
- 17 believe to be the truth.
- 18 But, Commissioner, I would very much wish to
- 19 elaborate further in my post-hearing brief so as to in
- 20 no way mislead you.
- 21 COMMISSIONER LANE: Okay. I would
- 22 appreciate that. Now having listened to the
- 23 testimony, having been here for the original case,
- 24 it's my understanding that ironing boards -- and I'm
- 25 sorry, I can't call -- I forget to call them ironing

- 1 tables -- are basically a once-in-a-lifetime purchase.
- 2 And when you have changing events, then perhaps people
- 3 will buy a new ironing board.
- Well, I just visited my 90-year old mother.
- 5 She has a wooden ironing board that I think that she
- 6 inherited from her mother. I have an ironing board
- 7 that is the P-type that is probably at least 40 years
- 8 old. I did buy an ironing board recently for my
- 9 daughter and an iron, so that when I visit her I can
- 10 use an ironing board because she uses a steamer.
- 11 So my question is, with this finite number
- of people who are going to be using your product, what
- do you expect in the future? I mean, it has to be
- 14 kids going to college for the first time and want to
- have pressed clothes, or new construction for hotels.
- 16 Is that correct?
- 17 MS. VOLLES: That is fairly accurate. Of
- 18 the three events, two of the three events are somewhat
- 19 stable. The number of students going to college every
- 20 year, about 18 million, you know, give or take on the
- 21 year. But luckily, there is a generation coming up
- that is as large as the Baby Boomers. So that should
- remain stable for a period of time. And weddings are
- 24 pretty constant at about 2 million a year. So two of
- 25 the three events that drive the purchase are fairly

- 1 constant.
- 2 The third is the new households, and that is
- 3 really where we have seen a drop in new households
- 4 being established. Therefore, the decline has been --
- 5 there has been a slight decline in new ironing boards
- 6 being purchased. As that turns around, you know,
- 7 hopefully we'll see a slight increase again.
- 8 MR. KOGAN: I would also add guickly, for
- 9 the opening price point product, it is more or less a
- 10 disposable item, particularly for the college
- 11 demographic. It's not likely to be packed up and sent
- 12 home. It's likely to be left behind. The other
- advent is the continuing change in the fashions on the
- 14 covers.
- 15 Believe it or not, the retailers actually
- 16 very carefully accommodate the fashions on the covers
- to coordinate with their entire home furnishings
- 18 offerings. And so invariably, every year,
- 19 particularly for the largest channels, we are changing
- 20 the fashions on these products for some special event,
- 21 seasonality events, and then of course the end line
- 22 product changes to keep in line with their aggregate
- 23 fashion programs.
- 24 So you do get some -- it's a relatively low
- investment, so you get some impulse buy and that sort

1	of thing. So there are some other nuances to the
2	COMMISSIONER LANE: Gosh, I didn't know that
3	I was out of fashion with my plain green cover. So if
4	I stated that it's my experience as a consumer that
5	people buy an ironing board basically on price, and
6	they really don't care, and there is not really that
7	much difference between the lower priced items, would
8	it be fair to say then your market is basically a
9	product of how many consumers go into a Target, a K-
10	Mart, or a Walmart, or a Lowe's? I mean, you're
11	really at the mercy of the customers going into those
12	stores because I would assume that the prices are
13	basically the same, and they don't go from one store
14	to the other. So you're at the mercy of how good a
15	store the how good the store is that is handling
16	your product.
17	MS. VOLLES: To a certain degree, you're
18	absolutely right. How the store merchandises and
19	features the product and features the trade-up
20	certainly influences the purchase.
21	COMMISSIONER PINKERT: And are there certain
22	retail stores that would handle only your product?
23	MS. VOLLES: We do have some customers that
24	offer that their range of ironing boards is a
25	Home's product, HPI product.

Т	COMMISSIONER LANE: And do you manufacture
2	the covers?
3	MS. VOLLES: We do not manufacture the
4	covers. That's really David would be
5	MR. KOGAN: I can answer that. HPI used to
6	manufacture its covers. We were vertically integrated
7	in the fabric portion of the business. Now we source
8	those components. We source some domestically, and we
9	source some internationally.
10	COMMISSIONER LANE: And most of your boards
11	are sold with the covers?
12	MR. KOGAN: That's correct. We offer a
13	board without a cover, but it's an infinitesimal
14	opportunity.
15	COMMISSIONER LANE: Okay. Thank you. I'll
16	save the rest of my questions for round two.
17	CHAIRMAN ARANOFF: Commissioner Williamson.
18	COMMISSIONER WILLIAMSON: Thank you, Madame
19	Chairman. I do want to express my appreciation to the
20	witnesses for coming this morning. Just to clarify a
21	few to clear up a few things, in post-hearing, when
22	you address Commissioner Okun's questions regarding
23	the Singer and Jackson article and what actually
24	happened, could you identify in post-hearing which
25	Chinese manufacturing company was the partner, what

- was the basis for your selection of that company, and
- was it based in any way on dumping margins, and also
- 3 explain why the deal didn't go through? So I'd
- 4 appreciate having all of that post-hearing.
- 5 MR. IKENSON: We will do that, Commissioner.
- 6 COMMISSIONER WILLIAMSON: Thank you. Tell
- 7 us about the incident in Canada where the Chinese -- I
- 8 quess manufacturers -- undercut you. And I was
- 9 wondering if there is any kind of document you could
- 10 provide on that. I mean, we don't really do reviews
- of lost sales allegations, but in a sense that's what
- we have here, and it would be helpful to have some
- documentation on that or documentation on other
- 14 incidents like that that give us an indication of what
- 15 -- of the type of competition you have, if there is no
- order in place.
- MS. VOLLES: We will provide that.
- 18 COMMISSIONER WILLIAMSON: Okay. Thank you.
- 19 I'm going to go back to the question of branding, and,
- 20 you know, trying to get an idea of how important is
- 21 brand names or private labels in this market. I take
- it that it is of growing importance.
- 23 MS. VOLLES: Private label would be of a
- 24 growing importance. I would love to say that
- 25 marketing brands influence the purchase, but they

- don't. It really is the retail of brands, the private
- labels. The product is interchangeable, therefore it
- 3 really is all about the retail of brands and what they
- 4 choose, and how they choose to merchandise the
- 5 assortment on the floor.
- 6 COMMISSIONER WILLIAMSON: Actually, if you
- 7 think about it, can it be really -- you know, if I go
- 8 into a store, what brand name I would look for. Are
- 9 there particular names of brand names for this product
- 10 that one might see or anticipate seeing?
- MS. VOLLES: There are a couple, Homz
- 12 certainly being one.
- 13 COMMISSIONER WILLIAMSON: H-O-L-M-E-S, okay.
- MS. VOLLES: H-O-M -- actually, H-O-M-Z.
- 15 COMMISSIONER WILLIAMSON: Z, okay.
- 16 MS. VOLLES: Homz is a brand you'll see in
- 17 the marketplace. Rowenta is another, and Polder is
- 18 the other.
- 19 COMMISSIONER WILLIAMSON: Okay. Now are
- 20 these -- are there certain brand names that are
- 21 associated with would you say good, better, and best
- levels of the product? Or are of all of those names
- you mentioned, they all sell a range?
- 24 MS. VOLLES: I think -- I'm not 100 percent
- 25 sure -- that all brands offer a full range of

- 1 products, but I'm not 100 percent sure. I would have
- 2 to follow up in the post-hearing.
- 3 COMMISSIONER WILLIAMSON: Okay. Now are
- 4 these brands usually -- like they are in particular
- 5 regions or particular types of stores?
- 6 MS. VOLLES: Sometimes it is dependent on
- 7 the retailer's purchase volume and if they can justify
- 8 private label development. So your smaller regional
- 9 players usually will be the players that offer the
- 10 branded product because their quantities aren't high
- 11 enough to justify private label, usually.
- 12 COMMISSIONER WILLIAMSON: Okay. So you
- 13 wouldn't say maybe the neighborhood store or chain in
- 14 an area you might --
- 15 MS. VOLLES: Right. The smaller regional
- 16 players.
- 17 COMMISSIONER WILLIAMSON: Okay. And how has
- 18 this -- particularly the private labels -- affected
- 19 competition between the domestic ironing tables and
- 20 those imported from China, since I take it a customer
- 21 is not going to know by looking at the brand where the
- 22 product comes from. I think you mentioned that
- 23 sometimes you may have a particular brand or a
- 24 particular label, and it might be selling both say
- imported and domestic-made ironing tables.

1	MS. VOLLES: Absolutely. Over the last
2	couple of years, both the four-leg ironing table and
3	the T-leg you could find in the same retailer, where
4	some of it was some of the product was domestically
5	produced and some was imported. And you wouldn't know
6	necessarily, unless you read the details on the label
7	of course, because it needs to be there. But you
8	wouldn't know from looking at the board.
9	COMMISSIONER WILLIAMSON: So I guess during
10	the next trend, what does that say about the import
11	competition or competition of imports?
12	MS. VOLLES: I think it says that price
13	plays a very important role in securing placement.
14	COMMISSIONER WILLIAMSON: Okay. Thank you.
15	For non-subject imports, are there are they
16	typically mesh top or perforated top, Mr. Kogan?
17	MR. KOGAN: Yes. For the countertop board,
18	they are typically mesh-top products.
19	COMMISSIONER WILLIAMSON: Counter you
20	mean the ones that
21	MR. KOGAN: Yeah. It literally sort of
22	stand on the desk area. And the primary reason for
23	that is fabricating expanded metal is a longstanding
24	technology. It doesn't require a significant amount
25	of capital investment. To be able to produce a

- 1 perforated top of any size, particularly of this size,
- 2 would require several hundred thousand dollars of
- 3 capital investment. A smaller scale to produce that
- 4 for a smaller countertop board would also require
- 5 significant capital investment. So that's why
- typically they're all mess on non-subject materials.
- 7 COMMISSIONER WILLIAMSON: Okay. I'm sorry.
- 8 We were talking about non-subject from other
- 9 countries, not China.
- 10 MR. KOGAN: Oh, I'm sorry. Oh, okay. I'm
- 11 sorry. The non-subject from other countries that I
- have seen -- I have seen mostly mesh, but I haven't
- seen myself a lot of boards from other countries
- outside of -- other than China. So I can't really
- speak broadly to what we typically see.
- 16 COMMISSIONER WILLIAMSON: Okay. Now do you
- 17 produce only the perforated tops, or do you do produce
- 18 mesh too?
- 19 MR. KOGAN: Yeah. We produce both. We
- 20 produce the perforated top for the T-leq. The
- 21 perforated top can also go on the four-leg, given the
- 22 common understructure design. And the inverse of
- that, the mesh can fit on the T-leg and the four-leg.
- 24 So we produce both. The perf-top is significantly
- less cost to produce.

1	COMMISSIONER WILLIAMSON: Okay. And are you
2	increasing your share, or your, say, market share of
3	the marketing of mesh top?
4	MS. VOLLES: Distribution? Have we
5	increased distribution?
6	COMMISSIONER WILLIAMSON: No. Is mesh top
7	becoming a large percentage of your sales, or is there
8	any trend there that you can
9	MS. VOLLES: It is so driven by the opening
LO	price point to the lag. Perhaps slightly, but the mix
L1	is pretty much the same. I will supply the sales mix
L2	in a post-hearing document, but we have seen a slight
L3	increase lately in the mesh top, but we'll provide the
L4	details.
L5	COMMISSIONER WILLIAMSON: Okay. Thank you.
L6	During the period of review, both HPI and Wooden
L7	desired and filed for chapter 11 reorganization. What
L8	were HPI's reasons for filing, and what impact did the
L9	bankruptcy proceeding have on you?
20	MR. IKENSON: Commissioner, we would very
21	much like to supply the answer of that in the post-
22	hearing. The people most knowledgeable about that
23	development are not here. Is that satisfactory?
24	COMMISSIONER WILLIAMSON: That's fine.

