UNITED STATES INTERNATIONAL TRADE COMMISSION

In the Matter of:)	
)	Investigation Nos.:
DIAMOND SAWBLADES AND PARTS)	731-TA-1092 and 1093
THEREOF FROM CHINA AND KOREA)	(Final)

Pages: 1 through 382

Place: Washington, D.C.

Date: May 16, 2006

HERITAGE REPORTING CORPORATION

Official Reporters 1220 L Street, N.W., Suite 600 Washington, D.C. 20005 (202) 628-4888 THE UNITED STATES INTERNATIONAL TRADE COMMISSION

> Tuesday, May 16, 2006

Room No. 101 U.S. International Trade Commission 500 E Street, S.W. Washington, D.C.

The hearing commenced, pursuant to notice, at 9:30 a.m. before the Commissioners of the United States International Trade Commission, the Honorable STEPHEN KOPLAN, Chairman, presiding.

APPEARANCES:

On behalf of the International Trade Commission:

Commissioners:

CHAIRMAN STEPHEN KOPLAN
VICE CHAIRMAN DEANNA TANNER OKUN
COMMISSIONER JENNIFER A. HILLMAN
COMMISSIONER CHARLOTTE R. LANE
COMMISSIONER DANIEL R. PEARSON
COMMISSIONER SHARA L. ARANOFF

APPEARANCES: (Cont'd.)

Staff:

MARILYN R. ABBOTT, SECRETARY TO THE COMMISSION WILLIAM R. BISHOP, HEARINGS AND MEETINGS COORDINATOR
SHARON BELLAMY, HEARINGS AND MEETINGS ASSISTANT MICHAEL SZUSTAKOWSKI, INVESTIGATOR DENNIS FRAVEL, INDUSTRY ANALYST GERRY BENEDICK, ECONOMIST MARY KLIR, ACCOUNTANT/AUDITOR CHARLES ST. CHARLES, ATTORNEY DOUGLAS CORKRAN, SUPERVISORY INVESTIGATOR

In Support of the Imposition of Antidumping Duties:

On behalf of The Diamond Sawblade Manufacturing Coalition (DSMC):

KEVIN BARON, CEO, Western Saw, Inc.
KRAIG BARON, President, Western Saw, Inc.
RICHARD BRAKEMAN, Chief Financial Officer,
Diamond B, Inc.
STEVE GARRISON, Sales Manager, Diamond B, Inc.
LEO EDMUND, President, B&W Equipment and Supply
Corporation
STACEY GUTHRIE, General Manager, Ricker Machinery
Company
ANDY JEDICK, Vice President and General Manager,
Diamond Products, Inc.
EDWARD P. MCCARTHY, Owner, McCarthy Associates
JUDITH O'DAY, Chief Executive Officer, Terra
Diamond Industrial

PATRICK O'DAY, President, Terra Diamond Industrial KEN RIZNER, Vice President, Industrial Blade Solutions Unit, Hyde Tools, Inc.

NOLAN SCHABACKER, President, Grabber Power Products

GREG WOLTERS, President, Dixie Diamond Manufacturing

GARRETT WOLTERS, Vice President, Dixie Diamond Manufacturing

SETH KAPLAN, Vice President, Charles River Associates

DANIEL B. PICKARD, Esquire Wiley Rein & Fielding Washington, D.C.

APPEARANCES: (Cont'd.)

In Opposition to the Imposition of Antidumping Duties:

On behalf of Ehwa Diamond Industrial Co., Ltd., General Tool, Inc., Shinhan Diamond Industrial Co., Ltd., SH Trading, Inc., Hyosung D&P Co., Ltd., Western Diamond Tools, Inc.:

J. CHRISTINE KIM, Director, Ehwa Diamond
Industrial Co., Ltd.

JAE WOO KIM, General Manager, General Tool, Inc.
JOHN CORCORAN, President, Sutton Diamond Tool
DAN STEINER, President, DITEQ Corporation
BRIAN DELAHAUT, Vice President, MK Diamond
SONJA BENNETT, Vice President, DITEQ Corporation
THOMAS L. ROGERS, Economist, Capital Trade, Inc.

SPENCER S. GRIFFITH, Esquire J. DAVID PARK, Esquire JARROD M. GOLDFEDER, Esquire Akin Gump Strauss Hauer & Feld, LLP Washington, D.C.

On behalf of Saint-Gobain Abrasives, Inc.:

DOUGLAS I. NIXON, General Manager, Construction Products, Saint-Gobain Abrasives, Inc.

LEONARD M. SHAMBON, Esquire LYNN FISCHER FOX, Esquire Wilmer Cutler Pickering Hale & Dorr, LLP Washington, D.C.

\underline{I} \underline{N} \underline{D} \underline{E} \underline{X}

	PAGE
OPENING STATEMENT OF DANIEL B. PICKARD, ESQUIRE, WILEY REIN & FIELDING, LLP	8
CLOSING STATEMENT OF SPENCER S. GRIFFITH, ESQUIRE, AKIN GUMP STRAUSS HAUER & FELD, LLP	13
TESTIMONY OF DANIEL B. PICKARD, ESQUIRE, WILEY REIN & FIELDING	17
TESTIMONY OF STEVE GARRISON, SALES MANAGER, DIAMOND B, INC.	17
TESTIMONY OF GREG WOLTERS, PRESIDENT, DIXIE DIAMOND MANUFACTURING	24
TESTIMONY OF ANDY JEDICK, VICE PRESIDENT AND GENERAL MANAGER, DIAMOND PRODUCTS, INC.	26
TESTIMONY OF RICHARD BRAKEMAN, CHIEF FINANCIAL OFFICER, DIAMOND B, INC.	33
TESTIMONY OF JUDITH O'DAY, CHIEF EXECUTIVE OFFICER, TERRA DIAMOND INDUSTRIAL	37
TESTIMONY OF KEVIN BARON, CEO, WESTERN SAW, INC.	41
TESTIMONY OF KEN RIZNER, VICE PRESIDENT, INDUSTRIAL BLADE SOLUTIONS UNIT, HYDE TOOLS, INC.	44
TESTIMONY OF LEO EDMUND, PRESIDENT, B&W EQUIPMENT AND SUPPLY CORPORATION	48
TESTIMONY OF STACEY GUTHRIE, GENERAL MANAGER, RICKER MACHINERY COMPANY	51
TESTIMONY OF EDWARD P. MCCARTHY, OWNER, MCCARTHY ASSOCIATES	54
TESTIMONY OF SETH KAPLAN, VICE PRESIDENT, CHARLES RIVER ASSOCIATES	61
TESTIMONY OF KRAIG BARON, PRESIDENT, WESTERN SAW, INC.	75

\underline{I} \underline{N} \underline{D} \underline{E} \underline{X}

	PAGE
TESTIMONY OF GARRETT WOLTERS, VICE PRESIDENT, DIXIE DIAMOND MANUFACTURING	77
TESTIMONY OF PATRICK O'DAY, PRESIDENT, TERRA DIAMOND INDUSTRIAL	83
TESTIMONY OF NOLAN SCHABACKER, PRESIDENT, GRABBER POWER PRODUCTS	120
TESTIMONY OF SPENCER S. GRIFFITH, ESQUIRE, AKIN GUMP STRAUSS HAUER & FELD, LLP	220
TESTIMONY OF J. CHRISTINE KIM, DIRECTOR, EHWA DIAMOND INDUSTRIAL CO., LTD.	224
TESTIMONY OF DAN STEINER, PRESIDENT, DITEQ CORPORATION	231
TESTIMONY OF DOUGLAS I. NIXON, GENERAL MANAGER, CONSTRUCTION PRODUCTS, SAINT-GOBAIN ABRASIVES, INC.	239
TESTIMONY OF BRIAN DELAHAUT, VICE PRESIDENT, MK DIAMOND	246
TESTIMONY OF THOMAS L. ROGERS, ECONOMIST, CAPITAL TRADE, INC.	255
TESTIMONY OF LEONARD M. SHAMBON, ESQUIRE, WILMER CUTLER PICKERING HALE & DORR, LLP	269
TESTIMONY OF JAE WOO KIM, GENERAL MANAGER, GENERAL TOOL, INC.	280
TESTIMONY OF J. DAVID PARK, ESQUIRE, AKIN GUMP STRAUSS HAUER & FELD, LLP	287
TESTIMONY OF JOHN CORCORAN, PRESIDENT, SUTTON DIAMOND TOOL	289

\underline{I} \underline{N} \underline{D} \underline{E} \underline{X}

	PAGE
CLOSING STATEMENT OF DANIEL B. PICKARD, ESQUIRE, WILEY REIN & FIELDING, LLP	372
CLOSING STATEMENT OF SPENCER S. GRIFFITH, ESQUIRE, AKIN GUMP STRAUSS HAUER & FELD, LLP	376

1	$\underline{P} \ \underline{R} \ \underline{O} \ \underline{C} \ \underline{E} \ \underline{E} \ \underline{D} \ \underline{I} \ \underline{N} \ \underline{G} \ \underline{S}$
2	(9:30 a.m.)
3	CHAIRMAN KOPLAN: Good morning. On behalf
4	of the United States International Trade Commission I
5	welcome you to this hearing on Investigation Nos.
6	731-TA-1092 and 1093 (Final) involving Diamond
7	Sawblades and Parts Thereof From China and Korea.
8	The purpose of these investigations is to
9	determine whether an industry in the United States is
10	materially injured or threatened with material injury
11	or the establishment of an industry in the United
12	States is materially retarded by reason than less than
13	fair value imports of subject merchandise.
14	Schedules setting forth the presentation of
15	this hearing, notice of investigation and transcript
16	order forms are available at the Secretary's desk.
17	All prepared testimony should be given to the
18	Secretary. Do not place testimony directly on the
19	public distribution table.
20	As all written material will be entered in
21	full into the record it need not be read to us at this
22	time. All witnesses must be sworn in by the Secretary
23	before presenting testimony. I understand the parties
24	are aware of the time allocations. Any questions
25	regarding the time allocations should be directed to
26	the Secretary.

- 1 Finally, if you will be submitting documents
- 2 that contain information you wish classified as
- 3 business confidential your requests should comply with
- 4 Commission Rule 201.6.
- 5 Mr. Secretary, are there any preliminary
- 6 matters?
- 7 MR. BISHOP: Yes, Mr. Chairman. This
- 8 morning I distributed an updated calendar of witnesses
- 9 with the addition of Patrick O'Day, President, Terra
- 10 Diamond Industrial, on page 2; and Sonja Bennett, Vice
- 11 President, DITEQ, on page 3.
- 12 CHAIRMAN KOPLAN: Thank you very much. Let
- us proceed with the opening remarks.
- 14 MR. BISHOP: Opening remarks on behalf of
- 15 Plaintiffs will be by Daniel B. Pickard, Wiley Rein &
- 16 Fielding.
- 17 CHAIRMAN KOPLAN: You may proceed.
- 18 MR. PICKARD: Good morning, Mr. Chairman,
- 19 Vice Chairman Okun, Commissioners. My name is Daniel
- 20 Pickard of Wiley Rein & Fielding, and I'm here today
- on behalf of the Petitioner, the Diamond Sawblade
- 22 Manufacturers Coalition.
- 23 The petitioning Coalition is now made up of
- eight mostly small and family-owned companies. When
- 25 we originally filed the petition there were nine
- 26 companies in the Coalition. However, one of the

- original members, Blackhawk Diamond, was recently
- 2 forced to close its doors due to subject imports.
- 3 The remaining U.S. producers face a
- 4 constantly increasing volume of subject imports,
- 5 whether measured by volume, value or market share and
- 6 regardless of whether the Commission looks at the
- 7 questionnaire responses or official import statistics.
- 8 The imports from China and Korea undersell
- 9 the U.S. produced product by large margins which
- 10 consequently have caused significant price depression
- in the U.S. market.
- 12 I would like to guickly highlight six
- 13 significant conditions of competition for this
- industry over the period of investigation.
- 15 Number one, demand for all diamond sawblades
- 16 has increased over the period of investigation. Two,
- 17 there is head-to-head competition between domestic and
- imported diamond sawblades through the product range.
- 19 Three, U.S. producers have been forced to buy low-
- 20 priced subject merchandise in order to compete.
- Four, price is an important factor in
- 22 purchasing decisions. Five, there is ample domestic
- 23 capacity to meet demand, and, six, non-subject imports
- 24 are minimal.
- 25 You will hear testimony this morning from
- the U.S. producers regarding the large increase in

- subject imports and their price depressing effects.
- 2 Indeed, the Commission staff report confirms that from
- 3 2003 to 2005 when measured by value, imports of
- 4 subject diamond sawblades increased by 64.6 percent
- 5 and that U.S. producers' market share also declined
- 6 from 55.9 percent in 2003 to 30.7 percent in 2005.
- 7 Meanwhile, the market share of dumped
- 8 imports from China increased by 192 percent, and the
- 9 market share of Korean imports increased by 45
- 10 percent.
- 11 The Commission staff report also supports
- the testimony that you will hear in regard to
- underselling and price depression. Indeed, the staff
- 14 report from both the preliminary and final phases of
- this investigation demonstrate that subject imports
- 16 undersold the domestically produced product in the
- vast majority of comparisons and by substantial
- 18 margins.
- 19 Respondents have essentially alleged that
- the U.S. producers are not currently injured, and even
- if they are injured that there is no causal connection
- 22 to subject imports. These arguments are contradicted
- 23 by the evidence that the Commission staff has
- 24 collected.
- 25 You will hear direct testimony today
- regarding the head-to-head competition between the

- 1 U.S. produced product and subject imports. The
- 2 Commission staff report confirms this competition.
- 3 Very probative evidence regarding this issue is
- 4 included in the Commission staff report which
- 5 demonstrates that U.S., Chinese and Korean diamond
- 6 sawblades are concentrated in the 12-inch to 14-inch
- 7 diameter sizes.
- 8 This is fully consistent with Petitioner
- 9 arguments from the preliminary phase right up to
- 10 today's hearing. Imports have completely overtaken
- 11 the smaller diameter sizes in the U.S. market, and now
- the battle is fiercest in the 12- to 14-inch range.
- 13 The evidence also demonstrates that the
- 14 subject imports are also significantly increasing
- their market share of the over 14-inch diamond blades.
- 16 The staff report further confirmed that the vast
- 17 majority of U.S., Chinese and Korean diamond sawblades
- 18 are laser welded and that the majority of all blades,
- 19 regardless of country of origin, are sold to
- 20 distributors.
- The evidence also demonstrates that these
- 22 products compete on the basis of price with 45 of 47
- 23 purchasers indicating in their questionnaire responses
- that prices are a very or somewhat important factor in
- 25 their purchasing decisions.
- 26 The witnesses today will also testify as to

- 1 how their industry has been injured. The Commission
- 2 staff report and the other evidence of record in this
- 3 investigation confirm the following facts:
- Two domestic producers, Precision Disk and
- 5 Blackhawk Diamond, have been forced to close their
- 6 doors due to subject imports. Workers in the diamond
- 7 sawblade industry have lost their jobs. Commercial
- 8 shipments for diamond sawblades have decreased. U.S.
- 9 producers have lost market share.
- 10 Sales of diamond sawblades have decreased.
- 11 The average unit value of diamond sawblades has
- 12 decreased, return on investment has decreased, and,
- most important, the profits have decreased. With the
- 14 exclusion of the related parties, the evidence of
- material injury by reason of subject imports is even
- 16 more stark.
- 17 Lastly, I would note that the evidence of
- 18 threat of material injury in this investigation is as
- 19 compelling as that for current material injury. The
- 20 statutory factors point to a concerted and persistent
- 21 effort by the subject producers to dominate the
- 22 domestic market for diamond sawblades by increasing
- volumes and by underselling U.S. producers, often at
- 24 prices below the cost of raw materials.
- 25 Thank you.
- 26 CHAIRMAN KOPLAN: Mr. Secretary?

1 MR. BISHOP: Opening remarks on behalf of Respondents will be by Spencer S. Griffith, Akin Gump 2 Strauss Hauer & Feld. 3 CHAIRMAN KOPLAN: Good morning. MR. GRIFFITH: Good morning. My name is Spencer Griffith with the law firm Akin Gump appearing 6 today on behalf of the Korean Respondents. I will be 7 presenting the opening statement for the Respondents 8 9 today. The Petitioners have no business being here 10 before you today. The record and the distinguished 11 panel of experts you will hear from later today 12 demonstrate that the Commission should issue a 13 14 negative determination in this case. As a threshold matter, Petitioners are 15 16 simply not injured. Incredibly, the Petitioners sitting here before you today are enjoying 11 percent 17 operating margins. These rates are higher than in 18 19 many other cases in which the Commission has found no injury, and these operating margins are not declining, 20 but are in fact trending upwards over the POI. 2.1 2.2 Also, capital expenditures are up. R&D 23 spending is up. Production capacity is up. 24 not the picture of an injured industry, and on this 25 basis alone the Commission should issue a negative

determination.

26

1	As the record also demonstrates, even if the
2	Commission examines causation issues it is clear that
3	there is no causal link here. Contrary to
4	Petitioners' claims, the diamond sawblades market is
5	higher segmented, and there are literally thousands of
6	different products sold in the market.
7	A sawblade is not a sawblade. The record
8	demonstrates and you will hear testimony later today
9	that the market is highly segmented by product type,
10	uses and distribution channels. The market is divided
11	broadly into the do-it-yourself general use market and
12	the professional grade market. The general market
13	consists of smaller sawblades not built for intensive
14	use versus the larger, laser welded and soldered
15	sawblades used in the professional sector.
16	This market segmentation is critical here
17	because imports and domestic producers compete
18	primarily in different segments of the market.
19	Imports are concentrated in the DIY general use sector
20	of the market, whereas domestic production is focused
21	in the professional grade sector. This greatly
22	attenuates any competition between imports and
23	domestic production.
24	Indeed, the Korean producers largely
25	developed the do-it-yourself general market, and
26	domestic producers have never competed heavily in that

- 1 market. Also, the record shows that there are
- 2 numerous barriers for Korean and Chinese producers to
- 3 enter the professional market, which explains this
- 4 market segmentation between imports and domestic
- 5 production.
- 6 The professional sector requires a presence
- 7 here physically in the United States due to quick
- 8 turnaround times and custom specified applications
- 9 which Korean and Chinese producers cannot replicate
- 10 from thousands of miles away.
- 11 The pricing data also fails to confirm any
- 12 causal link. The price disparities between domestic
- and imported production are so huge as to only confirm
- 14 the lack of competition between imports and domestic
- 15 production. Most of the pricing data is confidential,
- 16 but, as set out in our brief, the pricing data in fact
- 17 confirms the lack of competition.
- 18 In addition, domestic producers in imports
- 19 were impacted by different demand drivers. The record
- shows that demand in the professional sector has been
- 21 flat over the last few years, whereas demand in the
- 22 general use sector increased significantly. These
- 23 different demand drivers explain the relative shipment
- levels of imports and domestic producers.
- 25 Finally, Petitioners have simply not made
- out a threat case here. Korean producers have held a

1	long and steady presence in the U.S. market. The
2	record demonstrates that imports from China and Korea
3	are so different in fundamental characteristics that
4	those imports should not be cumulated for purposes of
5	a threat analysis as set out in detail in our brief.
6	Also, the high operating margins and other
7	financial indicators of health show that this industry
8	is not vulnerable to threat. Also, unlike in the
9	past, demand in the professional sector where the
10	domestic producers focus will likely expand greatly
11	with the recent authorization of the highway bill.
12	Subject imports, however, will not partake
13	significantly in this expansion of the professional
14	market due to the barriers to entry they face.
15	In conclusion, this is a healthy industry
16	with imports and domestic production focusing in
17	different sectors. We look forward to having the
18	opportunity to present our case to you later today.
19	Thank you.
20	CHAIRMAN KOPLAN: Thank you.
21	Mr. Secretary?
22	MR. BISHOP: Would those in support of the
23	imposition of antidumping duties please come forward
24	and be seated?
25	Mr. Chairman, all witnesses have been sworn.
26	(Witnesses sworn.)

1	CHAIRMAN KOPLAN: Thank you.
2	You may proceed.
3	MR. PICKARD: Good morning, Mr. Chairman.
4	We intend to present our witnesses, first the finished
5	diamond sawblade producers, and then we'll move on to
6	the diamond core producers, and then we'll provide
7	testimony from some purchasers and an independent
8	sales representative.
9	I'd like to start off with Steve Garrison,
10	the Sales Manager for Diamond B. Steve?
11	MR. GARRISON: Good morning. My name is
12	Steve Garrison. I serve in the position of sales and
13	marketing manager for Diamond B in Santa Fe Springs,
14	California.
15	CHAIRMAN KOPLAN: Could you move that
16	microphone a little closer to you, sir?
17	MR. GARRISON: All right. I have served in
18	this capacity since beginning my employment with
19	Diamond B in 1993. Prior to that I had been employed
20	by Longyear Company Cushion Cut, a company ultimately
21	purchased by Dimas Electrolux in the late 1990s.
22	At longyear Cushion Cut I served as vice
23	president for construction products and was
24	responsible for all aspects of that business,
25	including diamond tool manufacturing, sales and
26	contracting operations, about a \$40 million business

- 1 worldwide in 1992 for that company. I have been
- directly involved in this industry my entire working
- 3 career since 1973.
- I would like to address two main points
- 5 today. First, I would like to provide some historical
- 6 perspective to address claims made by the Korean
- 7 Respondents that they invented the DIY market.
- 8 Second, I would like to show how Korean and Chinese
- 9 imports can and do compete with us in the so-called
- 10 professional market.
- 11 The very first blades manufactured in the
- 12 U.S. were for cutting masonry products such as tile,
- 13 stone and block. From the late 1940s, these products
- 14 began replacing abrasive blades as a more productive,
- safer and lower cost per unit way to cut building
- 16 materials. These blades were sold in the so-called
- 17 DIY distributor market beginning in the 1950s, 1960s
- 18 and 1970s.
- 19 The notion that Ehwa or any other Asian
- 20 company created this market is simply wrong. It is
- 21 also not correct that Ehwa invented laser welding
- technology as they previously indicated.
- 23 As a rookie salesperson in 1976, I toured
- the Christensen Diamond facility, a U.S. family-owned
- business in Salt Lake City, Utah, and witnessed the
- 26 first laser welding of diamond segments onto steel

- 1 cores, which started the move to laser welding and dry
- 2 cutting products. Ehwa's claim is ill-informed and
- 3 just plain incorrect.
- 4 But Target Felker and Norton Clipper decided
- 5 to stop producing continuous rim and segmented
- 6 centered diamond blades in the early 1990s because
- 7 Ehwa came to the U.S. market at incredibly low prices
- 8 and made it impossible to compete. By pushing the two
- 9 large U.S. producers out of the business, they then
- 10 controlled the market. This fact concerns us as we
- 11 see the same process well underway in the rest of the
- 12 diamond tool market.
- When you see a phrase like U.S.
- 14 manufacturers are dedicated to the high end
- professional market please remember that it's because
- 16 we were mostly driven out of the market for continuous
- 17 rim and centered products by low-priced Korean and
- 18 Chinese products. If we could make a product, we
- 19 would be back producing those products today.
- 20 There's no doubt that we have the capacity
- 21 to increase our production of any blade if the process
- 22 were there. In 1999, our company ran three shifts.
- Today we run only one even in the busy season. We
- used to sell to branded distributors to a greater
- 25 extent than we do today, to companies like MK Diamond.
- We have been undersold by the Koreans and the Chinese

- 1 in this area as well.
- I am also shocked by statements that Korean
- and Chinese producers don't, can't and won't compete
- 4 in the so-called professional market. I can tell you
- 5 that we see them every day and lose sales to them
- 6 every day in that market.
- 7 We know of many contractors who used to buy
- 8 from domestic producers but now buy all or significant
- 9 portions of their sawblades from companies who clearly
- 10 source from Korean and Chinese factories. Right now
- 11 there are Korean and Chinese blades being run at a
- 12 very large job at the Atlanta Airport, by large sawing
- 13 contractors in Indianapolis, by several contractors in
- 14 Washington state, California, Arizona; in fact, every
- 15 state in the U.S. in which we sell products. These
- 16 contractors have all previously used domestic
- 17 producers.
- 18 We are also aware that a number of companies
- 19 that source Korean and Chinese imports that direct
- 20 significant efforts toward professional end users.
- 21 For example, DITEQ, which is affiliated with SH
- 22 Trading and Shinhan, presently sells to several
- 23 members of the Concrete Sawing & Drilling Association,
- 24 CSDA, and has given away dozens of 18-inch and larger
- 25 blades as test blades to gain market share.
- In fact, at a recent CSDA meeting a DITEQ

- 1 employee volunteered to host a training class for
- 2 concrete sawing & drilling operators at SH Trading's
- 3 facility in southern California.
- 4 We have personal knowledge that SH Trading
- 5 sells a significant number of over 22-inch diameter
- 6 blades requiring special arbors and bolt holes, a
- 7 clear indication of blades destined for the so-called
- 8 professional market.
- 9 We see the same thing from a number of other
- 10 companies. K2, Concut, Diamond Vantage, Apextia
- 11 Diamond. These companies all source segments, cores
- or finished blades from Korean and Chinese producers.
- 13 They sell in the larger size ranges. They are members
- of the CSDA, the Concrete Sawing & Drilling
- 15 Association.
- 16 They are not just a threat to the so-called
- 17 pro market. They are already there and taking away
- 18 business from us by undercutting pricing in the range
- 19 of 25 to 50 percent.
- 20 In fact, the owner and president of K2
- Diamond, a U.S. owned diamond tool manufacturer,
- 22 explained that he was upset by a letter that Ehwa
- 23 General Tool had circulated to pro customers that made
- it seem like they had purchased K2.
- The letter in effect said that in addition
- to Ehwa and General Tools' efforts in the professional

- 1 market through one of their outlets called Pro Link,
- they would be supplying segments and blades for the
- 3 professional highway grinding and grooving market
- 4 through their new alliance with K2.
- 5 Our salesperson in Georgia tells me that he
- 6 estimates that 40 percent of the blades sold in the
- 7 pro market in Atlanta are Chinese or Korean in origin.
- 8 We estimate that 30 percent in Seattle, Sacramento,
- 9 the Bay area and Los Angeles -- we estimate that 30
- 10 percent of the products sold are Korean and Chinese.
- 11 The Korean and Chinese imports are currently
- directly competing with us at prices we cannot
- 13 profitably match. The effect of this may not be
- 14 easily quantifiable in terms of specific lost sales,
- but in effect we are prevented from even competing for
- 16 many customers because the Chinese and Korean prices
- are so low, often below the cost of materials for
- 18 comparable products that we produce.
- 19 One final point. I understand that it has
- 20 been argued that the recently passed highway bill will
- 21 be the industry's saving grace. This simply is not
- the case. In fact, highway construction utilizes
- thousands of 5-inch through 14-inch dry cutting early
- entry diamond blades, about 70 to 80 percent of which
- 25 are marketed and sold by Soft Cut and are manufactured
- 26 by Korean and Chinese courses for Soft Cut and other

- 1 private label OEMs and distributors.
- This is telling for two reasons. First,
- 3 these are small to medium diameter blades used in the
- 4 so-called professional market. Second, it shows that
- 5 any increase in demand generated by the highway bill
- 6 is more likely to be captured by imports than by
- 7 domestic production.
- 8 Diamond B has been injured by the Korean and
- 9 Chinese products being undersold or dumped into the
- 10 U.S. market.
- 11 Thank you for this opportunity to speak to
- 12 you today. I will be happy to answer any questions
- 13 you might have.
- 14 MR. GREG WOLTERS: Good morning. My name is
- 15 Greg Wolters. I'm the president and owner of Dixie
- 16 Diamond Manufacturing, which was founded in 1969 by my
- 17 grandfather, Bud Wright.
- 18 In 1995, my brother and I, Garrett Wolters,
- 19 purchased the company. During the past 36 years, my
- 20 family has continuously invested in our manufacturing
- 21 plant with the most technologically advanced equipment
- 22 available in order to stay competitive in the world
- 23 market. In 1999, we purchased a new manufacturing
- 24 plant in order to expand our manufacturing
- 25 capabilities.
- During the past few years, the diamond blade

- 1 market has experienced extreme downward price
- 2 deterioration from imports coming from China and
- 3 Korea. The pricing pressure has forced us to decrease
- 4 our pricing at a time when our labor costs, health
- 5 insurance, liability insurance, raw materials, energy
- 6 costs have all increased.
- 7 The manufacturers from China and Korea have
- 8 been aggressively selling our customers at below our
- 9 cost. In the past three years, we have lost over \$2
- 10 million of OEM business to the imports due to pricing,
- and in just the past three months we have lost an
- 12 additional \$1 million in OEM business due to imports.
- We have also lost countless sales of diamond
- 14 blades in our distribution market due to the Koreans
- and Chinese calling on our customers at extremely low
- 16 pricing. I have an advertisement here from E-Blade
- 17 Direct, which was featured in Concrete Masonry
- 18 Construction magazine, that is promoting Chinese and
- 19 Korean diamond blades directly to contractors for as
- low as \$33. In order for us to manufacture that
- 21 product, our cost would be \$51.
- 22 Additionally, I have a price quote here from
- 23 Botsan, a Chinese producer, that quotes 12-inch blades
- 24 at \$18 and 14-inch blades at \$22. Our comparable
- 25 product costs us over \$51 to manufacture here in the
- 26 United States. These prices are totally unreasonable.

1 The Korean manufacturers have also set up companies such as DITEQ -- this here is a catalog of 2 theirs -- Vantage, which there's a brochure that they 3 advertise, Maverick and other numerous shell companies to distribute their products directly at lower cost 5 than the market. 6 7 My business has been injured substantially by the results of the surging low-cost imports from 9 China and Korea. In specific, I've been calling on 10 Maryville Rental Center for three years and cannot compete in quoting them 14-inch blades because they 11 buy them for \$30 from Korean imports. 12 This is below 13 my cost of production. 14 In order to try and compete with the imports, we have invested in additional manufacturing 15 16 technology. However, due to the deterioration and injury to the market, our capacity utilization has 17 decreased. If relief is not granted immediately to 18 19 the industry, we will be forced to lay off employees and shut down production lines. 20 I cannot stress the importance that 2.1 2.2 something be done about the dumped imports from China 23 and Korea. If the ever growing wave of imports at unreasonable prices aren't stopped we won't be able to 24 compete, and we'll lose more jobs here in the United 25

States of America.

26

- 1 Thank you very much.
 2 MR. JEDICK: Good mo
- MR. JEDICK: Good morning. My name is Andy
- 3 Jedick. I'm the vice president and general manager of
- 4 Diamond Products, LLC, an Ohio corporation which
- 5 manufactures diamond sawblades, core drill bits and a
- 6 variety of related equipment.
- 7 CHAIRMAN KOPLAN: Could you move the
- 8 microphone closer to you, Mr. Jedick?
- 9 MR. JEDICK: Sure. We have three
- 10 manufacturing locations in the U.S. However, all
- diamond tools are manufactured in O'Leary, Ohio,
- 12 approximately 25 miles west of Cleveland.
- 13 I started working at Diamond Products in
- 14 1978 as R&D manager, in 1984 appointed plant manager,
- and in 1991 I was promoted to VP general manager. As
- 16 of May 1 of this year, I've been with Diamond Products
- 17 28 years.
- 18 I understand that during the preliminary
- 19 hearings in this case an argument was made by the
- 20 opposition that the Korean and/or Chinese created the
- 21 small diameter DIY market in the United States and
- that they do not compete in medium and large diameter
- 23 sizes. Therefore, they could not possibly be accused
- of injuring the domestic industry.
- 25 I beg to differ. Let me offer a brief
- 26 history based on personal involvement. In 1984, I

- 1 oversaw the project that introduced the smaller dry
- 2 cutting diamond blade into our product line. We
- 3 purchased the manufacturing equipment and began
- 4 producing products ranging from 4-inch diameter to
- 5 14-inch diameter in a variety of quality grades.
- 6 The program was an instant success, and we
- 7 shared the market with other U.S. manufacturers such
- 8 as Norton producing these items in Georgia and Target,
- 9 Federal Mogul at that time, producing these items in
- 10 New York state. We excelled for a few years in this
- 11 new market. It's safe to say that Diamond Products,
- 12 Norton and Target Products, all U.S. manufacturers,
- were quite instrumental in developing the dry blade
- 14 market in the U.S.
- In the 1990s, some changes began to occur.
- 16 At large trade events such as the World of Concrete
- 17 and the American Rental Association Show,
- 18 representatives from Korean and Chinese manufacturers
- 19 began showing up with extremely low-priced products.
- They were soliciting these products to exhibitors at
- 21 the trade shows such as ourselves and also to our
- 22 customers.
- 23 I remember distinctly that one
- representative from a Chinese manufacturing firm came
- 25 to our booth showing us a 4-inch diamond sawblade that
- 26 he could sell us for \$1 each. At that time our

- purchasing price for a 4-inch blade core, the steel center for that sawblade, was over \$1.
- This was the beginning of the end for U.S.
- 4 manufactured smaller diameter blades in the four
- 5 through seven inch size range. Four inch blades that
- 6 were being sold for \$5.50 to \$8 by domestic producers
- were now available for one-fifth the price. By 1995,
- 8 we had lost most of this business especially to larger
- 9 domestic users who were then quite familiar with
- 10 Chinese and Korean importers.
- 11 We reluctantly relinquished the desire to
- 12 manufacture these items in Ohio. The profit loss was
- 13 too great. We crossed enemy lines and began
- 14 purchasing the smaller diameter products from the very
- 15 people who took the business from us. We felt that it
- 16 was important to maintain a full line of products even
- if some of them were coming from competitor importers.
- 18 The requirement by our customers for us to
- 19 maintain a full product line further supports the fact
- 20 that our market and the market served by the Korean
- and Chinese are all one and the same.
- There has been a continual drop in the
- 23 selling price of diamond blades in the U.S. market
- 24 which has intensified over the past three years. This
- 25 price pressure is coming from the Korean and Chinese
- 26 importers. Our sales management could cite an example

per week of price pressure situations requiring us to 1 lower our selling price to a customer in order to 2 compete with specific Chinese or Korean vendors. 3 The racheting down of pricing led us to start studying the selling price deflation trend using 5 computer generated reports. We started presenting the 6 related data to our manager at internal sales 7 meetings. For the period from 2003 to present, we 8 9 lost revenue in the dry blade program amounting to almost \$2.7 million based on selling price deflation 10 Since this revenue is lost on the selling 11 analysis. 12 price, it immediately becomes lost profit. 13 Regarding the professional market, I also 14 read testimony from the preliminary hearings that our opposition claimed to not be interested in selling 15 16 sawblades to professional users and that companies like those in the Coalition have a distinct advantage 17 over the Korean and Chinese manufacturers due to 18 19 logistical reasons. Again, this is a false statement. First, I 20 would note I'm not exactly sure what the Respondents 2.1 2.2 mean by the professional user. They seem to imply 23 that these are only road construction workers. 24 However, I would certainly suggest that 12- and 14-inch blades are not being used by amateurs. 25

26

More specifically, I'll relate a story from

- 1 last year's World of Concrete trade show. A concrete
- 2 cutter from a branch of one of our largest customers
- 3 stopped to talk to me at our booth. In a boasting
- 4 posture, he told me that Diamond Products and other
- 5 U.S. companies were now finished. He was buying
- 6 blades from Chinese manufacturers for his concrete
- 7 cutting business, and they were performing
- 8 satisfactorily at a cost of one-half the price of
- 9 ours.
- 10 The raw material content of our blade is
- 11 more than half the cost of one of these larger blades,
- 12 so import sales and below raw material costs obviously
- 13 led to the price collapse. The sad reality of this
- 14 situation is that this particular customer is
- purchasing blades of standard dimensions, standard
- 16 bond specifications from this Chinese vendor at low
- 17 prices to reduce his overall tool cost in the products
- 18 that used to be our bread and butter.
- 19 While this customer may still need some
- 20 custom made blades, these are minor in comparison to
- 21 the 12- and 14-inch range. This leaves U.S. domestic
- 22 producers with low margin, custom made products that
- 23 we used to build as favors for our best customers. We
- 24 cannot survive with just these few small margin sales.
- I have no doubt that Korean and Chinese
- 26 manufactured products have depressed prices in the

- U.S. regardless of how you define a small, medium or
- 2 large diameter blade.
- 3 As an illustration, in 2003 the average
- 4 market price based on our observation of a 14-inch
- 5 grinding blade was \$260 plus per unit. In 2005, the
- 6 average price was approximately \$200 even. That's a
- 7 22.5 percent reduction. I am constantly hearing from
- 8 grinding contractors that they are using imported
- 9 products.
- 10 As was the case with the smaller dry blade
- 11 price deflation, we also began tracking the medium and
- 12 large blade revenue loss due to price deflation. For
- the period from 2003 to present, we lost revenue
- amounting to more than \$2.6 million based on selling
- 15 price deflation.
- 16 Since this revenue is selling price, it
- immediately becomes lost profit again. This brings
- 18 the total lost revenue for products relating to this
- investigation based solely on selling price deflation
- to more than \$5 million from 2003 to 2005.
- In summary, over the investigation period we
- 22 have lost millions of dollars in revenue based on the
- 23 direct effect of product dumping by Korean and Chinese
- 24 manufacturers in our marketplace. In the future, if
- 25 the current flood of low-priced imports from Korea and
- 26 China are not stopped we will be forced to abandon

- 1 more product lines. We will lose more revenue, and
- U.S. producers and their workers will continue to be
- 3 injured.
- 4 Thank you. I'll be happy to answer any
- 5 questions you may have.
- 6 MR. BRAKEMAN: Good morning. My name is
- 7 Richard Brakeman. I'm the chief financial officer at
- 8 Diamond B, Inc., a domestic manufacturer of diamond
- 9 sawblades.
- 10 I've worked for Diamond B since 1984. When
- 11 I started with Diamond B we frequently sold product on
- a performance basis or a cost-per-inch foot of
- 13 cutting. We based our sales effort on the assumption
- 14 that our product would outperform product manufactured
- 15 by our competition.
- 16 This argument stressed good performance at
- 17 an economical price and was somewhat successful for
- 18 quite some time even though the advantage would be
- 19 cents or fractions of cents between competing
- 20 manufacturers' prices. It certainly gave me the
- impression that we were all buying, manufacturing and
- 22 selling in the same marketplace.
- 23 As competition from imported blades came on
- 24 the scene, it seemed that economical took on a new
- 25 meaning. We were constantly reducing the selling
- 26 prices to compete with the pricing of import blades,

- and we no longer had a benefit to offer with our
- performance-based selling.
- In order to keep our customers, we found our
- 4 manufactured goods would have to be sold at an
- 5 unacceptably low margin or sometimes a negative
- 6 margin. I would frequently ask why were we selling at
- 7 lower than customary margins. The answer was we are
- 8 trying to meet quoted prices to hold back competition
- 9 from either Chinese or Korean product.
- In the late 1990s, we purchased new
- 11 equipment that would reduce our labor cost
- 12 significantly utilizing automation. Additional
- 13 capacity was accomplished without an increase in the
- 14 labor force and ultimately some reduction in the labor
- force. We were successful in reducing labor costs by
- 16 producing more units with fewer direct labor hours.
- 17 Even though we were able to decrease
- 18 manufacturing, overhead and materials costs on goods
- 19 we produced, we have had to continually reduce the
- selling price and our related margins to get orders.
- 21 We barely maintained acceptable margins, and it became
- 22 necessary to sell significantly more units to equal
- the profit dollars.
- 24 Diamond B subscribes to a credit watch
- 25 service with Dun & Bradstreet. In 2004, I was
- 26 notified our credit rating had been downgraded. In

- 1 recent applications for credit in normal trade
- financing, more is being requested in the way of
- 3 guarantees and collateral with higher interest rates
- 4 and shorter repayment terms.
- 5 In order to improve our position and have
- 6 enough redundancy to produce in the event of a machine
- 7 breakdown, additional equipment is needed. The
- 8 statement made by Brian Delahaut of MK Diamond at the
- 9 preliminary conference June 15, 2005, "Diamond B, for
- 10 example, has spent over \$3 million in new diamond
- 11 sawblade technology and equipment in the last four
- 12 years," is a totally incorrect statement.
- We were not in a position financially to
- 14 purchase manufacturing equipment of any consequence
- during that period. The reason we were in this
- 16 position, as I stated in the preliminary conference,
- was due to the effect of low-priced blades from China
- 18 and Korea.
- 19 Trying to compete with lower and lower
- 20 selling prices from the imports prevented Diamond B
- 21 from making the necessary investments, and the prices
- have continued to drop. Even though a year ago we
- 23 stated we cannot compete with product that sells below
- our cost of materials, even without factory overhead,
- 25 sales, G&A cost which we obviously can't remove, it
- 26 would not be a viable business decision to sell

1 products at prices below the cost of materials used.