Thank you. Also in your post-hearing brief, please

25

- address your financial results in 2009 in the context
- of vulnerability.
- 3 MR. IKENSON: Okay.
- 4 COMMISSIONER WILLIAMSON: Okay. I think that
- 5 actually covers all of my questions. So I want to
- 6 express appreciation for your answers, and the ones
- 7 you'll be giving us later. Thank you.
- 8 CHAIRMAN ARANOFF: Commissioner Pinkert.
- 9 COMMISSIONER PINKERT: I just have a few
- 10 follow-up questions. First of all, I don't know if
- 11 this is an economic question or more of an industry
- 12 question, but I'll throw it out there. During the
- deep recession, would one expect that ironing would
- increase at the expense of professionally delivered
- 15 services in this sector?
- 16 MS. VOLLES: Well, interestingly enough,
- 17 there was a research that -- some research information
- that we pulled from 2004 and a recent study that
- 19 actually did show a slight increase in garment care at
- 20 home, so that there was a little change. Now it is
- 21 not a significant change, but we did see a slight
- increase in consumers willing to iron at home and take
- 23 care of their garments at home.
- 24 MR. BRADLEY: Once again, it's good to see
- 25 reality comport with economic theory. You know, we

- 1 have what we call income effect and substitution
- effect in economics. One is income and one is price.
- And when you have a deep recession, the income effect
- 4 means I buy less ironing boards and I take my clothes
- 5 less often to the dry cleaners. But the substitution
- 6 effect you just related to would be, well, it's
- 7 actually cheaper in out-of-pocket costs, maybe not my
- time, but cheaper out-of-pocket costs for me to iron
- 9 at home. And that would be the substitution effect.
- 10 So the ironing board demand would get a
- 11 little bump from the substitution effect. But I think
- in general we see in recessions the income effect
- 13 dominates.
- 14 COMMISSIONER PINKERT: Thank you. Now
- 15 looking before and after the order went into effect --
- 16 and I'm looking specifically at financial performance
- of the domestic industry before and after the order
- 18 went into effect -- do the trends in domestic industry
- 19 financial performance track the trends in apparent
- 20 consumption? That may be something for post-hearing.
- MR. BRADLEY: I'd be pleased to address it.
- 22 COMMISSIONER PINKERT: Thank you. And now
- 23 my last question, or last couple of questions, deals
- 24 with something that Commissioner Williamson was just
- 25 asking about. What accounts for the domestic industry

- 1 financial performance in 2009 specifically?
- MR. BRADLEY: We'd prefer to do that
- 3 confidentially, if that's acceptable.
- 4 COMMISSIONER PINKERT: Absolutely. And
- 5 similarly, I understand from your testimony,
- 6 Dr. Bradley, in the earlier portion of the hearing
- 7 that you're maintaining that the domestic industry was
- 8 vulnerable in 2009, and so in the post-hearing, if you
- 9 could specifically address how that characterization
- 10 relates to the performance data for the industry, I
- 11 think that would be helpful.
- MR. BRADLEY: I would be glad to, but in
- just general terms, to give you a brief preview, I
- 14 didn't mean to suggest that vulnerability was solely
- 15 based upon 2009. I think it's important to look at
- 16 the health of an industry over a number of years. And
- 17 so I think the vulnerability relates to its
- 18 performance over the whole sunset review period, and
- 19 particularly in the second half. And I will be more
- 20 specific and show you the numbers, but I didn't want
- 21 to leave you with the impression I was making the
- 22 argument that it was just 2009 that is the basis of
- 23 vulnerability. I think you really have to look at
- their performance with the variety of things we saw
- and how they react to them over the period.

1	COMMISSIONER PINKERT: Thank you. Mr.
2	Ikenson, do you wish to add?
3	MR. IKENSON: I think we will include this
4	in our post-hearing in discussing the 2009 financial
5	results. But, of course, in 2009, that was a very,
6	very big year because of what happened at the Commerce
7	Department. In March of 2009, the Commerce Department
8	determined that the major shippers to the United
9	States was subject to 157.68 percent duties, up from a
LO	deposit rate of zero. And in September of 2009, the
L1	second largest shipper from China, Fushin Shunda,
L2	received a preliminary determination from the Commerce
L3	Department of 157.68 percent.
L4	That didn't become final until January of
L5	this year. But those were two cataclysmic events for
L6	those in the import community, and they obviously had
L7	some corollary effect on what was happening in the
L8	domestic industry at HPI. And, of course, in
L9	addition, after the preliminary determination against
20	Fushin Shunda in September, the following month
21	Whitney Design determined to file for bankruptcy,
22	which was filed in November.
23	Whitney Design was a major importer of
24	ironing tables. It sourced all of its ironing tables
25	from the time it began importing up until March of

- 1 2009 from Since Hardware. And then when Since
- 2 Hardware was hit with the substantial duty, Whitney
- 3 Design then shifted to Fushin Shunda. And this is not
- 4 confidential. This is from public bankruptcy
- 5 proceedings for Whitney Design.
- 6 So Whitney Design then began importing from
- 7 Fushin Shunda in 2009. And then when Fushin Shunda
- 8 received the bad news at the preliminary in September,
- 9 shortly thereafter Whitney Design filed for
- 10 bankruptcy. So 2009 was a very significant year in
- 11 this industry, in this market. And it will -- in
- 12 discussing the financial performance of HPI in 2009,
- we will need to address this as well.
- 14 COMMISSIONER PINKERT: Thank you very much.
- 15 And I again thank the panel for testifying today and
- 16 helping us understand what is going on in the industry
- and what is likely to occur in the future.
- 18 CHAIRMAN ARANOFF: I want to take a
- 19 different angle on the questions that my colleagues
- 20 have been asking about possible relationships between
- 21 HPI and Chinese producers. As a legal matter, when
- we're doing our forward-looking assessments of
- 23 likelihood of injury in the event of revocation, even
- 24 if such relationships existed or such imports existed,
- assuming they weren't so large that we excluded you

- from the domestic industry, which would be hard to do
- 2 under the circumstances, what possible legal relevance
- 3 would any of those facts have to the determination
- 4 that the Commission would be coming to?
- 5 MR. IKENSON: I'm sorry, Madame Chairman.
- 6 Are you asking about the relevance of imports? Would
- 7 you please repeat the question?
- 8 CHAIRMAN ARANOFF: Sure. We've heard
- 9 arguments concerning whether there might be imports
- 10 that your company has made of subject products,
- 11 imports of non-subject products, imports of parts that
- may or may not be subject product, business
- 13 relationships made with Chinese producers. And if any
- of those things were true, would it matter?
- 15 MR. IKENSON: I can conceive of some
- 16 hypothetical case where an American manufacturer is
- 17 perpetrating some fraud and is using the antidumping
- law in an improper way. I can see how this could give
- 19 the Commission pause. So if you carry it out to the
- 20 extreme, and there is dishonesty and there is deceit,
- 21 I think it might matter. But if you're asking whether
- even if there was some slight number of imports that
- 23 might be occurring, might that matter, I really doubt
- it. So I don't know if that's responding adequately
- 25 or not.

1	CHAIRMAN ARANOFF: Okay. Let me go to my
2	second question, which is sort of part lecture and
3	part question, and then it's going to lead back to my
4	first question for purposes of post-hearing. So for
5	the lecture part, please bear with me.
6	In comparison all of the questions that
7	you've gotten from my colleagues that there is some
8	curiosity about this issue that has just been fostered
9	by the arguments that Respondents made and my
10	impression is that they're trying to, you know, just
11	create some smoke and maybe question the credibility
12	of the Petitioner in this case. And so I would
13	encourage you in the post-hearing to help us figure
14	out where you know, where there are red herrings by
15	just being completely forthcoming about whatever
16	relationships may or may not exist and whatever
17	imports may or may not exist because the answer that
18	you given, you have parsed your words very carefully.
19	And that makes an impression of evasiveness even if
20	none was intended.
21	So, I mean, once you've come clean and told
22	us everything that is going on, then please feel free
23	to go back and argue that it is completely irrelevant
24	from a legal standpoint.

25

MR. IKENSON: Well, certainly, there is

- 1 really no intention to be evasive. There is an
- 2 intention on my part not to reveal things publicly
- 3 which I would rather not reveal publicly.
- 4 CHAIRMAN ARANOFF: I understand that, and
- 5 that's why I'm asking you to do this, this two parts
- 6 being in the post-hearing. And like I said, come back
- 7 and argue why it's all completely irrelevant to the
- 8 legal determination that we need to make because I
- 9 think that will just clear the air.
- 10 MR. IKENSON: We will do that.
- 11 CHAIRMAN ARANOFF: Okay, thanks. There is
- one question that I forgot to ask when I was asking
- about the revolution 360. Where is that product
- 14 produced?
- MS. VOLLES: We do have -- we actually have
- 16 two versions. One is produced in China and one in
- 17 Korea.
- 18 CHAIRMAN ARANOFF: Okay, thanks. And a
- 19 point of clarification. When the scope for this
- 20 investigation says that parts are included, it refers
- 21 specifically to leg components and top components. So
- does it mean that accessory parts like iron racks and
- 23 cord minders and those sort of things are outside the
- 24 scope?
- MR. KOGAN: That's correct.

Heritage Reporting Corporation (202) 628-4888

1	CHAIRMAN ARANOFF: Okay. You can answer
2	this now or in the post-hearing. Do you import those
3	parts and assemble them with your boards, or do you
4	buy or make those in the U.S.?
5	MR. IKENSON: There is something in the
6	confidential record regarding the sourcing of certain
7	parts, and we could answer the question in a way that
8	will not be satisfactory to you if we do it publicly.
9	So I would appreciate our doing it in post-hearing.
10	CHAIRMAN ARANOFF: That's the same thing.
11	Final question, and I know I'm jumping around from
12	topic to topic, just seeing what was left over. I
13	know you have these annual line reviews where you set
14	the pricing with particular customers. But how about
15	the amount of purchases? How are those set? Do the
16	customers agree to how many they're going to buy in
17	that same line review? Or do they come to you with
18	various purchase orders over the course of the year?
19	MS. VOLLES: They will provide an annual
20	forecast, but then the purchases are made on a weekly
21	basis throughout the year. But they will provide a
22	general forecast so that we can appropriately bid on
23	the business.
24	CHAIRMAN ARANOFF: Okay. And if it turns
25	out that they need a good deal more or maybe, you

- 1 know, in the current economic climate, a good deal
- less, then they forecast. You just adjust your
- 3 production to that, and it doesn't affect the annual
- 4 price agreement.
- 5 MS. VOLLES: Correct.
- 6 MR. KOGAN: That is correct.
- 7 MS. VOLLES: That is correct.
- 8 MR. KOGAN: And we will harbor a certain
- 9 level of finished product for that particular customer
- 10 to account for a very immediate increase in need, and
- then for these to balance literally day by day, week
- 12 by week. On the input side, this is one of the
- benefits of having a very long tenured staff and
- organization. We have a very good sensibility when we
- 15 see those forecasts and we start to see orders coming
- in against that forecast how we can manage the supply
- 17 chain upstream to be able to make sure that we're not
- 18 left with excess and obsolete inputs as a result of
- 19 that volume not being fully realized out of the
- 20 original forecast.
- 21 CHAIRMAN ARANOFF: Okay. I think that
- 22 concludes my questions for now. Let me turn to Vice
- 23 Chairman Pearson.
- 24 VICE CHAIRMAN PEARSON: Madame Chairman, I
- 25 have no further questions. I would like to thank this

- 1 panel for its participation.
- 2 CHAIRMAN ARANOFF: Commissioner Okun?
- COMMISSIONER OKUN: I also have no further
- 4 questions, having gone over on my first round. But I
- 5 appreciate all of the responses.
- 6 CHAIRMAN ARANOFF: Commissioner Lane.
- 7 COMMISSIONER LANE: I have a few questions,
- 8 and going to direct them toward Dr. Bradley. But
- 9 first I want to know from Dr. Bradley, which of these
- ironing boards is his favorite, and which ones does he
- 11 use on a regular basis?
- MR. BRADLEY: That's a very embarrassing
- 13 question, and not for the reason you think. But I
- 14 have to admit that my household also still owns a
- 15 wooden board. I had hoped that would never, ever come
- out. But you've embarrassed me tremendously, so
- 17 wooden would be my favorite.
- 18 COMMISSIONER LANE: Wooden ironing boards
- 19 have lots of character. I think that's a good answer.
- 20 Okay.
- MR. BRADLEY: In fact, mine even has duct
- tape on the bottom where I've repaired it, so -- but I
- 23 am an economist.
- 24 COMMISSIONER LANE: I think everyone --
- 25 because that's the best answer of the whole day.

- Okay. During the original investigation, we had
- 2 information about a large number of imports that
- constituted a large market share. And I'm being very
- 4 bad here because I think it's BPI. So if the orders
- 5 were revoked, I am assuming that it is your position
- 6 that subject imports would be likely to increase, but
- 7 do you think they would increase to the pre-order
- 8 level or greater? And please explain why.
- 9 MR. BRADLEY: I was just trying to be
- 10 careful. I think that -- in response to your
- 11 question, yes, I do believe that they would approach
- 12 the market share level that they owned before the
- order went into place. As a matter of logic, I think
- the order has been successful in reducing their share,
- 15 and thus removing it would tend to push them back that
- 16 way. But I'd prefer to give the details about the
- 17 whys confidentially.
- 18 COMMISSIONER LANE: Okay. And as said
- 19 before, in our original determination, we did not find
- 20 that the subject imports depressed or suppressed the
- 21 domestic prices. But if the orders were revoked, is
- it your position that the subject imports would be
- 23 likely to depress and/or suppress domestic prices to a
- 24 significant degree?
- MR. BRADLEY: To be honest, my recollection

- of the order was somewhat different. I thought that
- the order did in fact find -- and I think if you look
- on our brief, we have a quotation to that extent. I
- 4 may be wrong. I know Commissioner Pearson had a
- 5 concurring opinion that was different. But I believe
- 6 the original order -- or is order the right name?
- 7 Determination, excuse me. The original determination
- 8 did find price depression. But I could be wrong.
- 9 But in any event, I would like to address
- 10 the whole pricing issue in toto really in confidence.
- I do think that the way that these products compete
- 12 with one another is on the basis of price. And I
- think that that would be what we had observed going
- 14 forward. And I can give more specific details, I
- 15 think, going forward.
- 16 COMMISSIONER LANE: Okay. My last question
- 17 -- and I'm sure this will be for post-hearing. Can
- 18 you provide any calculations showing what you believe
- 19 would be the combined volume and price impact of
- 20 subject imports from the domestic industry's financial
- 21 position and the effect on employment in the domestic
- industry if the orders were revoked?
- 23 MR. BRADLEY: One of my specialties is
- 24 calculations. So I would be delighted to provide you
- 25 some along those lines.

1	COMMISSIONER LANE: Okay. Thank you. And
2	with that, I appreciate all of your answers. Thank
3	you.
4	CHAIRMAN ARANOFF: Are there any further
5	questions from Commissioners? Does the staff have any
6	questions for this panel?
7	MR. CORKRAN: Douglas Corkran, Office of
8	Investigations. Thank you, Chairman Aranoff. Staff
9	does have a couple of very brief questions. One is,
10	as in the original investigation, the Commission has
11	questionnaire responses from the leading importers of
12	ironing tables. However, if you compare tables C-1
13	and C-2, at least those who have access to the
14	confidential version, it suggests that official import
15	statistics for both China and other countries may
16	still be over-inclusive, despite the use of an HTS
17	statistical reporting number that is supposed to be
18	dedicated to metal-top, floor-standing ironing tables.
19	Going forward, would you please consider the
20	utility of using questionnaire data rather than
21	official import statistics? And that's a
22	consideration for future.
23	The second question is, in a post-hearing
24	brief, if you could take a look at the series of
25	considerations that Dr. Bradley presented for likely

- 1 import volumes. Each of the four items that appear on
- 2 page 4 -- there could be certain additional
- 3 considerations to look at. You state that before the
- 4 order was in place, Chinese imports surged. One
- 5 question would be what was the role of the changing
- 6 business model of a former U.S. producer in the import
- 7 trends that were observed in the original.
- 8 The second point is Chinese manufacturers
- 9 have substantial capacity. The question there might
- 10 be do those manufacturers that have experience
- 11 exporting to the United States, in that more limited
- 12 universe, would you still make that characterization
- that they have substantial capacity?
- 14 Third, the U.S. market is large and
- 15 attractive. Would you say that observation still
- 16 holds in today's environment?
- 17 And finally, a barrier to importation exists
- in Europe, but the fact that it excludes two of the
- 19 companies most experienced in exporting, does that
- 20 somewhat detract from that observation.
- 21 Thank you. Those are just things to
- consider in your post-hearing brief, and staff has no
- 23 further questions.
- 24 MR. IKENSON: If I may, I know Mr. Corkran
- 25 was speaking of counsel and not so much asking for a

- 1 question to be answered now. But with regard to the
- very last point, while there are two Chinese
- manufacturers that are excluded from the European
- 4 dumping duty, both of them, as I understand it, are
- 5 subjects of investigation currently in Europe. But we
- 6 will address that in our post-hearing.
- 7 CHAIRMAN ARANOFF: Do Respondents have any
- questions for this panel? Okay. We're going to take
- 9 a lunch break. We're going to make it a little bit
- shorter than usual to try and catch up on some of the
- lost time from starting late, so I promised my
- 12 colleagues 35 minutes, which would keep us to about 10
- 13 after 2:00. I need to remind everyone here that this
- 14 room is not secure. Please take any confidential
- information with you, as well as anything valuable
- 16 that you would like to take home with you today. And
- we will adjourn until 10 after 2:00.
- 18 (Whereupon, at 1:21 p.m., the hearing in the
- 19 above-entitled matter was recessed, to reconvene at
- 20 2:10 p.m. this same day, Tuesday, April 13, 2010.)
- 21 //
- 22 //
- 23 //
- 24 //
- 25 //

1	AFTERNOON SESSION
2	(2:10 p.m.)
3	CHAIRMAN ARANOFF: Good afternoon and
4	welcome back, and welcome to the second panel. Madame
5	Secretary, are there any preliminary matters?
6	MS. ABBOTT: No, Madame Chairman.
7	CHAIRMAN ARANOFF: Mr. Perry, please
8	proceed.
9	MR. PERRY: Okay. Thank you very much
10	again. My name is William Perry, from the law firm of
11	Dorsey and Whitney, and I'm here representing
12	Respondents in the case. I'd just like to make three
13	preliminary points, and then I'll ask the witnesses to
14	speak.
15	I was very happy that you asked the
16	questions of the Petitioner. One reason for my briefs
17	was I just felt that the entire story of what is going
18	on between HPI and the Chinese companies is not on the
19	record of investigation. In fact, after I filed the
20	prehearing brief, I do have import data that will show
21	HPI's imports from Forever Holdings.
22	Now it's not subject merchandise. I would
23	qualify that. But it is imports from Forever. So
24	something is going on. And one other question I had
25	is regarding the parts. They're saying that the parts

- are not included, and that may be the case. But if
- 2 you look at the scope of the order, it's very
- 3 interesting because it says -- and this is from the
- 4 Commerce Department's order. Further, the order
- 5 specifically covers imports of ironing tables
- 6 assembled or unassembled, complete or incomplete, and
- 7 certain parts thereof. The term "unassembled" ironing
- 8 tables means a product requiring attachment of the leg
- 9 assemblies and the top or the attachment of an
- included feature such as an iron rest or linen rack.
- 11 So an iron rest or linen rack coming from
- 12 Forever could be considered covered if it was with the
- 13 product. Now I'm not sure if it's covered in the
- 14 parts. In fact, I'm not sure that if ironing tables
- 15 or iron rests or linen racks come in how Customs would
- 16 treat this in regards to the products here under the
- 17 scope of the order. Maybe Mr. Ikenson knows more
- 18 about this than I do because they may be importing
- 19 those types of parts, which are the linen racks or the
- iron rests. But that's what the order said.
- 21 So anyway, at this point, I'd like to ask
- 22 Cal Scott of Polder to speak.
- 23 MR. SCOTT: Good afternoon, and thank you
- 24 for this opportunity. My name is Cal Scott, and I am
- 25 president and owner of Polder, Incorporated. At

- 1 Polder, we have been importing ironing boards since
- the late 1970s. In the beginning, we imported ironing
- 3 boards from Europe, and during the last 20 years or
- 4 so, we've imported metal-topped ironing tables from
- 5 China. Presently, we are importing metal-topped
- 6 ironing boards from India.
- 7 HPI filed a complaint in this case at a time
- 8 when they were also importing ironing boards from
- 9 China. To my knowledge, HPI was importing ironing
- 10 boards from China prior to the filing of this case and
- 11 possibly continue to do so today, in one way -- one
- shape or another, the full-sized boards or parts.
- 13 We know for a fact that HPI indirectly
- 14 imported ironing tables from Since Hardware in 2004
- 15 and 5. During that time, HPI bought ironing tables
- 16 from Since, but made Target the importer of record.
- Obviously, HPI did not want to bear the retroactive
- 18 liability for the ironing tables, and at the same time
- 19 wanted to be able to tell the Commission that it was
- 20 not an importer of ironing tables from China.
- During this period, I suspected that HPI was
- importing the Michael Graves board from Since for the
- 23 sale in Target stores. In August of 2008, I met in
- 24 New York City with George Hamilton of HPI and the CFO
- and their partner, Third Avenue Holdings, which has a

1 n	najority	stake	in	their	company.	And	they	were
-----	----------	-------	----	-------	----------	-----	------	------

- 2 interested in acquiring Polder. During the
- 3 conversation, George Hamilton asked if we were
- 4 producing our ironing boards in China. I said yes,
- 5 and George followed by asking whether we were
- 6 producing at Since. I said that they were importing
- 7 from multiple factories in China, and George then said
- 8 that HPI was also building some boards in China, too.
- 9 The interesting point of that conversation
- 10 is the timing. George Hamilton made the statement to
- 11 me just about the time that Forever Holdings received
- its zero percent dumping margin in the 2006-07 review
- investigation preliminary determination. During that
- 14 review investigation, although HPI fought our Chinese
- 15 suppliers, Since Hardware and Fushin Shunda Wireking,
- 16 during that same review HPI made no arguments against
- 17 Forever.
- 18 We found this to be very curious because HPI
- 19 was fighting our suppliers Since Hardware and Fushin
- 20 Shunda Wireking tooth and nail at Commerce and later
- in the courts. At the same time, no fight against
- 22 Forever. In fact, in August of 2009, when HPI had the
- 23 right to request a review, it requested a review only
- of Since and Fushin Shunda, but not Forever.
- I cannot understand why a review was not

- 1 requested unless there was some kind of a relationship
- there. Meanwhile, because of Forever's zero percent
- dumping rate, in April of 2009, we attempted to
- 4 contact them to be a supplier on our behalf. My
- 5 colleague, Kerry Cooper, will go into detail during
- 6 his testimony about this issue.
- 7 Also in April of 2009, Whitney Design
- 8 contacted Forever, and they were told verbally that
- 9 Forever had an arrangement with HPI and could not sell
- 10 to a competitor. We also contacted Forever by e-mail
- in April of 2009. We were told that because of their
- 12 arrangements with a third party in the United States,
- they were unable to supply us.
- 14 We firmly believe that Forever's arrangement
- is with HPI because there are only a few importers of
- 16 ironing tables, and through a process of elimination,
- 17 we have a pretty good idea which Chinese suppliers are
- 18 supplying which importers. The fact that HPI did not
- 19 request a review in August of 2009 further confirmed
- 20 my suspicions that HPI has an exclusive arrangement
- 21 with Forever.
- 22 During a recent conversation with a
- 23 knowledgeable person, he informed that HPI was also
- 24 importing parts from China, mostly Chinese legs that
- 25 were mounted in the United States and U.S.-made tops,

	1	and	sold	as	floor	-standing	metal.	-topped	ironing	boards
--	---	-----	------	----	-------	-----------	--------	---------	---------	--------

- in the U.S. I suspect that when we have a chance to
- 3 study the HPI boards, we will find indications that
- 4 the parts are made in China. We will describe this in
- 5 more detail in the post-hearing brief.
- 6 The question that must be raised is why is
- 7 HPI going to such an extent to conceal what it is
- really doing in China. As indicated in my statement
- 9 attached to the prehearing brief, in talking to people
- 10 that are very knowledgeable about HPI, they have given
- me detailed information about the HPI imports which
- was attached to the prehearing brief. HPI is
- importing a lot of ironing boards or parts thereof
- 14 into the United States.
- 15 With such imports for HPI, what is the
- 16 incentive for HPI to increase its production?
- 17 Truthfully, none. HPI makes more profit from the
- 18 lower-priced imports than it does from its U.S.
- 19 production. We believe that HPI is also having
- 20 difficulty in other multiple categories of product and
- 21 want to make sure the Commission focuses on HPI's
- ironing business and does not allow the financials
- 23 from their other businesses to seep into the HPI
- 24 ironing board investigation.
- 25 Finally, two other brief points. We know

- that a number of companies are importing plastic-
- 2 topped ironing tables from China that are being sold
- in direct competition with the metal-topped tables.
- 4 We know that HPI is importing a flip plastic-topped
- 5 ironing board from Forever. And India is also
- 6 becoming a very attractive player in the U.S. market
- 7 as an alternative to Chinese boards.
- 8 I have found that factories in India offer
- 9 stronger engineering, better R&D, produce higher
- 10 quality products at prices similar to China. India is
- 11 quickly becoming the new China for production of
- 12 metal-topped, floor-standing ironing boards.
- 13 One other point of interest that I would
- 14 like to mention as a result of hearing today's earlier
- 15 testimony -- HPI claims that their business saw relief
- 16 as a result of the dumping order. But the reality is
- that all key brands were importing product during this
- 18 so-called period of relief for HPI, at zero percent
- dumping duty, which is essentially the same as having
- 20 no order at all. Thank you.
- MR. PERRY: Kerry Cooper.
- MR. COOPER: Good afternoon. My name is
- 23 Kerry Cooper. I'm vice president of marketing and
- 24 sales for Polder. I'm basically just going to talk
- about what Calvin had mentioned before. Prior to