Looking back, as the import pricing

structure became clearer in my mind I had recommended

that we consider reselling imported goods rather than

reduce our margins to dangerous levels. This was not

a well-received suggestion by Mr. Burnett, the owner

of Diamond B, as he felt it would require even further

reduction in the workforce which would impair our

9 ability to meet production requirements where we were 10 able to be competitive.

2.1

2.2

We were rapidly losing the retail and tradesmen market, which was mostly through our OEM distributor and reseller type customers. The largest OEM customer on our list was constantly comparing our pricing to import pricing and solely moving toward the imported goods. Their purchases dropped by 20 to 25 percent per year, and today they seldom purchase from us.

Eventually we did begin looking into the cost of imported product and have been in fact reselling some imports. As we shop for available sources of imported product we found that many items were available to us as finished product for less than our cost of raw materials. As new product and pricing information is made available to us, we find steadily decreasing prices on the imported blades.

1	It seems to me that if the markets continue
2	to shift towards the blades imported from Korea and
3	China with finished blades priced below our cost of
4	materials, it will not take long for the domestic
5	manufacturers to disappear from the marketplace.
6	This is not where I want to be. That is why
7	I am here today to seek relief from this situation.
8	Thank you for taking the time to listen to this plea.
9	MS. O'DAY: Good morning. My name is Judith
10	O'Day. I'm the general manager of Terra Diamond. My
11	husband and I began our manufacturing business in Salt
12	Lake City in 1977. Over the 29 years we've been in
13	business, we've built a reputation for manufacturing
14	high-quality diamond blades with customer service
15	second to none. Our blades have been used in home,
16	business and road construction across the country.
17	During our first 20 years in business, we
18	grew an average of 10 percent each year. Our unit
19	production increased proportionately with our dollar
20	volume. Since the massive influx of Chinese and
21	Korean blades, we have experienced extreme price
22	erosion. Our total units produced have nearly doubled
23	in order to maintain the same dollar volume.
24	Last year, in an attempt to remain
25	profitable, we produced twice as many blades with 20
26	percent fewer production people. Because of import

- 1 pricing, those blades now sell for less than half of
- what they sold for in 2000. Demand is up over all our
- 3 product lines, especially in the housing market where
- 4 tile floors, granite countertops and stone facing are
- 5 biq.
- The majority of our customer base, both past
- 7 and present, are what we have called professionals,
- 8 but it's really important that you know that they are
- 9 considered professionals to us because cutting with
- 10 diamond blades is part of their profession, not
- 11 necessarily what they do exclusively.
- 12 This group includes both general contractors
- and specialty contractors, plumbers, electricians,
- 14 masons, construction contractors, refractory tile and
- marble installers, as well as concrete sawing and
- 16 breaking specialists. Very often our customer is an
- owner-operator, a single individual with a pickup
- 18 truck and a saw, whether it's a hand held, a walk
- 19 behind or a stationary chop saw.
- 20 In our business, there is no significant
- 21 distinction between specialty and general contractors
- 22 as they all use similar sizes and types of blades and
- are looking for the best possible price in order to
- 24 compete for work. Our contractor base is currently
- 25 being seduced by prices low enough that they tell us,
- 26 "I can buy two of theirs for the price of one of

- 1 yours. What do you expect me to do?"
- 2 State and government bids also used to be a
- 3 large part of our work. We were always competitive
- 4 and frequently were successful. The majority of the
- 5 blades were for highway reconstruction and repair.
- 6 Since 2003, we haven't been even close to
- 7 competitive in many of these bids unless we go below
- 8 our manufacturing cost. Last year we got a large
- 9 state contract in Missouri at manufacturing cost
- 10 alone. This year we have the same price, and a
- 11 distributor of Chinese and Korean import product got
- the bid at 60 percent below our material cost.
- 13 State and federal highway contracts go to
- the lowest bidder with no distinction between using
- U.S. manufactured or imported Chinese or Korean
- 16 product. Price is the determining factor in what
- 17 blades are bought for highway projects.
- 18 Along with government bids and direct sales
- 19 to end users, we also had a good distribution in the
- 20 private label market. We've lost most of this market
- 21 to the Chinese and Korean imported product. They are
- able to bring in container loads of finished and semi-
- 23 finished component products that sell for less than
- 24 our material cost. They have set up countless fronts
- 25 for their own private labels with names like Pro-Link,
- 26 ProTech, Americut and National, clearly impacting our

- 1 markets.
- Our manufacturing plant has the capacity to
- 3 easily and immediately produce twice the current level
- 4 of blades. Our employees have worked hard over the
- 5 years to learn the diamond tool production business.
- 6 They are proud to be a part of the American dream.
- 7 They have a clean, safe work environment, good pay,
- 8 health insurance and a retirement plan. Many of them
- 9 have been with us 20 plus years. All have been with
- 10 us more than five years.
- We need to continue to grow our business,
- but our future direction is unclear. U.S. diamond
- 13 blade manufacturing is at a critical point. The
- 14 diamond blade industry started in the U.S., are indeed
- done here and made the industry grow.
- 16 For years our business was based on
- 17 producing product in a fairly even playing field where
- 18 costs between producers were similar. This is no
- 19 longer the case. Chinese and Korean sawblades being
- 20 sold at below manufacturing costs surely spell the end
- of U.S. blade manufacturing.
- We have eliminated engineering and
- 23 metallurgical positions, streamlined production and
- 24 cut overhead. The dumped Chinese and Korean products
- 25 that use our product technology will put an end to our
- U.S. based manufacturing.

- We're asking for help. Thank you for your 1 consideration. 2 MR. PICKARD: We'd now like to provide 3 4 testimony from the two remaining U.S. core producers. MR. BARON: Good morning. My name is Kevin Baron, and I am the CEO of Western Saw, Inc., which is 6 located in Oxnard, California. I have been working at Western Saw for 27 years and part-time for more than 9 34 years. Western Saw manufactures diamond cores and 10 was founded in 1930 by my grandfather, Waldimore 11 My father, my uncles, cousins and my 12 brothers all worked for Western Saw. My brothers and 13 14 I are the third generation to operate Western Saw. Western Saw made the very first diamond core in 1947 15 16 and has been a very important contributor in the evolution of the diamond blade industry for almost 60 17 18 vears. 19 In 1999 we built a state-of-the-art manufacturing facility and began an aggressive 20 automation program. Today Western Saw is the leading 2.1 diamond core manufacturer in the United States and one 2.2
- has been willing to invest considerable capital in
- 26 Western Saw.

world.

23

24

of the most technically advanced manufacturers in the

This has all been possible because my family

1	I personally invested over half a million
2	dollars because the revenues generated by Western Saw
3	are not sufficient to support these purchases. In the
4	last three years, Western Saw has lost considerable
5	diamond core business, as my questionnaire response
6	indicates, and our profits are down. This is all due
7	to Korean and Chinese low prices.
8	Western Saw has been injured in two ways.
9	First, we cannot compete with the Korean and Chinese
10	unrealistic core prices. The prices at which the
11	Korean and Chinese manufacturers sell their cores are
12	below our production cost, and in some cases the
13	Korean and Chinese core prices are the same as our raw
14	material costs.
15	Secondly, we are losing more business daily
16	as our customers lose sales to Korean and Chinese
17	finished blade manufacturers. The diamond blades
18	imported from China and Korea are priced so low that
19	our customers just cannot compete. Western Saw lost
20	over \$350,000 worth of core sales to a customer, Dixie
21	Diamond, alone in the last three years.
22	I have watched many of my friends, customers
23	and competitors alike leave the diamond blade industry
24	or shut their doors completely. In fact, the reason
25	Western Saw is still in business today is that
26	companies like York Saw, Systematic and IKS no longer

- 1 can afford to make diamond cores, and our largest
- 2 competitor, Precision Disk, was forced to close their
- doors in December 2003.
- 4 The owner of Precision Disk, Steve Siegal, a
- 5 competitor and a friend I've known for 20 years,
- 6 called to tell me that he could no longer compete with
- 7 the Chinese and Korean low prices. These are the
- 8 exact same words that I heard from the owner of
- 9 Blackhawk Diamond, James O'Malley, when he was forced
- 10 to close his company down.
- 11 The U.S. industry is getting hammered by
- 12 unreasonable priced imports from Korea and China. I
- have no doubt that unless something is done about the
- 14 dumped imports that the future for most diamond blade
- 15 manufacturers and Western Saw is going to be the same
- 16 as Blackhawk and Precision Disk -- forced to lay off
- 17 all of our employees and close down our factory.
- 18 Thank you for your time. I'd be happy to
- 19 answer any questions.
- 20 MR. RIZNER: Good morning. My name is Ken
- 21 Rizner. I am vice president of the Industrial Blade
- 22 Solutions Unit of Hyde Tools located in Massachusetts.
- I've been with Hyde for 39 years.
- 24 Hyde was established in 1875 providing hand
- 25 tools for the local tradesmen. With the equipment
- 26 blade manufacturing expertise developed along the

- 1 years, industrial circular knives, blades and diamond
- 2 cores joined the line of product offerings during the
- 3 middle of the century.
- 4 We do not manufacture complete diamond saws.
- Instead, we supply the saw core on which diamond
- 6 segments are attached by our customers. Our products
- 7 are made-to-order with requested delivery dates
- 8 provided by our customers.
- 9 While Hyde manufactures several types of
- 10 industrial blades -- rubber, textile, paper converting
- 11 blades -- diamond core blades used to be a substantial
- 12 portion of our business, nearly 25 percent at its
- 13 peak. We reached our highest sales volume for core
- 14 blades in 1999. At that time we had the equivalent of
- 15 21 employees dedicated to the operations of our
- 16 diamond core unit.
- In the two subsequent years and due to the
- 18 subject imports, we saw 50 percent declines in each of
- 19 those two years. Today that segment of our business
- is only three percent of the unit's total sales.
- 21 We've lost 95 percent of our diamond core business
- compared to when we were operating at our peak.
- 23 We now have fewer than two employees
- 24 dedicated to the diamond core unit. As the largest
- 25 employer of manufacturing jobs in our town, the loss
- of nearly 10 percent of these jobs because of the

- 1 effects of the subject imports was unfortunate.
- 2 Without the other product lines that we offer, Hyde
- 3 Industrial Blade Solutions would not be in business
- 4 today.
- 5 Following these declines in sales, we ended
- 6 up with large quantities of raw materials that cannot
- 7 be utilized on any other industrial blade products.
- 8 The chemical composition of these raw materials used
- 9 on the core blades is such that it is not suitable for
- 10 other knife applications. Because we had to order
- large quantities for price concessions, we had and
- 12 still have large inventories of material with little
- or no other use.
- 14 We continue to have equipment and technology
- investments and consider our manufacturing facility to
- 16 be state-of-the-art. Much of our diamond core
- 17 equipment is substantially underutilized. We designed
- 18 and built dedicated equipment for the purpose of
- 19 remaining competitive in this market. We do our own
- heat treating in-house and do all our own grinding.
- 21 We inventory large quantities of raw material and have
- 22 the expertise in-house to provide the highest quality
- 23 products on the market.
- Using manufacturing design, sales, team
- 25 building, constant member training and continuous
- improvement techniques we consider ourselves to be

- 1 highly productive and quality conscious. We are
- 2 ISO-9001:2000 certified, receiving that recognition on
- 3 our first effort, signifying our high quality
- 4 assurance level even prior to the actual registration
- 5 award.
- 6 Despite the fact that we can produce blades
- 7 in a minimal amount of lead time and have on-site
- 8 sales and technical support staff, it seems like
- 9 pricing has taken over as the driving force in blade
- 10 sales.
- In order to keep our employees and
- 12 facilities productive after the hardship began, we
- chose to match street pricing just so we could
- 14 continue to utilize our manpower and equipment. As a
- result, our standard margin was reduced by 50 percent
- or more, but if we didn't take this drastic step our
- 17 resources would have gone unused.
- 18 Despite our best efforts, our business
- 19 continues to suffer. I've heard comments from
- customers that they can buy a complete blade from
- 21 China or Korea for less than the price of our core
- 22 alone. I could give them a core for free, and they
- couldn't turn it into a finished saw competitively.
- 24 Because of this decline, we have equipment
- 25 dedicated to the steel core product line that is being
- utilized 10 percent or less. While the market for

- 1 finished diamond saws seems to continue to grow, our
- business has dried up because our former customers are
- 3 not ordering from us any more.
- 4 The minimal amount of business that we have
- 5 today is because of our ability to produce small runs
- 6 with minimum lead times. The loss of revenues
- 7 generated by past core business has substantially
- 8 affected the financial performance of this unit. We
- 9 are unable to make investments in equipment,
- 10 technology and manpower for the diamond core due to
- 11 the bleak state of the market. It makes no financial
- sense to invest in a market that isn't there.
- Our past practice was to inventory several
- 14 sizes of raw material in large quantities to be able
- 15 to react to customer demands. We are unable to
- 16 substantiate raw material purchases to support future
- 17 business in this market, affecting our ability to
- 18 provide products with minimal lead times.
- 19 Currently the reduced number of size of
- 20 stock decreases our chances of having the ideal size
- on hand when the need arises, so not only are we in a
- 22 hole; we are forced deeper into it by the current
- 23 state of the market.
- 24 We attribute the suddenness of this market
- 25 decline to Chinese and Korean products being
- introduced into our marketplace at unmatched prices.

- 1 We continue to sit on equipment capable of meeting
- 2 customer demand, have the manpower resources
- 3 attainable in short order and the capabilities and
- 4 expertise to return as a major supplier to the diamond
- 5 saw manufacturers.
- 6 For this reason I am in support of the
- 7 Coalition's efforts and urge you to take appropriate
- 8 action to remedy this situation. Thank you.
- 9 MR. EDMUND: Good morning. I'm Leo Edmund,
- 10 president and owner of B&W Equipment & Supply located
- in Annapolis Junction, Maryland. Our company is
- 12 approximately 26 years old. I've been selling diamond
- 13 blades for approximately 34 years.
- 14 My company purchases and resells diamond
- 15 sawblades from domestic producers and imports from
- 16 Korea and China. In the past years, we have
- 17 experienced a significant drop in retail sales and
- 18 profits due to the import products of China and Korea.
- 19 Currently our customers are switching to import
- 20 products from China and Korea because of the low
- 21 prices.
- 22 My customers do not always tell me that
- they're switching to import products. I assume they
- 24 are trying to be polite. Due to the low-priced
- 25 imports, I am forced to start quoting prices of blades
- 26 from China and Korea instead of blades that are

- 1 manufactured in the United States.
- 2 For example, a local contractor, Metro
- 3 Paving located in Hyattsville, Maryland. We were
- 4 selling them a 20-inch overlay blade for \$489. We've
- 5 lost that business to import product from Korea and
- 6 China for approximately \$290.
- 7 The influx of telemarketers, which I have
- 8 here. Discount warehouses selling Chinese and Korean
- 9 imports direct to the customer base has also a
- 10 significant impact on my business.
- 11 For example, Harbor Freight has a diamond
- 12 blade listed here, a 4-inch for \$5.99, a 7-inch for
- 13 \$14.99. We used to sell this 4-inch blade for \$35.
- 14 Camden Yards, by the way, was done with those type of
- 15 blades at \$35.
- 16 An example of how this affected our business
- is that the United States produced diamond blades just
- 18 sit in inventory that I cannot sell because imported
- 19 products from Korea and China are being sold
- 20 significantly below the cost of my blades that I have
- 21 in inventory.
- In my purchaser questionnaire that I
- 23 submitted it is extremely obvious that my purchasers
- 24 have switched from domestic U.S. manufacturers to
- 25 Chinese and Korean manufactured because of price.
- Also, my overall diamond business is down as noted in

- 1 my purchaser questionnaire.
- 2 Unless something changes about the dumped
- imports, then my diamond blade business will continue
- 4 to decrease, and my profits will also decrease. I
- will be forced to sell just imported products because
- 6 the United States manufacturers will not be able to
- 7 support my products at a competitive price.
- Finally, I used to be able to sell on
- 9 quality, but now I'm forced to sell strictly on price
- 10 to compete with the Koreans and Chinese.
- 11 Thank you for your time.
- MR. GUTHRIE: Good morning. My name is
- 13 Stacey Guthrie. I'm the general manager and sales
- 14 manager of the Ricker Machinery Company in Oakland,
- 15 California.
- 16 Ricker Machinery Company has been engaged in
- the sale of construction equipment in northern
- 18 California since 1945. We are equipment distributors,
- 19 meaning that we buy merchandise from manufacturers and
- 20 resell it to the end users. Although we sell a wide
- 21 variety of products, diamond sawblades make up a
- 22 substantial amount of our business.
- 23 We began selling and distributing diamond
- sawblades in 1957. I have personal experience in this
- 25 field beginning in 1976. For decades, Ricker
- 26 Machinery Company has been a leader in diamond blade

- 1 sales and distribution in northern California.
- 2 Our customer base for diamond sawblades has
- 3 always been rather diverse. In the early years,
- 4 customers were predominantly those who would be
- 5 classified as pro sawing contractors. Since diamond
- 6 sawing was in its infancy, this was considered a
- 7 specialized field and not often approached by others.
- 8 As time passed and technology in blade
- 9 manufacturing improved, more and diverse types of
- 10 customers began using diamond sawblades. With
- 11 domestic manufacturers introducing the laser welding
- of diamond segments to blade cores, we now had a new
- range of small diameter blades available for general
- 14 contractors that allowed them to perform tasks that
- they previously could not. This did not, however,
- 16 take away from our market for large diameter diamond
- 17 blades, which continued to grow.
- 18 Beginning in 2003, I began to notice a
- 19 decrease in sales of small diamond blades. While
- these made up a relatively small percentage of my
- 21 diamond blade sales, I paid little attention to this.
- 22 Shortly after the sales of small diameter blades began
- 23 to drop, I noticed the same pattern with 12- and
- 24 14-inch blades.
- 25 In researching this, I discovered that my
- customers were purchasing 12-inch and 14-inch blades

- from importers of Chinese and Korean manufactured 1 These same customers showed me the blades they were buying and shared with me the prices they 3 4 were paying. These prices were far below my cost to purchase comparable domestically produced product. 5 In an effort to regain sales, I was forced 6 to source these same products from Korean and Chinese 7 importers. After establishing relationships with 8 9 these importers, I was repeatedly approached by them 10 to sell their large diameter blades to my customers. In several cases I was told that if I chose 11 not to sell these blades to my established customers 12 then these importers would sell directly to them. 13 14 finding myself in the same situation as with the 12-inch and 14-inch blades, I was again market driven 15 16 to promote the Chinese and Korean produced 18- and
 - In the cases of all of these 12-inch through 20-inch blades purchased from Chinese and Korean importers, the prices that I now had to sell these blades for reduced both my profit margins and total dollar sales.

20-inch blades.

17

18

19

20

2.1

2.2

In 2003, the percentage of my total diamond blade sales that was made up of Chinese and Korean manufactured product was three percent. In 2004, that number jumped to 10 percent. In 2005, it was 20

- 1 percent. In addition, I was losing additional market
- 2 share to import distributors that were selling direct
- 3 to the pro selling market.
- In addition to my being driven to sell the
- 5 blades imported from Korea and China, the low prices
- 6 now being offered in the market were being used by my
- 7 customers to leverage me to offer lower prices for my
- 8 domestically produced blades, further reducing my
- 9 profit margins.
- 10 Clearly if the continued efforts of the
- 11 Chinese and Korean importers are not addressed my
- 12 future business in the sales of diamond sawblades will
- 13 be irreparably damaged.
- 14 Thank you.
- MR. MCCARTHY: Good morning. My name is
- 16 Edward McCarthy. I am the owner of McCarthy
- 17 Associates, which is a manufacturers' representative
- 18 agency serving the construction, distribution and
- 19 rental markets in eastern Pennsylvania, Delaware,
- 20 Maryland and Virginia.
- I have been in business since March of 1982
- and have represented diamond products since 1985. I
- have been associated with the construction
- 24 distribution market since 1972 and have been a part of
- and experienced all of the major changes in diamond
- 26 cutting tool development, marketing and distribution.

Many of those changes have benefitted all
associated with the product. The introduction by
Norton Clipper, an American manufacturer, of dry
diamond blades in 1982 was, in my opinion, one of the
single biggest positive changes I've seen in the
construction tool market.
When it was first introduced, the cost of
the product, because of its method of manufacturing,
had limited acceptance and was used only in
applications which could justify its high price.
After a couple of years, improving manufacturing
techniques raised the reliability and allowed for a
lower cost to the end user.
By the end of the 1980s, its acceptance by
all construction trades was almost total. In the
early 1990s, the use of the product was growing
rapidly, and variations designed for specific
applications were being introduced at a very high
rate.
In 1996, I attended the Cologne Trade Fair
in Cologne, Germany. This is one of the largest trade
fairs in the world, and one of its purposes is to act
as a central point for manufacturers of all countries
to introduce their products and manufacturing skills.
I was astonished at the number of Chinese

and Korean participants selling small diameter dry

26

- 1 diamond blades. What was most memorable was the fact
- 2 that there were very few booths actually dedicated to
- 3 the product. It was, however, actively sold as a side
- 4 item by manufacturers and marketers that really had
- 5 nothing to do with the product.
- I saw them offered with ceramics, linens,
- 7 hand tools, woodworking tools and other totally
- unrelated products. Little did I know that they would
- 9 shortly arrive in the U.S. in surprisingly large
- 10 numbers and at such low cost.
- I must state at this time a simple fact that
- 12 helped importers develop a market that was based
- strictly on price and that is of all the tools
- 14 available to the contractor the one that gives the
- 15 least hint of its real value is the diamond cutting
- 16 tool.
- 17 Experts without the aid of high powered
- 18 microscopes and other expensive measuring devices
- 19 cannot determine the quality of the diamonds and the
- 20 construction method of any given blade, so how can a
- 21 contractor determine its value?
- 22 MR. MCCARTHY: -- is how much it costs. And
- 23 since most small diameter cutting tools are used on
- 24 the jobsite intermittently, their actual longevity is
- 25 hard to determine. Their low cost is not.
- The initial introduction of low cost product

into our market was met with skepticism because of the 1 dubious quality and extraordinarily low cost. 2 and mortar distributors for the most part refused to 3 4 buy or stock the product. Telemarketers, however, found a part of the market that catered to the 5 contractors' weakness for low cost and exploited it. 6 7 Their pitch was often based on lies and deception but always ended with an extraordinarily low cost. 8

It is now 10 years since my visit to

Cologne, and the harm done to our industry is hard for

me to quantify. Small diameter diamond blades,

because of their low cost, are now considered a

commodity by many contractors and are treated as such.

Where they were once taken care of, they are now

thrown away and replaced at the slightest provocation.

16

17

18

19

20

2.1

2.2

23

24

Quality and longevity have now mistakenly been replaced by cost and quantity. Distributors must triple and quadruple their sales in order to make the same profit dollars they made just 10 years ago. My own business has suffered. And for my company to make the same commission dollars that we made 10 years ago, we too must sell three to four times the volume, and unfortunately, that volume is not there. The supply has outstripped demand.

25 At present, the market for dry diamond 26 blades up to 14 inches is so saturated that we have

- virtually lost several sectors, such as waterproofing,
- 2 masonry restoration, and demolition. I recently
- 3 visited a job with one of my distributors and was told
- 4 by a concrete restoration contractor that even though
- 5 the product I was selling was superior, that because
- 6 he could buy dry diamond blades so cheaply, the
- 7 longevity and performance no longer mattered as they
- 8 once did.
- 9 If the blade was slow to perform, was badly
- 10 abused, or even broken, he could afford to replace
- 11 without giving its cost much thought. The 4½ inch by
- 12 .250 blades he was using were manufactured in China.
- 13 He said he paid approximately \$25 each for them. The
- 14 cost to my distributor for a comparable American-made
- 15 product was \$55.
- 16 I've experienced this same scenario not only
- 17 with small blades like 4% inch and 7-inch diameters
- 18 but with 12- and 14-inch as well. If the current
- 19 trend of allowing foreign products to flood the market
- 20 with products priced far below that of American
- 21 manufacturers continues, it will take only a short
- 22 period of time before we lose another industry to
- 23 unfair competition. This is a product of American
- invention, innovation, and technology which we should
- 25 not give up so easily.
- In conclusion and in my mind, there is no

- doubt that Korean and Chinese imports have harmed
- those remaining U.S. producers of diamond sawblades.
- 3 Thank you for your time and attention.
- 4 MR. SCHABAKER: Good morning. My name is
- 5 Nolan Schabaker. I am the president of Grabber Power
- 6 Products. I have been in the construction service
- 7 business for over 20 years, including serving time as
- 8 a general manager for a nationwide construction
- 9 company in the 1990s and 17 years in the construction
- 10 service business. During my time in the industry, I
- 11 have acquired significant experience in the diamond
- 12 tool industry and am very familiar with the marketing
- and sales of diamond sawblades.
- In the mid 1990s, I started Grabber, which
- is a supply company that offers concrete cutting
- 16 equipment and manufactures and repairs concrete
- 17 cutting machinery. Grabber has both purchased
- 18 finished blades and has assembled blades from blade
- 19 cores and segments. We have purchased from both U.S.
- 20 and foreign sources, including Korea and China. In
- our supply division, Grabber has supplied blades and
- 22 bits ranging in size from four inches to 72 inches and
- above.
- 24 Consistent with the diamond sawblade
- 25 manufacturers, we have been forced to lower prices in
- order to compete with Chinese and Korean competitors,

- 1 who have supplied both us and our customers blades in
- any grade and in any style, any size. In fact, times
- 3 we have purchased from Chinese and Korean
- 4 manufacturers simply to be cost-competitive.
- 5 Even when we attempted to compete by buying
- from Chinese and Korean sources, we have then had to
- 7 compete with the blade dealers that are directly
- 8 supported by these same foreign manufacturers. In
- 9 fact, to compete, we have even purchased from these
- 10 dealers.
- 11 Of course, even though it is sold through a
- dealer, the product is shipped directly from the
- 13 Korean or Chinese manufacturer and the payment for the
- 14 sale is sent directly to the manufacturer. These same
- 15 Korean and Chinese dealers can send product to their
- 16 customers, which are also my customers, at a lower
- 17 price than which we can offer on a resale level.
- They are relentless. To woo customers,
- 19 foreign manufacturers will offer to send the
- 20 customer's purchasing agent on an all expense paid
- 21 trip to their manufacturer factory. The simple fact
- of the matter is that Grabber is unable to compete
- 23 with the Chinese and Korean manufacturers and their
- 24 dealers.
- 25 Years ago, as an end user, I would purchase
- 26 12-inch asphalt and concrete blades for about \$425.

- 1 That is no longer the case today. Today's sales price
- 2 for sawblades has eroded so significantly from these
- 3 two sources that it is now nearly impossible to
- 4 compete on any level.
- 5 We have had offers of only 57 cents, about
- 6 the price of a Coca-Cola, for a 4-inch blade and only
- 7 \$14 for a 14-inch blade. To put these prices into
- 8 perspective, we can't even purchase a steel core for
- 9 that price. This has simply gone to the extreme. I
- 10 thank you for your time.
- MR. KAPLAN: Good morning, Chairman, Vice
- 12 Chairman, Commission. I'm Seth Kaplan from CRA
- 13 International, and I wish to run through a couple
- issues quickly before our time expires.
- 15 CHAIRMAN KOPLAN: Mr. Kaplan, has this been
- 16 submitted to the other side, your exhibit? Do they
- 17 have this? Because we just got it.
- 18 MR. GRIFFITH: Yes, we have copies, Mr.
- 19 Chairman.
- 20 CHAIRMAN KOPLAN: Oh, thank you.
- MR. GRIFFITH: Thank you.
- 22 MR. KAPLAN: I'll need those 12 seconds back
- 23 I think now.
- 24 CHAIRMAN KOPLAN: I only counted nine
- seconds, but I'll give you the other three.
- MR. KAPLAN: Okay. Okay. That sounds good.

1 Briefly I want to discuss head-to-head competition, the effect of subject imports on the 2 industry, and the issues related to the Chinese and 3 4 Korean producers. Plainly, imports have increased 5 significantly in terms of value. They've also 6 increased significantly in terms of volume. What we 7 see here is the year by year value share of total U.S. 8 9 commercial shipments from the subject imports, and you 10 can see that in every single category and every single size range, the subject imports have taken share. 11 the right-hand side, you see their share of the total 12 13 market. 14 But what I've done is I've taken your table and actually looked at the market share of the subject 15 16 imports in each of the categories. And what you see here is a very alarming story. Subject imports are 17 increasing significantly in every size range. 18 19 dominate the smaller size ranges, but they are increasing significantly in the middle and larger size 20 2.1 ranges. 2.2 At the end of the preliminary investigation, 23 I spoke to the clients and I said, boy, they make quite the case that there's no competition, and they 24 said, that's not true, and you will see the lie when 25 the final results in the investigation are shown. 26

- 1 that is exactly what we see.
- What you see is the way this foreign-
- dominated industry has taken over the market slowly
- 4 but steadily, first in the smaller sizes and now in
- 5 the larger sizes. There is competition across
- 6 segments, across sizes, across distribution. It's
- 7 head to head. It has been confirmed by the purchasers
- 8 here today. It's confirmed by the core producers.
- 9 It's confirmed by the producers of the finished
- 10 sawblades.
- 11 So what we have are imports increasing both
- 12 absolutely and as a share of production and
- 13 consumption. We have significant underselling and
- 14 price depression, have prices have fallen in all
- 15 products. And the imports have negatively impacted
- 16 the industry.
- Now, for the Korean and Chinese products, do
- 18 they have common corporate parents? The answer is
- 19 that is the case with some of them, and that's why
- 20 both countries need to be covered. Otherwise, you
- 21 will merely see products shifting from one country to
- 22 another country with no effect, beneficial effect, on
- 23 the domestic industry.
- 24 How about increasing quantity share? Both
- 25 countries --
- 26 CHAIRMAN KOPLAN: Mr. Kaplan, even with the

- 1 12 seconds, the light's on.
- MR. KAPLAN: Oh. Well, thank you for your
- 3 indulgence.
- 4 CHAIRMAN KOPLAN: Thank you. And I want to
- 5 thank the witnesses for their testimony, and I'll
- 6 begin the questioning.
- 7 Mr. Pickard, I'm going to start with you,
- 8 although I would be happy to hear from the industry
- 9 witnesses as well on this. I note that on page 72 of
- 10 Chapter 5 of our confidential staff report, and I'm
- 11 quoting, "The staff requested during the final phase
- of these investigations that the Petitioners provide
- the requested lost revenue and lost sales information
- 14 for the general assertions that were cited in the
- 15 petition, but the Petitioners did not provide any of
- the requested information."
- 17 Later on the page, it says, "The staff had
- 18 sent a similar request during the preliminary phase of
- 19 these investigations but did not receive the
- 20 information requested." And that's the end of that
- 21 quote. Both of these requests were by e-mail.
- Now I consider compliance with such staff
- 23 requests a significant aid in my analysis of the
- 24 record. I note that Appendix 3 of your prehearing
- 25 brief does not provide, in my opinion does not
- 26 provide, the necessary data either.