- 1 bringing ironing boards in exclusively from India,
- 2 I've constantly been in search of ways to import
- 3 boards from China at the lowest possible duty rate on
- 4 behalf of Polder.
- 5 One of the companies I've attempted to work
- 6 with is Forever Holdings. During April of 2009, I
- 7 engaged in a series of e-mail communications with
- 8 Forever management. Through the course of our
- 9 internal conversations, we realized that Forever
- 10 Holdings still had a zero duty rate and had not been
- 11 called into DOC reviews. Because Forever was not
- 12 requested to participate, we assumed that they had an
- agreement with HPI. Hence we knew that HPI was
- importing boards from China during that time period.
- 15 During the April trip to Hong Kong, where
- 16 Forever has its corporate offices, I made contact with
- 17 Forever, but was told that, reflected in an e-mail
- 18 chain, they had an exclusive relationship with a U.S.
- 19 importer and could not work with Polder. We believed
- 20 that this relationship was with HPI for the following
- 21 reasons.
- There were only a few import players in the
- 23 ironing board game at the time due to the dumping duty
- issue, and we knew who they were, and basically who
- 25 they were buying from. And number two is in my

- initial reply to their contact, I deliberately noted
- 2 that we understood about their agreement with HPI, but
- 3 we were still interested in potentially doing business
- 4 in Europe, where our ironing board business was
- 5 expanding. Forever answered -- they answered me, but
- 6 went to the length to erase my HPI reference so it was
- 7 not in a copy trail. This indicated to me that they
- 8 were attempting to hide something in their
- 9 relationship with HPI.
- Just on a final note, I wanted to comment
- briefly on the presentations supplied by Dr. Bradley.
- 12 It's important to note that the same aspects of the
- economic environment are going to affect all brands
- 14 equally if the order is lifted as they do HPI, and
- that includes steel prices, freight, and retail or
- 16 pricing pressures. We deal with those same issues.
- 17 As a leading brand, we battle these market forces
- 18 through innovation, as shown by our multiple patents
- 19 and consistent flow of new items over the years into
- the market.
- 21 We currently have experienced significant
- growth in the past few years during this antidumping
- 23 duty period because of new items and the success at
- 24 retail. We currently have several new innovations on
- 25 the water that are going to be placed in retailers

- 1 like Bed, Bath and Beyond and other better stores.
- With or without this dumping duty in place, retailers
- 3 will continue to select items with innovation at fair
- 4 cost, especially those that are above the opening
- 5 price point realm, which is where HPI gets the vast
- 6 majority of their sales from. I thank you.
- 7 MR. PERRY: Ready for any questions you may
- 8 have.
- 9 CHAIRMAN ARANOFF: I forgot to turn over my
- sheet showing me who asks the first question, and lo
- and behold, it's me, so I might as well just pick up
- 12 right where I left off before lunch.
- 13 The Commission has decided several prior
- cases in which domestic producers or the domestic
- 15 industry were reasonably significant importers of the
- 16 subject merchandise, including the lined paper case
- and the bedroom furniture case. And in those cases,
- 18 the Commission said that as a legal matter, it really
- 19 didn't matter because our focus had to be on the
- 20 condition of the domestic industry with respect to its
- 21 domestic production operations. And those, of course,
- 22 were original investigations and not sunset reviews.
- 23 But my question to you is the question that
- 24 I posed to Mr. Ikenson this morning. What possible
- legal relevance could it have to our determination

- that there may or may not be some subject or non-
- 2 subject product being imported by HPI?
- MR. PERRY: It depends upon the terms of the
- 4 agreement. That's one of the points. The point here
- 5 for the prehearing brief was first the Commission has
- 6 to know all the facts on the record, the conditions of
- 7 competition in the U.S. industry. And if you don't
- 8 know all the facts, then it is pretty hard to
- 9 understand what is going on. I mean, depending upon
- 10 what the settlement agreement provides and what its
- impact is on the domestic industry, it could
- definitely affect your analysis.
- 13 You know, in the 1980s, I had a case called
- 14 Nitrocellulose. And I made an antitrust argument, and
- 15 Commissioner Newsom scolding me, saying, why are you
- 16 saying that antitrust would have any impact on the
- 17 Commission's proceedings. And then there was a case
- 18 called Ferrosilicon that showed up. And all of a
- 19 sudden, it did have an impact on the Commission's
- 20 decision.
- Now I'm not sure yet what the private -- and
- 22 this is kind of why, you know, in a way I'm trying to
- 23 find out what the Commission's feeling is about these
- 24 private settlement agreements, whether it affects your
- 25 -- I mean, if it was just plain old importing, that's

- 1 normal. I mean, I have had cases like -- I remember
- 2 the Sebacic Acid case. The Commission went
- affirmative in that case. I was representing the
- 4 Respondents. And the importer -- the Petitioner was
- 5 responsible for 40 percent of the imports during the
- 6 period of investigation. And therefore, I was
- 7 expecting frankly when I saw the staff report and saw
- 8 the questionnaire responses that they would just say,
- yeah, sure, we'll bring something in for what. And
- then they said, we're doing nothing. And that really
- 11 was just at odds at everything I was hearing.
- 12 So that raised the question to mind, what
- 13 are they doing. And then also, it's dealing with --
- 14 you know, there are other cases where I've been
- involved in -- frankly, I've been involved in
- 16 polyvinyl alcohol and in Saccharin, where I've
- 17 represented Chinese companies that in time -- well, in
- 18 Saccharin in particular, where they were selling to
- 19 the petitioner. But they were selling to a number of
- other importers, too, so the petitioner was just one
- 21 of them.
- 22 Here, it's an exclusive arrangement with the
- 23 Petitioner. And again, I'm not sure what impact this
- has on the Commission's analysis, but I certainly
- 25 would like to know what the arrangement is, even if I

- 1 know I see it under APO, so I can understand whether
- there is an impact or not. And that's where I'm
- 3 coming from. And I think it's even more important
- 4 that you know what is going on because you have got to
- 5 look at the conditions of competition, and certainly
- any agreement would certainly be a condition of
- 7 competition that you've got to look at. That's where
- 8 I'm coming from. It's a brave new world.
- 9 CHAIRMAN ARANOFF: Well, I mean, the first
- 10 possibility that is suggested by the argument that
- 11 you're making is essentially that the domestic
- 12 producers have lied to us under oath by saying that
- 13 they are not importing the subject products. And I
- don't think any of us is prepared to go there absent
- 15 some serious evidence on that point. So I think we
- 16 have to come to the conclusion that they are not in
- fact importing the subject product, except the small
- 18 exception that they stated.
- 19 So then I ask myself, well, what possible
- 20 legal relevance could this have if I'm just looking at
- their domestic operations in the event of revocation.
- Well, if you tell me there was a possibility that they
- 23 had secret agreements with all the big producers in
- 24 China such that even if the order was revoked,
- anything had to come in through them, now that might

- 1 be significant. I might care about that. But even if
- there were some agreement that had some sort of effect
- 3 in the event of revocation with respect to one Chinese
- 4 producer when you know that there are a lot of Chinese
- 5 producers, including at least several other large
- ones, I mean, can you spin me a legal theory where
- 7 that would change the outcome?
- 8 MR. PERRY: But the company that he links it
- 9 with has a zero. You don't understand the reality of
- 10 the dumping law. The dumping law has -- and what I
- 11 mean by that is retroactive liability. And the fact
- is the wooden bedroom furniture importers are facing
- 13 \$1 billion in retroactive liability. So the fact is
- 14 that the Petitioner, by controlling the guy with the
- 15 zero, has a lot of control.
- 16 CHAIRMAN ARANOFF: But that's now. What if
- 17 the order is revoked? Any control he might have over
- one player isn't really relevant to what the
- 19 conditions of competition are likely to be, is it?
- 20 Everybody has got zero then.
- MR. PERRY: Well, everybody has got
- theoretically zero, yeah. But basically, we turn to
- 23 competition. But the point is when you're controlling
- 24 the only guy who basically can export out of China,
- 25 nobody else can export, only him. Then I think it has

- 1 an impact.
- 2 CHAIRMAN ARANOFF: It does have an impact.
- 3 It has an impact so long as the order is in place.
- 4 But the question before the Commission is what would
- 5 happen if the order were revoked. And that's where
- 6 I'm not sure why it matters. I wouldn't disagree that
- 7 it has some effect while the order is in place, and
- 8 that effect is restrictive of competitive, as indeed
- 9 are all antidumping duty orders. Okay. But I'll
- 10 leave you to ponder that if there is anything further
- 11 you want to add in post-hearing.
- 12 MR. PERRY: I'll definitely respond to that.
- 13 Thank you.
- 14 CHAIRMAN ARANOFF: Okay. The Commission
- 15 received several questionnaire responses from Chinese
- 16 producers in this review, and in their written
- 17 comments -- and I just want to characterize them
- broadly so I don't say anything that is confidential.
- 19 But I read them as uniformly expressing interest in
- 20 quickly reentering the U.S. market upon revocation of
- 21 the order. What weight should the Commission give to
- 22 that evidence.
- 23 MR. PERRY: Well, I think that obviously if
- the order is lifted, they would come back in. But I
- 25 also think that what is going on now -- and Cal was

- 1 mentioning it -- is the Indians are now coming in too.
- 2 And this is I think a much bigger factor in the
- marketplace than people realize, that the Indians are
- 4 really gearing up to come in and basically be the
- lower cost provider now. So that's a big issue.
- 6 CHAIRMAN ARANOFF: Tell me something else.
- 7 I look at the fact, but I don't think we have a lot of
- 8 information in the record about the Indian industry in
- 9 terms of its potential export potential, and how we
- 10 would find it in the reasonably foreseeable future.
- 11 I'm sure the sky is the limit if you're looking at
- 12 some larger future period. But is there anything that
- 13 you can add, or perhaps Mr. Scott, based on your
- 14 personal experience in talking to Indian producers
- 15 about, you know, what kind of capacity is out there?
- 16 And can you tell us -- maybe you have to do this
- 17 confidentially -- how much Indian product is entering
- the U.S. market right now, and whether you're the only
- 19 importer right now who is dealing with Indian
- 20 producers?
- 21 MR. SCOTT: A lot of that is confidential,
- and we'll be happy to answer that afterwards. But I
- 23 can tell you this, that we are not the only importer
- 24 importing ironing boards from India right now, that
- there are other major players tooling up, producing,

1 goods in the water now. It's coming.

CHAIRMAN ARANOFF: Okay. And when we look at, you know, the potential for non-subject imports as a way of keeping subject imports from reentering the 5 market in the sunset review, were we really looking for something fairly concrete in terms of being able 6 to compare the relative capacities of the industries? 7 So I'd want to know could India really supply as much as China has supplied, relative pricing, how quickly 9 could it get to market. And so the more details that 10 11 you can provide on that, the more helpful it would be. MR. SCOTT: We can do that. 12 CHAIRMAN ARANOFF: Okay. I asked this 13 morning about metal top ironing tables, and the 14 domestic industry's testimony was they're out there, 15 but they're a very small part of demand and they're 16 not being brought into the market in order to save 17 18 They're more of a high-end item. Would you 19 agree with any or all of those statements?

MR. SCOTT: Well, they're out there. We just completed our major trade show last month in Chicago, the International Housewares Show, and I can tell you that previous major importers of metal top ironing boards from China are now exhibiting or were exhibiting plastic top boards in their booths in a

20

21

22

23

2.4

- 1 very large way. Chinese manufacturers are also
- 2 exhibiting at the show with plastic top ironing
- 3 boards. And the plastic top goes across the full
- 4 range, from a T-leg to a more expensive board.
- From what I'm seeing, and I'm not involved
- in plastic top boards, but from what I've seen,
- 7 pricing is guite similar to the metal top boards. The
- 8 functionality is very similar. The appearance is very
- 9 similar. When you look at it with a patent cover on
- 10 it, you wouldn't know the difference until you turned
- 11 it over. I think it's a matter of time.
- MR. COOPER: If I could just add to that,
- the product is actually lighter than the metal is.
- 14 You would imagine it's so easier to move around. And
- 15 with plastic, you can change the form in a greater way
- 16 than you could with metal, which can actually be a
- 17 potentially benefit to the ironing process. So, right
- now, it's more of a buyer potential fight against them
- 19 coming than a consumer. I really don't know that the
- 20 consumers would care.
- 21 CHAIRMAN ARANOFF: Mr. Scott?
- MR. SCOTT: I was just going to also say
- 23 that plastic top ironing tables are not new. They've
- been in the market for many, many years. They're
- 25 widely accepted in Asia and Japan, parts of the Middle

- 1 East. They're out there. They've been there from
- 2 quite some time. This is just -- it's new coming
- 3 here.
- 4 CHAIRMAN ARANOFF: Okay. One of the things
- 5 we're trying to figure out, obviously, is how this
- 6 affects demand for metal top tables going forward.
- 7 And to make that assessment, it helps to understand
- 8 why the plastic top tables are in the market, whether
- 9 it's just to get around this order, in which case
- 10 maybe if the order were revoked, we wouldn't see a
- whole of these; or whether it's to get around the
- 12 volatility and the price of steel, which it seems like
- 13 nobody was making that argument -- it sounded good to
- 14 me preparing for the hearing, but it doesn't sound
- 15 like it's true; or whether it's because of performance
- 16 features and sort of that constant quest for the new
- 17 product that consumers will buy. So, I don't know if
- there's any sort of studies or articles or anything in
- 19 the trade press that would go to this issue, but I
- 20 certainly invite both sides to help us out on that, if
- 21 you could.
- Okay. Now, I've gone over my time, so let
- 23 me turn to Vice Chairman Pearson.
- 24 VICE CHAIRMAN PEARSON: Thank you, Madam
- 25 Chairman. Welcome to this panel. Appreciate that

- 1 you're here. Mr. Cooper, you may have had something
- 2 you wanted to say in response to the questions and
- 3 observations raised by the question and, if so, please
- 4 go ahead.
- 5 MR. COOPER: In regards to the --
- 6 VICE CHAIRMAN PEARSON: Plastic top table
- 7 top.
- 8 MR. COOPER: Just in my own opinion, it's to
- 9 get around the dumping duty.
- 10 VICE CHAIRMAN PEARSON: And that's the case
- 11 even if though they apparently have been in Japan for
- 12 some years?
- MR. COOPER: Yes. You know, plastic is more
- expensive than steel typically. That's the way it is.
- 15 And you've got large factories with great
- 16 capabilities to make ironing boards. And I believe to
- be in the game, they're willing to go off and there's
- 18 monies to be made and the demand in the U.S. is there.
- 19 VICE CHAIRMAN PEARSON: Okay, thank you.
- 20 When we decide this case, we're going to have to write
- 21 our views in terms of what we think might happen in
- the event the order is revoked and we'll have to
- 23 consider issues like the volume of the imports that
- 24 might enter the marketplace and the price effects that
- 25 they might have and impact. And you haven't discussed

- those issues in great detail. So, Mr. Perry, perhaps
- turning to you, what about volume? Is it more likely
- 3 than not that if the order is revoked that the volume
- 4 of subject imports from China would increase coming
- 5 into the U.S. market?
- 6 MR. PERRY: Well, I think they would
- 7 increase; but at the same time, as we were saying, the
- 8 movement to India is huge. In fact, it was very
- 9 interesting is I went with them to India last summer
- and their consultant there is a guy, who used to work
- 11 at Ikea, and Ikea is moving half of its products out
- of China to India. So, India is becoming another
- area. With the Indian imports in, that means maybe
- the Chinese wouldn't come up that much.
- 15 Also, on pricing, you put your finger on it,
- 16 it's pretty hard to figure out this pricing and as to
- whether you're seeing Chinese prices higher than HPI,
- 18 which really is stunning over the domestic product.
- 19 But, that's why I kind of -- I don't think it's going
- to be as big of an event than everybody thinks it is.
- 21 Cal, what do you think?
- 22 MR. SCOTT: Well, I think that some Chinese
- 23 boards will creep back into the market. But, I know
- 24 for myself, I'm assuming for others, who have already
- 25 moved, I have no plans immediately to go back. We're

- 1 tooled. We spent the money. We've invested there.
- We have a number of good factories there. And we're
- 3 going to develop that and continue to produce our
- 4 products there.
- 6 little bit more about what's involved in switching
- 7 origin from one country to another, one factory to
- 8 another? I mean, this was not a small undertaking for
- 9 you to shift from China to India, was it?
- 10 MR. SCOTT: No. As long as you have a good
- 11 manufacturing facility with the right skilled people
- there, it's not hard. It can be expensive because of
- the tooling and the tool up and getting the designs in
- and made again and it takes time and it takes effort.
- 15 It takes a lot of trips. But, once it's in play, it's
- 16 there and it will be effective and it will product
- 17 great quality merchandise that the consumer will like.
- 18 It's a good thing because the consumer has a choice.
- 19 The consumer has a choice to buy a better quality
- 20 product at a fair price in competition with anywhere
- 21 else in the world that once to come in. It's a good
- thing. It's not a bad thing. And we have always been
- 23 exceptional in our product design and quality and
- innovation and that's what leads the way, not just
- 25 finding a way to make the board cheaper and worrying

- about Target squeezing you. You have to go back and
- 2 do your job and sell them and convince them that your
- 3 product is better. And what I saw here today is just
- 4 standard product, product that we've made a long time
- 5 ago and we're going to other things now. And that's
- 6 what keeps us viable.
- 7 VICE CHAIRMAN PEARSON: Would it be fair to
- assume that it would be less costly and perhaps
- 9 quicker to move some production back to China if the
- order was revoked just because there are factories
- 11 there that are experienced making these products;
- 12 you've worked with them before; they're some
- 13 preexisting relationships, et cetera?
- 14 MR. SCOTT: That's a fair statement. We can
- 15 go back to China and open up production again and
- 16 start it. Yes, we could do that.
- 17 VICE CHAIRMAN PEARSON: It would be easier
- 18 to take it to China than to Bangladesh, for instance,
- where you would be starting from scratch?
- 20 MR. SCOTT: Correct. But, I'm already
- 21 getting better product now out of India. So, we're a
- 22 high-quality house. That's really what we strive for.
- 23 So, for us, I see no benefit of going back.
- 24 VICE CHAIRMAN PEARSON: And I think you
- 25 already have made a statement to the effect that the

- 1 costs that you're incurring in India are quite similar
- 2 to those in China?
- 3 MR. SCOTT: Very similar.
- 4 VICE CHAIRMAN PEARSON: Okay.
- 5 MR. PERRY: One thing I noticed, too, with
- 6 having been both in the Chinese and the Indian
- 7 factories is in a particular one Indian factory I went
- 8 to, which was unbelievably automated, and they were
- 9 punching out stuff. Their floors were clean like an
- 10 automotive plant. It was unbelievable. And I saw
- 11 that stuff and I was saying that this is very
- 12 different. And I think what's happening is I've been
- 13 going to India a long time, since almost the last
- 14 1990s, and within the last four or five years, the
- 15 Indians have really figured it out. And now when the
- 16 United States imposes an order against Chinese
- 17 products, the Indians are one of the first ones that
- jump on the train and try to replace the Chinese.
- 19 VICE CHAIRMAN PEARSON: And just out of
- 20 curiosity, was that facility wholly Indian owned or
- 21 was it a foreign invested facility?
- MR. SCOTT: Wholly Indian owned and it was
- an automotive factory actually prior. When we came
- in, there were robotic arms making ironing boards,
- which is something we had never seen before.

1	VICE CHAIRMAN PEARSON: That does seem
2	particularly incongruous, relatively low wage rates.
3	How about pricing? Do you have can you
4	tell us any more about why we may be seeing the price
5	gap that we do observe in the staff report with the
6	Chinese products generally overselling the domestic
7	products, both in the original investigation and now
8	in this review investigation?
9	MR. SCOTT: I think I can. It seems to me
LO	that a large part of this investigation dwells on the
L1	T-leg ironing board business. And I can't remember
L2	the last time we sold a lot of T-leg ironing boards.
L3	Frankly, we've never been able to compete in the T-leg
L4	business. We have never been able to compete against
L5	HPI for the T-leg business. I've given up on that. I
L6	gave up on that 10 years ago. I've given up pretty
L7	much on the four-legged opening price board business.
L8	I mean, they talk about Bed, Bath, and Beyond. We
L9	gave that business to them. I walked away. There's
20	no way that I was going to match the price that HPI
21	was that Bed, Bath, Beyond was telling me I had to
22	match and they got the business.
23	So, I think with a lot of the pricing being
24	skewed down there and what's coming in from China,
25	more of a higher-end product, so the pricing is above

- the T-leg business that everybody is sort of trying to
- 2 protect over here. That's my answer.
- 3 VICE CHAIRMAN PEARSON: Okay. And Mr.
- 4 Perry, the pricing products that we have now, they are
- 5 specified so that we have tried to get similar ironing
- 6 tables measured against relatively similar ironing
- 7 tables. Are those specifications close enough to give
- 8 us reasonable pricing data/
- 9 MR. PERRY: Let me talk to these guys. I'd
- 10 like to respond to that in the post-hearing brief
- 11 because I really haven't spent that much time zeroing
- in on that issue. But it's interesting because some
- of the speculation I heard before about HPI was that
- it would be producing the low-end product in the
- 15 United States. But if it was importing anything, it
- 16 would be the higher end, which is kind of interesting.
- And there was speculation maybe that's what they're
- 18 doing because they're so efficient in the lower end
- that maybe they're the ones who can -- they're the
- 20 lost-cost product.
- 21 VICE CHAIRMAN PEARSON: Okay. And then
- turning to impact, is there anything that would make
- you think that if the order was revoked and Chinese
- tables did start to come into the United States again,
- that it would not have some negative impact on the

- 2 MR. SCOTT: I think it would be minimal
- 3 because, again, we're looking at the T-leg ironing
- 4 board business here. That's really what -- they said
- 5 it today, their factory is really geared for the T-leg
- 6 business. Smaller volume is done across the street or
- 7 in that other factory. So, we've never been able to
- 8 compete in the T-leg business and I don't see that
- 9 changing. I can't compete in the T-leg business and
- 10 bullets coming out of India either. So, I don't see
- 11 that changing. Their T-leg business is what it is and
- we've just never been able to go there and it
- certainly isn't worth our while to do it.
- 14 VICE CHAIRMAN PEARSON: Okay. Thank you,
- 15 very much. Madam Chairman, my time is expiring.
- 16 CHAIRMAN ARANOFF: Commissioner Okun?
- 17 COMMISSIONER OKUN: Thank you, Madam
- 18 Chairman, and welcome to this afternoon's panel. I
- 19 appreciate you taking the time to be with us and
- answer our questions.
- 21 Mr. Perry, I quess I'll just start and just
- say I'm not going to ask this panel any further
- 23 questions about what the allegations are with respect
- 24 to HPI and the Chinese. And I think I would just note
- 25 that having listened carefully to the questions that

- 1 the Chairman posed to you and the point she made about
- the legal relevance, I would just put myself in accord
- 3 with the questions she asked and the point she made on
- 4 that and look forward in the brief to seeing
- 5 additional information on the volume and price impact
- for such factors that the Vice Chairman was just going
- over with. So, I'm going to go that direction.
- 8 And, Mr. Scott, I think I'll start with you.
- 9 Just to make sure I'm understanding the current U.S.
- 10 market, you have talked about the T-leg business not
- 11 being where you all have tried to compete, the higher
- 12 end. Has the U.S. market changed? I mean, I guess I
- 13 still have the impression that that is still the bread
- and butter of what's out there, the T-leg. Is my
- 15 impression wrong? Do you have different statistics on
- 16 that?
- 17 MR. SCOTT: It depends on where you play in
- 18 the U.S. market. I'm not a Walmart, Target, K-Mart
- 19 supplier. I guess if I was, the T-leq would be an
- 20 important product. Where we are, in the more middle-
- to upper-end retailers, and some of them are big
- 22 boxes, as well as some of the clubs. They may have an
- 23 opening price point T-leg on their shelves. It won't
- be mine. We tend to cater to the \$40 and up range.
- So, I guess to answer your question, you

- 1 know, I think the market is pretty stable. It's been
- this way. This is the way it's been. Whether there's
- a dumping order on or not, it's just the way it is and
- 4 I don't see it changing.
- 5 COMMISSIONER OKUN: Okay. And then in terms
- of the number of questions this morning that
- 7 Petitioners -- that Ms. Volles had responded on, you
- 8 know, if you go into a particular retailer, you do see
- 9 the different price prints represented and could they
- 10 be from different companies. Was there anything that
- 11 you heard her say that would be different than your
- 12 experience in selling to where you say the sweets are,
- 13 the market is for you?
- MR. SCOTT: Well, I think the questions were
- 15 related to private label versus brand.
- 16 COMMISSIONER OKUN: Right.
- 17 MR. SCOTT: Yeah. We're certainly a brand
- in the market. We do very little private label and we
- 19 go out of our way to try to make sure that that is the
- 20 way it happens. We don't care to promote someone
- 21 else's brand. We spend a lot of time and effort and
- resources in promoting our brand and we have a wide
- 23 range of product, not only in laundry and ironing, but
- in kitchen and bath, as well. So, the brand is
- 25 important. It's important to us that it is sown

- 1 throughout the store. So, our brand plays a role. We
- are a brand in kitchen. We're in a brand in the bath.
- Where we play, the buyers want a brand, especially at
- 4 our price points.
- 5 COMMISSIONER OKUN: And do they pay a
- 6 premium for a brand versus a private label?
- 7 MR. SCOTT: Well, they pay a premium in the
- 8 sense that they're buying a higher-priced ironing
- 9 board with more features, a more expensive ironing
- 10 board to start. That's where the price point comes in
- 11 because we give them a heavier board, a wider board,
- more features, more sophisticated iron rests,
- different things that we do that the other guys don't.
- 14 So that's why they like us and they like our brand and
- 15 they like the fact that we're throughout the store as
- 16 a brand.
- 17 They on the other hand play in an area where
- 18 brand is not important. The retailer beats it down
- 19 and they have their own brand in laundry. I mean,
- they should have been able to tell you today that
- 21 Walmart's private label, K-Mart's private label,
- Target's private label, Lowe's private label, that's
- 23 where they are. So, a majority of their business is
- 24 private label more so than a branded business. We're
- 25 the opposite of that.