The Commission received usable information 1 regarding a single instance of lost revenue and four 2 instances of lost sales, which staff attempted to 3 verify. The results are bracketed on pages 72 to 74 4 of Chapter 5 but of course were made known to counsel. 5 Is there anything else either you or your 6 clients can add to what we have? I note that this 7 morning, for example, I heard from Mr. Garrison and 8 9 Mr. Jedick on matters such as I'm asking about now. But what I'm talking about is information that is 10 sufficiently detailed so that it can be verified by 11 12 staff or that staff can attempt to verify it. And I'm 13 frustrated by the fact that I hear, for example, you 14 know, these generalized allegations, but we need to be able to run it down. And they haven't been able to do 15 16 that, except with the instances that I cited. And you know the results of their attempts to verify because 17 that is available to you. So is there anything else 18 19 that either you or your clients can add to what we 20 have? MR. PICKARD: Certainly. There's one thing 2.1 that I would like to clarify. As you're aware, in the 2.2 23 preliminary phase, we put our lost sales and lost revenue allegations in the form of self-certifying 24 affidavits. In the final phase, we were requested to 25 put it in the traditional ITC format, as demonstrated 26

- in the questionnaire's response.
- 2 CHAIRMAN KOPLAN: Well, as an alumnus, you
- know what it takes for us to be able to verify, right?
- 4 MR. PICKARD: I certainly do.
- 5 CHAIRMAN KOPLAN: You're not a rookie.
- 6 MR. PICKARD: Thank you, sir.
- 7 CHAIRMAN KOPLAN: Okay.
- 8 MR. PICKARD: And it's an honor to be back,
- 9 just for the record. But I had a feeling that you
- 10 were going to ask a question along these lines, so I
- 11 brought a copy of -- just the public version -- of our
- 12 response to that staff question, and I would just
- point it out for your attention. The public version's
- dated March 13. It's approximately 27 pages long, and
- it provides the attachment in the traditional ITC
- 16 format, and then it's got the affidavit behind it.
- 17 And I could just give you one example, and then I
- 18 think we can go on to really your bigger picture is
- 19 why is it difficult to confirm a lot of these things.
- 20 But the format's just right out of the questionnaire.
- 21 It will be labeled lost revenue.
- 22 CHAIRMAN KOPLAN: No, I'm saying that we
- 23 didn't get sufficient detail to be able to use it to
- 24 verify.
- MR. PICKARD: Okay.
- 26 CHAIRMAN KOPLAN: Except in the instances

- 1 that I cited.
- 2 MR. PICKARD: All right. Well, in that
- 3 case, I think it's probably better to turn it over to
- 4 the industry witnesses to say in your experiences, why
- is it difficult to document specifically the exact
- 6 dollar of sale that you've lost or when you've lost a
- 7 sale to a Korean or Chinese producer.
- 8 CHAIRMAN KOPLAN: Well, for example, Mr.
- 9 Garrison, I think that you talked about 40 percent of
- 10 professional grade sales are being lost to the Chinese
- in Atlanta. But I can't, we can't, verify that type
- of allegation. It needs to be documented in order for
- the staff to run it down, okay?
- 14 I think Mr. Jedick also discussed generally
- this kind of thing, but our staff needs to be able to
- 16 go through an analysis, as your counsel knows, and I
- 17 can't get in to the details of what we were able to
- 18 come up with based on what we got. But we need
- 19 documentation for it.
- 20 Dr. Kaplan, are you going to provide me with
- 21 that documentation?
- 22 MR. KAPLAN: I'd like to discuss this issue
- in general. I was here at a hearing, and I represent
- the U.S. steel industry, which has been a long history
- 25 before this Commission. And a representative attorney
- 26 from Skadden Arps got up in a similar situation that

- we're discussing today and said the industry has
- 2 decided to no longer submit these types of
- 3 allegations.
- 4 And this is an industry with incredible
- 5 experience before the Commission, incredible
- 6 experience before the staff, lawyers who worked at the
- 7 ITC, and no shortage of experience and effort going in
- 8 to these cases. And the methodology used by the ITC
- 9 in trying to collect and verify and certify these
- 10 things has made it incredibly difficult for
- 11 petitioning firms to supply evidence that will be
- 12 verified.
- 13 And back at that time, you took note of
- that. We're in a similar situation here. Usually you
- had a domestic purchaser saying well, one of my
- 16 customers said, and then you call up. Here we have
- 17 circumstances where the witnesses are showing up,
- 18 putting in affidavits saying what happened, talking
- 19 about the general conditions of competitions.
- 20 And yet, unless the form is perfect and
- 21 exact -- and I'm not criticizing the staff; I mean,
- 22 that's what they're doing -- it's something can't be
- 23 verified. And if that form is so particular that the
- industries that regularly appear can't do it --
- 25 CHAIRMAN KOPLAN: Let me just break in for a
- 26 moment if I may. You're not required to give us this

1 information. It's your choice.

13

14

15

16

17

18

19

20

2.1

2.2

23

24

25

26

But if you do and you want us to take it into account, if you choose to, okay, then the kind of 3 information we're looking for is the name of the customer, the date of the allegation, the product, the 5 alleged quantity in units, the alleged rejected U.S. 6 price, total value in dollars, the alleged accepted 7 import price, total value in dollars, alleged country 8 9 of origin, alleged loss sales and total amount, and 10 then we look to see whether the customer agrees or disagrees with your response. Now that's the kind of 11 12 information that goes into these bracketed tables.

What I'm saying is I'm listening to allegations, for example, this morning, but it doesn't contain that kind of information. And you don't have to do this here in this hearing room. That can be provided as business proprietary information that our staff can then run down. But that's all I'm saying.

And as you know, I mean, I've been here now almost eight years, and I haven't gotten into this kind of a discussion in the past, but I find in this particular instance that our staff has tried and been unsuccessful in getting the kind of details that we need for, for example, what I just gave you the headers on, are lost sales allegations. That's the kind of information we're looking for.

So I don't want to beat it to death. 1 want to tell you that it would be helpful if you have 2 that kind of detail and can be that specific to have 3 provided it or to still provide it. My yellow light's 4 Mr. Pickard, go ahead. 5 MR. PICKARD: I was just going to add one 6 additional thought along those lines. There have been 7 a couple of conversations in the trade bar about this 8 9 specific issue, and there's kind of a feeling that it's a double-edged sword, that it's difficult to 10 confirm lost sales and lost revenue allegations. But 11 if you don't allege them, then Respondents will use it 12 13 as a club. Look, they won't even allege one lost sale 14 or one lost revenue. If you do allege them, there's a certain 15 specificity that is difficult, especially in these 16 type of market conditions, for a U.S. producer to be 17 able to say the exact date or the exact competing 18 19 amounts or dollar amount that he was going against. That's why in addressing this we decided to hopefully 20 try and take a novel approach with these self-2.1 certifying affidavits. That was unsuccessful. 2.2 23 Following up, we tried to provide as 24 specific information as possible in the traditional

format, hoping that that would assist the Commission

But it's an issue of concern I think with the

25

26

staff.

- whole trade bar about how do we approach this, provide
- 2 the Commission with the most useful information that's
- 3 going to document the injury to petitioners. It is
- 4 not an easy thing to do.
- 5 And to the extent -- I don't know if any of
- 6 the -- oh.
- 7 CHAIRMAN KOPLAN: Well, my time is up.
- 8 MR. PICKARD: You bet. Thanks.
- 9 CHAIRMAN KOPLAN: But I'll be back.
- 10 Vice Chairman Okun.
- 11 VICE CHAIRMAN OKUN: Thank you, Mr.
- 12 Chairman. And before I begin my questions, let me
- welcome all of you here to our hearing. I very much
- 14 appreciate so many members of the industry being with
- us and the purchasers as well. I find it particularly
- 16 helpful to have you here and to explain how your
- industry works, and there's been a lot of information
- 18 submitted, so I appreciate that and I appreciate your
- 19 filling out questionnaires, and for those purchasers
- where we still need additional information, I'd
- 21 appreciate seeing that as well.
- 22 Mr. Pickard, maybe I will let your clients
- 23 go ahead and I think respond to what you wanted to
- 24 allow them to respond to with regard to the Chairman's
- 25 question, which is I would like to hear from the
- industry how price competition works for you and how

- 1 you know that there are imported prices in there, how
- 2 you know you've lost a sale. And again, putting aside
- 3 the philosophical policy, you know, argument over how
- 4 one approaches lost sales, lost revenue, tell me about
- 5 how you know and then why it's difficult, as I
- 6 understand your counsel is saying, why it's difficult
- 7 for you to provide the information in the way that we
- 8 have requested, because again, take Mr. Kaplan's
- 9 point.
- 10 It is not required, but, you know, the
- 11 Chairman makes a point as well. Once you put it
- 12 forward, we ask for particular information, so help us
- 13 with that. Tell me about your industry, price
- 14 competition, and the difficulty might have or have had
- in providing the information. I'll start, Mr.
- 16 Garrison, with you and then just work your way
- through. And if you can be sure and just respond with
- 18 your name again. There's so many of you sitting out
- 19 here. It's hard for us to see all the name plates.
- 20 MR. GARRISON: Thank you. Steve Garrison.
- 21 A couple of points. My comment about the 40 percent
- loss or 40 percent share, approximate 40 percent share
- 23 in Atlanta, Georgia, we're in the position there of
- having added a new salesperson recently, so he's
- 25 making calls on the prospective customers in the
- 26 market that we serve.

1	And his assessment of who has what business
2	from some of our U.S. competitors here and the Chinese
3	and Korean suppliers, his assessment was that the
4	Koreans' and Chinese blades have something in the
5	range of a 40 percent market share of the prosawing
6	contractors that he's called on in the Atlanta area.
7	So we had no business there before. Here's a new guy
8	moving in and knocking on doors, seeking information,
9	and this is what he has reported back to me.
10	In the Los Angeles or Oakland or Seattle
11	areas, one of the things that happens, we have
12	customers that buy product from us. They do not call
13	us and ask us for a price each time. They call us and
14	order something. If they have determined that we have
15	a good value or we have a product on the shelf that
16	they need, they'll buy it. If they choose to buy it
17	because of price from a Chinese or Korean competitor,
18	they don't usually call us and tell us that or even
19	give us a chance to quote on it.
20	So our salespeople can determine that when
21	they take a stroll through the shop of the operation
22	that we're selling to and notice the boxes that are
23	discarded, the labels on the blades, the markings on
24	the blades that are being used.
25	Quite frankly, it's also not something that
26	as a salesperson I'm inclined to do very often is to

- 1 really emphasize to a customer to get involved in that
- deep a discussion about this subject and run the risk
- 3 of increasing his awareness of the price
- 4 competitiveness of the Korean and Chinese product if
- 5 it's someone who has previously not been aware. So
- 6 that would be part of an answer.
- 7 VICE CHAIRMAN OKUN: Okay. And then, just
- 8 in your industry, is it typical to use a written quote
- 9 that's going out, I mean, or this is all salesmen
- 10 calling on a client, having an oral conversation?
- 11 MR. GARRISON: Very seldom do we ever make a
- 12 written or even a verbal quote prior to a sale. The
- 13 customer has our price list. He knows what our prices
- 14 are. He understands that we have a relationship, and
- we generally provide product in a timely manner, and
- 16 he likes working with our people. So there are
- occasions where we might be asked to quote specific
- 18 prices, but those are rare.
- One other comment that I might make is there
- 20 was some information provided earlier about the state
- of Missouri by Terra Diamond, and I don't have
- 22 specific knowledge of what the total dollar amount
- 23 was, but it was several hundred thousand that was
- 24 supplied by a protech Chinese, Korean sourced product
- 25 this last year in the state of Missouri that was
- 26 previously supplied by a U.S. manufacturer.

VICE CHAIRMAN OKUN: Okay. Let me hear from 1 other members of the industry. Then I'll have some 2 followup questions. 3 Kevin Baron from Western Saw. MR. BARON: It's very difficult for a core producer to know. 5 Really the only way that we can figure it out is that 6 7 at the end of a quarter when we go through our sales analysis and look at what sizes and what we've sold do 8 9 we see that a specific customer is not buying a certain sized blade from us any longer or the sales 10 11 have dropped. But to be specific is very hard. However, I 12 believe I filled out mine, and I think I put in there 13 14 four or five actual dates. And if there's more information, I'm sure I could get it. But it is 15 16 difficult, and oftentimes it does go unnoticed for almost a year a certain specific blade, if you're 17 making so many blades, is not being purchased any 18 19 longer. VICE CHAIRMAN OKUN: Okay. And again, for 20 yours, and I understand you're in the core business, 2.1 is it the same in terms of oral offers, or is it a 2.2 23 customer that usually had to come back to you? 24 MR. BARON: Pretty much everybody has our They know what we sell for. And sometimes 25

they know what -- not sometimes -- often they know

26

- what they can buy a Chinese or a Korean product for,
- and we don't even get the phone call. So I don't know
- 3 that I lost a sale and I did, so it happens quite
- 4 often.
- 5 VICE CHAIRMAN OKUN: Okay. Continue on
- 6 then.
- 7 MR. MCCARTHY: Edward McCarthy. I am the
- 8 only -- Madame Okun?
- 9 VICE CHAIRMAN OKUN: It's okay. It might be
- 10 easier just to go by front row, next row, and I'll be
- able to hear from everyone if not on this time on
- 12 another one. Mr. Wolters.
- 13 MR. WOLTERS: Yes. I'm Greq Wolters,
- 14 president of Dixie Diamond Manufacturing. In a
- posthearing brief that if it was not already submitted
- 16 to you, I can personally give you a company where we
- 17 lost over \$2 million worth of business to Chinese and
- 18 Korean imports. I can also give you within the last
- 19 three months --
- 20 VICE CHAIRMAN OKUN: And tell me, you know
- 21 that because how?
- 22 MR. WOLTERS: Because I got it in e-mails
- 23 from the Chinese and Koreans that were sent to my
- 24 customer, who forwarded that information over to me
- 25 because they wanted me to quote. I couldn't even
- 26 quote at that pricing.

- 1 VICE CHAIRMAN OKUN: And do you have a
- 2 response back on that saying you don't quote it or you
- 3 can't meet the price?
- 4 MR. WOLTERS: At that point in time, I have
- 5 to look and see. But I probably went back and said I
- 6 can't even get close to that. It's not worth my time
- 7 even working the numbers.
- 8 And specifically in the last three months,
- 9 we lost an additional \$1 million in business that I
- 10 can document. On top of that, probably the hardest
- thing about collecting information on our end is that
- we're dealing with other small business owners who are
- 13 busy.
- 14 And just like Leo said here, who's testified
- and who is one of my customers, he's contacted all the
- 16 time by customers like this, people like this buying
- 17 12- and 14-inch blades and larger diameter blades.
- 18 That contractor or that distributor does not call us
- up and tell us that they're buying that, so it takes a
- 20 period of time until we realize it. And I'm dealing
- 21 with other small business owners. It's hard to get
- information from them. That's probably the most
- 23 challenging.
- 24 VICE CHAIRMAN OKUN: Okay. Next row. Yes.
- 25 Mr. Rizner.
- 26 MR. RIZNER: Yes. Good morning. It's Ken

- 1 Rizner with Hyde. As Mr. Baron said, we are a core
- 2 manufacturer. I think what we see is just orders just
- dry up. They just don't show up anymore. We do have
- 4 people calling us on occasion to ask for quotations,
- 5 and what we have done over the past couple of years is
- 6 we've looked at our quotations.
- 7 We realize that we cannot make the kind of
- 8 margins that we would have liked to have made in the
- 9 past, and so we set our pricing accordingly, knowing
- 10 they're not going to be what we want them to be, but
- 11 at the same time, we have people, materials,
- 12 machinery, all of that stuff on our floor that we want
- 13 to keep productive. But even at that, we're only at
- 14 five percent of what we were just a couple of years
- 15 ago, that size of that business to us.
- 16 VICE CHAIRMAN OKUN: Okay. Continue on.
- 17 MR. JEDICK: Andy Jedick, Diamond Products.
- 18 I concur with the other Respondents on the difficulty
- 19 of getting lost market data from the field. Again,
- 20 the customers are small. We don't have a
- 21 sophisticated marketing department gathering data,
- studying markets constantly to see which market we're
- losing business in.
- In a small market area with a single
- 25 salesman like in the Atlanta area, as Mr. Garrison
- pointed out, you get the data back from your salesman.

- 1 He can tell you he's been calling on 15 or 20
- 2 accounts, and out of those 15 or 20 accounts, maybe
- 3 half of them were purchasing a significant amount of
- 4 product from Korean or Chinese sources. Again, no
- data that can be put on charts and graphs to see
- 6 what's going on.
- 7 One tool we do have that I used a little bit
- 8 in my presentation was a line item-by-line item
- 9 comparison from year to year of specific SKUs of
- 10 diamond tools in the various categories. That shows
- 11 the loss in selling price average unit per year for
- 12 those three years. At least that was a mathematical
- tool we could use to see how they were falling, and
- they were consistently falling in all the categories.
- 15 VICE CHAIRMAN OKUN: Okay. My yellow
- light's on, but I can probably hear from one more.
- MR. MCCARTHY: Thank you.
- 18 VICE CHAIRMAN OKUN: From the industry
- 19 witness, and I'll come back to you. Who's next? On
- 20 the back row there? Yes.
- MR. MCCARTHY: Ed McCarthy.
- 22 VICE CHAIRMAN OKUN: Yes, Mr. McCarthy.
- 23 MR. MCCARTHY: I am probably the only true
- 24 salesman within this organization in that I spend
- 25 eight hours a day trying to sell this product. And
- 26 trying to gain data that you're asking for is almost

- 1 impossible. Have you ever been on a jobsite and tried
- 2 to nail down a contractor who's walking around with a
- 3 walkie-talkie and you ask him why did we lose your
- 4 business, and the only thing he can say, your price
- 5 was too high, I have to get up on the third floor?
- 6 Most of the orders we see, most of the
- 7 requests for a quote, are verbal. I need a price on
- 8 10 14-inch blades. You give them the price. Two days
- 9 later you hear nothing. You call back. They say you
- 10 were high. To who? Somebody else. I don't have
- 11 time.
- 12 VICE CHAIRMAN OKUN: Okay. My red light's
- 13 come on. I'll have a chance to hear from the other
- 14 members of the industry. I appreciate all those
- answers.
- 16 CHAIRMAN KOPLAN: Commissioner Hillman.
- 17 COMMISSIONER HILLMAN: Thank you very much.
- 18 And I too would join my colleagues in welcoming you
- 19 all here this morning. We very much do appreciate
- 20 your taking the time to help us understand a little
- 21 bit more about your industry.
- 22 If I can go to one of the other issues
- 23 that's been raised very clearly in that and help me
- understand a little bit more about the product. I
- think as you've heard from the Respondents, part of
- their argument is that this is a very segmented

- 1 market, both in terms of, you know, the professional
- 2 market versus the DIY market, but they're also arguing
- 3 that it is very segmented in terms of the nature of
- 4 the product. And so I wanted to try to understand a
- 5 little bit more about some of those product issues.
- 6 And maybe if I can start just by
- 7 understanding the distinctions that are clearly laid
- 8 out in the data in our staff report by the product
- 9 that is laser-welded versus the product that is
- 10 sintered versus the product that is soldered or
- 11 braised. Again, help me understand it. Maybe
- initially from a core perspective, does it matter? I
- mean, do you use the same core no matter how you're
- 14 attaching the segment to the core? Is the core itself
- the same for each of these products?
- 16 MR. BARON: Kevin Baron, Western Saw. We
- 17 use a material that can be laser-welded or does not
- 18 have to be laser-welded, so there is really no
- 19 difference for us.
- 20 COMMISSIONER HILLMAN: Okay. So when you're
- 21 producing a core --
- MR. BARON: Yes.
- 23 COMMISSIONER HILLMAN: -- you don't need to
- 24 know what segment is going to be attached to it in the
- sense of how it's going to be attached?
- 26 MR. BARON: Oftentimes we don't know

- 1 anything.
- 2 COMMISSIONER HILLMAN: Okay.
- 3 MR. BARON: We just know the diameter and
- 4 the thickness.
- 5 COMMISSIONER HILLMAN: Okay.
- 6 MR. BARON: All right?
- 7 COMMISSIONER HILLMAN: All right. Then from
- 8 the finished sawblade producers, again, help me
- 9 understand from your perspective these three different
- 10 methods of attaching the segment and how significant
- is that. Does somebody that buys one, would they be
- 12 willing to use the other? Does it matter to the end
- use customer whether it's a sintered blade versus a
- laser-weld versus a soldered blade? Do they know? Do
- 15 they care?
- MS. O'DAY: Judy O'Day, Terra Diamond.
- 17 Essentially there's no difference. In years gone by,
- 18 laser welding was a special new technique. It was hot
- 19 technology. Now it's extremely common.
- 20 COMMISSIONER HILLMAN: When you say "in
- years gone by", how many years?
- MS. O'DAY: Twenty years ago when it was
- 23 developed.
- 24 COMMISSIONER HILLMAN: Okay. Twenty years
- 25 ago --
- MS. O'DAY: Twenty years ago.

Heritage Reporting Corporation (202) 628-4888

- 1 COMMISSIONER HILLMAN: -- laser was a big
- 2 deal.
- 3 MS. O'DAY: Yes.
- 4 COMMISSIONER HILLMAN: And people would pay
- 5 a premium for it.
- 6 MS. O'DAY: They did. Yes.
- 7 COMMISSIONER HILLMAN: Okay.
- 8 MS. O'DAY: And now, in order to ramp up
- 9 production, laser welding is extremely common. We
- 10 virtually laser-weld all of our product. We still
- 11 solder some in large sizes in order to be able to meet
- 12 certain demands. But if it's appropriate to laser
- 13 weld, we do it.
- 14 COMMISSIONER HILLMAN: Okay. And of these
- three technologies, the laser, the solder, or the
- 16 sinter, is one considered producing the highest
- 17 quality blade?
- 18 MS. O'DAY: No. No. The only advantage --
- 19 COMMISSIONER HILLMAN: One doesn't wear
- 20 better than the other?
- 21 MS. O'DAY: The only advantage that I know
- of that a laser-welded blade has is that it can be run
- 23 dry without a water coolant. That's an advantage in
- some situations. But all laser-welded blades can be
- 25 run wet as well. So essentially there's not a lot of
- 26 distinction between the two.

1	COMMISSIONER HILLMAN: Okay.
2	MS. O'DAY: Not for my customers.
3	COMMISSIONER HILLMAN: And do your customers
4	specify again when they're buying, you know, this
5	blade, do they say I want a soldered blade or I only
6	want a laser blade?
7	MS. O'DAY: Yes. If they specify at all,
8	they will say I want a wet blade or a dry cutting
9	blade for this particular application.
10	COMMISSIONER HILLMAN: Okay.
11	MS. O'DAY: They don't specify
12	COMMISSIONER HILLMAN: So all they care
13	about is the diameter and the wet versus dry?
14	MS. O'DAY: Essentially, yes. And the price
15	now.
16	COMMISSIONER HILLMAN: Okay. And they would
17	never tell you anything more about the blade?
18	MS. O'DAY: No. I might ask them further
19	questions about a job application if it looked
20	unusual, but no, they aren't interested in that.
21	That's not what they do. They just want a job. They
22	want a blade that will cut. And our blades cut.

the observation that I think it's at Table I-2 of the

23

24

25

26

want to comment on this?

COMMISSIONER HILLMAN: Okay. Anybody else

MR. PICKARD: Well, I would just throw out

- 1 staff report. It just confirms that. Although I've
- 2 heard the Respondents make this argument, the vast
- 3 majority of the U.S., the Chinese, and the Koreans are
- 4 all laser-welded.
- 5 COMMISSIONER HILLMAN: Okay. No, I see the
- data, although, you know, there's a significant amount
- of imported production that's coming in that's in this
- 8 sintered blade and in both sintered segmented blade
- 9 and sintered continuous blades, and I'm trying to
- 10 understand why somebody would purchase a sintered
- 11 blade as opposed to a laser-welded blade. Mr.
- 12 Garrison.
- 13 MR. GARRISON: Just to give you an example,
- 14 my father walked into a Harbor Freight a couple of
- 15 years ago shopping, and he noticed a three-pack of
- 16 blades that had continuous rim, sintered, and laser-
- 17 welded 4-inch blades in a packet. No instruction on
- 18 the packet for the end user to know that there would
- 19 be a different application recommended for any of
- those different types of products.
- 21 COMMISSIONER HILLMAN: Okay. And if you who
- 22 know, what would you recommend is the better
- 23 application for each of these different types of
- 24 products? I mean, what would you typically say is the
- 25 best use of a sintered versus a laser-weld versus a
- 26 soldered blade?

- 1 MR. GARRISON: Difficult for me to say. I
- 2 don't separate --
- 3 COMMISSIONER HILLMAN: No distinctions in
- 4 use at all?
- 5 MR. GARRISON: Right.
- 6 COMMISSIONER HILLMAN: Any of the purchasers
- 7 out there? Do you all purchase all of them in all
- 8 sizes and sell them all the same? Go ahead. Mr.
- 9 Guthrie.
- 10 MR. GUTHRIE: Stacey Guthrie, Ricker
- 11 Machinery. Used properly, each of those blades will
- work comparably. It's very simple.
- 13 COMMISSIONER HILLMAN: They're absolutely
- interchangeable?
- MR. GUTHRIE: Absolutely.
- 16 COMMISSIONER HILLMAN: Okay. Now pricewise,
- 17 again, from a purchaser perspective, do you pay more
- 18 for one versus the other?
- MR. GUTHRIE: Very comparable.
- 20 COMMISSIONER HILLMAN: They're very
- 21 comparable in price?
- MR. GUTHRIE: Very comparable.
- 23 COMMISSIONER HILLMAN: Okay. And are there
- 24 any limitations? Again, you were mentioning earlier,
- 25 Ms. O'Day, that for the larger blades, you tend to do
- 26 solder, correct? Are there any limitations in your

- 1 view? Can you use all three technologies no matter
- 2 how large or small the blades are?
- MS. O'DAY: Correct. Just not economically.
- We don't sinter any product anymore, but we do laser-
- 5 weld and we do solder both large and small.
- 6 COMMISSIONER HILLMAN: Okay. You don't
- 7 sinter anymore because it's more expensive as a
- 8 technology to sinter?
- 9 MS. O'DAY: Right. For us, yes. It's not
- 10 cost-effective.
- 11 COMMISSIONER HILLMAN: Okay.
- MS. O'DAY: We can produce a lot more
- product with the methodology with laser welding.
- 14 COMMISSIONER HILLMAN: Okay. Other
- 15 producers? Is there one technology over another that
- is more or less costly as a producer?
- 17 MR. GARRISON: I can't really answer that
- 18 question, but I can tell you that that market, the
- 19 sintered market, the sintered technology, is one of
- the markets that's been almost 100 percent captured by
- the Koreans and Chinese. So the product that we're
- 22 selling out of our factories would be primarily laser-
- 23 welded and braised products, and in some cases, all,
- 24 as in our factory.
- 25 COMMISSIONER HILLMAN: Okay. Mr. Jedick,
- 26 did you want to comment on this issue of cost of

- 1 production of the various technologies of adding the
- 2 segments?
- 3 MR. JEDICK: Yes. Commissioner Hillman,
- 4 Andy Jedick. The smaller sized blades, 14-, 18-inch
- 5 even and down, the medium to small sized blades, are
- 6 typically laser-welded or sintered. Sintering
- technology has limitations in the diameters for the
- 8 sintering presses and things. So you can use the
- 9 technology interchangeably on the smaller diameter
- 10 blades between laser welding and sintering.
- 11 The braising has just simply become more
- 12 obsolete based on the efficiency of making them either
- laser-welded or sintered. Braising is typically used
- in larger diameter blades where you can't do either
- laser-weld or sinter, so there are some manufacturing
- 16 I quess limitations to what you can braise. But the
- 17 laser-welding and sintering are interchangeable at the
- 18 lower size levels.
- 19 COMMISSIONER HILLMAN: Okay. I appreciate
- that. Then if we can go to some of the issues related
- 21 to the segmentation of the purchasing market.
- 22 Obviously you all have touched on this, but I want to
- 23 try to understand a little bit more this issue of the
- 24 distinction between the if you will DIY market, you
- 25 know, do-it-yourself market, versus the professional
- 26 market and try to understand to the extent that there

- is any line between these two markets where they are.
- 2 As I read Respondent's brief, an awful lot
- of what they're talking about are again the users of
- 4 the larger blades, that they describe this as much
- 5 more of a very custom kind of an application in terms
- of the nature of the blade. Is there a real custom
- 7 market out there, and how big is that custom market,
- 8 and who's in it?
- 9 MR. GARRISON: Steve Garrison. There were
- 10 several questions that were --
- 11 COMMISSIONER HILLMAN: Is there a custom
- 12 market out there?
- 13 MR. GARRISON: As Mr. Jedick of Diamond
- 14 Products indicated, as favors to our customers we do
- still manufacture some product that is custom made for
- 16 a special width or a special application. That is a
- very small part of our business. Probably 80 to 95
- 18 percent of what we manufacture is standard product,
- off-the-shelf, either in terms of segments off-the-
- 20 shelf, or inventory or finished product.
- 21 What was your other question?
- 22 COMMISSIONER HILLMAN: Again, I am trying to
- 23 understand whether there is much of a distinction
- 24 between the DYI market and the so-called professional
- 25 market?
- MR. GARRISON: Okay. One example there is

- is that the Respondents have used Home Depot and Lowes
- as an indication of a DYI market. We have confirmed
- 3 that there are -- you can even go in front of most
- 4 Home Depots, especially the ones oriented towards
- 5 small contractors, that are professionals. They do
- 6 professional concrete work, tile work, stone work,
- 7 that sort of thing; and they will be lined up outside
- 8 a Home Depot waiting to purchase products, including
- 9 12- and 14-inch concrete blades which are used by
- 10 professionals in their trade work.
- 11 Secondly, Home Depot owns several companies,
- including one called Whitecap that does market and
- 13 sell to those tradesmen specifically, and professional
- 14 specialty sawing and drilling contractors. So the
- 15 Home Depot --
- 16 COMMISSIONER HILLMAN: Has moved
- 17 professional, if you will.
- 18 MR. GARRISON: Yes, they are serving the
- 19 entire blade market.
- 20 COMMISSIONER HILLMAN: And then, Mr. Jedick,
- from your perspective: What would you say is the size
- of the custom market?
- MR. JEDICK: I agree with Steve's
- observation. The custom market has become less and
- 25 less. It used to be more customizing the bond
- systems, but with technology lately there are much

- 1 fewer amounts of bond systems.
- We stock a tremendous amount of product
- across the country in warehouses for professional-type
- 4 users; and, again, as Mr. Garrison said, the Home
- 5 Depot group has purchased many of our customers, many
- 6 of our current customers who use the larger diameter
- 7 blades for professional tile people and masonry
- 8 contractors, et cetera, that we struggle to continue
- 9 selling to after they are purchased by companies like
- 10 Home Depot. But we continue to try to keep our
- 11 product in there. The pressure is coming almost
- 12 exclusively from Chinese and Korean pressure in those
- 13 markets.
- 14 COMMISSIONER HILLMAN: I appreciate those
- 15 answers. Thank you very much.
- 16 CHAIRMAN KOPLAN: Commissioner Lane?
- 17 MR. WOLTERS: Can I offer, Commissioner
- 18 Hillman, one quick response?
- 19 COMMISSIONER HILLMAN: Given that my red
- 20 light has come on, I know that Mr. Edmund also had
- 21 wanted to respond, so I will come back to this issue
- in the next round.
- MR. WOLTERS: Thank you.
- 24 COMMISSIONER HILLMAN: Thank you.
- 25 COMMISSIONER LANE: Well, so we don't lose
- your train of thought, go ahead and take it out of my

- 1 time. Go ahead and respond.
- MR. WOLTERS: Thank you very much. I will
- 3 say briefly that I totally agree with Andy from
- 4 Diamond Products, and Steve Garrison from Diamond B.
- 5 We do stock product. Specialty product is a very
- 6 small portion of our manufacturing, and importers are
- 7 aggressively going into that pro market.
- Now, I bring this here specifically to show
- 9 you this is a catalog from Diteg, which is represented
- 10 here today, which sells imported products from
- 11 Shinhan. On the cover of their product catalog, it
- 12 states in two places: pro. They sell the pro market;
- they are part of that market. So, therefore, they
- 14 bring the product in and stock it just like we do, and
- 15 compete with us on a low cost.
- 16 Thank you.
- 17 COMMISSIONER LANE: Okay. I understand that
- 18 someone else wanted to make a comment. Yes, sir?
- 19 MR. EDMUND: Leo Edmund, B & W Equipment.
- 20 We are a dealer where we rent and sell construction
- 21 equipment. The majority of our customers are
- 22 contractors, but I have very close friends that are in
- the rental business which deal with DIY-type
- 24 customers.
- 25 The majority of those customers, there are
- 26 not many DIY customers that would actually use very

- 1 many blades. They are not going to rent a 65
- 2 horsepower saw to cut a sidewalk or anything. These
- 3 things are huge. They are going to be using smaller
- 4 blades to do tile work in their kitchen or whatever,
- 5 and the rental houses rent these blades to them. They
- 6 normally don't even buy the blades.
- 7 I personally have rented a saw and a blade
- 8 from a company to do the kitchen in my house. So it
- 9 is a very tiny segment of the entire market, as far as
- 10 DIY. Like I say, they are not going to invest in a
- diamond blade, even if they're cheap, if they're not
- 12 going to use the whole diamond.
- 13 COMMISSIONER LANE: Okay, thank you.
- 14 Now, did anybody else want to comment on
- 15 that?
- 16 MR. PICKARD: If I could throw two cents in,
- 17 Commissioner. This is Dan Pickard from Wiley, Rein
- 18 again.
- 19 COMMISSIONER LANE: Yes, go ahead, and throw
- in your two cents.
- 21 MR. PICKARD: I think it is artificial, to
- 22 say the least, trying to construct a DIY market in
- this completely separate professional grade,
- 24 especially with some of the suggestions that have been
- 25 made.
- I wish I had brought a 14-inch diamond

- 1 sawblade in with us. It has been suggested by the
- 2 Respondents that diamond sawblades, up to 14 inches,
- 3 are really for the do-it-yourselfer home repair. I am
- 4 fairly handy around the house, but I can tell you I
- 5 will never operate a saw that has a 14-inch diamond
- 6 sawblade in it.
- 7 And, to the extent that their allegation
- 8 that they are not present in the professional grade, I
- 9 think that it is just vastly contradicted by all the
- 10 evidence of record.
- 11 COMMISSIONER LANE: Okay. That sort of goes
- into the line of questioning that I wanted to start
- 13 with. I would like for you to discuss the extent to
- 14 which low-price imports of diamond sawblades from
- 15 China and Korea, and possibly such imports from non-
- 16 subject countries, may have increased demand by making
- 17 the diamond sawblades more competitive with abrasive
- 18 blades, and/or by making the diamond sawblades more
- 19 affordable for small contractors, do-it-yourselfers,
- and other purchasers?
- MS. O'DAY: This is Judy O'Day of Terra
- 22 Diamond. I think the increase in demand may be
- 23 artificial because these are now so low-priced that
- they are disposable items. So, if you give a diamond
- 25 blade to one of your crew, they ruin it and, because
- of the low price, you're not worried about it. You

- just buy another one, you have an increased demand.
- 2 You have increased the number of units purchased. The
- dollar amount has not increased.
- 4 We find that even in the professional-
- 5 specialty contractors, who are supposedly concrete
- 6 sawing and drilling specialists, more and more, they
- 7 are looking at their crew members, their concrete
- 8 cutters as less than professional, so they are much
- 9 more responsive to low price in providing their guys
- 10 with a blade that is so cheap that if they ruin it,
- 11 they are not worried about it. They will simply buy
- 12 another one.
- 13 Historically, twenty years ago, it was
- 14 unheard of. Diamond blades were not a commodity.
- 15 They were expensive items and they were taken care of
- 16 and used in specific instances. Now, they're used,
- especially across-the-board, as disposable items.
- 18 COMMISSIONER LANE: So you're saying that
- 19 the low price has not increased people wanting to use
- the blades, whereas, before they didn't?
- MS. O'DAY: Not in the sizes that we're
- 22 concerned about at this point, not in the 12-inch and
- 23 beyond. But what Dan said is right: A 12-inch blade
- on a saw is a significant beast, whether it is on a
- 25 hand saw or a walk-behind saw. It is highly unlikely
- that do-it-yourselfers are running those blades.