1	COMMISSIONER OKUN: Okay. Then, I was
2	hearing a lot about the Indian market. Did you look -
3	- and, again, we're looking at the official imports
4	statistics, Taiwan, Mexico still I guess Taiwan,
5	India, Mexico, second, third, and fourth largest
6	sources, do you find yourself do you compete with
7	Mexican imports or product from Taiwan or are they in
8	a different part of the market?
9	MR. SCOTT: On ironing boards?
10	COMMISSIONER OKUN: Yes.
11	MR. SCOTT: I don't know of any ironing
12	boards coming in from Mexico or Taiwan. Do you? No.
13	COMMISSIONER OKUN: Okay. So, not where you
14	see them; okay. Again, I know you responded on the
15	plastic top ironing boards. But I wasn't sure if I
16	heard, the price point of those currently, are they
17	considered high end, at this point?
18	MR. SCOTT: They're across the board.
19	They're available as a two leg. They're available as
20	a longer board with an iron rest on the back at a
21	higher price point. From the preliminary pricing that
22	I've been looking at on plastic top boards, and Kerry
23	would concur, pricing is still very similar.

COMMISSIONER OKUN: Okay. So, across the

24

25

board?

1	MR. SCOTT: Uh-huh.
2	COMMISSIONER OKUN: Okay. And then in terms
3	of I lost my train of thought I guess just maybe
4	just related, I was thinking about the demand issues.
5	I mean, do you have forecast for demand that differ
6	from what we have on the record? I mean, do you still
7	see this as a kind of stable market, maybe some
8	decline? And if it's a decline, is it recessionary or
9	are there some long-term trends going on that we
10	should be aware of?
11	MR. SCOTT: We still the orders are
12	viable, both category for us, because, again, of our
13	innovation and a differentiation in the market where
14	we are and also where we are selling into the market.
15	We're selling into the market right now into the
16	channels that the consumer is purchasing at. With the
17	recession, this consumer has shifted. We're finding
18	that certain retail channels are doing much better
19	than others and we're in quite a bit of them.
20	MR. COOPER: If I could add
21	COMMISSIONER OKUN: Yes, Mr. Cooper.
22	MR. COOPER: Mr. Pinkert's comment was

sells amidst the recession as it occurred. One of the

first things to go is dry cleaning and our sales of

right on the money. We saw a definitive spike in

23

24

	1	boards	and	clothes	dryers	increased	pretty	nicely	•
--	---	--------	-----	---------	--------	-----------	--------	--------	---

- 2 COMMISSIONER OKUN: And in terms of other
- trends going on looking forward, do you see anything
- 4 else going on with respect to the steamers or the
- 5 other substitutes, I guess, for might drive demand?
- 6 MR. COOPER: We don't play in those
- 7 categories. I couldn't speak on that.
- 8 COMMISSIONER OKUN: Okay. But, you don't
- 9 see it taking away from people buying ironing tables?
- MR. COOPER: No.
- 11 COMMISSIONER OKUN: Is it still going on?
- MR. COOPER: Still happening.
- 13 COMMISSIONER OKUN: Still happening, okay.
- I think with that, I don't have any further questions
- 15 at this time. I thank you for those responses.
- 16 CHAIRMAN ARANOFF: Commissioner Lane?
- 17 COMMISSIONER LANE: Good afternoon and thank
- 18 you for being here this afternoon. I apologize if I'm
- 19 going back over matters that were already covered and
- it's probably because I've forgotten. But when we
- 21 talk about the settlement agreement, could you tell me
- exactly what that is that you're referring to?
- 23 MR. PERRY: Well, I think you're going to
- find it in the wooden bedroom furniture case. You'll
- 25 find it here, I think, but I'm not sure about here.

- 1 But, I know that in the wooden bedroom furniture case,
- what is being done there is that there are, and this
- is in the public press, is basically the petitioner
- 4 will come in and request reviews for a lot of
- 5 companies and then they will have a private
- 6 settlement. Actual money will go between the Chinese
- 7 or the importer and the petitioner and for that they
- 8 will withdraw their request for review. And in
- 9 furniture, it gets even more complicated because if
- 10 you're among the petitioners, you can let certain
- 11 companies off the hook automatically because they're
- 12 supplying you. If they're supplying other companies,
- it gets more difficult.
- 14 What is interesting here is at least what we
- 15 were hearing was that there was, in effect, an
- 16 exclusive arrangement, where HPI was buying a lot of
- 17 products from Forever and in return, HPI would, I
- 18 guess, not ask -- request a review of them. And,
- 19 again, it was very curious at the Commerce Department
- 20 what was going on because HPI was hammering Since and
- 21 Fushin Shunda WireKing, but absolutely had no
- 22 arguments against Forever. So, we were trying to find
- 23 out what is going on. I mean, it does raise a lot of
- 24 flags.
- 25 CHAIRMAN ARANOFF: Well, Mr. Perry, I am not

- familiar with a lot of things that happen at Commerce.
- 2 So when you refer to a settlement agreement, are you
- 3 talking about an actual written document that would be
- 4 between two parties as setting forth certain terms?
- 5 MR. PERRY: Yes. I think at certain times,
- it can actually be a written agreement. Usually, it's
- 7 a verbal payment with a payment going from either the
- 8 Chinese producers or the importers to the petitioner's
- 9 counsel into their bank account. That happens.
- Now, what happens in the case of this
- 11 situation, I'm not sure whether there is anything like
- that going on. But, definitely, there are private
- 13 settlement agreements. And how detailed they are, the
- 14 Petitioner's counsel will know more about that than I
- do and I'm again not sure if this is happening here.
- 16 I don't know what is going on.
- 17 COMMISSIONER LANE: And if there are such
- 18 agreements, are they discoverable? For instance, if I
- 19 asked the Petitioner to provide such an agreement, if
- there is one, would that be an ordinary practice to
- 21 provide that?
- MR. PERRY: I would think so. I mean, you
- 23 have subpoena power at the ITC. So, you've got the
- 24 power to get whatever you want to look at. I mean,
- 25 Commerce, for instance, doesn't have the subpoena

- 1 power. You do. So, you can get whatever you want to
- 2 look at.
- 3 COMMISSIONER LANE: Okay. So, Madam Chair,
- 4 if it's -- Mr. Chair, with your indulgence, I would
- 5 like to ask the Petitioners to provide such an
- 6 agreement, if one is, in fact, out there.
- 7 MR. PERRY: Commissioner Lane?
- 8 COMMISSIONER LANE: Yes?
- 9 MR. PERRY: The questions, which I really
- 10 like the way you phrased it, because I think the other
- 11 side has been parsing, you know, a little bit of I
- 12 smoke, but I didn't inhale. And the point is, it's
- not only just what is their arrangement with this
- 14 company. I mean, maybe it's purely okay and
- 15 everything is fine and it may not to do with the
- 16 subject merchandise. It may be real simple, if you
- sell to us, we'll buy from you in x area, but you
- 18 won't bother us there. I mean, at least you want to
- 19 know what's going on.
- 20 COMMISSIONER LANE: I'm going with it, so
- 21 we'll see what is provided to us.
- MR. PERRY: Okay.
- 23 COMMISSIONER LANE: Now, we also heard this
- 24 morning about the demand for the product, that
- 25 generally limited demand. Now, do you find -- and I

- think you've answered this before -- that your product
- is really much more higher end than what we saw? Now,
- 3 why would someone want a higher end product than what
- 4 we have seen this morning?
- 5 MR. SCOTT: To trade up to something better.
- 6 COMMISSIONER LANE: Well, what would one
- 7 achieve with a higher end ironing board?
- 8 MR. SCOTT: Greater stability; thicker pad
- 9 and covers; wider tops; different configurations at
- the end of the board to help the ease of ironing;
- 11 nicer iron rest on the back; iron rest that not only
- 12 hold the iron, but also store it when you put it away;
- wheels that allow you -- because it's a heavier and a
- 14 wider board, allow you to lift it up and roll it
- 15 across the floor if you want to move it -- little
- 16 things like that, that add to it, that make it a
- 17 better product.
- 18 COMMISSIONER LANE: So, your experience that
- 19 with these higher end ironing boards, that people --
- that the consumers pretty much have a laundry room and
- 21 they leave them set up all the time?
- MR. SCOTT: In many cases, yes.
- 23 COMMISSIONER LANE: Okay. Now, when you
- 24 import your ironing boards, do you import them with
- 25 the covers?

If people

2	COMMISSIONER LANE: What has been your
3	experience with alternatives in the market? If pe
4	aren't buying ironing boards, what are they doing

MR. SCOTT: Yes, we do.

5 instead of using ironing boards?

6 MR. SCOTT: Other than full-sized boards, 7 there are tabletop ironing boards. There are sort of

8 pads that roll out on top of tables to do ironing.

9 What else do they have?

1

MR. COOPER: We, basically, in an effort to 10 11 increase sales and answer to some of the questions, 12 there's a large growing urban market for ironing boards, people that live in the city that are in 13 apartments and they don't really have the space for a 14 full-sized ironing board. So, we took a full-sized 15 ironing board -- I'm going to speak simply -- chopped 16 the legs off, put it back together, so you've got a 17

reversible full-sized ironing board with a sleeve

19 board. You hang it in your closet like a suit jacket.

20 And it's those kinds of solutions. Otherwise, to be

21 truthful, people use their beds. They use the washing

22 machine. There's a multitude of things --

COMMISSIONER LANE: Do you find a lot of

24 people are using steamers instead of your ironing

25 boards?

- 1 MR. COOPER: I don't believe so. There was
- a period where garment steamers were growing. But,
- 3 really, they were still being used with ironing
- 4 boards, I think. That's a niche market that you're
- 5 speaking of.
- 6 COMMISSIONER LANE: Okay. And what other
- 7 products do you produce, other than the ironing
- 8 boards?
- 9 MR. COOPER: Timers, thermometers, storage
- 10 canisters. We're mostly into kitchen storage, dish
- 11 racks, waste cans, and bath shower rods and very
- 12 exciting toilet brush and plunger holders. We have a
- full line of household products, kind of, you know,
- 14 like a higher commodity line.
- 15 COMMISSIONER LANE: What percentage of your
- 16 business, your total business would you attribute to
- 17 the ironing boards?
- 18 MR. PERRY: We'd like to respond to that in
- 19 confidence.
- 20 COMMISSIONER LANE: Oh, okay. Thank you.
- 21 Now, would you explain to me why a plastic ironing
- 22 board would be more expensive than a steel ironing
- 23 board?
- 24 MR. SCOTT: I haven't fully studied the
- 25 plastic board versus steel board yet. I have a

- variety of samples in my office waiting for me and I'm
- 2 heading overseas tomorrow. So, I don't really why one
- 3 is more expensive than the other at the moment. The
- 4 price of resin goes up and down. The price of steel
- 5 goes up and down. I'd have to look at it a little
- 6 more.
- 7 MR. COOPER: One thing I can say is that
- 8 plastic top boards typically have to have fiber
- 9 infiltrated in them to give it stability over time in
- 10 dealing with the heat.
- 11 COMMISSIONER LANE: Okay, thank you. My
- 12 time is running short, so thank you.
- 13 CHAIRMAN ARANOFF: Commissioner Williamson?
- 14 COMMISSIONER WILLIAMSON: Thank you, Madam
- 15 Chairman, and I, too, want to express my appreciation
- 16 for the witness's testimony. I'd like to go back to
- 17 this question of branding. Do I take it that
- 18 everything -- all of the boards you sell are under
- 19 your own brand name? Is that Polder or do you have
- 20 different brand names?
- 21 MR. SCOTT: The majority of the boards we
- 22 sell are under our own brand name. We do some private
- 23 label back-to-school promotional lower-priced point
- table top ironing boards for certain people. But, we
- 25 -- full size boards, it's all under the Polder

- 1 brand.
- 2 COMMISSIONER WILLIAMSON: Okay. And I take
- it you're not in most of the big box stores or are you
- 4 -- I'm still trying to figure out who are you selling
- 5 to, in terms of -- if it's not big box stores, is it
- in one of the growing sectors?
- 7 MR. SCOTT: We sell to everybody but
- 8 Walmart, Kmart, Target, and at the moment, I guess,
- 9 Lowe's. But, we sell Bed, Bath, and Beyond; we sell
- 10 the warehouse clubs. We sell the hardware chains. We
- 11 sell the independent stores. We're just not the mass
- 12 discount channel supplier.
- 13 COMMISSIONER WILLIAMSON: Okay. But, you
- are selling to a large number of large retailers?
- MR. SCOTT: Absolutely.
- 16 COMMISSIONER WILLIAMSON: Okay. So, you're
- 17 saying that maybe private labeling trend, it's just
- 18 not affecting your segment of the market, as much as
- it may be affecting some others?
- 20 MR. SCOTT: Many of our retailers do private
- 21 label in laundry. We just don't participate in it.
- We sell them Polder branded ironing boards. It is
- 23 part of their way of doing business. But, they view
- 24 us as a brand and they like having us in the stores as
- a brand and that's where we are.