1	COMMISSIONER LANE: Okay. Let me just
2	follow-up there a minute: Does that mean that you are
3	not concerned about the 12-inch and under market?
4	MS. O'DAY: I am totally concerned about it.
5	I am absolutely concerned about it. I think it is
6	just a false indication I think that they're
7	claiming this is not going to the professional or
8	contractor market is a misstatement. Those blades are
9	going to the professional and contractor market, and I
10	am concerned about the price depressions. Those
11	markets are our markets.
12	COMMISSIONER LANE: Okay. I must have
13	misunderstood.
14	MR. PICKARD: Commissioner Lane, if I could
15	clarify something. I think there has been a basic
16	suggestion that blades before 14-inches aren't used in
17	highway construction, or for what would have been
18	suggested to be professional concrete cutters. That
19	is clearly not the case, and I don't know if anybody
20	wanted to talk as to that.
21	COMMISSIONER LANE: Mr. Garrison?
22	MR. GARRISON: Answering your first
23	question, my opinion is that the increase in demand is
24	driven by construction and construction techniques.
25	Clearly, the advent of the section of Home Depot, or
26	other stores, where they are really focusing on

- selling tile and stonework for your kitchen and how
- 2 attractive it is. I am under pressure from my wife to
- 3 install some in our kitchen. That has driven the
- 4 increase in blade sales through Home Depot.
- Now, in the past, those sales have been
- 6 made, but they have made to tile and stone
- 7 professionals that do that work installing for the
- homeowner that never used to take a look at doing it
- 9 before. The reason he is doing it now is not because
- 10 diamond blades are cheap. It is because there is a
- specific marketing approach by Home Depot, and stores
- 12 like that, to promote to the homeowner a tile counter
- or a marble counter, or more stonework on the outside
- of their house, or those sorts of things. So, the
- demand is driven by construction and the specific
- 16 construction techniques being promoted.
- 17 Does that answer your question?
- 18 COMMISSIONER LANE: I think so.
- MR. PICKARD: Okay.
- 20 COMMISSIONER LANE: Dr. Kaplan?
- MR. KAPLAN: We're living in the era of
- granite and stainless. I know when you walk into an
- older house, if you're looking for houses, you can
- 24 walk into the kitchen and tell when the house was
- built, but hadn't been remodeled.
- What you have seen is enormous increase in

- 1 construction over this period of investigation, and a
- 2 switch to granite and marble countertops. This, in
- fact, should be the best of times for this industry.
- 4 This is an extraordinary construction era over the
- 5 period of review.
- 6 This is what makes it doubly difficult. It
- 7 looks like interest rates are going up. There is
- 8 concern about the housing market turning down. Over
- 9 this last three years, you saw what should have been
- 10 the best of times ever for this industry.
- 11 And I would like to point you to the graph
- 12 up there. You could see there are very large
- increases in the 10- to 12-inch range and the 12- to
- 14 14-inch range, which is the professional range. Those
- are the sheer increases from the subject imports
- 16 during the period of review.
- 17 So they want you to say: Oh, let's just take
- 18 a look at the left-hand column, and that's where we're
- 19 at. But that's not true, and we have also heard that
- in the left-hand column, you do have applications to
- 21 the professional market. So they are drawing
- 22 distinctions without a difference and trying to
- 23 obdurate what is a continuum in size and a continuum
- in use.
- 25 MR. WOLTERS: Commissioner Lane, I think
- 26 also --

1	COMMISSIONER LANE: Mr
2	MR. WOLTERS: Greg Wolters of Dixie Diamond.
3	I also agree with what Steve said. And I think
4	another thing that has really increased the demand
5	over the last couple of years is that, especially on
6	the 12s and 14s, these blades are used the bulk of the
7	time on what are called cut-off saws; and the price of
8	a cut-off saw is much more competitive today
9	COMMISSIONER LANE: Could you tell me what a
10	cut-off saw is?
11	MR. WOLTERS: A cut-off saw is a gas-powered
12	saw that runs approximately 5,400 rpm that mainly 12-
13	and 14-inch blades are used on. Over the years, there
14	are a lot of cut-off saw manufacturers out there,
15	which has made the cut-off saws more competitive.
16	So you now have a contractor that maybe two
17	or three years ago would not buy a cut-off saw and
18	would rent one; and, therefore, would just rent a
19	blade. Today, you can see, through the numbers, if
20	you looked at imports of how many cut-off saws come
21	into the market.
22	That is because these contractors are buying
23	these cut-off saws and, in turn, are buying their
24	blades. I feel that is where a good portion of that
25	increase in demand has come from also.

26

COMMISSIONER LANE: Okay. Thank you.

I am reluctant to start on my next round of 1 questioning. The light is yellow, so I'll wait. 2 Thank you. 3 Thank you. Commissioner CHAIRMAN KOPLAN: Pearson? 5 COMMISSIONER PEARSON: 6 Thank you, Mr. 7 Chairman. If you would permit me, I would like to extend my welcome to the morning panel. For the sake 8 9 of full disclosure, my colleagues sometimes wonder 10 what things I've gotten into in the past, and I have to confess that I have never run a diamond sawblade of 11 12 any sort, so don't look to me as knowing anything about it. 13 14 Let me apologize by starting with a question that goes into confidential information, so those of 15 16 you who represent individual companies will not have seen this. But the question is this: Given the 17 challenges you've indicated that you face in the 18 19 marketplace, how has your industry managed to maintain what appears to be a comfortable level of 20 profitability overall? 2.1 MR. WOLTERS: Commissioner Pearson? 2.2 23 COMMISSIONER PEARSON: 24 MR. WOLTERS: I think that what you'll see right now is before we participated in the 10-inch-25

in-diameter blade business. We no longer do because

26

- of the low-cost imports coming in.
- 2 As the charts indicate, they are making
- 3 significant headway in gaining market share on the 12-
- 4 and 14-inch range, and also in the 20-inch and plus
- 5 range.
- 6 What you will end up seeing as an owner of a
- 7 company, as their market-share gains, our profits are
- 8 continuing to decrease. They will end up taking over
- 9 those markets and we will forced out of business. So,
- 10 although we do have profits right now, they will be
- 11 decreasing, and we will be at a point where they are
- 12 coming in at such a low cost I can't compete.
- 13 COMMISSIONER PEARSON: That, of course, is
- part of the confusion because I'm hearing that you're
- not doing well financially; and, yet, what we see on
- the record for the industry as a whole doesn't really
- 17 substantiate that point.
- 18 Doctor Kaplan, would you care to address it?
- MR. KAPLAN: I will and, of course, you have
- 20 to be somewhat cryptic given the confidential nature.
- 21 But the first thing you should notice is that not all
- the firms are performing the same; and that many firms
- 23 are in awful straits, and that two firms have exited
- the industry because of loss of profits.
- 25 The second thing I think you should be aware
- of is that we have argued that certain firms are

- 1 related parties. I would ask you to look at the
- trends in profitability of the related parties
- 3 relative to the trends of firms that we don't believe
- 4 are related parties.
- 5 Then, and this is quite cryptic. I apologize
- to the panel here, but I would like you to take a look
- 7 at one firm we allege is a related party, and take a
- 8 look at why we filed the case against both finished
- 9 and components. To the extent that -- and we know
- 10 that there are imports of components. If someone is
- 11 using a dumped component, that might affect their
- 12 profitability.
- 13 Finally, we will put some materials in the
- 14 post-hearing brief that go to the cost-saving measures
- of certain firms in the industry. From my discussions
- 16 with them, they have expressed that any types of cost
- 17 savings, some of which were dramatic for individual
- 18 firms, are now over. Everything is squeezed out.
- So, I think you have a variety of factors in
- 20 place. Some of the firms are doing poorly, some of
- 21 the related parties change the trends. Some of the
- 22 parties taken outward dramatically changed the levels,
- and you're also seeing the end of cost savings by
- 24 certain firms.
- 25 I think combined that more than explains
- 26 what's going on because we know that share has

- 1 increased. We know that share has increased across
- the board; we know that they're in every market
- 3 segment; we know there is significant underselling;
- 4 and we know unit values have fallen.
- 5 So the question is: Why this profitability
- 6 the way it is? Well, that's part of the answer to
- 7 your question because it is confidential and we will
- 8 brief it thoroughly in the post-hearing brief.
- 9 COMMISSIONER PEARSON: Well, I did take a
- 10 look at the information regarding industry financials
- 11 when some of the related parties were removed. I have
- 12 to go back and look at it again, but it didn't rise up
- and strike me as being that much different than the
- 14 financials when those firms were included in the
- 15 industry.
- 16 MR. KAPLAN: Well, I think the trends
- 17 changed for sure. And I think one particular firm has
- 18 a significant affect on the level; and then I will
- 19 discuss the cost-saving issues. But I want you as
- 20 well to keep in mind the survivor bias from the firms
- 21 that have existed the industry, and the stress that is
- 22 being suffered by many of the individual firms that
- are part of the industry.
- 24 COMMISSIONER PEARSON: Mr. Garrison?
- 25 MR. GARRISON: One of the things is I would
- just say they haven't found all of our customers yet,

- and this is something that certainly worries us. The
- 2 strength with which they undertook the capture of a
- 3 lot of the small-diameter blade market, it's marching
- 4 on.
- Now, it's to the 12- and the 18-inch blade
- 6 market. This has affected our profitability as that
- 7 has marched on, and it will continue to affect it as
- 8 they take larger and larger shares of that larger
- 9 diameter-blade market.
- I know -- Well, I shouldn't speak about
- 11 confidential matters.
- 12 COMMISSIONER PEARSON: Well, as I reviewed
- the industry's financials, it struck me that they
- 14 didn't seem entirely inconsistent with an industry
- which may not have any import competition. But it has
- 16 active competition among the domestic producers, and
- 17 you have some firms with different cost structures
- 18 that are doing better than others.
- 19 So, if you would for a moment think of this:
- Does it bear some similarities just to an industry
- 21 that may not have import competition, but has
- 22 aggressive competition among the domestic players,
- 23 some doing well, some doing not so well, based on
- factors that are specific to those firms?
- 25 MR. KAPLAN: I would just ask you to look at
- the far right-hand column. In value terms, you've

- 1 seen import penetration go up by 10 percent. You
- 2 haven't seen --
- 3 COMMISSIONER PEARSON: Right, right.
- 4 MR. KAPLAN: -- the domestic industry take
- 5 10 percent from the imports; you haven't, from the
- 6 pricing data, seen the type of underselling going on
- 7 among domestic producers as you do between the
- 8 domestic producers and the imports, as a signal of
- 9 what is driving the market.
- 10 COMMISSIONER PEARSON: Right. But, Dr.
- 11 Kaplan, you're not basically asserting that there is
- 12 no competition among domestic producers, and that the
- 13 competition only occurs between domestic producers and
- 14 imports?
- MR. KAPLAN: Not at all. I'm saying,
- 16 though, that the market is being driven by the imports
- 17 judging by their pricing and their share.
- 18 COMMISSIONER PEARSON: Let me ask if I could
- 19 about the competition among domestic firms?
- 20 Mr. Baron, I think you wanted to say
- 21 something.
- 22 MR. BARON: Yes, I just wanted to add: The
- 23 reason that Western Saw still is here today is because
- we are simply the only diamond-core manufacturer left,
- 25 basically.
- 26 If you looked at my questionnaire, you would

- 1 see that our profits have dropped three years in a
- 2 row. So I can say that we are not in the same
- 3 position we used to be in. In fact, if it continues,
- 4 we won't be here. So when you talk about it's a
- 5 robust industry, I would definitely have to disagree
- 6 with you and say: Even being the last standing core
- 7 producer, we cannot compete with the Chinese and
- 8 Korean suppliers. They are the only ones we compete
- 9 with. We don't compete with anybody else. So, they
- 10 are definitely driving the market.
- 11 COMMISSIONER PEARSON: Hang on just a
- 12 second.
- 13 MR. RIZNER: Ken Rizner from Hyde. Not to
- 14 go against my colleague in front of me, but we do
- 15 manufacture diamond core as well. He is kicking our
- butt, but that's another story.
- 17 However, up to just a couple of years ago,
- 18 we were manufacturing many diamond cores and our
- 19 business was very strong. I'm in a little different
- 20 situation in that Hyde Industrial Blade Solutions is
- 21 part of the Hyde Company that actually manufactures
- 22 handles.
- 23 So the profits and losses get all kind of
- 24 mismashed when you look at trying to pull off these
- 25 segments of the market. However, in Industrial Blade
- Solutions, when we lost this business a couple of

- 1 years ago, we did run two years in a row in the red as
- 2 far as Industrial Blade Solutions, the core
- 3 manufacturing business end of our business, lost
- 4 money.
- 5 We are just crawling out. Actually, it has
- 6 nothing to do with the diamond-core business because
- 7 it isn't there any more. It just so happens that we
- 8 are running after cattle today. That's the only
- 9 reason that we are still there. If we were trusting
- our business to the diamond-core, we would be closed.
- 11 COMMISSIONER PEARSON: Yes?
- 12 MS. O'DAY: Judy O'Day with Terra Diamond.
- 13 The reason we're still alive is because we are
- 14 extremely competitive. We are determined to stay
- 15 alive. They haven't found all our customers yet and
- we have axed a number of good-paying jobs.
- 17 We have eliminated our engineering
- 18 department; we have eliminated two metallurgical
- 19 positions; and we have cut our production staff. We
- 20 have to remain profitable because I have a credit line
- that depends on certain numbers showing up on my
- 22 financials.
- 23 We have reached the place where there is
- very little more that we can cut; and, without the
- 25 credit line, there will be a massive attempt to
- regroup, but I don't think we would be successful.

1	COMMISSIONER PEARSON: Thank you very much.
2	Mr. Chairman, my time has expired.
3	CHAIRMAN KOPLAN: Thank you, Commissioner.
4	Commissioner Aranoff?
5	COMMISSIONER ARANOFF: Thank you, Mr.
6	Chairman. I join my colleagues in welcoming the
7	entire morning panel here. It is always really
8	helpful to us to have the people who actually are in
9	the business tell us how your market operates.
10	Let me start my following up on some things,
11	Mr. Wolters, that you said during your testimony
12	earlier today, and I heard some more of it during the
13	discussion with some of my colleagues.
14	You indicated that when you make a custom
15	blade for a customer that that is a low-margin product
16	that you basically traditionally threw in as a favor.
17	Did I hear you right on that?
18	MR. WOLTERS: I actually think Steve
19	Garrison made that comment or Andy Jedick did.
20	COMMISSIONER ARANOFF: Okay. Who was the
21	person who said that?
22	MR. JEDICK: Andy Jedick. Custom-made
23	products for any part of the business, and it could be
24	in pretty much any size diamond blade, are typically
25	done in single units, possibly two units, where a

high-efficiency production run could be 100, 200 or

26

- 1 500 units.
- So, yes, I said that the custom-made product
- is lower margin, low margin done as favors for good
- 4 accounts. With a small account, you can sometimes
- 5 charge that account for the extra work you do for a
- 6 custom-made product, an account that's not somebody
- 7 who is doing a lot of business with your company, that
- 8 you owe maybe favors to because of the other level of
- 9 good productive, or profitable business that you do
- 10 with them.
- But for a larger customer, yes, it does end
- up being a give-away item, close to cost sometimes,
- 13 yes.
- 14 COMMISSIONER ARANOFF: Okay. Now, I just
- 15 want to understand why that's the case? Is it because
- 16 you're using your production equipment less
- 17 efficiently? Is it because you're throwing in
- 18 engineering services for free? What is it that makes
- 19 that a low-margin product?
- 20 MR. JEDICK: Yes, good observations; yes, on
- 21 both counts. An engineer may have to spend an hour on
- a project with somebody who has to, for example, cut a
- 23 line thicker than a typical diamond blade would cut.
- 24 He will get his draftsman to make a drawing for the
- 25 production department to follow; and that blade will
- 26 probably only be ordered in one unit.

Maybe if it doesn't last for the entire job, 1 they may have to order a second unit. But, certainly, 2 not in the quantities that a typical customer would be 3 ordering standard products. So, yes, that's what 4 drives the costs up. 5 COMMISSIONER ARANOFF: Okay. Mr. Garrison? 6 MR. GARRISON: Yes. Our pricing is normally 7 based on the product that we will make dozens and 8 9 dozens of, or hundreds and hundreds, depending on the size; and thousands of segments, individual segments 10 in a production run. 11 Many times on these custom products, we'll 12 13 be making 15 or 25 or 50 segments instead of a 1,000, 14 or thousands of segments in one production run. your tooling and set-up costs, and all of your other 15 related costs, are also higher. 16 COMMISSIONER ARANOFF: I understand that. 17 But in some sense, it is a little bit counter-18 19 intuitive because it is a product that you are specially making for a customer; and one would expect, 20 in that sort of special-order sense, that you could 2.1 2.2 actually charge a good margin on that because the 23 customer really doesn't have a lot of choices in where to turn for that special products. Yet that doesn't 24

seem to be the case, and I am trying to understand

25

26

why?

1	MR. JEDICK: Commissioner Aranoff, Andy
2	Jedick. I'm sorry. Did I interrupt you, Steve?
3	MR. GARRISON: No.
4	MR. JEDICK: Maybe we failed early as an
5	industry to try to get more money for custom-made
6	products. We would certainly like to but it has been
7	a tradition for many years that you take care of your
8	good customers. If they need something made
9	specially, you try to do it for them. You try to hope
10	they remember the favor; and again, it could even be
11	viewed as a marketing ploy. But, yes, we do try to
12	take care of our customers with custom-made products
13	at lower prices.
14	COMMISSIONER ARANOFF: Okay. Now, the
15	Respondents have argued in this case that there is
16	this big lucrative part of the market that they can
17	never touch involving both custom products, and I
18	think they would also argue sort of the larger-end
19	professional product that they argue requires some
20	kind of on-going relationship with the manufacturer
21	for technical support.
22	Do you have customers, not in the design and
23	production phrase, but afterwards that you provide
24	some kind of engineering or other technical support
25	to, and what share of your business is that kind of

business, Mr. Wolters?

1	MR. WOLTERS: Yes, Commissioner Aranhoff. I
2	would just like to say that is a false statement from
3	the Respondents. I brought this catalog in here for a
4	reason. This is Diteq, and they say that they are not
5	participating in the pro market. It is on their cover
6	two times.
7	You open up the cover here, and you can look
8	throughout this catalog, they advertise blades up to
9	54-inches in diameter that are in stock here in the
10	United States ready to be sold. So their claim that
11	we are making blades specifically for every
12	application for a pro market is totally false. You
13	can go through here and you can see list pricing.
14	They have the parts numbers, toll-free numbers to call
15	and they will ship the product immediately.
16	COMMISSIONER ARANOFF: Well, let me ask you
17	then, Mr. Wolters: Assuming that you are competing
18	against subject imports in these large diameter
19	professional, however you define it, are there
20	customers in that segment, or indeed in any segment of
21	the market, who require more than buying a blade, who
22	come back to you during the life of the blade for some
23	kind of support service that you provide?
24	MR. WOLTERS: They will come to us for
25	support; they come to them for support, too. They
26	have knowledgeable people working on their staff that

- 1 are here in the Untied States who will provide the
- 2 same level of support that we do.
- 3 COMMISSIONER ARANOFF: Okay. Mr. Garrison?
- 4 MR. GARRISON: Typically, the level of
- 5 support is that when there is a problem with the
- 6 blade, and as Greg said: If they have a problem with
- 7 the application of the blade, whether it's ours or
- 8 whether it is something provided by Diteg, they call
- 9 and ask what's the problem here?
- 10 So, as Greg said, when there is a problem,
- 11 Diteg and ourselves have to be able to provide an
- answer to what might be happening with a problem
- 13 blade.
- 14 COMMISSIONER ARANOFF: Yes, do any of you
- 15 gentlemen or ladies in the back who are manufacturers,
- do you maintain employees on staff whose job is in
- 17 fact this sort of customer-service-after-sale
- 18 function, or is that something that somebody does kind
- 19 of on the side?
- 20 MS. O'DAY: We used to maintain that kind of
- 21 service. It is not economical any more.
- 22 COMMISSIONER ARANOFF: You indicated, in
- 23 fact, that you had eliminated your engineering
- 24 department.
- MS. O'DAY: Yes, I did.
- 26 COMMISSIONER ARANOFF: Is that part of this?

1	MS. O'DAY: Exactly, it's part of it and now
2	we rely on people who have 25 years experience making
3	and selling these blades to be our support team.
4	COMMISSIONER ARANOFF: Mr. Garrison?
5	MR. GARRISON: It is not typically the
6	engineer that would make that sort of contact with the
7	customer. It would be Diteq sales people or our sales
8	people who have been enough in the industry to give a
9	response to usually a very simple solution to the
10	problem that exists. So, it's generally not an
11	engineering person. It's not a complicated or
12	detailed issue.
13	COMMISSIONER ARANOFF: Okay. Mr. Edmund, I
14	thought I saw you raise your hand back there.
15	MR. EDMUND: Yes, most of the manufacturers
16	go through a dealer like myself to sell the product;
17	and when there is a problem, they call us up. They
18	don't call the manufacturer, and we go out to the job
19	and try to resolve the problem through our expertise
20	in working with this.
21	My company is in Annapolis Junction,
22	Maryland. An example is, as I stated earlier, we're a
23	smaller company. We have about twelve employees. But
24	one of our major products is diamond blades. I have
25	roughly \$23,000 of diamond blades that I have not sold
26	in the last year. I bought them within the last three

- 1 years, and actually asked Greg Wolters there from
- 2 Dixie Diamond if we can return them because they're
- 3 not moving.
- 4 One of the reasons is a 20-inch blade we
- 5 paid \$352.00 for it, and I can buy a similar blade
- 6 that's made in Korea or China for \$223.00. I would be
- 7 selling lt for less than what I paid Dixie Diamond for
- 8 the blade.
- 9 North Capital Street was done by Martin's, a
- 10 renovation up there. They were buying all their
- diamond blades from me and they just suddenly stopped
- buying. I went out to the job and they told me: Well,
- we haven't been doing any cutting. And I'm standing
- 14 right beside a 65 horsepower saw that's on the street,
- 15 which they are.
- 16 They are trying to be polite. They don't
- tell you that they've switched over to a less-
- 18 expensive blade which is an imported blade, which I
- 19 saw in their office trailer on the job site.
- 20 So, that would answer some of the questions
- of why the companies are showing profits. These are
- 22 blades I bought two years ago that I now want to
- 23 return, and obviously that would bring down the
- 24 manufacturers profits because I am going to have to
- 25 switch to imports.
- 26 COMMISSIONER ARANOFF: Okay. I appreciate

- 1 that. My red light is on, so I can't take any more
- answers right now. I will come back if I need to.
- But I do want to ask Dr. Kaplan and Mr.
- 4 Pickard if there is anything that you can do to help
- 5 us in the post-hearing in terms of finding evidence
- 6 that you can point to us on the record that would
- 7 demonstrate either that this part of the market that
- 8 needs technical is very small, or that there are low
- 9 margins on customized products that would be very
- 10 helpful.
- 11 Thank you, Mr. Chairman.
- 12 CHAIRMAN KOPLAN: Thank you, and I thank you
- all for your answers to our questions thus far.
- 14 Let me come back to you, if I could, Mr.
- 15 Pickard. I understand that several of the purchasing
- 16 witnesses appearing today were not among the 100-plus
- 17 purchasers issued questionnaires by the Commission.
- 18 For the record, I would like to know whether the
- 19 purchasers testifying today buy finished diamond saw
- 20 blades, or parts produced in the United States, China,
- 21 Korea, or other sources?
- 22 And, further, to the extent that purchasers
- are buying domestic products, from which domestic
- 24 producers are they typically buying? I think there
- 25 are either four or five of you who testified, so can I
- hear from you?

- 1 MR. GUTHRIE: Stacy Guthrie. I am not sure
- that I understood your question. Would you like me to
- 3 identify the domestic manufacturers as well as --
- 4 CHAIRMAN KOPLAN: As well as what you're
- buying and from whom? By the way, do you want me to
- 6 go to you again?
- 7 MR. GUTHRIE: Please.
- 8 CHAIRMAN KOPLAN: Okay, sure. Whether you
- 9 buy finished diamond saw blades or parts produced in
- 10 the United States, China, Korea, or other sources?
- 11 That's the first part.
- 12 The second part is: To the extent you are
- buying domestic product, U. S. product, from which
- domestic producers are you typically buying?
- MR. GUTHRIE: I purchase finished saw blades
- from domestic, Korean and Chinese suppliers.
- 17 CHAIRMAN KOPLAN: Okay, which domestic
- 18 producers are you buying from?
- MR. GUTHRIE: Diamond B and Diamond Products
- 20 perdominently.
- 21 CHAIRMAN KOPLAN: Okay. That's the kind of
- 22 information I'm looking for. Could I hear from the
- 23 others?
- MR. SCHABACKER: Nolan Schabacker, Grabber.
- 25 We buy saw-finished blades from various suppliers,
- 26 Diamond B, Diamond Products.

1	CHAIRMAN	KOPLAN:	What	about	from	foreign

- 2 countries subject producers such as China, Korea, or
- 3 other sources? Do you buy from them as well?
- 4 MR. SCHABACKER: About half of what we sell.
- 5 CHAIRMAN KOPLAN: Half of what you sell,
- 6 from which countries?
- 7 MR. SCHABACKER: Korea, solely now. We've
- 8 stopped from China.
- 9 CHAIRMAN KOPLAN: You've what?
- 10 MR. SCHABACKER: We no longer purchase from
- 11 China. We are just strictly --
- 12 CHAIRMAN KOPLAN: Were you previously?
- 13 MR. SCHABACKER: We have in the past, yes.
- 14 CHAIRMAN KOPLAN: During the period that we
- are reviewing, were you purchasing from China during
- 16 part of that period?
- MR. SCHABACKER: No.
- 18 CHAIRMAN KOPLAN: Not during the last five
- 19 years?
- 20 MR. SCHABACKER: Yes, in the last three
- 21 years, yes.
- 22 CHAIRMAN KOPLAN: Within the last three
- 23 years?
- MR. SCHABACKER: Yes, excuse me for not
- 25 understanding the last period we're reviewing, that
- three years.

- 1 CHAIRMAN KOPLAN: Okay. Mr. McCarthy?
- 2 MR. McCARTHY: Yes. I am a manufacturer's
- 3 representative. I do not buy and sell. I simply sell
- 4 for Diamond Products.
- 5 CHAIRMAN KOPLAN: Okay. What about Mr.
- 6 Rizner?
- 7 MR. RIZNER: No, I'm a manufacturer of the
- 8 diamond cores, so I also do not buy or sell.
- 9 CHAIRMAN KOPLAN: Mr. Edmund?
- 10 MR. EDMUND: Yes, I buy from nearly all the
- 11 manufacturers. I buy from Diamond Products, from
- 12 Dixie Diamond, Welco, Norton Clipper, New England
- 13 Diamond. There are quite a few of them, and I also
- buy from Diteq, whose here; and I buy Champion Blades
- that are really through I think MK. There's an
- 16 association there somewhere or another.
- 17 CHAIRMAN KOPLAN: Thank you for that. I
- 18 have heard from everyone?
- 19 (No audible response)
- Thank you. I want to come back now to you,
- 21 Mr. Pickard. The section of your pre-hearing brief
- that begins on page 14 and ends on page 19 is heavily
- 23 bracketed, including the caption on page 14, but I
- 24 acknowledge that it needs to be because the
- information in there is basically APO.
- But, on page 19, you do summarize your

- 1 argument, saying that we should exclude a particular
- domestic producer; and know that if we do, it would
- 3 have a significant impact on the aggregated domestic
- 4 financial data, but argue, in part, that this is a
- 5 multiple national corporation that has "some U. S.
- 6 production, and has recently opened a DSB factory in
- 7 China."
- 8 Now, that much is not bracketed on that
- 9 page. I don't agree that the bracketed producer only
- 10 has some U. S. production. The Commission actually
- 11 flagged this issue in our preliminary views,
- 12 announcing that we needed to explore further whether
- 13 the domestic operations of the company in question are
- shielded from the effects of such imports.
- What I need you to do for me is isolate, if
- 16 you will, the effects of their imports on their
- 17 financial performance? Will you do that for me for
- 18 purposes of your post-hearing?
- 19 MR. PICKARD: Absolutely, Commissioner.
- 20 CHAIRMAN KOPLAN: Thank you. That would be
- 21 very helpful. Let me stay with you: How should I
- factor non-subject imports into my injury analysis?
- 23 Are there data that you can provide to assist me in
- this regard?
- 25 MR. PICKARD: I'm sorry, Commissioner, could
- 26 you repeat the question?

1	CHAIRMAN KOPLAN: Sure. How should I factor
2	non-subject imports into my injury analysis? Are
3	there data that you can provide to assist me in this
4	regard?
5	MR. PICKARD: I think that I don't have any
6	particular data. I know the official imports
7	statistics are a basket category, but I think all the
8	questionnaire responses indicate that pretty much all
9	would lead to indicate that all sources of non-subject
10	imports are negligible or, at the very least, minimal.
11	CHAIRMAN KOPLAN: All right. Let me turn to
12	Dr. Kaplan. In the pre-hearing Staff Report, Chapter
13	2, page 73, the Commission's Staff has recommended a
14	broader substitution elasticity than usual, reflecting
15	some uncertainty about the substitute ability of
16	subject imports for domestically produced diamond saw
17	blades.
18	We know that there are a larger number of
19	different saw blades, numerous grades, which are not
20	necessarily uniform across suppliers, and quality
21	differences within grades. In light of these industry
22	conditions, could you comment on how reliable the
23	comparisons are in Pricing Tables 5-1A through 5-7C?
24	That is in Chapter 5 of our confidential Staff Report,
25	pages 24 to 44.
26	CHAIRMAN KOPLAN: Do you want to do that now

- or for the post-hearing?
- 2 MR. KAPLAN: I'll pick the first one
- 3 briefly, and then the post-hearing for the second.
- 4 The ranges are very broad. We believe that they are
- 5 at the high-end of the ranges. And I think the
- 6 evidence presented today, which might not have been
- 7 completely on the record as to the competition between
- 8 sizes, characterizations of the melding of what the
- 9 supposed-to-do-it-yourselfer and professional markets
- and the supply and the catalogs here have shown that
- 11 the imports compete across the board; and the lost
- 12 customers and the price competition by the purchasers,
- 13 all new information, should push that elasticity to
- 14 the higher range. I will be happy to comment on the
- pricing data in the post-hearing.
- 16 CHAIRMAN KOPLAN: Thank you., Let me stay
- 17 with you. The Respondents make the claim, on page 45
- 18 of their pre-hearing brief, that "there is little
- 19 relationship between the magnitude of underselling or
- overselling in U. S. producers' price changes.
- 21 Could you respond to that?
- 22 MR. KAPLAN: I would like to roll that into
- 23 the other question about the price characteristics.
- 24 But in some industries, and it depends on the cost
- 25 structure and the strategy of certain producers, what
- you see is people matching prices and coming down very

- 1 quickly; and in other ones, you see them losing sales
- 2 to try to maintain prices. I will discuss those
- 3 relationships in the post-hearing. It is confidential
- 4 in terms of the particular company strategy.
- 5 CHAIRMAN KOPLAN: Thank you. I appreciate
- 6 that. If I can get one short one in. Mr. Pickard, on
- 7 page 20 of your pre-hearing brief, you state that "the
- 8 Commission should not include financial data from
- 9 companies that did not complete the final phase
- 10 questionnaire or provide usable financial
- 11 information."
- Now, clearly, if Staff determines the data
- are not usable that wouldn't be included. But what
- 14 legal basis can you provide that precludes me from
- including usable data from the preliminary phase?
- 16 Do you want to respond to that to me in the
- 17 post-hearing or now?
- 18 MR. PICKARD: I think I will follow-up in
- 19 the post-hearing, but I think the statutory authority
- 20 provided undo adverse inferences. We will flesh it
- 21 out more in the post-hearing.
- 22 CHAIRMAN KOPLAN: Would you do that?
- MR. PICKARD: Certainly.
- 24 CHAIRMAN KOPLAN: We need to have you do
- 25 that. Since I don't want to start another question
- 26 now, I will turn to Vice-Chairman Okun.

- 1 VICE CHAIRMAN OKUN: Thank you, Mr.
- 2 Chairman. And, again, thank you for all the responses
- 3 you have given thus far this morning, and now this
- 4 afternoon. It has been very helpful.
- I am going to return, for a completeness of
- 6 the record, to where I started and let those producers
- or purchasers who didn't have a chance to respond,
- 8 they may do so.
- 9 Ms. O'Day, I think I was with you. Again,
- 10 the question was: How do you know what the price
- 11 competition is in the market? How do you know that
- 12 you've lost a sale to Chinese or Korean importers and
- 13 how it works? How do you know it's not another
- 14 domestic?
- MS. O'DAY: We are a relatively small
- 16 company. We have a dozen salesmen, people out in the
- 17 field. They call in on a daily basis. They call in
- 18 for price quotes, or for product availability, as they
- 19 see their customers, and it is very frequent.
- 20 It's daily that they will call up and say: I
- 21 have a chance to sell this 18-inch blade to so and so,
- but I need to match this price, Diteq or one of
- 23 Prolink, or Protech have come in at this price; and if
- I can match that price, I can get this sale. I can
- 25 get it now, and it will get my foot back in the door.
- 26 Can we do it?

- And more often than not, I will say:
- 2 Absolutely. Suck it up. We'll do it and a note to
- 3 that effect is put on the initial paper work, that we
- 4 matched prices. So that when we go back and we look
- at the pricing, if it looks startling, which it often
- 6 does, I know what my decision was based on, that it
- 7 wasn't just a typo. Does that answer it?
- 8 VICE CHAIRMAN OKUN: Okay. Mr. Edmund, you
- 9 are in a different position as a purchaser, so I don't
- 10 know if you can talk a little bit more just in terms
- of how you see price competition. You have talked
- 12 about the fact that your customers are saying that you
- have to shift into the import product to be able to
- meet the prices that are being demanded.
- MR. EDMUND: Right.
- 16 VICE CHAIRMAN OKUN: If you could just on
- 17 that help me understand: If you are purchasing from a
- 18 domestic producer and you responded to the Chairman
- 19 that you were, whether you know that you are selling
- their domestic product, as opposed to -- one of the
- 21 allegations here is that because the domestics also
- 22 import that it is just simply imports all competing in
- at least some of the ranges.
- So help me understand, if you can, a little
- 25 bit about that as well?
- MR. EDMUND: Leo Edmund, B & W Equipment.

- One of the things is that I actually go to the job
- 2 sites. We have twelve employees in our company. I am
- 3 the owner, but I go to the jobs and I'm the one who
- 4 really sells most of the diamond blades.
- 5 When I go out, I have steady customers that
- 6 buy at a certain time like every week, or once a
- 7 month, or what it might be. They are pretty
- 8 consistent in that with their work load. What happens
- 9 is suddenly you notice they're not buying from you. I
- 10 will call them up, or visit them, and talk to them,
- and they will say: Oh, well, we're just not cutting at
- the moment. We don't have any jobs like that.
- 13 I take that to be the truth and then over a
- 14 period of time when you find four months later, they
- still haven't bought any blades, I get into a little
- 16 more depth talking to them and come to find out
- 17 they're buying foreign blades. They will show them to
- 18 me. I'll ask to see them to see if I can match the
- 19 price. That's kind of how I know it.
- 20 That's the same as North Capital Street with
- 21 Martin's. They are trying to be polite and just not
- 22 say you're overpriced, or you're charging too much, or
- whatever. Metro Paving the same way.
- 24 VICE CHAIRMAN OKUN: Okay. So, in that
- 25 circumstance, you would then switch to a foreign
- 26 supplier the next time around to try to hold them?

- 1 MR. EDMUND: Yes, that's the only
- 2 alternative I have is to be competitive in price. I
- 3 am kind of forced to do that. Some of the
- 4 manufacturers here are selling import blades to be
- 5 competitive with the less expensive blades like your
- 6 12-inch blades and so forth.
- 7 Like Target, all these companies are selling
- 8 out to different people now, so they are not all
- 9 American owned. But Target Manufacturing, they have a
- 10 less-expensive line. They are made either in Korea or
- 11 China, because they can't make them here for those
- 12 prices.
- 13 VICE CHAIRMAN OKUN: Right. I have some
- 14 follow-up questions on that, but let me see from
- anyone else on that? Yes, Mr. Schabacker?
- 16 MR. SCHABACKER: Nolan Schabacker. We
- 17 purchase whether it be product from U. S.
- 18 manufacturers or foreign manufacturers and we pay for
- 19 it. We put it on the shelf. We inventory it, and we
- 20 have a one-on-one basis with customers, and they have
- 21 no qualms about telling you what they can purchase
- for; and we also end up competing, in essence, with
- the company store.
- 24 So there are dealers such as Prolink, Davy
- 25 Diamond, who are supported -- they, in essence, have
- 26 no inventory. The product actually comes from the

- 1 manufacturer and the payments go to the manufacturer.
- 2 They do not go through these dealers. So the
- 3 responsibility of even bad debt, credit lines don't
- 4 exist on that. They are supported by that company's
- 5 store. So we have a limit on where we can go, plus
- 6 the fact that they actually are the manufacturer.
- 7 They, in essence, buy better than what we can buy for
- 8 resale.
- 9 VICE CHAIRMAN OKUN: Okay. Yes, Mr.
- 10 Garrison, did you want to add something?
- MR. GARRISON: To your question about: Does
- the end user know whether it is a Korean or Chinese
- 13 product? In our company, we do permanently mark the
- 14 core as: Made in China, Made in Korea.
- 15 Unfortunately, most companies do not. Many
- 16 times the blade will come with a little sticker that
- 17 says Made in China or Korea. The distributor will
- 18 peal it off and sell it. So the end user is not aware
- of where that product is coming from.
- 20 We do have a customer that has explained how
- 21 he wants to hide where the product is coming from. So
- 22 some of the U.S. producers that also buy blades from
- 23 Korea and China also do not mark the cores of the
- boxes with the proper made-in-country information.
- 25 VICE CHAIRMAN OKUN: Which presents some
- 26 difficulty for us as well, and that is why I think

- there have been so many questions about the lot sales and everything. I am just trying to understand how
- 3 much of what we are talking about is in competition
- 4 with U.S.-produced product in the same size, and is
- 5 going to get me out of statistics on one way you
- 6 produced, and the range of sizes to try to understand
- 7 where the price competition is currently, and looking
- 8 forward?
- 9 So, let me ask a few more questions about
- just I guess on the argument by the Respondents about
- 11 the smaller end not being where the domestics are?
- 12 Again, we have the chart and the table and the Staff
- 13 Report to look at the raw numbers. But help me out on
- just -- you have responded to what the Commission
- asked for in the preliminary about talking about where
- 16 you ever in the smaller blades, and is demand growing
- just because the subject imports are in the market?
- 18 I just want to make sure that I understand
- 19 now based on the producers. Do you currently sell
- 20 U.S.-produced product in the lower-end range, the 14
- 21 and below? I will use that cut-off because you guys
- have been using it, or maybe it should be 12 and
- 23 below, actually.
- Well, let me start here. Up on your chart,
- 25 Mr. Kaplan, you have got where still the meat of the
- subject imports are in the less-than 7-inch, and the

- 1 7- to 10-inch range. For the U.S. producers --
- 2 MR. KAPLAN: Yes, if you could go back one,
- 3 that's their share. But if you look where their value
- 4 share is in the market, they are head-to-head now 12
- 5 to 14. That's in terms of the total value of their
- 6 sales as a percent of consumption. It is in a pro-12
- 7 to 14 range.
- 8 VICE CHAIRMAN OKUN: Right.
- 9 MR. KAPLAN: But if you look at their market
- 10 share --
- 11 VICE CHAIRMAN OKUN: I am just trying to
- make sure that I understand first from the producers.
- 13 For the 10 and below, and I understand that you're now
- saying to me that's it's 12 to 14. Is that something
- 15 you think you could produce and you could sell, and
- that's still something that you're very concerned
- 17 about right now?
- 18 MR. KAPLAN: There are catalogs. And I have
- 19 passed this off to all the producers, that they have
- these ranges in all their catalogs. I don't know if
- 21 Mr. Jenick should start or Mr. Garrison, but there is
- 22 --
- 23 VICE CHAIRMAN OKUN: Mr. Garrison is out at
- the moment, so let me start with him and then I'll go
- 25 to Mr. Jedick. My yellow light is on, but try to
- 26 respond.

1	MR. GARRISON: We do still manufacture
2	blades starting from 5-inch up to 10-inch. Well,
3	obviously larger. But, in that 4- to 10 range, we
4	manufacture 5-to 10-inch blades.
5	VICE CHAIRMAN OKUN: Okay. Mr. Jedick?
6	MR. JEDICK: Yes, at Diamond Products, we
7	manufacture 3-inch to 10-inch blades in that range, so
8	there are even some smaller ones. But, yes, the 4-
9	inch size range is still very interesting to us.
10	Just a quick note: From prior to the
11	investigation period, we actually made small-diameter
12	blades in 4s and 7s for a private label account: Black
13	& Decker that were sold in ACE Hardware prior to Home
14	Depot being a large, I guess, VIY entity and lost
15	that, of course, to the lower pricing. It was just a
16	little earlier than the investigation period.
17	VICE CHAIRMAN OKUN: Okay. I have some other
18	questions, but my red light has already come on, so I
19	will have to come back. Thank you.
20	CHAIRMAN KOPLAN: Commissioner Hillman?
21	COMMISSIONER HILLMAN: Thank you. If I
22	could follow-up just a little bit more to understand
23	this issue of the price competition, and how the
24	products get sold, and how you're viewed in the market
25	versus imported products?
26	Let me start by trying to understand the

- 1 role that brands play. Some of you have discussed
- this issue. Can you help me understand what portion
- of product is sold under some sort of a brand name?
- 4 Whose brand is it? Are the imported and the domestic
- 5 products branded the same, and how do you see that
- 6 working in the marketplace?
- 7 Mr. Wolters, do you want to start?
- 8 MR. WOLTERS: Well, I think with the
- 9 branding out in the marketplace right now, you know
- 10 they are interchangeable to the extent that a lot of
- 11 the imports that come in, they sell under a different
- 12 brand, you know like a Diteq or a Vantage. There are
- lots of different names, maverick out there. And
- then, obviously, we have all of our brand names based
- upon our company, what we have been selling under all
- 16 these years.
- 17 VICE CHAIRMAN OKUN: How much loyalty is
- 18 there to a brand?
- MR. WOLTERS: Well, right now in the market,
- as it has been stated many times, I am out every week
- 21 making sales calls. The first question I'm asked is
- 22 price.
- 23 VICE CHAIRMAN OKUN: Okay. So you're
- saying: no loyalty to the brand.
- MR. WOLTERS: Very little.
- VICE CHAIRMAN OKUN: Again, loyalty by whom?

- I mean this is what I am trying to understand. The
- 2 maker of the equipment into which the blade goes, the
- 3 general contractor, the distributor, who even knows
- 4 about these brands?
- 5 MR. WOLTERS: Well, like I said, a lot of
- times the contractor is out there. They don't know
- 7 all the different brands. They are sitting there, as
- 8 someone stated earlier, I think it was the rep from
- 9 Diamond Products.
- 10 VICE CHAIRMAN OKUN: They are trying to get
- 11 to the third floor. Hurry up.
- MR. WOLTERS: They're trying to get to the
- third floor. What's your price? I need it. Throw it
- on my saw. Let's go.
- 15 VICE CHAIRMAN OKUN: Do they know the
- 16 brands? If you ask these general contractors, are
- 17 they familiar with them?
- 18 MR. WOLTERS: I'm sure they're familiar with
- 19 some, obviously.
- 20 VICE CHAIRMAN OKUN: Now, would they
- 21 associate a given brand with U.S. production and a
- 22 different brand with Korean or Chinese?
- MR. WOLTERS: Not necessarily.
- VICE CHAIRMAN OKUN: Okay. Mr. McCarthy,
- 25 did you want to comment on this issue?
- 26 MR. McCARTHY: In my particular territory,

- which is where we live right here, there is a lot of
- 2 knowledge about brand names. It is being chipped away
- 3 at by price. There is a lot of loyalty on the
- 4 distributor level; there is a lot of loyalty on the
- 5 end-user level. But the lower the price, the faster
- 6 the loyalty goes away.
- 7 VICE CHAIRMAN OKUN: Okay. And you would
- 8 say a certain brand is definitely associated with U.
- 9 S., another brand with Korea, another brand with
- 10 China, or --
- 11 MR. McCARTHY: It's more with U.S.
- 12 VICE CHAIRMAN OKUN: Okay.
- MR. McCARTHY: Often cases when the importer
- 14 started, they would actually mimic our colors and our
- 15 names in order to gain acceptance.
- 16 VICE CHAIRMAN OKUN: Okay. So who is
- 17 putting the packaging and the brand on it? It is
- 18 being done by whom for the imported products?
- MR. McCARTHY: By the importers themselves
- 20 and their front companies?
- 21 VICE CHAIRMAN OKUN: You would say their
- 22 front companies?
- MR. McCARTHY: Yes.
- 24 VICE CHAIRMAN OKUN: Okay. And the front
- 25 companies are doing nothing other than repackaging, or
- are they doing something else to these blades?

- 1 MR. McCARTHY: They are simply selling them
- 2 mostly by telemarketers.
- 3 VICE CHAIRMAN OKUN: But when they are
- 4 importing them, are they coming in in a package ready
- o sell from, or are they doing something else to
- further the brand, put them in some sort of packaging
- 7 material that conveys this brand, or are they coming
- 8 in immediately ready to be sold?
- 9 MR. McCARTHY: It's both.
- 10 VICE CHAIRMAN OKUN: It's both, okay. I see
- 11 a number of hands. Let me go. Ms. O'Day?
- MS. O'DAY: In our case, we have been
- approached by a number of suppliers to resell rather
- than manufacture. They are more than willing to pre-
- package, pre-label anything we want, and it will come
- to the shore ready to go to any one of my customers.
- 17 There is not a thing I need to do with it. I don't
- 18 even need to touch it.
- 19 VICE CHAIRMAN OKUN: Okay. Dr. Kaplan?
- 20 MR. KAPLAN: I think there is a condition of
- 21 competition that takes place in these kinds of
- industries that you should be aware of. What happens
- is that when these surge of imports occur, there is a
- 24 couple of producers that decide maybe I should be on
- 25 the foreign side, maybe they should realign
- themselves.

1	These people have a long history in the
2	business. They know all the customers. They know the
3	distribution streams. They used to make it
4	domestically. They know the labels; they know the
5	brands. So it is not as if it is a commodity showing
6	up and there's a guy with a facsimile necessarily.
7	There is a distribution system that used to be a
8	distribution system of an American-produced product.
9	So there is a sophistication there of how to
10	enter the market based on U.S. sales people and
11	manufacturing people with prior and current knowledge.
12	So that might help explain why they do these things.
13	How would some guy in China know which colors and name
14	to mimic? How would they figure all that out?
15	Well, there is a producer that said: You
16	know I could make it here, or maybe my future is in
17	Asia. Or there is a foreign company that's large, a
18	sophisticated Korean company that says: Well, maybe I
19	should make some of it in China, and maybe I should
20	find a distributor in the United States. That's the
21	way things work: Who knows the industry?
22	So it is not as if these things show up
23	without any prior knowledge all the time.
24	VICE CHAIRMAN OKUN: Are all of the blades
25	sold under a brand name of some kind? Mr. Edmund?
26	MR. EDMUND: Well, to answer your question

- 1 earlier when you asked about brand preference. Back
- 2 in the '70s and '80s in this area, it was definitely a
- 3 thing that was in existence. As time has progressed
- 4 and more suppliers have gotten into the thing like
- 5 imports and all that, now it's strictly price on
- 6 everything.
- 7 The import blades, most of the ones that
- 8 I've sold, do not have markings on the blades. They
- 9 don't tell -- most all U.S. manufacturers have serial
- 10 numbers on it. If I have a problem with a blade for a
- 11 product liability or whatever, their name is on the
- 12 blade, the serial number is on the blade. They can go
- back and go to Greg at Dixie Diamond, and he can tell
- 14 me who in his plant made that diamond blade and they
- 15 can regulate quality control and everything with that.
- With the import blades, I don't have that.
- 17 I don't have serial numbers. I can't prove who made
- 18 the blade or anything on that order in most cases.
- 19 VICE CHAIRMAN OKUN: Okay. I appreciate
- 20 those answers. Then if I can go to understanding the
- issue of the assembly, if you will.
- There has been all of this debate about
- 23 whether if what you are in the business of doing is
- 24 affixing the segment to the core, let me just
- 25 understand from those who do it. How much work, how
- 26 much value added, how much is entailed, if you are

- 1 starting with, in essence, an imported core and an
- 2 imported segment and your job is to put the two
- 3 together and sell it as a finished blade, what are you
- 4 doing and how much value are you adding to that
- 5 product?
- 6 MR. JEDICK: All the technology for the
- 7 cutting of the material, the concrete, the brick, the
- 8 masonry, whatever it happens to be is in the segment
- 9 manufacturing. It's in the bond system for the
- 10 segment, the type of diamonds that are use. All our
- 11 technology that is considered either proprietary or
- 12 secret information at our company is all up to the
- 13 manufacturing of the segment, itself. The secret
- 14 technology or proprietary technology from the core
- manufacturers end has to do with the metallurgy of the
- 16 blade core, how it's pressed or ground or finished, so
- that it will spin at the proper speeds.
- 18 Putting the two parts together is simply
- 19 light assembly. It can be done very easily from a
- 20 variety of different types of job shops. There are
- 21 assembly shops across the country that can assemble
- those two units together.
- 23 COMMISSIONER HILLMAN: And they can equally
- 24 well assemble a product using solder-brazing
- 25 technology or a laser weld?
- MR. JEDICK: Well, soldering technology is

- for blades that aren't necessarily used dry. So, it
- 2 would probably be the laser-welding technology.
- 3 There's laser welding shops or laser job shops in
- 4 every major city in the country now. It's become a
- 5 more common technology. So, even laser welding can be
- 6 accomplished by light assembly shops.
- 7 COMMISSIONER HILLMAN: Mr. Garrison?
- 8 MR. GARRISON: I wish I could tell you --
- 9 Steve Garrison. I wish I could tell you the exact
- 10 percentage, but the percentage of cost of laser-
- 11 welding in our plant is a very small percentage of the
- 12 total cost of building a product, as Mr. Jedick has
- 13 said.
- 14 COMMISSIONER HILLMAN: And is that all it
- is, is the welding or are there other steps connected
- 16 to it? In other words, if you've got a core, you've
- 17 got a segment, to go from that to selling a finished
- 18 blade, you've got to attach the two together. What
- 19 else do you have to do?
- 20 MR. GARRISON: Grind it open.
- 21 COMMISSIONER HILLMAN: Grind it open, okay.
- 22 Again, is that a lot of work?
- MR. GARRISON: No.
- 24 COMMISSIONER HILLMAN: Okay. What else?
- MR. GARRISON: Package it.
- 26 COMMISSIONER HILLMAN: Okay.

- 1 MR. GARRISON: And that's not a lot of work.
- 2 COMMISSIONER HILLMAN: All right. Anyone
- 3 else want to comment on this issue? Okay.
- 4 MR. PICKARD: Let me just throw one thought
- 5 in this, that when I was touring one of the diamond
- 6 saw blade factories, it was made clear to me that they
- 7 refer to it as the art and the sciences in the segment
- 8 manufacturing. And I was talking to a finished
- 9 diamond saw blade producer and he said, you know,
- 10 really what we do is we're segment producers and then
- later we just weld it on to a core that we purchase.
- 12 So, the value added is -- well, you've got some
- 13 statistics in the staff report.
- 14 COMMISSIONER HILLMAN: I appreciate those
- 15 answers. Thank you.
- 16 CHAIRMAN KOPLAN: Thank you. Commissioner
- 17 Lane?
- 18 COMMISSIONER LANE: Dr. Kaplan, this may be
- 19 for you. In the three-year appeal, the operating
- 20 income ratio has remained somewhat consistent and the
- 21 return on investments over the same period of time
- have also been fairly consistent. How should we
- 23 evaluate these ratios when we determine -- make our
- 24 determination in this case?
- MR. KAPLAN: I'll go into some more detail
- in the post-hearing, but I do believe that you have to

consider it in the context of the related parties. 1 Ι think you have to consider it in the context of any 2 advantages that a domestic producer would get for 3 importing part of the finished product. And I think 4 you should consider in the sense of the adjustments 5 that individual producers have made to hold costs 6 7 down, despite the price declines. The ones that have been mentioned publicly have to do with Terra Products 8 9 in Utah and, basically, it involved letting whole 10 segments of their employees go. Their engineers are gone. And that, in the long run, is something that's 11 going to hurt the business if those employees were 12 adding value before, and I'm sure they were. 13 14 So, you have to consider it over the period of review. You have to consider what it means for the 15 16 future of the business. And you, also, have to consider the related party issues that are involved. 17 As you've seen from the other graph that you're -- the 18 19 business is being pushed toward the larger size. And the question is, what can you do to maintain operating 20 income, while that is going on, and how long is that 2.1 2.2 sustainable. And I think if you look at the other 23 statutory criteria for injury, you will see that the operating income trend is an anomaly, which we will be 24 able to explain, and all or almost all the other 25 factors, the decline in employees, the shipments, the 26

- 1 loss of market share are more apposite in evaluating
- 2 the effect of the imports on the industry.
- 3 COMMISSIONER LANE: So, you will be able to
- 4 explain to me why I shouldn't pay too much attention
- 5 to the fact that the operating income ratio has been
- 6 fairly consistent? Because, normally, we see high and
- 7 then going low or we see wide variations. And in this
- 8 particular case, it doesn't look like that much has
- 9 been affected by everything that has happened.
- 10 MR. KAPLAN: Yes. I am not going to ask you
- 11 to ignore it. In fact, I'm going to encourage you to
- 12 look at it very closely.
- 13 COMMISSIONER LANE: And you are going to
- 14 explain to me why I should -- how I should evaluate
- 15 those numbers?
- 16 MR. KAPLAN: That's correct. In a growing
- 17 market where actually profit should be increasing
- 18 significantly, because of the growth of the market and
- 19 the growth of end demand, that, in fact, the operating
- 20 income margin is inconsistent with the other factors
- of indicia and that can be explained, rather than
- 22 saying why all the rest of them are wrong, which is
- 23 what I think this afternoon you're going to hear, look
- 24 at that one, don't worry about the other twenty and,
- by the way, no one is related.
- 26 COMMISSIONER LANE: And you are going to be

- able to provide the same explanation for the
- 2 consistent return on investment?
- MR. KAPLAN: It's similar analysis. Yes, I
- 4 will.
- 5 COMMISSIONER LANE: Okay. Thank you. Now,
- 6 I have a question on -- you've all been talking about
- 7 Home Depot and Lowe's and all of those. Do those
- 8 stores sell both U.S. product and imported product?
- 9 Mr. Garrison?
- 10 MR. GARRISON: I'm not an expert on Home
- 11 Depot, but my understanding is the Home Depot
- 12 Corporation does sell both -- well, sells four-inch to
- 13 very large, probably 36-inch blades either directly at
- 14 their Home Depot stores or through the subsidiaries
- that they own that are more focused toward the tile,
- 16 masonry, plumbing, electrical, concrete, paving
- 17 contractor, that sort of thing.
- 18 COMMISSIONER LANE: And so, they do sell
- 19 both subject imports and U.S.-produced?
- MR. GARRISON: Yes.
- 21 COMMISSIONER LANE: Okay, thank you. Now, I
- 22 note from press reports that there appears to be a
- 23 downturn in the sale of new and existing homes in the
- 24 United States. Do you see a slowdown in sales of
- 25 diamond saw blades and parts in the United States
- 26 market?

1	MR. GARRISON: Well, I wish I had a crystal
2	ball, but I can tell you that the last few years have
3	been some of the best years this industry has ever
4	seen, in terms of volume growth. The market in
5	highway construction, in building construction has
6	been very favorable and we've been prevented from
7	taking advantage of that big growth. It does worry us
8	very much that if the building construction market
9	turns down, that and the Korean and Chinese share
10	keeps increasing, that we will be severely injured.
11	COMMISSIONER LANE: Does anybody
12	MR. BARON: Kevin Baron, Western Saw. I
13	would just like to agree that it's been a very busy
14	time for our industry and being pretty much the only
15	core supplier left in the United States, if you were
16	to look at my questionnaire, you would have seen that
17	over the last three years, that we have lost diamond
18	core sales and our profits are down. So, we have not
19	been able to share in this robust time. And,
20	strictly, I can tell you, we have a very
21	COMMISSIONER LANE: Would you sit closer to
22	your microphone?
23	MR. BARON: We have a very good relationship
24	with our customers. It's a very small the core
25	industry is very small and I know them all personally.
26	So, I know when I lose a sale, why I lose it. Ninety-

- nine out of 100 times, it is price and it's to a
- 2 Korean and Chinese manufacturer.
- 3 COMMISSIONER LANE: Okay. Let me stay with
- 4 you for a moment. If antidumping duties were applied
- 5 against subject imports from China and Korea, would
- 6 you expect to see greater sales by your company of
- 7 diamond cores and would you be able to increase your
- 8 production of cores, especially during peak season?
- 9 MR. BARON: Yes, I would expect to see a
- 10 huge increase and hope to see a huge increase in
- 11 diamond core sales. And we could increase our
- 12 production two, three times by adding a second or
- third shift very easily. We have put a lot of
- 14 automated equipment in over the last five years using
- family investments. So, yes, we could increase very
- 16 quickly.
- 17 COMMISSIONER LANE: Okay. Does anybody else
- 18 want to respond to that? Yes, sir? I'm sorry, I
- 19 can't see your name plate.
- 20 MR. RIZNER: Ken Rizner with Hyde in
- 21 Massachusetts. Again, we do supply cores. Right now,
- 22 I believe we are -- our capacity, equipment capacity
- is about 10 percent usage right now, 90 percent
- unused. So, therefore, I think we have tremendous
- 25 capacity available if the business -- that's why I'm
- here. I mean, if the business picks up, this works.

- 1 We want to be back in that business. We're good at
- it. We've been doing it for 50-60 years and we want
- 3 to remain.
- 4 COMMISSIONER LANE: Okay. Thank you. Ms.
- 5 O'Day?
- 6 MS. O'DAY: My concern is that if the issues
- 7 aren't addressed now, we will be forced to look at
- 8 Chinese core suppliers, in order to cut costs out of
- 9 our -- the product that we currently manufacture.
- 10 That can only hurt Kevin, as we currently buy from
- 11 Western Saw and he knows that he is bidding against
- foreign imports. So, even though we don't -- we're
- not reselling finished product, I'm going to look
- 14 elsewhere for my steel, in order to remain
- 15 competitive.
- 16 COMMISSIONER LANE: Okay. Let me stick with
- 17 you for a moment. According to the pre-hearing brief
- 18 of Respondents, employment decreased slightly during
- 19 the period for which data were collected and
- 20 productivity increased. Did productivity gains upset
- 21 the loss of employees?
- 22 MS. O'DAY: Different kinds of employees,
- 23 but the production employees that have remained are
- compensating for the lost production employees.
- 25 COMMISSIONER LANE: Okay.
- MS. O'DAY: Did that answer it?

Heritage Reporting Corporation (202) 628-4888

1	COMMISSIONER	LANE:	Yes.	And	what	role	does
⊥ '	COMMISSIONER	LANE:	ies.	And	WIIat	TOTE	abes

- 2 increased automation have in the decline of employment
- 3 figures?
- 4 MS. O'DAY: In our case, none; in our case,
- 5 none. We automated over the past seven years and have
- 6 retrained the people, who have worked for us, to pick
- 7 up new jobs within our business. So, even some of our
- 8 production people have moved into sales positions or
- 9 order-taking positions. So, we've been very careful
- 10 to never layoff people that we could possibly keep.
- 11 COMMISSIONER LANE: Okay. Does anybody else
- want to respond to that? Mr. Baron?
- 13 MR. BARON: Yes, Western Saw. We have
- brought in a lot of automation, as I've said, but the
- only people that we were forced to layoff -- we used
- 16 to have four engineers. Like Judy O'Day, we've laid
- off three engineers and currently only have one
- 18 engineer. But, our production is up with the
- 19 automation, but we have cut some jobs.
- 20 COMMISSIONER LANE: Okay, thank you. Mr.
- 21 Chairman.
- 22 CHAIRMAN KOPLAN: Thank you, Commissioner.
- 23 Commissioner Pearson?
- 24 COMMISSIONER PEARSON: In my previous round,
- 25 we were speaking a bit about the variation and
- 26 financial performance among a number of -- among

- different firms and it was pointed out that some of
- 2 that variation may be due to relations they have with
- 3 foreign suppliers and so on. But, if we set aside
- 4 that subset of firms, it looks to me like there still
- 5 is a variation in profitability among firms. So, what
- 6 I'd like to know, is there some reason why we should
- 7 expect that to be the case? Are there different
- 8 manufacturing techniques or different machines used in
- 9 the manufacture? Are there something related to
- 10 geography? It's easier to make money in one part of
- 11 the country than another? Can you talk to me about
- why there might be differences among firms? Mr.
- 13 Garrison?
- 14 MR. GARRISON: I quess I'm not privy to what
- some of those differences are, but --
- 16 COMMISSIONER PEARSON: I understand.
- 17 MR. GARRISON: Typically, the manufacturing
- 18 machinery that we would all be using is machinery
- 19 purchased from various other companies that make that
- 20 machinery and sell it to the industry and/or we would
- 21 build our own that is an approved version of that.
- 22 So, the equipment is -- you know, each one of us
- 23 probably feels we have a much better and smarter way
- to do it. The equipment is fairly well available to
- all of us through various suppliers around the world.
- 26 Possibly scale.

1 COMMISSIONER PEARSON: O	kay.
---------------------------	------

- 2 MR. GARRISON: That's the only -- not
- 3 geography. I can't imagine that geography has much
- 4 affect.
- 5 COMMISSIONER PEARSON: Okay. So, we don't
- 6 have regional demand factors that would be supporting
- 7 a higher price in one area than in another. Mr. --
- 8 MR. JEDICK: Andy Jedick.
- 9 COMMISSIONER PEARSON: Please.
- 10 MR. JEDICK: Yes, I agree. I don't think
- 11 that geographic issues are probably a big factor. We
- 12 all sell coast-to-coast, so I don't think the market
- 13 geography is a factor either. I will say, it's
- 14 confidential information, of course, I can't say a
- lot, but over the last six to eight years, we have
- 16 lost several percentage points of operating income and
- 17 consistently through the period of the investigation,
- 18 we've lost operating income maybe not as dramatically
- 19 as previously. But, we have made a lot of cost
- 20 improvements and cost controls that came into effect
- over the last few years, so that could probably be
- 22 part of the reason. Also, I'm sure profit
- 23 expectations vary from company to company, basically.
- 24 What's an acceptable profit for one company might be
- 25 different for another.
- 26 COMMISSIONER PEARSON: Okay. Dr. Kaplan?

1	MR. KAPLAN: There's a series of variations.
2	Some of it has to do with the quality of the capital
3	equipment and the ability to invest in it, the access
4	to credit. Some of it has to do with product mix.
5	Some of it has to do with idiosyncratic things, like
6	the relationship with certain customers. Some of them
7	are more loyal than other ones and that can be
8	distributed randomly and affect the performance of the
9	firm. I would say that the there's considerable
10	variation typically in the profitability of firms that
11	come before the Commission. I think there's a couple
12	of particular stand outs here that I'll go into, but
13	part of the trends in those have to do with related
14	party issues or whether or not they import components.
15	And so, I don't think you're necessarily seeing
16	anything out of the ordinary, but there is
17	considerable variation depending on productivity,
18	access to capital, product mix issues, customer
19	relationships, and other business management factors.
20	COMMISSIONER PEARSON: Okay. And you intend
21	to shed additional light on that in the post-hearing?
22	MR. KAPLAN: Yes, I do.
23	COMMISSIONER PEARSON: Okay, good. The
24	question of big box retailers has come up previously.
25	But, just perhaps we can go through this quickly, are
26	any of the companies currently selling to either Home

- 1 Depot or Lowe's blades smaller than seven inches,
- 2 seven inches and below?
- 3 (No verbal response.)
- 4 COMMISSIONER PEARSON: How about the seven
- 5 to 10 size?
- 6 (No verbal response.)
- 7 COMMISSIONER PEARSON: Ten to 12?
- 8 (No verbal response.)
- 9 COMMISSIONER PEARSON: Twelve to 14? Mr.
- 10 Garrison?
- 11 MR. GARRISON: Steve Garrison.
- 12 COMMISSIONER PEARSON: This is kind of like
- an auction. I finally got a bidder.
- 14 (Laughter.)
- 15 MR. GARRISON: Did I win?
- 16 COMMISSIONER PEARSON: Yes.
- 17 MR. GARRISON: In saying Home Depot, are you
- 18 including Whitecap and the three or four other
- 19 companies owned by Home Depot, as well?
- 20 COMMISSIONER PEARSON: Probably, unless
- 21 given your knowledge of the industry, there's a reason
- 22 to look at them separately. Because, frankly, you
- 23 know a lot more about this than I do. Mr. McCarthy?
- MR. MCCARTHY: Ed McCarthy. At present, my
- 25 last walk through of a Home Depot showed everything
- within the Home Depot store, itself, was a foreign

- 1 manufacturer. If you look at Whitecap, it's a mix,
- 2 predominantly American, at this point, but Whitecap
- 3 was just purchased last year. The same thing is true
- 4 with other people it bought, such as Brock Tool, which
- 5 currently is 100 percent American. They bought Hughes
- 6 Supply. That's a mix. They bought a company called
- 7 Water Works. That was recently. I don't know what
- 8 they're selling. But, the trend is to lower the
- 9 price.
- 10 COMMISSIONER PEARSON: Okay. So, I think
- 11 I'm understanding now what you're saying. If I am a
- 12 more active home -- do it yourselfer than I am and I
- walk into Home Depot, I'm going to only buy an
- imported diamond blade. However, if I'm a contractor
- and I need a special blade for a special project and
- 16 go to one of their affiliated companies, then I would
- 17 very likely get an American blade. Is that correct?
- 18 MR. GARRISON: Well, you can buy a U.S.-made
- 19 blade in sort of the 12 inch or 14 inch, I believe,
- from what I've heard -- you might want to ask one of
- 21 the others -- but directly at Home Depot. But, the
- 22 other subsidiaries also would sell larger diameter
- 23 blades, as well, both American made and Korean and
- 24 Chinese made. And your question before was oriented
- toward four-inch to 10-inch blades, I believe.
- 26 COMMISSIONER PEARSON: Right, started there,

- 1 yes.
- 2 MR. GARRISON: Our company used to sell
- 3 blades to M.K. Diamond that sold to Home Depot. So,
- 4 we have lost that business due to the Korean and
- 5 Chinese imports.
- 6 COMMISSIONER PEARSON: Did that change
- 7 happen during the period of investigation, during
- 8 these three years?
- 9 MR. GARRISON: I don't know. It may have
- 10 ended about the time this period of investigation
- 11 started. I'd have to look at the years involved.
- 12 COMMISSIONER PEARSON: Okay. But, it would
- 13 be correct to say that within your experience in the
- 14 industry, a portion of the market that had been served
- at Home Depot by U.S. manufacturers no longer is? I
- mean, there was a change?
- 17 MR. GARRISON: That's my understanding, yes.
- 18 COMMISSIONER PEARSON: And is that -- any
- 19 other comments on that? Is that consistent with
- 20 knowledge that others of you have, that a change may
- 21 have occurred before this investigation began?
- 22 Anybody want to say anything about the big boxes?
- Otherwise, I'm going to leave that topic. Mr. --
- MR. JEDICK: Andy Jedick. I can just maybe
- 25 clarify one issue on the holdings of Home Depot, the
- 26 Brock Tools, and the Whitecaps that Mr. McCarthy

- 1 mentioned, is that they could be branch specific
- 2 buying the foreign -- the imported product versus the
- 3 American product. You mentioned that maybe if you
- 4 went to one of those companies, you would be likely to
- buy an American-made product. Not necessarily now.
- 6 Now, there's been changes and the sales force for the
- 7 importers can work on the individual branches of some
- 8 of these companies to change them over. It's not
- 9 necessarily consistent throughout the whole company.
- 10 COMMISSIONER PEARSON: Okay, thank you. Are
- 11 there any safety issues that would discourage the use
- of imports, particularly as we get to the larger
- 13 sizes? This is a product that rotates at a high rate
- of speed. Someone mentioned more than 5,000 rpms. I
- 15 mean, I assume it would be particularly nasty if there
- 16 was any fragmentation of a blade at that speed. Mr.
- 17 Garrison?
- 18 MR. GARRISON: Steve Garrison. The blades
- 19 turn at a fairly consistent surface feet per minute.
- 20 So, a four-inch blade might turn at a very high rmp,
- 21 like 8,000 or so, but a 14-inch blade at 2,500 and a
- 22 48-inch blade in the 800 rpm range. And as far as I'm
- 23 aware, I have not heard of any safety issues involved
- 24 with subject imports.
- 25 COMMISSIONER PEARSON: Okay. Well, thank
- you for that clarification, because I'm thinking of

- 1 the poor guy out there running a walk-behind machine
- with a blade -- if it's only spinning at 800, I feel a
- 3 little more comfortable.
- 4 So, as the Korean and Chinese product came
- 5 into the market, they have been accepted relatively
- 6 quickly. I mean, there's not been a lot of either
- 7 safety or quality concerns about those blades? Mr.
- 8 Garrison?
- 9 MR. GARRISON: Steve Garrison. Given the
- 10 price they're being sold at, no, there's not been any
- 11 problem.
- 12 MR. KAPLAN: The share increases speak for
- 13 themselves.
- 14 COMMISSIONER PEARSON: Okay. Mr. Chairman,
- it's over to you.
- 16 CHAIRMAN KOPLAN: Thank you. Commissioner
- 17 Aranoff?
- 18 COMMISSIONER ARANOFF: Thank you, Mr.
- 19 Chairman. I will pick up right where Commissioner
- 20 Pearson left off. One of the things that we've heard
- 21 all this morning have been that the Chinese product is
- 22 comparable, I quess, in pretty much every respect to a
- 23 domestic product of the same dimension, except that
- 24 it's cheaper and maybe less durable. Essentially what
- 25 I've heard is if it's cheaper, people don't care if
- it's less durable, because it's disposable, the same

- 1 way nobody gets their toaster repaired anymore. So, I
- 2 guess my question to you is, in attempting to compete
- 3 with that kind of a mentality, have you sort of
- 4 reduced the durability of your own product? Have you
- 5 made cost cuts by -- or do you feel that you are
- 6 selling a product, which is, at this point, over
- 7 engineered, because nobody wants to pay for the
- 8 quality anymore? Have some of the manufacturers --
- 9 Ms. O'Day, did you want to respond?
- 10 MS. O'DAY: I would say yes to both of
- 11 those. Yes, we've had to make cost cuts, in order to
- 12 compete. I mean, clearly, I can't put the same level
- of diamond concentration in a blade that's going to
- 14 sell for \$100, that I used to put in a blade that
- would sell for \$400. So, yes, very frequently I've
- 16 had to make adjustments in what we're putting out
- there in the marketplace, in order to stay alive, and
- 18 that will account for some of the fact that we're
- 19 still alive. The other part is -- I forgot, I'm
- 20 sorry.
- 21 COMMISSIONER ARANOFF: Okay. I'll come back
- 22 to you. Did any others want to comment? I mean,
- other than the concentration of diamonds that you can
- 24 put on a blade, are there other ways that you can sort
- of dumb down the durability of the product to get the
- 26 price down?

1	MR. JEDICK: Commissioner? Andy Jedick. We
2	have several quality I can maybe qualify a little
3	bit we have several quality grades and what we've
4	done, we haven't necessarily cheapened up any products
5	over the years. We've just added lower quality level
6	and not quality meaning quality control or safety
7	quality. We both say the diamond content or the rim
8	height of the blade or whatever it takes to make the
9	blade less expensive. We've add consistently every
10	couple of years a new lower-priced blade to our line,
11	to try to compete with the blade qualities that are
12	coming out in the lower-priced ranges.
13	COMMISSIONER ARANOFF: Is that true across
14	all size ranges and end-uses, that you've sort of
15	extended your product line down into more value lines
16	of products, or is it particularly true in particular
17	diameters or particular end uses?
18	MR. JEDICK: It's true in most sizes. We
19	haven't added a lot of different quality grades to
20	blades maybe up in the 24- or 30-inch size range.
21	Certainly, down in the 18s, 14s, 12s, and down to the
22	four-inch blades, we've added a quality range

MS. O'DAY: More or less, yes. We have done

different ranges over the years.

remembered what you were going to say?