- 1 MR. COOPER: I think there's a direct
- 2 correlation between price point and brand and if
- you'll notice, most of the private label brands are on
- 4 the \$30 and below retail price points.
- 5 COMMISSIONER WILLIAMSON: Okay. You're
- 6 saying the recession didn't seem to adversely impact
- 7 the upper end, as much as maybe the lower end brands -
- 8 as lower end products; is that --
- 9 MR. SCOTT: Our business has been quite
- 10 strong and continues to be so.
- 11 MR. COOPER: In this category, the
- 12 recession, I hate to say, probably helped our products
- increase in sales because people are cutting costs and
- this is a tool to help cut costs at home.
- 15 COMMISSIONER WILLIAMSON: Okay. And they're
- 16 going to compensate, they want to get a new ironing
- 17 board, something like that.
- 18 MR. COOPER: You know, I'm amazed at how
- 19 many ironing boards are sold every year.
- 20 COMMISSIONER WILLIAMSON: Okay.
- 21 MR. SCOTT: They're not sending out as much
- 22 dry cleaning. So, they want to iron and they need the
- 23 ironing board better and more efficiently, so they buy
- 24 a better product.
- 25 COMMISSIONER WILLIAMSON: Okay.

T	MR.	SCOTT:	It's	STIII	cneaper	ın	tne	Tong

- 2 run.
- COMMISSIONER WILLIAMSON: Okay. Good, thank
- 4 you. I think I'm beginning to understand. This
- 5 difference between a perforated top and mesh top, is
- 6 that a very important factor for your or is it --
- 7 MR. SCOTT: We've been importing ironing
- 8 boards, like I said earlier, since the 1970s and we
- 9 started back then by bringing in ironing boards that
- 10 are made in Germany and Italy. All the better higher
- 11 end, better quality boards coming out of Europe at
- that time were and still are mesh tops. When the
- 13 Chinese entered the market, they entered in with mesh
- 14 tops. They didn't make the capital investment to make
- the tool and dye for the stamping of the perforated
- 16 tops. It's easier to make a mesh top than it is to
- make a perforated top, from a tooling standpoint,
- 18 because all you have to do is buy a metal expander,
- 19 cut it to the size you want, and weld it on to the
- 20 frame.
- 21 COMMISSIONER WILLIAMSON: Okay.
- MR. SCOTT: And you're not as limited in
- 23 your manufacturing capabilities with mesh as you are
- 24 with a single-sized top that's stamped and perforated.
- 25 With mesh, you can make it wider. You can make it

- 1 shorter. You can make it longer. You can do a lot of
- 2 different things very easily just by running it longer
- or shorter, putting on a wider roll.
- 4 COMMISSIONER WILLIAMSON: Good. Thank you
- 5 for that. This may have been asked previously, can
- 6 you comment in your post-hearing brief on the pricing
- 7 comparison between sale prices for domestic product
- 8 and directly import prices? This is for products
- 9 three and five. So, in post-hearing, can you address
- 10 the difference?
- 11 MR. PERRY: Sure. We'll address that in the
- 12 post-hearing brief.
- 13 COMMISSIONER WILLIAMSON: Okay. And either
- 14 now or in post-hearing also the pricing comparison
- 15 between domestic product three and imported product
- 16 four.
- 17 MR. PERRY: We'll do that.
- 18 COMMISSIONER WILLIAMSON: Okay. Thank you.
- 19 Also, you've talked a lot about India going market and
- 20 all. I know we have certain data. But, I was
- 21 wondering if you have any data or information you
- 22 could provide it on sales trends in 2010 and the
- 23 indication where the market is going in regards to
- 24 imports from India, their ability to sell in this
- 25 market, because I'm not sure we have anything on the

- 1 record that addresses that.
- MR. SCOTT: We can supply you with that
- 3 information.
- 4 COMMISSIONER WILLIAMSON: Okay, thank you.
- 5 Madam Chairman, I have no further questions at this
- 6 time. Thank you.
- 7 CHAIRMAN ARANOFF: Commissioner Pinkert?
- 8 COMMISSIONER PINKERT: Thank you, Madam
- 9 Chairman. I just want to begin with this issue of the
- 10 T-leg business. And I'm wondering if you have any
- 11 knowledge about whether other importers have given up
- on that business, as well.
- 13 MR. SCOTT: To the best of my knowledge and
- from what I've heard, the majority of the T-leg
- 15 business is being handled and has been handled by HPI
- 16 for quite some time now. The business with other
- importers has predominantly gone to smaller four-
- 18 legged ironing boards and higher -- a little higher
- 19 quality ironing boards, or I should say higher
- 20 featured, higher end ironing boards that can draw a
- 21 higher price. It's predominantly made here in the
- 22 states.
- 23 COMMISSIONER PINKERT: But there's still
- 24 some importation in that area?
- MR. SCOTT: Not that I'm aware of at the

- 1 moment.
- 2 COMMISSIONER PINKERT: In the post-hearing,
- 3 if there's anything that you can come up with to
- 4 supplement that answer, that would be helpful.
- Now, the staff report indicates at IV-5 that
- 6 Chinese producers of ironing tables also produce non-
- 7 subject merchandise on the same equipment. Is there
- 8 anything that you can add to that, anything you know
- 9 about that, that can help us to understand how
- 10 pervasive that is?
- 11 MR. PERRY: Table top ironing boards is one.
- 12 MR. SCOTT: I don't think so. Parts are
- different. The jiq for a table top board is a
- 14 different tool than a jig for a full sized board.
- 15 And, so, no, you're not going to make the same ironing
- 16 board -- you're not going to make a table top board on
- 17 a full sized ironing board tool. It's not
- 18 conceivable. You might send them down the same paint
- 19 line, in addition to all of your other products that
- 20 may be coming out of that factory, if they're being
- 21 painted. But, as far as actual tooling to make the
- composition of the product, the tools are the tools.
- 23 You have a tool for one product and a tool for the
- other and you can't interchange them.
- 25 COMMISSIONER PINKERT: Mr. Cooper, I saw

- that you were shaking your head on that. Do you agree
- 2 with what Mr. Scott has testified to?
- MR. COOPER: Being that he's my boss, yes.
- 4 (Laughter.)
- 5 MR. COOPER: But, no, I mean, that's what it
- 6 comes down to, is that it's the same process. It's
- 7 like making a little ironing board, but the exact same
- 8 process. But, it cannot use the same tooling in this
- 9 machinery.
- 10 COMMISSIONER PINKERT: Thank you. Now
- 11 turning to the EU antidumping duty, can you tell us
- what the effect of that has been on the Chinese
- 13 manufacturers?
- MR. PERRY: Let me respond to that in the
- 15 post-hearing brief.
- 16 COMMISSIONER WILLIAMSON: Certainly. Now,
- 17 again, to the best of your knowledge, have you seen or
- 18 are you aware of ironing tables imported from Taiwan
- into the U.S. market during the period from 2004 to
- 20 2009?
- MR. SCOTT: No.
- 22 COMMISSIONER PINKERT: We can't get the head
- shake on the record, Mr. Cooper.
- MR. COOPER: That's a no.
- 25 COMMISSIONER PINKERT: Thank you.

1	MR. PERRY: One thing I was going to say
2	regarding India and these other countries, I know that
3	when in the initial investigation, I was asking the
4	importers, well, what about Vietnam and they were
5	saying, no, it can't work. And I think that part of
6	the reasons that you have to have for an ironing table
7	industry, it helps if there's a steel industry in the
8	country. And you've got to get steel. And Vietnam,
9	for instance, doesn't have much of a steel industry,
10	but India does. And that, I think, is one reason why
11	the Indians can be more efficient in this area, it's
12	the access to the steel.
13	COMMISSIONER PINKERT: That's a good segue
14	into my next question, which is have you seen or are
15	you aware of any ironing tables imported from Mexico
16	into the United States during the period from 2004 to
17	2009?
18	MR. SCOTT: No.
19	COMMISSIONER PINKERT: There, again, if
20	there's anything that you can supply on this issue in
21	the post-hearing, that would be very useful. And with
22	that, Madam Chairman, I have no further questions.
23	Thank you, very much, for coming in today.
24	CHAIRMAN ARANOFF: Just a few follow-up

questions. Mr. Scott, I want to make sure I

- 1 understood the answer that you gave to a question that
- 2 Commissioner Pinkert just asked you. You had said
- 3 that you didn't compete in the T-leg business or other
- 4 sort of opening price point products in the U.S. Did
- 5 you just say that as far as you know, no other
- 6 importers are competing there, as well?
- 7 MR. SCOTT: I don't know of any other
- 8 importer right now that is importing T-leg ironing
- 9 boards.
- 10 CHAIRMAN ARANOFF: By "right now," you mean
- 11 while this market subject to this order?
- 12 MR. SCOTT: That; but prior to that, I think
- that the importation of T-legs from China decreased
- 14 substantially.
- 15 CHAIRMAN ARANOFF: Prior to the imposition
- of the order?
- 17 MR. SCOTT: Yeah. I mean with or without
- 18 the dumping duty, I know that I was never able to
- 19 compete. I know others will tell you the same thing.
- 20 CHAIRMAN ARANOFF: Okay. I'm not sure we
- 21 have anything in the record that would substantiate
- that, but I certainly invite both sides to address
- that post-hearing, if you would like.
- 24 Are you also -- you had said that you don't
- like to be in the private label business. At least

- for the subject product, you don't do it. Are other
- 2 importers from China or from other countries
- 3 participating in private label business?
- 4 MR. SCOTT: They have in China, while the
- 5 goods are flowing in. They will from India, I know,
- 6 under a private label banner will be coming in from
- 7 India.
- 8 CHAIRMAN ARANOFF: Okay. I'm just trying to
- 9 assess the extent to which your personal business
- 10 strategy or the way that you've positioned your
- 11 business is representative of the other importers and
- 12 I know you said that there's only a few and you know
- them pretty well. So, that's why I'm asking you.
- MR. SCOTT: I'm sorry, say that again.
- 15 CHAIRMAN ARANOFF: I said, I'm trying to
- 16 assess the extent to which your business model is
- 17 typical of the other major importers in the market,
- 18 because you've said there's only a few and that you're
- 19 familiar with them.
- 20 MR. SCOTT: Yeah, well, there are only a few
- and we're the only one that really focuses sort of
- 22 where -- in the channels where we are, it's more of a
- branded channel, where he other guys come in for the
- 24 more mass or the Walmart type customer. That's a
- 25 private label business and that's dictated by the

- 1 retailer, who demands that.
- 2 CHAIRMAN ARANOFF: Okay. All right. And
- 3 Mr. Perry, are you still representing Whitney Design
- 4 in this matter?
- 5 MR. PERRY: I am. They decided not to come
- 6 today --
- 7 CHAIRMAN ARANOFF: Okay.
- 8 MR. PERRY: -- frankly because of the
- 9 bankruptcy issues they're facing.
- 10 CHAIRMAN ARANOFF: Can you tell me, what is
- 11 their current status? Are they still a going concern?
- 12 MR. PERRY: They've gone into bankruptcy and
- basically the company was sold and then free and
- 14 clear. They went into bankruptcy because of the
- 15 antidumping liability. And I'm sorry, I was kind of a
- 16 little bit flippant when I talked before, but I've
- dealt with so many importers that are facing massive
- 18 problems, millions of dollars in liability. I've had
- 19 good old boys crying to me because they lost their
- 20 business. So, this is a very difficult time for some
- 21 of them.
- 22 CHAIRMAN ARANOFF: So, that has been sold.
- 23 So, it's not a going concern anymore. But, the assets
- 24 less those liabilities were sold off to --
- MR. PERRY: They basically sold it -- it's a

- 1 specific provision of the bankruptcy code and if you
- want, I can actually send you the bankruptcy opinion,
- 3 which is kind of interesting. It's public by the
- 4 judge. And it was sold to a company called Households
- 5 Essentials. But, you basically can read the opinion,
- 6 it's right there, as to what happened. And they
- 7 address -- it's interesting because the bankruptcy
- 8 judge addresses the issue of the antidumping
- 9 liability.
- 10 CHAIRMAN ARANOFF: And my understanding is
- that the bankruptcy judge's decision is still on
- 12 appeal?
- MR. PERRY: Yes, although it's kind of funny
- 14 because there may have been a mistake by the
- 15 government on that one because they appealed the
- 16 motion to stay and not the sale, itself. So, it's
- going to be interesting to see how this falls out on
- 18 appeal.
- 19 CHAIRMAN ARANOFF: So that means the sale
- has been consummated despite the opinion?
- MR. PERRY: Yes.
- 22 CHAIRMAN ARANOFF: Okay. And is the new
- 23 entity which now holds the assets, are they currently
- 24 importing ironing tables?
- MR. SCOTT: Not at this point.