23

24

25

COMMISSIONER ARANOFF: Okay. Ms. O'Day, you

- 1 basically the same thing, in that we have created
- 2 lesser cost and lesser value lines. In the larger
- diameter product, we find that our customers rather
- 4 than buying top of the line, now are price shopping.
- 5 And so, they've slid down several brackets. We
- offered initially three lines of product and now we're
- finding people shopping almost exclusively in not the
- 8 bargain basement, but the next to the bargain basement
- 9 line. So, price depression is very real and the only
- 10 way we can stay alive is to be able to offer stuff
- 11 that still generates some profit for us, but is in a
- 12 cost where our customers will pay.
- 13 COMMISSIONER ARANOFF: Mr. Garrison?
- 14 MR. GARRISON: Steve Garrison. This is
- true, but in many, perhaps most cases, if we took all
- 16 the diamond out of a diamond saw blade, in order to
- 17 get our cost down low enough to compete, it still
- 18 would not be low enough to compete.
- 19 COMMISSIONER ARANOFF: I appreciate that.
- 20 In any particular category, who is buying the top of
- 21 the line? Are there people, who value durability,
- value a blade that's going to last longer and cost
- 23 more or is everybody looking at their cost, only in
- 24 terms of what comes out of their pocket this week? Go
- 25 ahead, Mr. Jedick.
- 26 MR. JEDICK: Less and less. There are fewer

- 1 people, who are actually tracking the life of the
- 2 blade and calculating their value of the blade. With
- 3 the dramatic price differences, I guess it's easier to
- 4 throw a lot of time-consuming calculations aside, I
- 5 think as Mr. McCarthy said earlier, and just say,
- 6 well, if I can buy two of them for the price of one,
- if one breaks, that's fine, then I'll just use the
- 8 second one. There are some people who do, though. To
- 9 answer your question, specifically, yes, there are
- 10 some people, who can still figure the value in a
- 11 blade, but there's fewer.
- 12 COMMISSIONER ARANOFF: Because I was going
- 13 to say, I mean, I don't know have you folks, from a
- 14 marketing standpoint, have tried to demonstrate that,
- in fact, one of your blades that cost twice as much
- lasts three times as long.
- 17 MR. JEDICK: Yes. To answer your question,
- 18 I can say, yes, we have tried that. We've tried Power
- 19 Point presentations and charts and little CDs to take
- into businesses for the salespeople to show them the
- 21 relative value of blades. And what it comes down to
- is a lot of times we're told that if they give the
- 23 blade to someone who is going to take it out in the
- 24 field and possibly run it over or leave it on the site
- or throw something in the truck on top of it when
- they're leaving the site, they'd rather just have two

- of them and not worry too much about the value in the
- 2 blade. Because, they have to run to its finish to get
- 3 the value out of it. So, those are some of the
- 4 stories we get back.
- 5 COMMISSIONER ARANOFF: Okay. Dr. Kaplan?
- 6 MR. KAPLAN: I just want to emphasize two
- 7 things of what Mr. Garrison made. It's not as if it's
- 8 twice as expensive and twice as long. It's below
- 9 cost. And I want to talk further about the size of
- 10 the underselling margins. Now, there are issues we'll
- 11 discuss with the pricing products. I would add that
- the pricing products were the products chosen by
- Respondents. But, we're hearing of underselling
- 14 margins at 30 and 40 and 50 percent. And those are
- real margins and those are moving sales. They aren't
- 16 evidence that they don't compete, because the margins
- are so high. It's evidence of how dramatic the
- 18 dumping is that the margins are high and you're seeing
- 19 these share shifts. And that's what you've been
- 20 hearing, in answer to so many of these questions. And
- I think it goes to your point, or, okay, it's the
- 22 lightbulb, if it lasts twice as long, convince them,
- 23 you don't have to change it. It's not that. You
- 24 can't pay for the glass and for the filament, you
- 25 know, to make it for what they're selling it for. And
- 26 I just want to emphasize that.

And one more point, they are trying to meet 1 They are adding other lines. They're adding 2 lower lines. They are having the CDs. You know, they 3 aren't standing by letting this happen to them. And I 4 think they heard about this law a year or two ago. 5 They never heard of this before. They aren't the 6 7 steel industry, where you open up metal markets everyday and say, oh, there's this thing called the 8 9 dumping law. They were at wits end. What could we We're doing everything. They heard about that 10 the government will stop this, if it's below cost 11 production, if it's a dumped product from a non-market 12 economy, and that's why they're here. They've done 13 14 everything else. MR. WOLTERS: Commissioner Aranoff, I would 15 16 like go back to your question earlier, in regards to our company. When I came on board 13 years ago, and 17 I've owned it for the last 10, the lowest grade we had 18 19 available at that time was a premium garde. And I'll never forget seeing cheaper product coming in at that 20 time and my grandfather is like we've got to do 2.1 2.2 something about it. So, we came out with a budget 23 series. Then, we came out with a value series. as I sit in my office everyday, I'm sitting there and 24 I have cores, I have powders and segments sitting 25 there, trying to figure out how I can compete and make 26

- a blade that I have a quote on for in a 12-inch blade
- 2 for \$17 from an importer and, let's see here, \$22 on a
- 3 14-inch. And when my plant manager in R&D come back
- 4 to me and they say, that's below our cost of raw
- 5 materials alone, I don't have anywhere to turn to, at
- 6 that point.
- 7 COMMISSIONER ARANOFF: Well, let me ask,
- 8 since the light is turning yellow, for you folks to
- 9 follow-up in the post-hearing, in terms of when you
- introduce these value lines, what are the cost savings
- 11 that you are making and where do they come in. And,
- in particular, I, also, want to ask the core
- manufacturers what role they've played in this
- 14 creation of the value line. Have there been any
- changes made to cores that have reduced their costs to
- the blade manufacturers or is the core sort of a given
- that can't be adjusted in this cost calculus? So,
- 18 with that, I'll turn it over, Mr. Chairman.
- 19 CHAIRMAN KOPLAN: Thank you, Commissioner.
- Dr. Kaplan, in your post-hearing submission, if you
- 21 could please address Respondent's financial analysis
- 22 of U.S. firms operating margins, starting in their
- 23 brief, at the middle of page 51 and running through
- 24 page 52? If you could address possible reasons for
- the profitability we see with firms serving primarily
- the professional construction market versus those that

- 1 do not?
- 2 MR. KAPLAN: I will.
- 3 CHAIRMAN KOPLAN: Thank you, very much. Mr.
- 4 Pickard, Respondent's brief, Akin's brief, argues for
- 5 our using value data rather than quantity data when
- 6 conducting our related party analysis, because to do
- 7 otherwise, we would erroneously equate vastly
- 8 different types of products. They state that you
- 9 acknowledge that problem when you calculated industry
- 10 support for the petition based on sales value not
- 11 volume. Do you disagree?
- MR. PICKARD: Just be mindful of the APO. I
- would encourage the Commission to look at both.
- 14 There's a special role that value has in this
- investigation. There are going to be issues --
- 16 CHAIRMAN KOPLAN: Would you rather elaborate
- on that post-hearing?
- 18 MR. PICKARD: Yes, in our post-hearing
- 19 brief, if I could do that.
- 20 CHAIRMAN KOPLAN: Would you do that? Yes.
- 21 I see Dr. Kaplan is nodding his head in great
- 22 agreement with you. Postponing your response, okay,
- 23 but I would like to get as detailed an answer to that
- 24 as I can. Thank you.
- 25 Mr. Jedick, Ms. O'Day, or Mr. Kevin Baron,
- on pages 31 and 32 of your brief, it's claimed that

Commissioner Lane, actually. She got into this on 2 this last round. It's claimed that 'there is ample 3 domestic capacity to meet diamond saw blades demand 4 and that U.S. producers of segments in diamond saw 5 blades likewise testified at the staff conference that 6 7 they could easily triple their production using just the existing equipment by adding one additional 8 9 Now, those are quotes from the brief. I notice on Table 4-3 of our confidential staff report, 10 and this is at page 4-8 of the report, that apparent 11 U.S. consumption in 2005 was 6.7 million units. 12 the other hand, Table 3-4 of the report at page 3-9 13 14 shows U.S. production capacity to be a million units And at page 3-1, it states, 'that 16 firms 15 in 2005. 16 provides responses to the Commission's producer questionnaire and the belief to have accounted for 17

there is ample domestic -- and this is a follow-up to

1

18

19

Now, by my calculation, tripling domestic
capacity wouldn't provide even half of U.S. apparent
consumption in 2005. How do I reconcile our data with
what's in the brief?

finished diamond saw blades and parts in 2004.'

approximately 90 percent of the U.S. production of

MR. PICKARD: I can start it off, if I
could, Mr. Chairman. I believe the comment was just
could easily triple their production, but I don't

- think there was any attempt to exactly quantify it.
- 2 But, if the domestic producers would like to address
- 3 just how easy it would be.
- 4 CHAIRMAN KOPLAN: The figures that I've
- 5 pulled out of the report are public figures, so -- I'm
- 6 saying the numbers that I quoted, 6.7.
- 7 MR. PICKARD: I understand. I guess I would
- 8 turn it over to the domestic producers --
- 9 CHAIRMAN KOPLAN: Good.
- 10 MR. PICKARD: -- just talk about how quickly
- 11 they could increase --
- 12 CHAIRMAN KOPLAN: Mr. Jedick?
- MR. JEDICK: Yes, I can answer, in probably
- 14 three stages for capacity increase. First off, you
- can make more things in a typical manufacturing
- 16 environment just by changing -- quickly changing a few
- things around, possibly adding overtime, adding
- 18 weekend work or something. There are instant ways to
- increase capacity. Then, longer-term, in our case,
- for example, we would hire another shift, which is
- 21 wide open to utilize the capital equipment that we
- 22 have available on the shop floor to fill a complete
- other shift, which is a 50 percent increase in
- 24 capacity immediately. And then there's expansion,
- 25 because this is what we do. We make diamond tools.
- 26 So --

- 1 CHAIRMAN KOPLAN: You're doing one shift
- 2 now?
- MR. JEDICK: We're doing two.
- 4 CHAIRMAN KOPLAN: Two shifts.
- 5 MR. JEDICK: Well, one shift and a partial
- 6 second shift.
- 7 CHAIRMAN KOPLAN: And when you estimated
- 8 capacity for us, were you estimating it on that basis
- 9 or estimating it on the basis of operating --
- 10 MR. JEDICK: It was a while ago and I don't
- 11 want to -- I'm not 100 percent sure how we did it. I
- 12 know that I used a couple of people to concur with me
- on the capacity issues.
- 14 CHAIRMAN KOPLAN: Maybe you can check that
- for me, for post-hearing.
- 16 MR. JEDICK: I can do that, certainly.
- 17 CHAIRMAN KOPLAN: Thanks. Can I hear from
- 18 Mr. Garrison?
- 19 MR. GARRISON: Steve Garrison. We currently
- 20 run one shift, so we certainly could go to three
- 21 shifts, as we were in 1999. And I think Mr. Jedick
- 22 indicated Saturdays are certainly an option there.
- 23 Also, there certainly may be a requirement to purchase
- 24 a couple of small pieces of machinery to get us to
- 25 that level, to fill in the holes, so to speak, but it
- should be something that would be able to happen very

- 1 quickly.
- 2 CHAIRMAN KOPLAN: Okay. Mr. Baron?
- MR. BARON: Mr. Baron, Western Saw.
- 4 Currently, we have one-and-a-half shifts and a very
- 5 small partial second shift. We could easily triple
- 6 our capacity with a third shift. But, basically, it
- 7 comes down to, if you don't have the orders, why would
- 8 you invest the -- why would you continue to invest and
- 9 why would you build capacity that's going to be
- 10 unused? And, currently, we can't compete with the
- 11 Chinese and Korean imports, so why would we do that?
- 12 CHAIRMAN KOPLAN: But, I quess what I'm
- trying to understand is even if you did triple, if
- 14 consumption was 6.7 million units, you're less than
- 15 halfway there. I understand you're a little animated
- 16 back there, Mr. Kaplan. I just want to get the
- 17 thought out. I'm not ignoring you. Go ahead, Mr.
- 18 Baron. That's what I'm driving at.
- MR. BARON: Well, I understand.
- 20 CHAIRMAN KOPLAN: I understand you're saying
- 21 how you can get to triple. I'm saying, even if you
- 22 get to triple, you're still way short of what I'm
- looking at, in terms of consumption.
- MR. BARON: Agreed, but I think when I'm
- 25 looking at, again, Hyde Corporation, using 10 percent,
- 26 and I know that there are other -- they're not diamond

- 1 core manufacturers today, but they produce plate and
- they produce carbide plate -- carbide is a much bigger
- 3 market actually in our industry and we do sell a
- 4 little bit of it. It makes up about 10 percent of our
- 5 business -- actually, about less than that, about
- eight percent of our business. So, if we could go to
- 7 the other carbide plate manufactures, who would want
- 8 to get back into the business, if they could get the
- 9 prices that they used to get, then they would come
- 10 back to the industry. They have left the business.
- 11 Peerless has left. I mean, there are several
- 12 companies that I know that would come back. And you
- 13 could easily bring three or four companies back into
- 14 the mix that could be able to supply cores. And so, I
- know we could meet the demand. You just have to have
- 16 the orders. In order to get the orders, we have to do
- 17 something about the prices. Otherwise, these guys are
- 18 not coming back. If the Chinese and Koreans continue
- 19 to do this low price, ridiculously low pricings,
- 20 you're not going to get them back. And right now, why
- 21 would they invest the money?
- 22 CHAIRMAN KOPLAN: Thank you. Now, Mr.
- 23 Jedick, what is it that Dr. Kaplan thinks you've left
- out of your first response to me?
- 25 MR. JEDICK: As far as capacity goes, I
- quess, and this rightfully so, if the demand is for

- 1 smaller units -- we're using a unit number of demand.
- 2 But if the demand is for smaller units, certainly our
- 3 capacity is based on -- our capacity calculating is
- 4 based on an average sized unit. We've lost much of
- 5 the small diameter blade business. Although we do
- 6 make blades domestically, four inch through 10, to
- 7 make four-inch blades or seven-inch blades using that
- 8 50 percent capacity level that we have left, the
- 9 quantity figures would be staggering. The unit
- 10 figures of available capacity would be staggering. It
- 11 wouldn't be just the average unit growth that we could
- 12 achieve, if it was in the smaller diameters.
- 13 CHAIRMAN KOPLAN: Thank you. Ms. O'Day?
- MS. O'DAY: Yes, I had misunderstood, also.
- 15 We could scale up vastly, because if you look at an --
- 16 what we consider to be an average, it may have 25
- segments around it. And a big part of our labor
- 18 production costs are in making those segments. A
- 19 four-inch blade may have five or six segments on it.
- So, clearly, we can make a whole lot of units out of
- the same labor that makes a 14-inch unit.
- 22 CHAIRMAN KOPLAN: Thank you. Mr. Rizner,
- 23 you had your hand up?
- MR. RIZNER: I did. Thank you, Mr. Koplan.
- 25 Yes, as Mr. Baron mentioned, we're only at 10 percent
- 26 utilization of our equipment right now and I think

- that's even stretching it. I think it's less than
- that. But, also, as I said in my testimony, we went
- from 21 employees to less than two. So, that's going
- 4 to tell you there is plenty of meat left on that bone,
- 5 if we could ever get it back here to be gnawing away
- 6 at it. So -- thank you.
- 7 CHAIRMAN KOPLAN: Thank you. Did I leave
- 8 anyone else?
- 9 MR. PICKARD: Mr. Koplan, I would -- Mr.
- 10 Chairman, I would just add to Mr. Baron's remarks,
- 11 that if there was the incentive there for the domestic
- 12 producers to increase the capacity, I don't think
- there's any doubt that it could go beyond triple.
- 14 But, there are also those U.S. entities, who have left
- the industry. They're still producing other products,
- 16 although they used to produce the domestic-like
- 17 product, where if there was a way to operate
- 18 profitably, there's no doubt that they would re-enter
- 19 the U.S. market.
- 20 CHAIRMAN KOPLAN: Thank you. Thank you for
- 21 those responses. I'm trying to visualize meat on the
- 22 bone compared to a diamond saw blade, Mr. Rizner, but
- 23 I'm sure I'll be able to get there eventually. Thank
- 24 you. Vice Chairman Okun?
- 25 VICE CHAIRMAN OKUN: Thank you, Mr. Chairman
- and, again, thank you for all the responses thus far.

- 1 I wanted to go back to something that Commissioner
- 2 Aranoff had asked you about and, again, just one of
- 3 the things that jumps out when I read this record is
- 4 the vast differential and the prices that we've
- 5 collected in pricing data with regard to the subject
- 6 import product and the U.S. industry product. And
- 7 often in cases where you have that big of a
- 8 differential, that big of an underselling, that
- 9 consistent, I think you have to ask questions, are you
- 10 guys even selling to the same people. And so, I think
- that's some of the responses you've given on, you
- 12 know, do you have -- is there brand loyalty to you?
- Does it command a premium? And I know you've
- 14 responded to that. Are there people out there for
- whom durability is an issue? Because, again, if
- 16 you've got this much price differential, I'm just
- trying to understand if the competition is as head-to-
- 18 head in every segment, as I'm hearing. So, I'm trying
- 19 to see what other information we might be able to
- 20 gather to help me better understand that.
- 21 Because, the other thing that -- and I ask
- this, and Mr. Kaplan may want to take the first crack,
- 23 but then I'll go back to industry, which is, again, if
- I look at the subject import volume and the charts
- 25 that are in the staff report and in Table C-1 and in
- 26 Mr. Kaplan's charts, I see the value of U.S. shipments

- of the subject imports increasing by nearly two-thirds
- between 2003 and 2005 and gain 11 percentage points in
- 3 market share, but U.S. shipments only go down during
- 4 that period of 2.2 percent. And, again, you may say
- 5 to me that is significant enough in a market that is
- 6 growing, we should have been able to capture that, and
- 7 that may be your argument. If it is, then I want to
- 8 make sure I understand that. But, I guess, I'm also
- 9 trying to understand, what do I make of that? I mean,
- 10 if these imports are so low and I can look at the
- pricing data and, you know, why haven't they captured
- the whole market, the whole way? If they're producing
- everything you guys can produce in every range, why
- 14 haven't I seen even more significant gains than I have
- on the record? So, it's a little bit of a legal -- I
- 16 want to hear the industry, but I think I want to hear
- 17 your counsel and maybe Mr. Kaplan on that first. Mr.
- 18 Pickard?
- 19 MR. PICKARD: I'd be more than happy to
- 20 start off. This is obviously been something that
- 21 we've talked about and I would suggest that the reason
- that there's vast instances of underselling by such
- 23 huge margins is the fact that subject imports
- 24 generally undersell by vast margins. And we've --
- 25 it's the most simplest explanation and it's confirmed
- 26 by all the testimony that you've heard today.

- 1 Straight from the preliminary conference, these guys
- 2 have been talking about the fact that they're not
- 3 competing -- it's not rational prices that they're
- 4 competing against. They're frequently competing
- 5 against import sources that are below their cost of
- 6 raw materials. And then the question is, why haven't
- 7 they lost all of their sales? I think they're
- 8 imminently faced with doing so. They have lost the
- 9 small diameter market for all intensive purposes. It
- is being fiercely fought out in the 12- to 14-inch
- 11 range. But unless relief is granted, they're going to
- lose that. And the evidence is overwhelming that
- they're in the higher diameter ranges.
- 14 It, also, emphasize that the pricing
- products that were selected in the multiple channels
- 16 of distribution that were ultimately used, they were
- 17 all Respondents' suggestions. So, in the preliminary
- 18 phase, the Respondents' suggestions as to the pricing
- 19 products were incorporated. And what did that show?
- 20 Vast instances of underselling by huge margins. They
- were tweaked again in the final phase and they
- 22 generally reflect the Respondents' choices again.
- 23 What did they show? Massive underselling, because
- that's what is going on in the market.
- 25 VICE CHAIRMAN OKUN: Mr. Kaplan, anything
- 26 you want to add to that?

1	MR. KAPLAN: No. I think the underselling
2	is plain. I think it's difficult to craft the exact
3	comparisons. I think the products that are chose are
4	reflective, but I do want to make the point, though,
5	that this was the Respondents' choice of products and
6	we'll document that. Now, they're coming in and
7	saying, well, we chose these products for head-to-head
8	competition. Lo and behold, we've demonstrated
9	there's no head-to-head competition from the products
10	we've chosen. I think that the weight given to that
11	argument speaks for itself, the weight that should be
12	given to that argument.
13	VICE CHAIRMAN OKUN: Okay. And remind me,
14	and the response about the big box stores and the
15	purchase Home Depot's purchase of these, I guess,
16	more, how do you describe them, the more professional
17	the somewhat more of a professional grade. Mr.
18	Garrison, did you call them what are they called?
19	MR. GARRISON: Well, oriented toward sales
20	to contractors that you consider professional
21	tradesmen, like plumbers, electricians
22	VICE CHAIRMAN OKUN: Okay.
23	MR. GARRISON: concrete workers.
24	VICE CHAIRMAN OKUN: Okay. So, if there's
25	any I mean, I found that discussion very
26	interesting on what that means for the larger diameter

- or to the sales to the professional contractors. So,
- if there's any information that you haven't already
- 3 provided that you could provide with regard to the
- 4 composition makeup of who has been selling to those
- 5 arms of what is now Home Depot's expanding empire, if
- 6 you could provide that, as well, that would be very
- 7 helpful.
- Now, let me go back on related parties and I
- 9 know there have been a number of questions and a lot
- of the information is confidential, so most of this
- 11 I'm asking for post-hearing. But, I do want to raise
- one of the Respondents' arguments, which is, all the
- 13 specifics we look on related parties in deciding
- 14 whether appropriate circumstances exist to include
- them, and you've all briefed on those. The
- 16 Respondents, I think, make this at a broader point,
- which is, in this industry, where you have a number of
- 18 producers of the domestic like product importing, some
- 19 stating they're importing for one reason or another,
- 20 should we be looking at that differently when that
- includes producers, who are very large? And I wanted
- 22 to see if you could respond to that publicly. I want
- 23 you to look at the data separately -- I mean, look at
- the data post-hearing. But, it always -- but, this
- 25 strikes me as an industry where we have to pay a lot
- of attention to the related parties, because while you

- can -- there are differences in the trends, as Mr.
- 2 Kaplan said, if you exclude one or more of the related
- 3 parties and the additional related party that the
- 4 Commission didn't exclude changes it even more. So,
- 5 just in applying the related party provision, what
- does it mean in this industry, where you have so many
- 7 producers, who are already importing for whatever
- 8 reason? Should we look at it any differently?
- 9 MR. PICKARD: There's a lot there and that's
- 10 clearly something that we'll probably want to flesh
- out in our brief. But, I think the question is really
- 12 ultimately looking at the domestic producers, who see
- 13 that their future lies in domestic production. That's
- 14 where their interest is. And those entities that have
- some U.S. production, where it's clear that their
- 16 primary motivation or interest is in foreign
- 17 production or importation, so is it -- if I understand
- 18 your question correctly, please correct me if I'm
- 19 going down the wrong path, if you're asking is it
- 20 relevant that some U.S. producers see their future as
- 21 U.S. producers, but are forced to import in order to
- 22 round out their product line and that there are some
- 23 entities, who clearly have been shielded by the
- injurious effects by the subject imports because
- they're benefitting from those imports and that's
- 26 where their primary business interests are, is that a

- 1 legitimate source for the Commission to examine,
- 2 absolutely.
- 3 VICE CHAIRMAN OKUN: Well, I quess with
- 4 this, it raises kind of a secondary question from the
- first one, which is, if in looking at some of this
- data, what you see or what you can characterize as a
- 7 U.S. producer, who has decided for one portion of the
- 8 market, where they think they can never -- let's just
- 9 say the hypothetical, they have decided, I need to
- import to fill out my product line, because where I
- 11 can really still make money, where I am still making
- 12 money, looking at their statistics, is by
- concentrating on the larger sizes and they're
- importing in other sizes, but they're still producing
- a lot in the U.S. market. I mean, their percentages
- 16 may not be any different than someone sitting at this
- 17 table, their actual percentage of imports. Does that
- 18 matter?
- 19 MR. PICKARD: I think I know what the next
- 20 logical statement would be and I think that comes very
- 21 close to APO information. I think I know where you're
- going with this question, but it's probably better
- 23 addressed in a brief.
- VICE CHAIRMAN OKUN: Okay. Well, just to
- 25 keep it in mind and that's how I'm asking the
- question, which is not just throw out the normal

- 1 percentages, just look at each producer here and
- 2 respond to that question. So, I appreciate that and I
- will look forward to seeing that in post-hearing. Mr.
- 4 Kaplan -- Dr. Kaplan?
- 5 MR. KAPLAN: I think there's a peculiar
- 6 condition of competition with this firm, as well, that
- 7 has to do with generically importation of finished saw
- 8 blades and importation of parts that might affect how
- 9 they're viewed and the context related parties, as
- 10 well.
- 11 VICE CHAIRMAN OKUN: Okay. Well, I will
- 12 look forward to the post-hearing submissions on that.
- And with my yellow light on, I won't ask my next
- 14 question. Maybe someone else will, so I won't have to
- 15 come back. Thank you, Mr. Chairman.
- 16 CHAIRMAN KOPLAN: Sure. Commissioner
- 17 Hillman?
- 18 COMMISSIONER HILLMAN: Thank you. I want to
- 19 jut follow-up a little bit on the line of question
- 20 that I had before, because I do want to make sure I
- 21 understand it, in light of the decision that the
- 22 Commission will need to make, in terms of whether or
- 23 not to include or not the firms that do, as you
- describe it, assembly, meaning attach the core to the
- 25 segment. I mean, do they count as domestic producers?
- I heard your answers to my previous line of questions.

- I have to say, I would ask counsel to look at the
- 2 value-added data that we have and see whether you
- 3 would continue to describe that as sort of an
- 4 insignificant number, in terms of the percentage, and
- 5 the other cases that we've looked at.
- 6 But, I quess if I could try to then ask the
- other legal question with it. It's my understanding,
- 8 at least, for the purposes of the prelim, the
- 9 Department of Commerce determined that the assembly,
- 10 meaning the -- you know, fixing the core and the
- 11 segment together confers origin, which technically for
- 12 us would normally mean that we would count as domestic
- production anybody that is putting the two pieces, the
- 14 core and the segment together, would be -- those
- shipments would be counted as domestic production,
- 16 domestic shipments, in terms of our ratios of imports
- to everything else. So, if you are now arguing
- 18 something different, that the assembly, itself, and,
- 19 again, should not confer origin and/or should not be
- 20 sufficient to deem a producer -- a domestic producer,
- I need to understand how we're going to do that, if
- 22 what we're doing is different than what the Department
- of Commerce has done.
- 24 MR. PICKARD: I think there are two issues
- there. First off, our arguments have been consistent
- in front of both agencies, that we have suggested that

- 1 mere assembly of the product is not sufficient to
- 2 confer a country of origin. The Department's
- 3 decisions -- I'm sorry.
- 4 COMMISSIONER HILLMAN: Okay. Let me just
- 5 stop you. At least, it's my understanding, again,
- 6 that the petition and some of the other documents have
- 7 said that this is a significant and extensive
- 8 operation including welding, quality screening,
- 9 grinding and graving, cleaning and tensioning; that
- 10 you're arguing on the one hand at the Department of
- 11 Commerce, that this is an extensive operation, that it
- should be used to confer origin, and on the other
- hand, in front of us, that this is a minor operation,
- mere assembly, doesn't add up to connoting domestic
- producers. So, to the extent that you think you've
- been consistent throughout, I need to see it.
- MR. PICKARD: Oh, I'd be more than happy.
- 18 We'll put all of the public versions of our filings.
- 19 We've consistently argued that, no, mere assembly is
- 20 not sufficient to justify country of origin. As a
- 21 matter of fact, it was a fairly heated issue at the
- 22 Department.
- 23 COMMISSIONER HILLMAN: Okay.
- MR. PICKARD: No, we took the side that it
- 25 does not change country of origin.
- 26 COMMISSIONER HILLMAN: Okay. Then help me

- get a sense from the producers here, I mean, if I'm
- looking at a finished saw blade, general sense of what
- 3 portion of the value of it is the core, what portion
- is the segment, and what portion is the hooking the
- 5 two together, I mean, the welding the two together,
- 6 just a general sense of that. Mr. Wolters?
- 7 MR. WOLTERS: Well, you know, you have to
- 8 first look at the value of developing this product
- 9 here in the United States. And then with the value,
- itself, you know, we're manufacturing the segment,
- 11 which is made up of mineral powders and diamonds,
- which is a big expense to the overall cost. And,
- also, the core is, too, that we bring in from Western
- 14 Saw. Once you manufacture, you cold press the
- 15 segment. You center the segment a certain temperature
- 16 and then you've got your core. It will go into your
- 17 welding department. At that point, you know, we can
- 18 weld a substantial number of blades in an hour. So,
- 19 the value that you're adding, at that time, is very
- 20 small. So, the value and the cost is in that powder,
- is in that diamond, and is in that core.
- 22 COMMISSIONER HILLMAN: Okay. So, if I've
- got a blade here worth \$100, how much of it is the
- segment, how much is the core, and how much is the
- 25 welding?
- 26 MR. WOLTERS: You cannot answer that

- 1 question across the board, because of the fact that
- 2 you might be talking about a 12-inch blade that's
- designed for concrete or a 14-inch -- 24-inch blade
- 4 designed for a walk behind saw, or you might be
- 5 talking about a four-inch blade for tuck pointing.
- 6 They all have different values and you cannot put
- 7 something across the board, unfortunately.
- 8 COMMISSIONER HILLMAN: All right. However,
- 9 I would say the data in our report, in terms of this
- issue of assembly, would suggest to me a more
- 11 significant percentage value added than what you're
- 12 suggesting. So, given that the numbers, themselves,
- are confidential, Mr. Pickard, if you could, in your
- 14 post-hearing brief, address this issue. I did see
- that Mr. Jedick wanted to comment on my hypothetical
- 16 \$100 saw blade.
- 17 MR. JEDICK: Yes. I can add one, just a
- 18 little different angle on the value. All of the
- inventory burden in our factor is on the either blade
- 20 core or the components that go together to build the
- 21 segment.
- 22 COMMISSIONER HILLMAN: Okay.
- 23 MR. JEDICK: So, a significant amount of
- 24 factor overhead is consumed in those inventory levels.
- There's really no inventory of anything used in
- assembling the segment to the blade core, I mean,

- 1 very, very minor, so --
- 2 COMMISSIONER HILLMAN: Okay. I appreciate
- 3 those responses. If I could then, again, follow-up a
- 4 little bit on the questions that Vice Chairman Okun
- 5 was asking, because I think we're all struggling to
- 6 understand this case and some of the sort of
- 7 inconsistencies or differences that we see in this
- 8 case, than we see in many others. We see a lot of
- 9 cases, in which you see this volume of imports coming
- in, a domestic industry that chooses to either drop
- its prices, in order to keep its market share, or an
- industry that looks at these very low import prices
- and says, I can't go there; that's below my cost of
- 14 production, forget it. I'm going to keep my prices
- where they are and I lose share, because I'm choosing
- 16 not to compete on price. And either case normally
- loses money in the process. And, here, I'm struggling
- 18 with where do I fit this case in.
- 19 We see these very low import prices. No
- 20 question, the margins of underselling are very low.
- You all don't appear on our data to be taking major
- 22 price cuts. So, it appears that some of you, at
- least, are trying to not go there, not lower your
- 24 prices significantly, in order to meet import
- 25 competition. Yes, you have some changes in share.
- But, again, overall, U.S. shipments are not down by

- 1 very much and your profits are the same throughout
- this entire period. So, help me square all of this
- 3 together, in terms of how I should be looking at this
- 4 case. How would you describe what you think the
- industry's response has been to the import competition
- and where I see that in this data mix that I've just
- 7 described to you? Mr. Wolters?
- 8 MR. WOLTERS: Well, I think -- I can sum it
- 9 up for ourselves and for my brother and I, that if I'm
- 10 not here today defending what's going on the market,
- 11 three years from now, I won't be able to even be here
- to defend myself. When you look at the 10 inch and
- 13 below business, we do not participate in that anymore,
- 14 because we cannot. We cannot manufacture that
- 15 product. Over the last five years, it has creeped up
- 16 significantly in the 12 to 14 and is now entering in
- the 20 inch and above. So, I think you have to look
- 18 forward in this marketing, that they're share has
- 19 grown substantially. And when I sit in my office
- 20 during the day and I've got 12- and 14-inch blades
- 21 selling at this price out in the market when I'm
- 22 making sales calls, and I come back to my office and
- talk to my R&D department and I cannot even
- 24 manufacture product just with raw costs -- you know,
- 25 we're being proactive with all of this. We have got
- to do something, because I will guarantee you that

- 1 their shares will continue to increase. And you are
- 2 exactly right, there is a huge vast cost difference
- 3 between our product and theirs and that is why they're
- 4 gaining so much market share.
- 5 COMMISSIONER HILLMAN: Yet, again, if I look
- at it, what I don't see is big declines in your
- 7 production. That's where I'm struggling to make all
- 8 of these numbers -- I see Dr. Kaplan, but Mr. Baron
- 9 wanted to comment and Mr. Garrison, and then I'll come
- 10 back to you.
- 11 MR. BARON: We used to make hundreds of
- thousands of cores from four inch through 10 inch and
- 13 I know that you can see that on my questionnaire, that
- 14 we don't make those anymore. Now, we are losing the
- 15 12s and 14s. I'm sure you can see that on my
- 16 questionnaire. So, when you tell me that we are not
- 17 losing market share, I'm telling you that we are
- 18 losing market share and it's today at the 12s and 14s
- 19 and is continuing to grow. It's going to be at the
- 20 20s, 24s, because we're fighting them today. Every
- 21 single day, I hear from Greg Wolters. I hear from
- 22 another manufacturer. Kevin, what can you do for me
- on 24 inch, 30 inch. So, to say that they're not in
- the larger diameter is ridiculous and if we don't take
- 25 care of it today, I will lose all of my business to
- the Korean and Chinese imports and I won't be in

- 1 business.
- 2 COMMISSIONER HILLMAN: And I should say, the
- data is a bit different on the core versus the
- finished blade, but let me -- Mr. Garrison?
- 5 MR. GARRISON: Steve Garrison. One of the
- things that crosses my mind as you're asking those
- 7 questions is are volume doesn't seem to have dropped
- 8 that much, referring to what you said in our
- 9 profitability is level or not very much down or
- 10 whatever those numbers are, our profitability is down.
- 11 But, this should have been the very best time in the
- 12 last 25 years for profitability for our business. We
- should have made enough profit to be able to seriously
- 14 reinvest and retool in this market for the next 10
- 15 years. But, we've just now have been kicked in the
- 16 teeth over this last four years, when we should have
- 17 been able to make those kinds of profits that would
- 18 have enabled us to invest like we likely should be
- investing. So, that's sort of the best answer I can
- 20 give.
- 21 COMMISSIONER HILLMAN: I appreciate that.
- 22 And part of that goes to, I think, some of the
- 23 questions that Vice Chairman Okun was asking, as well,
- is the basic argument that we didn't get our fair
- share, if you will, of the growing market, or is it
- that we actually lost in some way. And so, given that

- the red light is on, I'm going to have to come back to
- this issue. And I know Dr. Kaplan wanted to speak to
- it, as well. So, I will come back. Thank you.
- 4 CHAIRMAN KOPLAN: Thank you. Commissioner
- 5 Lane?
- 6 COMMISSIONER LANE: I'm going to start with
- 7 a follow-up to one of my questions that I asked the
- 8 last round, and maybe I misunderstood. I asked if
- 9 Home Depot and Lowe's and the other big box stores
- 10 sold both U.S. produce and the subject product --
- 11 subject imports and I thought that the answer was yes.
- 12 And, then, in response to Commissioner Pearson, it
- 13 seemed that the answer was no. And so, now, I would
- 14 like a clarification.
- 15 MR. GARRISON: I believe Mr. Pearson was
- 16 asking about sizes 10 inch and under and my knowledge,
- 17 the answer would be no there, to my knowledge. If
- 18 we're talking about sizes 12 inch and larger, I think
- 19 the answer would be yes. Our firm does not personally
- 20 sell to any of those subsidiaries of Home Depot, but I
- 21 understand that others that are U.S. manufacturers do.
- 22 COMMISSIONER LANE: Okay. I quess that is
- the completion. Okay, thank you. In the preliminary
- 24 phase of these investigations, the Commission noted
- 25 that abrasive saw blades or wheels are substitute
- 26 product for diamond saw blades and noted that

- 1 additional products, such as plated diamond saw
- 2 blades, diamond wire saw blades, chainsaws, jack
- 3 hammers, chisels, and other products were viewed by
- 4 some producers and importers as substitutes for the
- 5 subject product. What degree of substitution exists
- 6 between these products and diamond saw blades?
- 7 MR. BARON: Kevin Baron, Western Saw, very
- 8 little, if any; very little. You wouldn't use a jack
- 9 hammer to cut a concrete slab. Maybe in specific
- 10 application you might; but, no, very little.
- 11 COMMISSIONER LANE: Okay. Does anybody else
- care to respond to that? Okay. Mr. Garrison?
- 13 MR. GARRISON: Sorry, I was inquiring about
- 14 a relief break, so I wasn't listening.
- 15 COMMISSIONER LANE: You're allowed to get up
- and leave anytime and then come back.
- 17 MR. GARRISON: Would you ask the question
- 18 once again?
- 19 COMMISSIONER LANE: I wanted to know what
- 20 degree of substitutability is there between diamond
- 21 saw blades and chainsaws, jack hammers, chisels, and
- 22 other products.
- MR. GARRISON: Very little, less than one
- 24 percent, less than probably half of one percent.
- 25 Abrasive blades were replaced by diamond blades
- starting in the 1940s and 1950s and that has just

- 1 continued. There are a few areas in the U.S., very
- few where the aggregate is soft enough, where you
- 3 might be able to use those materials, but not very
- 4 cost effectively.
- 5 COMMISSIONER LANE: Okay, thank you. And
- 6 that's all the questions I have, Mr. Chairman.
- 7 CHAIRMAN KOPLAN: Thank you, Commissioner.
- 8 It won't be more than another hour, Mr. Garrison.
- 9 (Laughter.)
- 10 CHAIRMAN KOPLAN: Commissioner Pearson?
- 11 COMMISSIONER PEARSON: I was interested in
- the discussion earlier about some of the changes that
- 13 your firms have made in terms of the composition of
- the blades, in order to meet a value pricing
- 15 requirement that was driven by the subject imports.
- 16 My question is, if you were to take one of your value
- 17 price blades and compare it to a similarly priced
- 18 imported blade, how would the quality compare between
- 19 those two? Is the quality about the same or have you
- 20 had to kind of back away from some of the important
- 21 features of the blades to the extent that the quality
- of the imported product might be better? And when I
- 23 say 'quality,' I suppose I'm talking mostly about how
- long it will last and how well it will cut. I mean,
- you understand quality better than I do here. Mr
- Wolters?

1	MR. WOLTERS: Yes, Greg Wolters. Yes, I
2	think it goes back to an earlier question that was
3	addressed. As we have introduced new product lines,
4	we have had to change the quality of our product with
5	the powders that use and the diamonds that we use and
6	the concentration of diamonds that we use in that
7	metallic segment, in order to compete with the imports
8	coming in. So, what you can basically say is with
9	imports coming in, to try and compete, we've tried to
10	get down to this level where they are of the same
11	quality level, but they still have an advantage over
12	us due to the raw material costs and other costs
13	associated with building that product in a foreign
14	country.
15	COMMISSIONER PEARSON: Mr. Garrison?
16	MR. GARRISON: Steve Garrison. I would call
17	it a performance level, not a quality level, just so
18	that we are clear on the fact that quality doesn't
19	meet the specifications you intended to use to make
20	the product. And like ourselves, Dytech, one of our
21	competitors, has salespeople out in the field that
22	have come from U.S. manufacturers and work with
23	people. It's, I would say, application driven. The
24	application determines that performance of the
25	product, the performance value of the product. And
26	they would have the knowledge that says if it's going

- 1 to be in this application with this particular saw,
- 2 that it would require a certain value or quantity of a
- 3 certain grade of diamond, certain amount of diamond.
- 4 So, it would be application driven.
- 5 COMMISSIONER PEARSON: Okay. But, the --
- just to make sure I understand, one of the reasons
- 7 that the imports could be priced so competitively is
- 8 that they don't have, on average, the performance
- 9 characteristics that a well-made U.S. blade
- 10 historically would have had.
- 11 MR. GARRISON: That's true. I would add to
- 12 that, back to my statement about taking, we can't get
- to the cost that they're selling that blade for, if we
- took all the diamond out. So, if we're performance
- driven -- application driven, I should say, then we
- 16 can't do that and still sell the blade.
- 17 COMMISSIONER PEARSON: Okay. Dr. Kaplan?
- 18 MR. KAPLAN: What you're seeing was just
- 19 spoken of. These were the former salesmen of U.S.
- 20 producers. They're going back to their old customers
- 21 and walking back and saying, oh, I've got a product
- that can solve your needs or they're walking back to
- 23 their old customers and say, I have a piece of garbage
- from China, use it, it's going to work fine. It
- doesn't work that way. They're going in and saying,
- well, maybe the other one was over engineered, but

- they're saying this, for performance, will get the job
- done and by the way, it will save you a lot of money.
- And, you know, to the extent that they, and they
- 4 haven't, invented a budget line, because we were there
- 5 before, and are selling it, more power to them. They
- 6 just can't do that dumping. They can't do it at below
- 7 the cost of production, because when the Commerce
- 8 Department looked at it below the cost of production,
- 9 they said, they're dumping. So, the notion that in
- 10 professional applications and up and down the line,
- 11 the former U.S. salesmen are walking in and not trying
- to sell a product that's used to the appropriate
- application, I don't think is believable. And if they
- 14 walk up this afternoon and say, yes, our stuff is
- 15 garbage, I would say is that what you tell concrete
- 16 cutters? Is that what you tell marble cutters in
- 17 kitchens? They say, no, this will get the job done
- 18 for you.
- 19 So, I don't believe the quality distinction,
- 20 especially given the conditions of competition, the
- 21 small number of people in the industry, the
- 22 relationships in the industry with customers. It's
- 23 not an anonymous world where you can do that. And so,
- the quality is good enough for the application.
- 25 People are using it. The customers are buying it.
- They're buying it from people they used to buy

- 1 American-made product for from the same salespeople.
- 2 COMMISSIONER PEARSON: You need a more
- 3 educated customer base and I've heard your points
- 4 about trying to raise the quality of -- the level of
- 5 understanding of the customer. In the back there?
- 6 MR. BRAKEMAN: Richard Brakeman with Diamond
- 7 B. I've been sitting here trying to think about how
- 8 to state what was just stated without saying in front
- 9 of everybody, maybe their product isn't as bad as it's
- 10 depicted by the price. Obviously, it works or nobody
- 11 would buy it. So, we're assuming that the product
- must be junked because the price is below our cost of
- 13 raw materials. Have we tried to match it? Yes, we
- 14 have. Have we tried to match specific performance?
- 15 Yes, we have. It's not that we're not trying to do
- 16 it. It's that we can't afford to sell goods at less
- 17 than our cost of materials. That's the bottom line.
- 18 We can match their blade in probably very closely in
- 19 life and performance and quality, whatever you want to
- 20 put into that, but it would be -- have to sell below
- our cost of goods, our cost of raw materials. And I
- 22 think that's the criteria there. It's not that their
- 23 blades are junk. I think it is that their blades are
- 24 being dumped on the market.
- 25 COMMISSIONER PEARSON: Thank you. I think
- 26 I'm down to just one question and this would be for

- 1 Mr. Pickard. In your -- I think it was in your
- opening remarks, you commented very briefly on threat.
- 3 And I just wanted to clarify, do you think this
- 4 petition is stronger as a threat case or is it equally
- 5 compelling in regard to present injury?
- 6 MR. PICKARD: Sure. I've always thought of
- 7 this as an injury case, primarily because operating
- 8 profits are down over the period of investigation. I
- 9 think that's the -- imports are up, prices are down,
- 10 profits are down. To me, that's the classic injury
- 11 case. However, if you didn't go injury, it would be
- 12 difficult to see with the facts that are contained in
- the report how you wouldn't find this industry to be
- 14 threatened. If you look at not just the trends for
- the financial aggregated industry, if you look at how
- 16 many domestic producers have closed their doors during
- the period of investigation, if you looked at how many
- 18 U.S. producers are currently posting negative
- 19 operating incomes, and if you look at all of the facts
- 20 of record, I think it is just as compelling a threat
- 21 argument as it is current material injury.
- 22 COMMISSIONER PEARSON: Dr. Kaplan?
- 23 MR. KAPLAN: And if the Commission looks at
- 24 this industry in the context of the business cycle and
- 25 the conditions of competition peculiar to it in this
- 26 context of the business cycle, I think it's plain, in

- this remarkable era of construction, five-year
- 2 stretch, it's been incredible what's happened to home
- prices, housing starts, highway bills, I mean, these
- 4 should be the solid days. This is the era everyone is
- 5 going to look back at, all of us 10 years from now and
- 6 say, my God, you know, all of these houses, all of
- this construction, all the need for these products,
- 8 these guys are chased out of some markets, are losing
- 9 market share, are seeing falling prices, and are
- 10 holding on to profits, if you, you know, include some
- 11 people that are basically interested more in imports
- than domestic production. And I think part of the
- trends that Commissioner Hillman pointed to is
- 14 partially because when the end markets are just going
- absolutely gang busters for a product, it's not too
- 16 many industries that walk in the door here. You could
- 17 see the Commission is a lot of commodities
- 18 historically, metals and chemicals. How many
- 19 petitions are being filed regularly? It's because the
- 20 markets have been strong for commodities. So, here
- 21 you have an end market that's even been stronger, and,
- yet, here we are because of the loss of share, the
- 23 inability to generate profits commensurate with the
- 24 business cycle, the declining prices, and the sales at
- 25 below costs.
- 26 COMMISSIONER PEARSON: Okay. But, you

- 1 reference the conditions of competition and are you
- 2 saying that the conditions are competition, as we
- analyze this industry, we should take them the same
- 4 for the relatively smaller blades compared to the
- 5 relatively larger blades? Because, I think in our
- 6 data, we have some distinctive trends for small versus
- 7 large. So, help me to understand that. Are you
- 8 putting this all in one bag and shaking it up?
- 9 MR. KAPLAN: Well, I'm looking at it in
- 10 terms of the like product and the industry producing
- 11 it. There is not a distinction between the increase
- in the larger sizes and the smaller sizes. They're
- 13 picking up share in the below sub --
- 14 COMMISSIONER PEARSON: Right.
- MR. KAPLAN: So, while the shares are higher
- 16 there that makes it different and they've taken that
- market, what's left of it, they're still taking. So,
- 18 I don't see --
- 19 COMMISSIONER PEARSON: For purposes of the
- 20 post-hearing, could you perhaps comment on the
- 21 differences that we see in the change in apparent
- consumption over the period of investigation for the
- 23 various sizes of blades? Because, I did not some
- 24 differences and we don't want to take time to talk
- about it now, but help me to understand, if there are
- 26 differences that are relative to the determination or

- if we should just ignore those difference across sizes
- and treat them all as one single item. Thank you.
- 3 Mr. Chairman, I have no further questions.
- 4 CHAIRMAN KOPLAN: Thank you, Commissioner.
- 5 Commissioner Aranoff?
- 6 COMMISSIONER ARANOFF: Thank you, Mr.
- 7 Chairman. Let me follow-up by asking a couple of
- 8 question relevant to the threat argument. First of
- 9 all, on page 64 of your brief, you make the argument
- 10 that a number of foreign producers are located in
- 11 development zones, which require that they export
- 12 their entire production. And in support of that,
- what's offered is a sort of a secondhand quotation
- 14 from someone, who told someone, who went there. And
- while, of course, those kind of hearsay remarks are
- 16 perfectly acceptable evidence in our proceedings, I do
- 17 want to ask you do we have any independent
- 18 confirmation that this is true? Do we know which
- 19 producers in which countries might be covered and how
- 20 big a phenomenon this actually might be?
- MR. PICKARD: Sure. I remember and I would
- 22 point the Commission's attention to the Volume II of
- 23 exhibits to our post-conference brief, which is a
- 24 media exhibit, to say the least. It is probably
- 25 several hundred pages of product catalog showing that
- the Chinese and Korean producers produce in every size

- 1 range. And I believe it's in the post-conference
- 2 brief that we cite to a couple of the specific
- 3 catalogs where the foreign producers, themselves, say
- 4 all of our production is for overseas markets. In
- 5 regard to providing additional information regarding
- 6 export zones, I'd be more than happy to do that in our
- 7 post-hearing brief.
- 8 COMMISSIONER ARANOFF: Okay. What I'm
- 9 trying to get a sense of is, assuming this is, in
- 10 fact, true, how much of the foreign production that's
- 11 actually exported to the United States is this
- 12 accounting for, so anything that you would add that
- 13 would help parse that out.
- 14 Okay. On third-country imports, there was
- 15 testimony earlier today, sort of summarily dismissing
- 16 the significance of third-country imports and just
- 17 saying they're negligible. Now, our data show that
- third-country imports during the period of
- investigation has been between eight and 10 percent of
- the market, which is more than negligible, not huge.
- 21 Some appear to be from countries that one might expect
- to be low-cost suppliers, other appear to be from
- 23 European countries that one might expect to be high
- 24 cost or speciality suppliers. What detail can you
- 25 provide regarding the kind of products that are coming
- in from various non-subject sources, the channels of

- distributions through which they're being sold, how
- they compare in quality and price to the domestic
- 3 product and the subject imports.
- 4 MR. PICKARD: Well, I'll start it off and
- 5 say that in a conversation with the clients, we've
- 6 never -- there's been no other non-subject source
- 7 that's ever been identified as a significant player in
- 8 the market. But to the extent anybody has got
- 9 information regarding --
- 10 COMMISSIONER ARANOFF: Let me ask the
- 11 purchasers, who are here on the panel, the
- 12 distributors and so on, do you see products from
- 13 countries other than the U.S., Korea, and China? What
- do you see and what's their role in the market?
- MS. GUTHRIE: Stacey Guthrie. Prior to
- 16 1903, we did see some product imported from Sweden,
- which has virtually disappeared in the last three
- 18 years, so no.
- 19 COMMISSIONER ARANOFF: Okay. Mr. Edmund,
- 20 anybody else back there?
- MR. EDMUND: I haven't seen much other than
- 22 like in the granite and marble industry some of the
- 23 blades come from Italy. That's about it.
- 24 COMMISSIONER ARANOFF: When you see those
- are those considered high quality, high priced
- 26 products, or just sort of about the same as everything

- 1 else but just known for that application?
- 2 MR. EDMUND: U.S. manufacturers can make
- 3 those blades, but a lot of, I hate to say it, but a
- 4 lot of people in the marble and granite business are
- 5 Italian and they like buying Italian blades.
- 6 COMMISSIONER ARANOFF: Fair enough.
- 7 Mr. Schabacker?
- 8 MR. SCHABACKER: At one time we could
- 9 purchase product from Europe, Belgium, Germany. They
- 10 have been completely out-priced by the Koreans and
- 11 Chinese.
- 12 COMMISSIONER ARANOFF: Mr. Garrison?
- 13 MR. GARRISON: Steve Garrison.
- 14 As a U.S. producers we get approached all
- the time by companies, and essentially the only one I
- 16 can think of that's approached recently was an Indian
- 17 company, but they were not able to get to the prices
- 18 that the Koreans and Chinese are at.
- 19 COMMISSIONER ARANOFF: There's a comment
- 20 from Mr. McCarthy?
- MR. McCARTHY: Ed McCarthy, yes.
- There are Indian blades now being sold
- through the hardware chains. There are a number of
- 24 specialty manufacturers from particularly Germany and
- 25 Switzerland who make very high end specialty
- 26 application tools, particularly for dust-free grinding

- and the like, but that's been ongoing.
- 2 COMMISSIONER ARANOFF: Okay. Anything that
- you all can add in the post-hearing that helps us
- 4 understand -- Mr. Baron, did you want to add
- 5 something?
- 6 MR. BARON: Yes. Kevin Baron.
- 7 We don't really compete against anybody
- 8 else. Only the Chinese and Koreans and their prices
- 9 are about half of ours, so they're the only real
- 10 threat that we have.
- 11 COMMISSIONER ARANOFF: And you're referring
- 12 to --
- MR. BARON: Cores.
- 14 COMMISSIONER ARANOFF: Thank you very much.
- 15 Let me go back to something that a number of
- 16 my colleagues have tried to get at a couple of
- 17 different ways.
- 18 One of the distinctions that it sometimes
- 19 sounds like we're trying to be asked to make, both
- 20 with respect to our related parties determination and
- 21 also with respect to the way we look at injury and
- 22 causation, has been that there are certain companies
- 23 with domestic U.S. operations who import whole diamond
- sawblades or parts of diamond sawblades because they
- sort of "have to" to stay going, and others who do it
- because they want to. Some of your arguments to me

- 1 sort of sound as though you're asking us to
- distinguish between people's motivations. Between
- 3 people who want to and people who have to in terms of
- 4 who we exclude as related parties and also in how we
- 5 look at injury in terms of the way we look at the
- financials, for example.
- 7 Is the why important in either of those
- 8 considerations?
- 9 MR. PICKARD: I would say traditionally the
- 10 Commission has backed away from issues that have to do
- 11 with intent, although it also falls within the
- 12 Commission's traditional pattern to look at whether
- the related party supports the petition or not. So I
- 14 don't know if that really gets to a why or to an
- intent, but ultimately the point of the question is do
- 16 they see themselves more as a domestic producer or
- more as an importer?
- 18 So I would say issues in regard to
- 19 supporting the petition have traditionally been
- 20 incorporated by the Commission and are relevant and
- 21 appropriate.
- 22 COMMISSIONER ARANOFF: That's fair enough,
- 23 although we can also look at the question of whether
- or not a domestic producer is importing or purchasing
- 25 imports in terms of whether or not those activities
- are shielding them from injury which kind of cuts the

- 1 other way.
- 2 MR. PICKARD: Dan Pickard from Wiley Rein.
- 3 It would be good if I introduced myself every once in
- 4 a while. Sorry.
- I think they're all parts of the puzzle that
- 6 the Commission's looked at. It's very traditional
- 7 Commission analysis to look at the totality of the
- 8 circumstances. How much are they importing? To a
- 9 certain extent, how supportive are they of the U.S.
- 10 industry? Is there profitability bucking the trend
- 11 for the other domestic producers? I think that's all
- appropriate for the Commission to examine.
- 13 COMMISSIONER ARANOFF: We do usually look at
- 14 the reasons that a domestic producer gives for why it
- imports, and some of them will tell us we do this to
- 16 finish out our product line, and others say something
- 17 else.
- 18 I'm struggling in this case with how
- 19 relevant that is.
- 20 MR. PICKARD: Also being mindful of the APO
- it would seem to me that there would be one or two
- 22 entities who are relatively easy calls, and then you
- 23 start getting -- It might be better to address this in
- the post-hearing brief, now that I think about it.
- 25 COMMISSIONER ARANOFF: Okay.
- 26 My light is yellow, Mr. Chairman. I have

1	one more question if I may.
2	CHAIRMAN KOPLAN: Certainly.
3	COMMISSIONER ARANOFF: I just wanted to
4	clarify a fact that came up earlier. We had been
5	discussing this idea that foreign manufacturers have
6	set up companies in the U.S. which I've heard
7	variously referred to as company stores or shell
8	distributors or sort of things like that where they
9	kind of broker the sale but the payment and everything
10	goes direct to the manufacturer.
11	I just wanted to clarify, do those kind of
12	companies set up by Korean producers, by Chinese
13	producers or both? And when I say Chinese producers
14	I'm particularly interested in with respect to Chinese
15	producers who are not related to Korean producers.
16	Can anybody shed light on that or do you
17	want to try it in your post-hearings?
18	MR. GARRISON: With respect to where the
19	check goes, I don't have any knowledge of that. Our
20	customers might have a better knowledge of that.
21	But in terms of, the Koreans and Chinese,
22	there doesn't seem to be much difference in how they
23	approach that. They're distributors that are set up,
24	they both have distributors, they both have
25	manufacturing operations in China and Korea, have

multiple distributors that they sell to. Most of them

- 1 have multiple distributors that they sell to here. It
- 2 seems pretty similar from our perspective.
- 3 COMMISSIONER ARANOFF: Are any of the
- 4 purchasers familiar with this phenomenon? Have
- 5 anything to add?
- 6 MR. SCHABACKER: Give me what you were
- 7 actually looking for there.
- 8 COMMISSIONER ARANOFF: I'm trying to get the
- 9 sense of whether, how widespread this practice is of
- 10 manufacturers having what some of you were describing
- 11 as sort of shell distributors.
- 12 MR. SCHABACKER: You mean the number of
- these companies?
- 14 COMMISSIONER ARANOFF: Whether it's common,
- 15 covers most of, well, there are only two Korean
- 16 producers, it covers both of them, but specifically
- 17 with respect to the Chinese producers, and especially
- 18 with respect to Chinese producers who are not related
- 19 to Korean producers, whether they also have this
- 20 practice or whether there's a difference in the way
- 21 that they do business.
- MR. SCHABACKER: The Chinese, somebody that
- 23 we dealt with, yeah, they had that practice. They
- 24 supported that operation.
- 25 COMMISSIONER ARANOFF: And they were not
- 26 affiliated with a Korean producer?

1	MR. SCHABACKER: No.
2	COMMISSIONER ARANOFF: Okay, that's very
3	helpful.
4	Thank you very much. Thank you for your
5	indulgence, Mr. Chairman.
6	CHAIRMAN KOPLAN: Sure.
7	Mr. Pickard on page 55 of your pre-hearing
8	brief you discuss how imports have, and I'm quoting,
9	"killed the smaller diameter DSB market." You lead
10	off in a statement bracketing the particular producer
11	and then you describe how that producer undertook an
12	extensive analysis before the POI to see if it was
13	worthwhile to produce continuous rim DSBs in the U.S
14	Further down the page and onto the next you
15	add, "Bruce Burnett testified at the staff conference
16	that they had recently examined purchasing equipment
17	from manufacturing, continuous rim product but decided
18	against it due to the price erosion in the
19	marketplace."
20	Doesn't that mean that you're stating that
21	the domestic industry was untimely when entering
22	certain segments of the DSB market?
23	For example, I'm asking this because Saint-
24	Gobain, and I'm going to hear this this afternoon, I'm
25	sure, claims at page five of their brief that,
26	"Diamond blades were not competing with Korean

- 1 producers of smaller diameter sintered blades when
- they entered to compete with abrasive cutoff wheels."
- They argue at page six that, "Complaints by
- 4 U.S. producers appear to stem not from the imports
- 5 themselves, but from the decision by Korean and
- 6 Chinese producers to begin selling directly to U.S.
- 7 customers at prices that undercut U.S. producer sales
- 8 of the same Korean-like product."
- 9 Could you respond to that?
- 10 MR. PICKARD: Certainly. I would disagree
- 11 with that characterization.
- 12 Our argument has consistently been that U.S.
- producers used to be in every diameter diamond
- 14 sawblade, and this injury might have first been
- manifested or most severely manifested in the small
- 16 diameter sawblades and it's been moving up the product
- 17 line ever since.
- But as Bruce Burnett testified --
- 19 CHAIRMAN KOPLAN: But when they began with
- the small were they competing? Weren't they starting
- 21 out with the abrasive cutoff wheels?
- 22 MR. PICKARD: I'm sorry, is your question
- 23 did the Korean and Chinese imports start their market
- 24 penetration with the smaller diameter sawblades?
- 25 CHAIRMAN KOPLAN: Right.
- MR. PICKARD: Yes. And they've

- 1 traditionally moved up the product line and it's now
- 2 around the 12 and 14 inch line.
- But more than that, what Mr. Burnett would
- 4 testify to at the staff conference was we're still
- 5 slugging it out. As a matter of fact his father had
- 6 been in the smaller diameter business in a different
- 7 industry and they wanted to see if there was a chance
- 8 of trying to recapture that, to get it back. These
- 9 quys weren't going to just willingly walk away from it
- 10 forever, at least. They were going to try and put up
- 11 their best fight.
- 12 What they found out after they went through
- a long evaluation was not only were they continuing to
- lose the medium diameter, they were losing more and
- more of the large diameter every year. That because
- of the import pricing that they were prevented from
- any attempt to get back in at a profitable level in
- 18 that smaller diameter range.
- 19 CHAIRMAN KOPLAN: Thank you.
- 20 With that I have no further questions. I'll
- 21 turn to Vice Chairman Okun.
- VICE CHAIRMAN OKUN: Thank you, Mr.
- 23 Chairman.
- We've all been very patient and it's been a
- long morning and afternoon, so I'm going to pose two
- questions but ask for them in post-hearing.

1	One is with regard to seasonality questions.
2	How it might affect our data. And specifically, if
3	you can respond to what the Respondents assert
4	regarding capacity utilization rates not being
5	accurate because of the effective seasonality and how
6	factories are running. Do that post-hearing.
7	Then if you can just help me in
8	understanding, I know you were asked about the branded
9	products and where subject imports are focused, but if
10	you can just help me understand what differences there
11	are between regular distributors versus branded
12	distributors and where we see the concentration of
13	domestic shipments going versus subject import
14	shipments and how that relates to competition and how
15	we should look at that.
16	With that, hopefully Commissioner Hillman
17	will follow up with the question she ended up with
18	because I wanted to hear those responses as well, but
19	I'll wait for her on that.
20	Thank you.
21	CHAIRMAN KOPLAN: Go ahead, Commissioner.
22	COMMISSIONER HILLMAN: Thank you.
23	Actually, I hope I have only a couple of
24	follow-ups, too. I'm very mindful of the clock and
25	that we have sorely tried your patience already.
26	Two follow-ups I guess for the post-hearing

- 1 brief.
- One, in response to my questions about this
- 3 issue of assembly and what are we doing with the
- 4 companies that are engaged in the assembly. One of
- 5 the responses came back that there are these laser
- 6 welders sort of all over the place that could do this.
- Obviously as you understand this, Mr. McCarthy, if we
- 8 decide that assembly connotes domestic production, and
- 9 there are all these welders out there, presumably we
- 10 would be including them in our data for domestic
- 11 production. So I need to understand not just do they
- exist, but are there in fact actually a lot of people
- out there engaged in this business? Are there others
- 14 that we've not heard of at this point that are doing
- this laser welding? Obviously they're going to have
- 16 to be buying cores from somewhere and segments and
- doing this welding, or is it more just theoretically
- 18 that there are laser welders out there that could be
- in this business?
- 20 Mr. Jedick, I think it was you that told me
- 21 that this could be done. I want to make sure I
- 22 understand is it in fact.
- MR. JEDICK: Good question.
- Laser job shops exist that do cutting and
- 25 welding. They weld anything and cut anything. It's
- 26 really not unique to the diamond tool business, but it

- just happens to be the way we attack our segments to
- 2 our blade cores with laser welding.
- 3 So there are people who can do that outside
- 4 of the industry. That was the point.
- 5 COMMISSIONER HILLMAN: Could. Are there any
- 6 that you know of that are in fact doing so?
- 7 MR. JEDICK: There were some out west. At
- 8 some point in time Steve Garrison might have a better
- 9 idea whether they're still doing that or not. I
- 10 personally do not know that, if they're still doing
- that assembly job shopping or not for diamond blades.
- 12 COMMISSIONER HILLMAN: Mr. Garrison?
- 13 MR. GARRISON: Steve Garrison.
- I know of none since the mid '90s.
- 15 COMMISSIONER HILLMAN: Mr. Brakeman?
- 16 MR. BRAKEMAN: I was just going to suggest
- 17 that you ask Steve. One company, Specialty Sales,
- 18 would they still mount segments if you asked them to?
- 19 COMMISSIONER HILLMAN: Again, I'm not asking
- 20 whether they theoretically can, I'm asking are they
- 21 doing so today.
- 22 MR. BRAKEMAN: I believe Specialty Sales
- 23 still does.
- 24 COMMISSIONER HILLMAN: Mr. Pickard, perhaps
- 25 if for the post-hearing brief, if you are aware of
- these welded job shops as you're referring to them

- 1 that are in fact currently doing this, welding
- 2 together a core and a segment and therefore producing,
- 3 if we determine that that is in fact production,
- 4 finished sawblades. We need to make sure we know who
- 5 those companies are so that our staff can do whatever
- 6 follow-up we would need to do in terms of
- 7 incorporating their data as domestic producers should
- 8 the Commission decide that that is sufficient
- 9 production-related activity to constitute being a
- 10 domestic producer.
- 11 MR. PICKARD: We'll absolutely provide the
- 12 requested information.
- 13 COMMISSIONER HILLMAN: The second issue that
- 14 I would ask you to address post-hearing is, as I think
- you heard this morning in Mr. Griffith's opening
- 16 statement, to the extent that the Commission should go
- 17 down the road of deciding this case on the basis of
- 18 threat, cumulation becomes a discretionary issue. I
- 19 realize you have in very short shrift addressed the
- 20 cumulation issue, but if you could I would ask you to
- 21 respond to the arguments that were made in
- 22 Respondent's brief arguing that we should not cumulate
- 23 Korea and China. I would ask you to respond to the
- arguments in their brief in your post-hearing brief.
- MR. PICKARD: Absolutely, we'll do so.
- 26 COMMISSIONER HILLMAN: And then again, given

- 1 the lateness of the hour, Dr. Kaplan, if there were
- 2 comments that you wanted to make with respect to the
- 3 question that I ended with, again, if those could go
- 4 into the post-hearing brief I think we'd all be
- 5 delighted to read them there.
- Thank you very much, I have no further
- 7 questions but would like to thank all these witnesses
- 8 for your many answers, for your patience and
- 9 perseverance with us. Thank you.
- 10 CHAIRMAN KOPLAN: Let me see if there are
- any other questions from the dais?
- 12 (Pause).
- 13 CHAIRMAN KOPLAN: Seeing that there are
- 14 none, Mr. Corkran, does staff have questions of this
- panel before they're released?
- 16 MR. CORKRAN: Douglas Corkran, Office of
- 17 Investigations.
- 18 Thank you, Chairman Koplan. Staff has no
- 19 further questions.
- 20 CHAIRMAN KOPLAN: Thank you.
- Mr. Griffith or Mr. Shambon, do you have any
- 22 questions of this panel before they're released?
- MR. GRIFFITH: Spencer Griffith.
- No, we do not, Mr. Chairman. Thank you.
- 25 CHAIRMAN KOPLAN: Thank you.
- 26 With that I think maybe we'll take a break

```
1
      for lunch. We'll be back at quarter of 3:00.
2
                 I want to remind you that the room is not
3
      secure so any business proprietary information that
      you have with you, if you would take it with you and
4
5
      then bring it back when you come back this afternoon.
                 I'll see you back at 2:45.
 6
 7
                 (Whereupon, the hearing was recessed, to
      reconvene at 2:45 p.m. this same day, Tuesday, May 16,
 8
      2006.)
9
      //
10
      //
11
      //
12
      //
13
14
      //
15
      //
16
      //
      //
17
18
      //
19
       //
20
      //
```

1	AFTERNOON SESSION
2	(2:45 p.m.)
3	CHAIRMAN KOPLAN: This meeting will
4	reconvene.
5	Mr. Secretary?
6	MR. BISHOP: Mr. Chairman, the panel in
7	opposition to the imposition of antidumping duties has
8	been seated. All witnesses have been sworn.
9	CHAIRMAN KOPLAN: Thank you.
10	You may proceed, Mr. Griffith.
11	MR. GRIFFITH: Thank you, Mr. Chairman.
12	Good afternoon, Mr. Chairman, members of the
13	Commission. My name is Spencer Griffith of the law
14	firm Akin Gump appearing here today on behalf of the
15	Korean Respondents Ehwa, Shinhan and Hyosung and their
16	U.S. affiliates that produce and sell in the United
17	States.
18	Also with me are David Park and Jarrod
19	Goldfeder of Akin Gump.
20	Our panel today consists of company
21	officials representing the Korean industry and U.S.
22	producers.
23	We will first hear from Christine Kim, an
24	official with Ehwa Diamond, who will discuss Korea's
25	long presence in the U.S. market and the fact that
26	Korean producers largely created the market for

- diamond sawblades in the small contractor and do it
- 2 yourself markets.
- In addition, you will hear from Dan Steiner,
- 4 President of DITEQ Corporation which sells domestic
- 5 and imported sawblades in the U.S. market. Mr. Steiner
- 6 will further address the segmentation of the U.S.
- 7 market between professional and general purpose
- 8 sawblades, the differentiated role of imports and
- 9 domestic producers in those two segments, and the
- 10 outlook for demand and consumption in these two
- 11 markets.
- 12 We will also hear from Doug Nixon of Saint-
- 13 Gobain and Brian Delahaut of MK Diamond, two important
- 14 U.S. companies that produce and market sawblades. Mr.
- Nixon and Mr. Delahaut will explain how the U.SO.
- 16 diamond sawblade market is divided into distinct
- 17 market segments, and that imports compete largely in
- 18 the do it yourself general purpose sector, versus
- 19 domestic producers focused on the professional grade
- 20 sector. They also will describe from their
- 21 perspective why the U.SO. industry is healthy and the
- 22 very strong prospects of the professional sector of
- the U.S. market.
- They also will take a step back and explain
- 25 how the imposition of duties here would be counter-
- 26 productive and would not result in increased U.S.

- 1 production.
- John Corcoran of Sutton Diamonds, Jae Woo
- 3 Kim of General Tool, and Sonja Bennett of DITEQ,
- 4 resellers of domestic and imported sawblades, also
- 5 will be available for questions.
- 6 Finally, Tom Rogers of Capital Trade will
- 7 take a step back and examine the economic and
- 8 questionnaire response data in the record. He will
- 9 examine the data on the strong health of the U.S.
- 10 industry and on market segmentation. He also will
- 11 demonstrate that the pricing data in the record only
- confirms the absence of any causal link between
- imports and the financial health of these U.S.
- 14 producers.
- 15 In addition, he will examine the record on
- 16 the strong growth in demand in the professional and
- 17 general purpose sectors of the market.
- 18 He will conclude by summarizing the record
- 19 and demonstrating there is no conceivable threat to
- 20 U.S. producers.
- Our panel will of course also be pleased to
- 22 answer any questions that the Commission I'm sure will
- have.
- Our first witness will be Ms. Christine Kim
- 25 from Ehwa Diamond.
- MS. KIM: Good afternoon, my name is

- 1 Christine Kim and I am the Director of Planning and
- 2 Management at Ehwa Diamond. Thank you for the
- 3 opportunity to speak here today.
- 4 I'd like to begin by addressing an issue
- 5 that was raised early on in this case. Specifically,
- 6 members of the petitioning group have suggested that
- 7 imports are relatively new in the U.S. diamond
- 8 sawblades market and that U.S. producers only began
- 9 purchasing imports within the last few years because
- 10 prices have forced them to do so. This is simply
- 11 untrue.
- 12 Ehwa Diamond was founded in 1975 and we
- first began shipping DIY general purpose diamond
- sawblades to the United States in 1981. We
- established our U.S. affiliate, General Tool, in 1984,
- and began selling to members of the petitioning group
- 17 as early as 1986. Many of these companies have been
- 18 our customers for close to 20 years and indeed they're
- 19 still our customers today.
- 20 The U.S. industry has changed considerably
- 21 since Ehwa first entered the market. First, there
- were many more independent U.S. diamond sawblade
- 23 producers back in 1981 than there are today. However,
- beginning in the late 1980s and continuing on until
- 25 2002 there were a series of significant acquisitions
- and consolidations of U.S. sawblade producers by

- 1 European and Japanese multinational conglomerates.
- 2 For example, U.S. producer Target was
- acquired by the Diamond Board Group of Belgium in
- 4 1989. Target, along with five other manufacturers,
- 5 were later acquired by Electrolux of Sweden in 2002.
- 6 Another major U.S. producer, North and Company, and
- 7 three other companies, were acquired by the Saint-
- 8 Gobain Group of France in 1990.
- 9 Similarly, Petitioner Diamond Products, was
- 10 acquired by the Tierless Voraski [ph] Group of Austria
- 11 around 1990, and Petitioner Sander Saw joined the
- 12 MultiGroup of companies in 2000 which is part of a
- 13 Japanese conglomerate.
- 14 These acquisitions and consolidations have
- 15 significantly impacted the competitive landscape of
- 16 the U.S. industry. Indeed today these companies
- dominate the U.S. diamond sawblades market and those
- 18 that have not been a part of this consolidation are
- 19 generally not as successful in the market today.
- 20 Second, over the past 20 years the U.S.
- 21 manufacturers have chosen to focus on the professional
- 22 market rather than the DIY general purpose market. In
- 23 this regard I'd like to point out that there are two
- 24 distinct segments in the U.S. market. The
- 25 professional market which has always been and
- continues to be dominated by the U.S. manufacturers;

- and the DIY general purpose market which has been developed and expanded by the Korean imports.
- The professional market consists of diamond 3 sawblades typically used in saws with 35 horsepower 4 and above. This market requires quick turn-around, 5 often expecting same day or next day delivery of 6 custom engineered product to address the composition 7 of local building materials. This demand is satisfied 9 with U.S. production of high diamond content sawblades produced mostly in small lots of a few pieces with 10
- The professional market has been a healthy,
 growing market throughout the 1980s and the 1990s, and
 the U.S. manufacturers have consistently chosen to
 invest their resources in this market instead of
 investing in the new emerging DIY market.

precise tolerances.