- 1 CHAIRMAN ARANOFF: Okay. So they are not at
- 2 the current time importing the subject merchandise
- 3 or --
- 4 MR. SCOTT: Definitely not.
- 5 CHAIRMAN ARANOFF: -- from non-subject
- 6 countries either?
- 7 MR. SCOTT: Yeah.
- 8 CHAIRMAN ARANOFF: Okay. And when they were
- 9 earlier --
- 10 MR. SCOTT: I should basically -- Cal marked
- 11 me, not subject merchandise. They are importing
- 12 plastic, plastic ironing tables.
- 13 CHAIRMAN ARANOFF: Okay. Perhaps you can
- tell us, confidentially if you need to, from where.
- 15 My last question about Whitney, and this is against --
- 16 I'm going to ask Mr. Scott. You know, Mr. Scott is in
- this particular part of the market where he's selling
- 18 branded products fairly high end and he's not in the
- 19 private label and he's not selling T-legs. What part
- 20 of the market was Whitney in during the period that
- 21 we're looking at in the review?
- 22 MR. SCOTT: Their major clients are like
- 23 Walmart and companies like that. They were down lower
- than Polder and that was in the investigation, in the
- 25 testimony at the hearing.

- 1 CHAIRMAN ARANOFF: Okay. With that, I don't
- think I have any further questions. Vice Chairman
- 3 Pearson?
- 4 VICE CHAIRMAN PEARSON: Thank you, Madam
- 5 Chairman. Just a couple of clarifications. Mr.
- 6 Scott, you may have said this already, but the Polder
- 7 brand name, is it Polder or is it something else?
- 8 MR. SCOTT: It's Polder --
- 9 VICE CHAIRMAN PEARSON: I'm sorry?
- 10 MR. SCOTT: It's Polder, but we're going to
- 11 the banner of Polder Home Tools, where life meets
- 12 style.
- 13 VICE CHAIRMAN PEARSON: Okay. I like it.
- 14 Several people have mentioned steamers and I think of
- 15 steamers as a nice bowl of clams that come out often
- 16 as an appetizer. How does a steamer relate to ironing
- 17 clothes or getting wrinkles out of it? How does this
- 18 work?
- MR. SCOTT: Well, they both work to take
- 20 wrinkles out of the clothes, steam form an iron and
- 21 pressed against a flat surface or steam from a steamer
- 22 allowing the way of the garment to steam, shocks the
- garment, loosens it up, and the way the garment pulls
- 24 down and the wrinkle is removed.
- 25 VICE CHAIRMAN PEARSON: Is it like steam

- 1 chamber? Mr. Cooper?
- 2 MR. COOPER: It's actually a hand-held
- device that you plug in and fill with water and you
- 4 hang your clothes vertically and you vertically --
- 5 instead of on an ironing board horizontally, you would
- 6 vertically steam.
- 7 VICE CHAIRMAN PEARSON: Is it faster or
- 8 slower than ironing?
- 9 MR. SCOTT: It's about the same.
- 10 MR. COOPER: I like it.
- 11 VICE CHAIRMAN PEARSON: Okay. Thank you for
- 12 that. I do have some experience ironing, enough so
- that if I can find a faster way to do it, I probably
- 14 would be willing. I'd like to thank this afternoon's
- 15 witnesses. Madam Chairman, I have no further
- 16 questions.
- 17 CHAIRMAN ARANOFF: Commissioner Okun?
- 18 COMMISSIONER OKUN: Thank you. I just have
- one question. This morning's panel had mentioned e-
- 20 commerce as perhaps another opportunity to get new
- 21 product out or to increase market share. Do you have
- 22 experience with that? Is that something that you're
- 23 using and have found any --
- MR. COOPER: Yeah, absolutely. The web, in
- 25 general, sales are increasing and that's just an

1	organic	growth	that	is	every	year	getting	bigger	and

- bigger. The large big box, as well as the mom and pop
- 3 type organizations have a web presence. And, quite
- frankly, who would rather not receive a box at their
- 5 door with an ironing board in it than carrying it in a
- 6 car, home. You know, you have to think about that.
- 7 I'm always amazed when I see people in line at CostCo
- 8 with ironing boards standing proud, you know, that
- 9 decision. That's a couple of things you've got to
- 10 think about. But what happens is we are seeing it
- 11 happen. The important thing to note is when you buy
- 12 something off of the Internet, the shipping and
- handling is a significant charge, especially for
- ironing boards, as opposed to smaller goods. So, if
- 15 you were to buy something off of the web, you would
- 16 tend to buy something in the mid to higher price to
- validate the purchase, rather than paying \$15 for an
- ironing board and \$12 to ship it.
- 19 COMMISSIONER OKUN: If there are any studies
- out there on the growth potential from web-based
- 21 sales, that would be great. Just my own self, I just
- look for the people that don't charge you for shipping
- and handling and that seems to be an area of great
- 24 competition on the web.
- MR. COOPER: As long as you spend that

- 1 minimal amount of money that they insist, they'll do
- 2 it.
- 3 COMMISSIONER OKUN: Yes. But, it is
- 4 interesting. It's a different -- you're looking at a
- 5 price point versus someone higher end saying, you
- 6 know, let's just skip the shipping and handling and we
- 7 make it back somewhere else.
- 8 MR. COOPER: Yeah.
- 9 COMMISSIONER OKUN: Very interesting. Thank
- 10 you for all of those comments.
- 11 CHAIRMAN ARANOFF: Commissioner Lane?
- 12 COMMISSIONER LANE: Mr. Scott, if this order
- were to be revoked, would your company consider coming
- into the market in the T-leg ironing boards?
- 15 MR. SCOTT: Knowing what I know and if all
- things remain the same, no; maybe on a very
- 17 specialized basis, on a limited volume. But, we're
- not certainly going to seek out and try to conquer the
- 19 world with T-leg ironing boards and get that placement
- or get that extra space on the shelf for a T-leg
- 21 board; no.
- 22 COMMISSIONER LANE: Mr. Cooper, do you agree
- 23 with your boss?
- 24 MR. COOPER: Yeah. Yes, I do. And to be
- 25 perfectly up front, we look at everything. So, when

- we are in China, when we're in India, we look at those
- 2 prices for the opening price point boards, including
- 3 the T-leg. We have not been able to find anything
- 4 that can be competitive in the U.S. market right now
- 5 against HPI.
- 6 COMMISSIONER LANE: Okay, thank you. Madam
- 7 Chairman, that's all I have.
- 8 CHAIRMAN ARANOFF: Commissioner Williamson?
- 9 COMMISSIONER WILLIAMSON: Thank you, Madam
- 10 Chairman. Just the most recent discussion about
- 11 competition at the lower end, could you take a look
- 12 at, for post-hearing, the data on the product three
- versus the data on product five and discuss this
- 14 question of the competition at the lower end and the
- T-leg and four legs, just so we can get data regarding
- 16 China? Thank you. And with that, I have no further
- 17 questions.
- 18 CHAIRMAN ARANOFF: Commissioner Pinkert?
- 19 COMMISSIONER PINKERT: I don't have any
- 20 questions, but I would like to note for the record
- that two of the male Commissioners on the panel have
- indicated some familiarity with ironing.
- 23 (Laughter.)
- 24 COMMISSIONER PINKERT: I have no further
- 25 questions.

1	CHAIRMAN ARANOFF: Are there any further
2	questions from Commissioners?
3	(No response.)
4	CHAIRMAN ARANOFF: Do the staff have
5	questions for this panel?
6	MR. CORKRAN: Douglas Corkran, Office of
7	Investigations. Thank you, Chairman Aranoff. Staff
8	has one additional question that's relevant, in light
9	of the testimony today on the question of product from
LO	Mexico and Taiwan. It's the same question I asked the
L1	domestic panel. As in the original investigation, the
L2	Commission has questionnaire responses from the
L3	leading importers of ironing tables. However,
L4	comparison of Tables C-1 and C-2 suggest that the
L5	official import statistics from both China and other
L6	countries may be over inclusive, despite the use of an
L7	HTS statistical reporting number dedicated to metal
L8	top floor standing ironing tables. Going forward,
L9	would you, please, consider the utility of using
20	questionnaire data, rather than official import
21	statistics.
22	MR. PERRY: Will do.
23	MR. CORKRAN: Staff has no further

CHAIRMAN ARANOFF: Thank you. Does domestic

24

25

questions.

- industry have any questions for this panel?
- MR. IKENSON: We do not, Madam Chairman.
- 3 CHAIRMAN ARANOFF: Thank you. Well, then,
- 4 it falls to me to again thank the afternoon panel. We
- 5 appreciate all the time and we appreciate the
- 6 additional answers that we've asked you to supply
- 7 post-hearing. So, thank you, very much. We will ask
- 8 you to take your seats further back so that we're
- 9 ready to proceed to closing. Let's see, the time
- 10 remaining, those in support of continuation of the
- order have 13 minutes of their direct time left, plus
- 12 five minutes for closing, for a total of 18 minutes.
- 13 Those in opposition to continuation have 49 minutes
- left from their direct presentation, as well as five
- 15 minutes for closing, for a total of 54 minutes.
- 16 Unless anyone objects, we usually just combine those
- 17 two times and allow you to use as much of them as you
- 18 would like.
- 19 MR. IKENSON: Madam Chairman, I just
- 20 conferred with counsel for the Respondent group and
- 21 the two of us have agreed to waive our opportunity to
- 22 provide you with summary, if that's acceptable to the
- 23 Commissioners.
- 24 CHAIRMAN ARANOFF: Is there any objection to
- 25 waiving closing arguments?

```
1
                 (No response.)
                 CHAIRMAN ARANOFF:
                                    There doesn't appear to
 2.
      be any objection. I guess that means that we are not
      going to hear closing arguments. All right. In that
 5
      case, I'll get right to the closing statement. Post-
      hearing briefs, statements responsive to questions and
 6
      requests of the Commission and corrections to the
 7
 8
      transcript must be filed by April 22, 2010, closing of
      the record and final release of data to the parties
 9
      takes place on May 13, 2010, and final comments are
10
      due May 17, 2010.
11
                 Thank you, again, to everyone for your
12
      willingness to start the hearing a little late.
13
      doesn't seem to have affected our ability to complete
14
      our business in a timely manner and we appreciate
15
      everyone's participation. With that, this hearing is
16
      adjourned.
17
18
                 (Whereupon, at 3:26 p.m., the hearing in the
      above-entitled matter was adjourned.)
19
      //
20
      //
21
22
      //
23
      //
      //
24
      //
25
```

CERTIFICATION OF TRANSCRIPTION

TITLE: Ironing Tables and Certain Parts Thereof

INVESTIGATION NO.: 731-TA-1047 (Review)

HEARING DATE: April 13, 2010

LOCATION: Washington, D.C.

NATURE OF HEARING: Hearing

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: April 13, 2010

SIGNED: <u>LaShonne Robinson</u>

Signature of the Contractor or the Authorized Contractor's Representative 1220 L Street, N.W. - Suite 600 Washington, D.C. 20005

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceeding(s) of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker-identification, and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceeding(s).

SIGNED: Rebecca McCrary
Signature of Proofreader

I hereby certify that I reported the abovereferenced proceeding(s) of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceeding(s).

SIGNED: Gabriel Gheorghiu
Signature of Court Reporter