11

17 Consequently, the U.S. companies have been 18 very successful in this market segment and they 19 dominate this market to this day.

Due to the nature of the professional market
as we described above, which requires quick turnaround of custom-made products, Ehwa recognized early
on that this market could not be serviced with
imports. Each job requires custom engineered product
based on the local building materials and the
particular job conditions and the expected production

- 1 turn-around is often same day or next day. Such
- orders simply could not be filled with overseas
- 3 production.
- 4 Consequently in 1991 Ehwa decided to set up
- a manufacturing facility in California to compete in
- 6 the professional market. In this regard I know that
- 7 there have been some claims that imports are trying to
- 8 enter the professional market. I must stress that
- 9 trying, whether it's through sales solicitations or
- 10 product brochures is different from actually
- 11 succeeding at entering the market. In fact we tried
- 12 for many years to enter the professional market but
- could only really begin to do so by becoming a U.S.
- 14 producer ourselves.
- 15 Contrary to the professional market, the DIY
- 16 general purpose market consists of diamond sawblades
- used in hand-held power tools and low horsepower saws.
- 18 DIY general purpose blades are mass produced for
- 19 generic applications. In general they have low diamond
- 20 content and are produced in large lots of hundreds and
- 21 thousands of pieces.
- 22 Since 1981 our focus has been on creating
- and developing the DIY general purpose market in the
- U.S.. Ehwa has invested in the latest technologies to
- 25 address this market.
- 26 For example, the laser welding technology

- 1 was developed in the early 1980s. Up to that point
- almost all diamond sawblades were manufactured through
- a soldering process which limited the blade's
- 4 application to those in which there was a water source
- 5 to cool the blade. Ehwa was one of the first
- 6 companies to invest in the laser welding technology
- 7 which opened the door for a new market of dry
- 8 application diamond blades.
- 9 As an early adopter of this technology Ehwa
- 10 helped fuel the growth of this market segment by
- 11 meeting the increasing demand for high quality laser
- welded dry cut blades. Since the beginning, Ehwa has
- 13 been one of the largest producers worldwide of general
- 14 purpose laser welded dry cut blades.
- 15 In addition, Ehwa also invested in warm
- 16 press technology for manufacturing continuous rim
- 17 sintered blades since the mid 1970s which has
- 18 contributed to the rapid growth of the continuous rim
- 19 tile and turbo blades in the U.S. market. We worked
- 20 with equipment producers such as MK Diamond to develop
- 21 the capability to produce high quality tile and turbo
- 22 blades which replaced other technologies such as
- 23 conventional non-diamond abrasive blades.
- This segment grew rapidly as users
- 25 discovered the benefits of better technology and
- 26 diamond tools. Indeed, Ehwa was the first diamond

- 1 blade company to partner with power tool manufacturers
- 2 to create a new market for DIY product.
- In the early 1990s we met with power tool
- 4 companies such as Black & Decker who had only limited
- 5 sales of diamond blades at the time, and we
- 6 collaborated with them for more than a year to develop
- 7 products that could eventually be sold in big box
- 8 retail establishments such as Home Depot.
- 9 Working with these companies we established
- 10 a new market and a new channel of distribution for
- 11 diamond blades which remains one of our largest and
- 12 most important markets to date.
- To our knowledge the U.S. manufacturers did
- 14 not pursue this emerging market and they chose instead
- to focus on their existing business of supplying
- 16 application engineered products for the professional
- 17 market.
- 18 Finally, I'd like to mention that the U.S.
- is not the largest market for Ehwa's diamond
- 20 sawblades. Europe and Asia, including China and
- 21 India, are much larger markets. Unlike the U.S.
- 22 market which is primarily construction based, the
- 23 European and the Asian markets are primarily stone
- 24 markets. Demand in these markets has grown
- 25 significantly in recent years and is expected to
- 26 continue to grow for many more years.

1	Over the past 30 years we have focused our
2	resources to become competitive as a manufacturer and
3	a better supplier to our customers. For example, Ehwa
4	continues to invest heavily in research and
5	development to streamline and automate our production
6	processes. One of our key competitive advantages is
7	that almost all of our production equipment has been
8	customized in-house which has resulted in a much more
9	efficient production system.
10	Our investment in research has also provided
11	our customers with a continuing stream of new
12	products.
13	As I mentioned earlier, Korean producers are
14	not new entrants. We have been here for decades.
15	Moreover, far from injuring the U.S. industry, Korean
16	imports have contributed to growing and developing new
17	market segments and thus creating and supplying new
18	demand that did not exist before. Much of our focus
19	remains in servicing power tool manufacturers and
20	other branded resellers which is the market segment
21	that we have made significant investment to develop.
22	The same is true of other Korean producers.
23	By contrast, the overwhelming majority of
24	U.S. production is focused on professional use blades
25	which are typically customer engineered for the task
26	at hand, requiring substantial familiarity and

- 1 experience with the location and types of material
- 2 being cut and are often ordered on an extremely short
- 3 turn-around basis.
- 4 These conditions make it very difficult for
- 5 imports to enter this segment of the market. Our own
- 6 approach has been to become a U.S. producer in
- 7 California in order to serve the market demands for
- 8 customized product design and speed and delivery.
- 9 Thank you.
- 10 MR. STEINER: Good afternoon. My name is
- 11 Dan Steiner and I'm the President of DITEQ, Diamond
- 12 Tools and Equipment Corporation.
- I first want to thank the Commission for
- 14 giving me the opportunity to speak here today.
- 15 For the past year I have served as President
- 16 of DITEO Corporation which is an affiliate of a Korean
- 17 diamond tool manufacturer, Shinhan Diamond. We are
- 18 also affiliated with the U.S. producer and reseller SH
- 19 Trading.
- 20 By way of background, I've been involved in
- 21 this industry for more than 30 years. I've held
- 22 various sales management positions with parent
- companies of Target and Felker Branz [ph].
- 24 I'd like to briefly address three issues
- 25 today: the segmentation of the U.S. market between
- professional use and general purpose sawblades; the

- 1 role of imports in this market; and the outlook of the
- 2 U.S. market for the next few years.
- Number one is market segmentation. As the
- 4 Commission is well familiar, there are literally
- 5 thousands of different types of diamond sawblades.
- 6 They vary based on the physical attributes of the
- sawblade, whether the diamond section is segmented or
- 8 has a continuous rim, whether the blades require a
- 9 water source to cool them down while in use, and the
- 10 method of joining the core to the diamond section such
- 11 as laser welding, soldering or sintering.
- 12 All of these factors affect the application,
- grade and price of the sawblade.
- 14 As a general matter, diamond sawblades sold
- in the U.S. can be segregated into two broad
- 16 categories -- professional use blades that are
- 17 engineered for specific applications, and general use
- 18 DIY blades for a variety of applications.
- 19 Professional use sawblades are generally
- 20 wet, laser welded segmented blades with diameters that
- 21 are often 14 inches or greater. However, it is
- 22 important to understand that professional blades are
- 23 not characterized by their size alone, but also by
- 24 other factors such as higher diamond concentration and
- 25 grade of diamond; tighter tolerances in production;
- custom engineering and metallurgy; and engineering

- 1 time.
- These blades are generally sold to end users
- 3 for largescale construction applications such as roads
- 4 and airports.
- 5 This is a particularly demanding market in
- 6 which to compete as customers typically require a
- quick turn-around, often within 24 hours, and a
- 8 detailed knowledge of the location and hardness of the
- 9 material being cut.
- 10 For example, the aggregate in Texas is much
- 11 different than the aggregate in California or Florida.
- 12 Because of their significant production and
- sales advantages, U.S. producers have focused on
- 14 producing for this sector with little competition from
- imports.
- 16 Instead, imports have concentrated on the
- 17 general use sector of the U.S. market. General use
- 18 sawblades include both continuous and dry segmented
- 19 blades which are almost always sold to general
- 20 contractors and the do it yourselfers or DIY for less
- intensive projects than the professional blades.
- 22 Even in this market, however, there are key
- distinctions between U.S. and imported sawblades.
- 24 First, a significant portion of imported
- 25 sawblades are continuous rim blades with diameters of
- 26 10 inches or less. Although there are also imports of

- 1 large diameter sawblades into the DIY market.
- In contrast, there is little or no U.S.
- 3 production of such smaller diameter sawblades. I am
- 4 not aware of any U.S. producer that may have had
- 5 meaningful domestic production of continuous rim
- 6 sawblades in the past ten years.
- 7 Secondly, imported sawblades within these
- 8 size ranges are typically sold to U.S. diamond
- 9 sawblade manufacturers themselves or other OEMs such
- 10 as power tool manufacturers, where U.S. production is
- 11 generally sold to professional end users or
- 12 distributors.
- Number two, the role of imports. Imports
- 14 have been an important part of the U.S. diamond
- sawblade industry for decades. Since the mid 1980s
- the Koreans worked to develop new channels of
- 17 distribution for diamond sawblades. One of the
- 18 channels that they developed was the DIY and general
- 19 purpose market which includes power tool manufacturers
- 20 as well as sales that eventually reach homeowners or
- 21 general contractors through big box retailers.
- 22 At that time U.S. producers made a conscious
- 23 decision to focus on professional end use sawblades
- rather than making any meaningful investment to expand
- 25 their capacity to produce a full line of sawblades in
- the U.S.. Either they did not believe the DIY market

- 1 had the potential to be a significant market or they
- were concerned with maintaining their own brand name
- 3 rather than selling to another company that would
- 4 simply resell the product under its own name.
- 5 Regardless, U.S. producers chose to stay
- 6 with their existing distribution channels and walked
- 7 away from the DIY segment of the market for reasons
- 8 that had nothing to do with imports.
- 9 In hindsight, U.S. producers realized they
- 10 had made a mistake because the DIY market became the
- 11 fastest growing market segment in the U.S. as
- 12 evidenced by the boom in the number of big box
- 13 retailers such as Home Depot and Lowes.
- 14 To this day, U.S. producers have very
- 15 limited presence within the general purpose DIY
- 16 market.
- In stark contrast, it represents one of the
- 18 most significant channels of distribution for imported
- 19 merchandize.
- 20 With these imports, a full line of diamond
- 21 sawblades would not be available in the U.S..
- The Petitioners are claiming that imports
- 23 have pushed them out of the DIY market, but that
- 24 assertion is revisionist at best. Imports cannot
- 25 possibly have pushed U.S. producers out of this market
- for the simple reason that they never had meaningful

- 1 participation there in the first place.
- 2 U.S. producers have always focused on the
- 3 high end, higher margin professional use blades and
- 4 filled out their product lines through a steady source
- of imports of general use blades.
- 6 Petitioners are complaining, in large part,
- 7 that Chinese and Korean imports are competing with
- 8 their own imports of sawblades.
- 9 The U.S. industry is also claiming that
- imports are stealing away their professional sawblade
- 11 market. That is just not possible. Imports cannot
- 12 compete successfully with domestically produced
- 13 sawblades in the professional market.
- 14 For example, Shinhan Diamond tried to
- 15 service the U.S. professional market from Korea but
- 16 realized this could not be done effectively. Shinhan
- 17 did not have the ability to meet the customized needs
- 18 of the local markets for professional users in the
- amount of time or with the after sales support which
- 20 professional end users in this sector demand.
- Instead, it established SH Trading as a U.S.
- 22 producer of professional use sawblades which are then
- 23 sold to U.S. customers through my company, DITEQ.
- 24 I understand that Petitioners believe SH
- 25 Trading should not be treated as a U.S. producer
- 26 because it only assembles cores and segments into

- 1 finished sawblades. I want to make two points on
- 2 this issue.
- First, the assembly process is not
- 4 inconsequential as Petitioners would have you believe.
- 5 Rather, it is significant and extensive, requiring
- 6 extremely expensive equipment and highly skilled
- 7 employees. The value added by the assembly process is
- 8 also substantial, accounting for about 25 percent or
- 9 more of the cost of the finished sawblades.
- 10 Second, the fact remains that having local
- 11 manufacturing in the United States is of utmost
- importance for serving the professional use market,
- but that is U.S. production, not subject imports,
- being sold into this market.
- Thirdly, the future outlook. Finally, I
- 16 have listened to Petitioner's claims that things are
- 17 going to get worse, and that's just not true. Demand
- 18 for sawblades sold to professional end users is
- 19 heavily affected by the activity in the non-
- 20 residential construction market which has been
- 21 relatively flat in recent years. In contrast, demand
- 22 for general use sawblades is affected by factors such
- 23 as residential construction and home improvement where
- 24 activity has been strong over the past few years.
- 25 However in the past U.S. demand for
- 26 professional products on the non-residential side of

- 1 the market where imports do not compete has been
- 2 growing. That means more road and highway
- 3 construction, new office buildings, airport
- renovations, and other major infrastructure projects
- 5 that would require professional use sawblades, and I
- 6 expect that things are only going to get better on the
- 7 professional side of the business.
- 8 First, many infrastructure projects have
- 9 been put on hold between 2001 and 2005 while awaiting
- 10 the U.S. government to release funds for major highway
- 11 projects. Finally last August President Bush signed
- into law a \$286 billion highway bill which provides
- 13 guaranteed funding for highway construction projects.
- More federal funds for major highway projects means
- that over the next few years more professional use
- 16 blades will be needed to construct those highways.
- 17 Second, demand for professional product is
- 18 expected to increase as a result of the Gulf Coast
- 19 recovery efforts. The U.S. government has reacted to
- 20 this devastation caused last year by Hurricanes
- 21 Katrina and Rita by authorizing the release of funds
- 22 for the reconstruction of roads and highways in that
- 23 region which will of course require more professional
- 24 sawblades.
- In summation, although demand on the non-
- 26 residential and professional construction side of the

- 1 market has been stagnant these past few years, their
- 2 outlook is extremely positive. The U.S. industry will
- 3 be the beneficiary of this increased demand, not
- 4 imports.
- 5 Thank you for your time.
- 6 MR. NIXON: Good afternoon Chairman Koplan
- 7 and members of the Commission. Thank you for the
- 8 opportunity to speak to you today.
- 9 My name is Doug Nixon. I'm the General
- 10 Manager of the Construction Products Division of
- 11 Saint-Gobain Abrasive, the largest abrasive
- 12 manufacturer in both the United States and the world.
- 13 I've been employed by Saint-Gobain and its
- 14 predecessor Norton Company for over 36 years. Saint-
- 15 Gobain is a full-line manufacturer of abrasives
- including diamond blades. We employ more than 3500
- people here in the U.S. and our sister companies
- 18 employ over 22,000 people in this country.
- 19 Like other U.S. manufacturers, Saint-Gobain
- 20 manufactures some products in the U.S. and imports
- 21 others. The primary focus of our U.S. production is
- 22 laser welded blades and some soldered diamond blades.
- 23 We have been making diamond blades in the U.S. for
- 24 over 65 years, being the inventor of the laser welding
- 25 process at the aforementioned Christensen Company
- 26 which our company owns.

1	The majority of these products have always
2	been for the professional construction industry, that
3	is the construction companies that do large road and
4	airport projects and other similar types of
5	infrastructure activities. Providing diamond blades
6	to the construction market is as much a service
7	industry as a manufacturing industry. Large
8	construction projects require specialized blades with
9	generally very short turn-around cycles. These jobs
10	can be characterized by getting an order only 24 hours
11	ahead of its use and then followed up with on-site
12	support.
13	These jobs, as an example, could be squeezed
14	into a three day period between midnight and 3:00 a.m.
15	on a highway and the customer expects site support.
16	The contractor may only have become aware of the
17	opportunity to access the highway on the day before
18	the work begins. This is not a business model that
19	could be easily adopted by the Asians.
20	In the distribution market where we sell
21	products to the rental companies and other commercial
22	locations for resale to end users we sell a mix of
23	products, some made here in the U.S. in our Fullerton,
24	California factory, and some sourced from our
25	factories in Shanghai and Luxembourg as well as a few
26	other suppliers in Asia. The DIY market which is

- 1 largely sintered blades is for Saint-Gobain an
- 2 important part of our broader abrasives business. Our
- 3 sales of sandpaper and grinding wheels along with
- 4 other associated products are a pull for our DIY
- 5 diamond blades.
- 6 We have sourced sintered blades from Asia as
- 7 the technology to produce them here in the U.S. has
- 8 never been invested in by Saint-Gobain. For the sake
- 9 of efficiency, Saint-Gobain like nearly every producer
- in the industry imports some products. The decisions
- 11 about what to make domestically and what to import are
- 12 based on efforts to use our capacity in the most
- 13 efficient manner possible.
- 14 Contrary to the Petitioners' position that
- growth in diamond blade imports has undermined
- 16 domestic pricing, the fact is that the bulk of the
- 17 growth in import units has been in those sintered
- 18 products that for the most part are not manufactured
- in North America by the Petitioners or for that matter
- 20 any other American company.
- To the best of my knowledge the Petitioners
- import these products just as Saint-Gobain does.
- 23 Saint-Gobain's imports of these products may be
- greater than that of Petitioners because of our
- 25 participation in the big box retail market as a result
- of our abrasives business.

1	Petitioners largely do not supply this
2	market because it is not consistent with their
3	business model. In contrast, Saint-Gobain was
4	established selling other abrasives to the Home Depot
5	in 1987, a number of years before the diamond blades
6	really became a DIY product in the mid '90s.
7	Selling imported diamond blades to DIY
8	outlets was a necessary add-on to our business and
9	would not be possible without imports. Beyond product
10	dealing with the big box stores such as a Home Depot
11	has a lot to do with systems, inventory management,
12	bar coding and packaging which we already had in place
13	because of our abrasives business.
14	The Petitioners who focus on the
15	construction market do not have these systems in place
16	today.
17	Imports are not a major factor in the
18	professional construction market. The general purpose
19	blades are either large enough nor durable enough for
20	the pro-construction market. The imports are sold in
21	the retail and rental markets. The demand for diamond
22	blades in this market arose out of a demand by
23	tradesmen and handymen alike for products that would
24	last longer and cut faster than the traditional
25	abrasive cut-off wheels that had been available up to
26	that time.

1	The Chinese and Korean imports of sintered
2	blades do not compete directly with the domestically
3	produced diamond blades, but with commodity grade
4	abrasive products. Imports are not a factor in
5	determining U.S. prices of the product.
6	In the professional construction market the
7	price leaders are the U.S. producers. Imports are
8	insignificant in that market and as such do not impact
9	the prices in any meaningful way.
10	In the retail market where most of the
11	imports are competing, prices are frankly determined
12	by the retailers who know that customers will choose
13	non-diamond alternatives such as abrasive cutoff
14	wheels if prices get too high.
15	An additional point. Saint-Gobain is very
16	much a U.S. producer. We produce the same products in
17	the United States that the rest of the industry
18	produces. The 3500 people that Saint-Gobain Abrasives
19	employs in the United States is greater than that
20	employed by all the Petitioners.
21	Even Mr. Pickard considered us part of the
22	industry when he asked us to join the petition.
23	Like the erst of the industry, we provide
24	quick turn-around and 24x7 job support to our
25	professional construction market customers. It is a
26	successful business model for us. Our U.S. production

- 1 has been an important part of Saint-Gobain's success
- 2 in recent years.
- 3 The assertation that our success is due only
- 4 to imports is simply not correct. I ask the
- 5 Commission to consider Saint-Gobain as part of the
- 6 domestic industry. That is how we think of ourselves
- 7 and it is more accurate a reflection of our business.
- And again for the record, what we import
- 9 from Asia is very clearly marked with country of
- 10 origin.
- I want to close by saying that it seems more
- than coincidental that one of the Petitioners has
- 13 manufacturing capacity in Asia, although not Korea or
- 14 China, and is using this site to bring in product they
- don't make in the U.S.. It's not all that clear how
- 16 this action is any different than that which is being
- 17 challenged here in this petition.
- 18 There are three things I wanted to tell you
- 19 about the duties sought by Petitioners. To repeat my
- 20 position from last year, if the ITC allows duties to
- 21 be imported on diamond blades from China and Korea it
- 22 would not protect U.S. production or U.S. jobs, but
- 23 would give Diamond Products' Thailand affiliate a
- 24 competitive advantage in the marketplace.
- 25 Second, duties will harm Saint-Gobain and
- 26 its domestic production. If we cannot effectively

- import blades to round out our product line we will
- likely lose sales of our U.S. production and have to
- 3 reduce employment.
- 4 Third, the imposition of duties on Chinese
- 5 and Korean imports will not shift production to the
- 6 U.S.. For the most part the diamond blades imported
- 7 from China and Korea are not produced in the United
- 8 States and have never been a major part of the U.S.
- 9 production. Thus the result of tariffs will be to
- 10 shift purchase of imported diamond blades from China
- 11 and Korea to Thailand and elsewhere.
- 12 The reality is that other foreign sources
- will be found for these products and the situation in
- 14 the domestic industry will remain unchanged. The
- 15 consumer and the user of diamond blades will see a
- 16 cost increase and to some extent they already have.
- 17 For these reasons Saint-Gobain Abrasives is
- 18 strongly in opposition to this action.
- 19 MR. DELAHAUT: Thank you Chairman Koplan,
- 20 Commissioners, staff. My name is Brian Delahaut. I'm
- 21 the Vice President and son of the owner of MK Diamond
- 22 Products, a family-owned, California based
- 23 manufacturing company that has been manufacturing
- 24 construction products since 1868. I've grown up in
- 25 this industry and have worked for MK Diamond for over
- 26 15 years.

1	It is a pleasure to testify today as a
2	manufacturer opposed to the petition and a company
3	that produces, resells imported domestic diamond
4	sawblades here in the United States.
5	I have served my country recently in Iraq as
6	a Marine officer with the belief that America and
7	competition have been at the cornerstone of our
8	success as a global economic leader.
9	The Petitioners would have you believe that
10	they created the U.S. market for diamond sawblades and
11	then were forced out by the Koreans and Chinese
12	manufactured products. However, this is not the case.
13	You have already heard that there are two
14	sectors of the U.S. market for general use blades,
15	DIY, and professional construction blades. The
16	Koreans followed by the Chinese in the past 20 years
17	have in fact produced products that have contributed
18	to the growth and widespread use of diamond sawblades
19	by small contractors and by the do it yourselfers.
20	These products and the continued efforts of both
21	Chinese and Korean manufacturers have created and
22	expanded a cottage industry into an important growing
23	critical base of product for the small contractor
24	market and the DIY.
25	The domestic industry has never had a
26	presence in the DIY market. When the Koreans entered

- the U.S. marketplace in the early 1980s the use of
- 2 small diameter diamond blades was only just emerging.
- 3 The Koreans brought to the U.S. marketplace a new
- 4 solution to traditional abrasive blades. These new
- 5 blades included sintered tile blades, dry cutting
- 6 laser welded segment blades, turbo and continuous rim
- 7 blades. They marketed these products through
- 8 established brand names like MK Diamond.
- 9 By contrast, Petitioners concentrated their
- 10 manufacturing, marketing and sales effort towards the
- 11 professional sawing and contractor markets which today
- 12 I believe make up about 75 percent of their overall
- 13 business. In fact instead of investing in their own
- 14 production lines to manufacture these products, many
- of the petitioning companies also embraced the Korean
- 16 and Chinese imports early on as a marketing strategy
- 17 to complement their product offering.
- 18 In short, Petitioners chose not to
- 19 participate in this new emerging DIY market and
- 20 remained primarily focused on the professional
- 21 contractor market, and as a result lost this
- 22 opportunity to enter these market channels. Now the
- 23 Petitioners are putting the cart before the horse by
- 24 claiming that they need relief from imports in the
- 25 channels that they have never participated in in a
- 26 meaningful way.

1	As for the professional market, imports have
2	not nor will they enter the market to the extent that
3	Petitioners would have you believe. While the Koreans
4	and Chinese were setting up products for the DIY
5	market Petitioners concentrated on manufacturing,
6	marketing and sales efforts towards professional
7	sawing and contractor markets.
8	I have sold sawblades to professional
9	construction companies and can tell you that U.S.
10	producers have a competitive advantage over foreign
11	products that cannot be overcome.
12	The U.S. products are produced in limited
13	quantities to specific customer needs as defined by
14	the hardness of the material being cut and used very
15	exacting manufacturing processes. The Korean and
16	Chinese diamond blades are generally produced with
17	lower concentrations of diamond using stamp speel [ph]
18	cores. Petitioners' true competitive advantage in the
19	U.S. market is focused on responsive, tailored and
20	effective product that can be manufactured and
21	transported within a short period of time to specific
22	specifications of their customers.
23	A review of the aggregate map for the United
24	States in Diamond Products' catalog will give you an
25	idea of the complexity of local, professional
26	requirements for diamond sawblades. By contrast, the

1	Korean and Chinese manufacturers simply do not have
2	this capability. Their manufacturing lead times and
3	long supply lines have prevented them from being
4	competitive with U.S. manufacturers in the
5	professional market. But the Korean and Chinese
6	manufacturers are geared to high volume and repetitive
7	products that they can sell through OEMs and not to
8	the markets that the Petitioners generally service.
9	In fact in my opinion professional products
10	represent a very small fraction of the Korean and
11	Chinese overall business to U.S. OEM customers.
12	MK Diamond Products in the early 1980s
13	identified and focused our manufacturing, marketing
14	and sales of equipment in diamond sawblades to
15	companies such as Home Depot, Amazon.Com, Grainger and
16	scores of distributors throughout America. We service
17	the masonry, tile and concrete contractors as well as
18	the do it yourself market. Do it yourselfers have
19	significantly embraced diamond sawblades as a
20	necessary tool for light construction in and around
21	their homes.
22	MK Diamond elected to work with the Koreans
23	and to some limited extent the Chinese to develop
24	proprietary blades for small contractors and do it
25	yourselfers because the domestics just don't make

these types of blades.

1	Over the last 15 years the Korean blades
2	have simply become the benchmark for quality and
3	performance in the DIY small contractor U.S. market.
4	Several of the more popular lines of
5	manufactured laser welded dry blades, sintered, and
6	continuous rim blades produced by the Koreans for MK
7	Diamond represent a level of technological expertise
8	and engineering that cannot be found in the U.S In
9	addition, these designs and products produced by the
10	Koreans for MK Diamond are proprietary to MK Diamond.
11	MK Diamond's primary product focus is
12	continuous rim sawblades which are not made in the
13	U.S. and represent a majority of the diamond sawblades
14	sold by MK. In fact 63 percent of all diamond
15	sawblades sold by MK are continuous rim. These blades
16	are branded and sold for use on right angle grinders
17	and circular saws. Of these blades, over 78 percent
18	of these blades sold by MK are sizes four through 14
19	inch in diameter.
20	National brand is extremely important to the
21	consumer and distributor and is therefore a
22	determinant of the price that the consumers are
23	willing to pay. Also brands carry a guarantee and a
24	quality that consumers will recognize and have shown
25	to expect.
26	Distributors need to offer these products to

- 1 fulfill their product line and to satisfy customer
- demands. At the present time only foreign sources
- 3 produce these specific brands of products.
- 4 Petitioners have no presence in the national chain and
- 5 small distributor markets for small diameter sintered
- 6 products. Demand has been strongly and steadily
- 7 growing over the last 15 years as small contractors
- 8 and do it yourselfers continue to find more use for
- 9 these products.
- 10 The domestics have not benefitted from this
- 11 growth because these are markets that they do not
- 12 service. Worldwide demand in Third countries is
- increasing, particularly in Europe as well as domestic
- 14 demand in China and India.
- U.S. producers have been slow to find new
- 16 markets for their premium diamond sawblades and to
- 17 adapt technological improvements. Each of the
- 18 Petitioners serve a very specialized segment of the
- 19 diamond sawblade market which traditionally has had
- 20 peaks and valleys that have lasted between one to two
- 21 years. It is difficult for me to understand how the
- Petitioners have claimed that they have not been able
- 23 to invest in new technology or capital equipment, or
- that they have suffered injury. I have first-hand
- 25 knowledge as a customer of several of the Petitioners
- that they have spent millions of dollars in

- 1 anticipation of business coming from the federal
- 2 highway jobs.
- 3 Diamond B has invested in new diamond
- 4 sawblade technology and equipment in the last four
- 5 years. Unfortunately this equipment is being under-
- 6 utilized as a result of the delays for federal highway
- 7 construction. However, these funds have now been
- 8 approved and the Petitioners should begin to enjoy the
- 9 benefits of these allocations very soon. Diamond B's
- 10 market is strictly to the professional sawing and
- 11 highway contractors.
- 12 In addition, Diamond Products, a Petitioner,
- has invested in their Thailand manufacturing which is
- 14 outside the scope of the two countries identified by
- the Petitioners as dumping. Their hope is that the
- 16 Petition will result in higher duties for Korea and
- 17 China, leaving them virtually duty-free to have even
- 18 greater competitive advantage over all OEMs that are
- 19 currently purchasing from Korea and Chinese
- 20 manufacturers.
- In addition, the U.S. industry is healthy.
- 22 As an example, K2 Diamond, a domestic producer, has
- 23 continued to invest in technology within the past few
- years and has grown substantially as a supplier of
- 25 professional diamond blades.
- 26 Also Concut, another domestic producer of

- 1 professional blades, has grown dramatically over the
- 2 past few years.
- 3 The Petitioners also have claimed that
- 4 Precision Disk has gone out of business. However,
- 5 they failed to acknowledge that they reopened under
- the name Saw Core Incorporated, continuing to supply
- 7 steel cores to the industry.
- 8 It is important to note that the U.S.
- 9 producers complement their product line with foreign-
- 10 sourced products including Korean and Chinese. In
- other words, Korean imports have replaced the domestic
- 12 producers' resale of Korean products.
- Displacement of Korean products by other
- 14 Korean products cannot be considered injurious.
- 15 Allowing the Petitioners to move forward
- 16 does little to protect the domestic industry. The
- 17 real beneficiaries, however, will be those U.S.
- 18 companies who import from non-subject countries such
- 19 as Thailand, Japan and India. I doubt that the U.S.
- 20 trade laws were intended to protect one importing
- 21 country over another.
- 22 Thank you.
- 23 MR. ROGERS: Good afternoon. My name is
- 24 Thomas Rogers. I'm a consultant with Capital Trade,
- 25 Incorporated.
- By now you've heard extensive testimony on

- diamond sawblades and the role of imports in the U.S.
- 2 market. The Commission has collected a lot of data in
- 3 this case and a careful review of the record confirms
- 4 the following three points.
- 5 First, the domestic industry is not injured.
- Two, competition between imports and U.S.
- 7 sawblades is attenuated and imports have not caused
- 8 any material injury to U.S. producers.
- 9 Three, imports from Korea and China are not
- 10 a threat.
- Before looking at the numbers I want to make
- 12 a couple of points on related parties discussed this
- morning.
- 14 Petitioners have argued that certain
- producers should be excluded from your analysis
- 16 because they purchased imported sawblades. What they
- downplay, however, is that nearly every U.S. producer
- 18 imports particularly the smaller and lower quality
- 19 blades that go into the DIY general use market.
- 20 Second, as we discuss in our brief, value is
- a better unit of measure for this product than
- 22 quantity, and you should do your related party
- analysis on a value basis.
- Now turning to the question of injury, and I
- 25 refer you to Chart 1 up on the screen.
- When you look at the operating margins shown

- in the chart, it's clear that the sawblades industry
- is doing very well. In fact they did well in each
- year of the period -- 11.3 percent, 11.8 percent, and
- 4 11.6 percent in 2005.
- 5 Overall, even if we include parts producers,
- 6 the industry earned margins exceeding 10 percent, and
- 7 that's in the staff report.
- 8 The industry is doing well. The companies
- 9 are not slowing down and they're not vulnerable.
- 10 Other indicators also are favorable. During
- 11 the period of investigation U.S. producers increased
- 12 their R&D by 59 percent and their capital expenditures
- 13 by 74 percent. They also expanded their production
- 14 capacity by six percent. Again, these data do not
- 15 reflect an injured industry.
- 16 Turning to the question of causation. In
- our brief we detail the lack of any causal link
- 18 between current industry conditions and subject
- 19 imports. I want to highlight a few of the main
- 20 arguments.
- 21 First, regarding the competition between
- 22 U.S. and imported sawblades. Petitioners argued this
- 23 morning that they can produce everything that is
- imported and that imports in U.S. blades compete
- 25 across the market. Our witnesses who are present in
- the same market described the lack of competition

- 1 between subject imports and U.S. produced sawblades.
- 2 The hard data in the record show that competition is
- 3 attenuated at best.
- 4 For example, Petitioners argue that simply
- because there was an overlap of size ranges, U.S. and
- 6 imported products compete across all size ranges and
- 7 qualities. This argument misses several points. For
- 8 starters, size is not the sole factor determining
- 9 competition. Blades vary by many other
- 10 characteristics and I think you'll this if you look at
- 11 Diamond Products' 2005 catalog and you can see they've
- 12 got 14 inch blades, among others, that vary in price
- from \$446 to \$1,931. These blades are the same size.
- 14 I doubt that Petitioners would argue that the \$446
- 15 blade competes with the sawblade costing four times
- 16 more.
- 17 Second, simply because there were some
- 18 imports on each side does not mean that imports
- 19 compete in a meaningful way across the product range.
- 20 Other factors such as product type and channels of
- 21 distribution limit competitive overlap.
- 22 Nevertheless, even the breakdown by size
- 23 demonstrates that there is little overlap among the
- smaller sizes that account for the majority of imports
- 25 and the larger sizes that account for the majority of
- 26 U.S. shipments.

1	Looking at product type, this is another
2	factor limiting competition. The record shows that
3	U.S. companies do not produce continuous rim and
4	sintered sawblades in commercially significant
5	quantities. These lower end products account for a
6	significant share of total imports and are sold
7	primarily in the DIY general use market.
8	So if you take these out you see that
9	substantial percentage of imports does not compete
10	with U.S. diamond sawblades.
11	Another factor limiting competition is the
12	clear segmentation of the U.S. market between blades
13	used in the professional market and blades used in the
14	DIY general use market. The previous Respondent
15	witnesses described for you their focus on the DIY
16	general use market and the lack of competition between
17	the professional and general market.
18	The extensive data compiled by staff
19	corroborate these statements.
20	Looking now at the shipment data by channel,
21	this demonstrates how little imports compete with U.S.
22	products. The data are summarized in Chart 2.
23	As shown in the chart, the professional
24	market over on the right, you can see it accounts for
25	more than 40 percent of U.S. producers' total
26	shipments. In contrast, professional sales account for

- less than 10 percent of imports.
- 2 Conversely, the OEM market, the third bar
- over here, accounts for more than one-quarter of
- 4 subject imports and less than two percent of U.S.
- 5 shipments. Clearly they're not competing in the same
- 6 market here.
- 7 A similar mirror image can be seen in the
- 8 distributor channel. Importers sell primarily to
- 9 branded distributors, 1A over on the left; and U.S.
- 10 producers sell primarily to other distributors shown
- in column 1B.
- 12 Even without considering size or product
- 13 type see that competition is often attenuated because
- there is little overlap by channel.
- The pricing data also confirm the underlying
- 16 lack of competition between the imports and U.S.
- 17 produced sawblades. The wide disparity in average
- 18 unit shipment values, or AUVs, is the first indication
- 19 that imports differ substantially from U.S. produced
- 20 sawblades.
- 21 As shown in Chart 3, the domestic AUVs were
- 22 at least ten times greater than the AUVs of the
- 23 imported blades. Ten times.
- 24 This differential cannot possibly reflect
- 25 competitive underselling by imports. Rather it
- 26 reflects that the imported sawblades are different

- 1 products, generally competing in entirely different
- 2 markets from U.S. products.
- 3 The same point is demonstrated if we look at
- 4 the more specific pricing by product. As you heard
- 5 this morning the pricing data collected by the
- 6 Commission generally show high margins of
- 7 underselling. Petitioners in their briefs described
- 8 those margins as staggering. But if the margins
- 9 reflected true underselling, as I think some of the
- 10 questioning got at this morning, then you'd expect to
- 11 see sharply lower volumes of U.S. sales. You'd expect
- 12 to see sharply lower prices, lots of lost sales, and
- we'd expect to see declining profitability.
- 14 The data, however, don't show any of these
- things. Average unit values, total U.S. shipments,
- profitability, these were all stable.
- 17 Further, with regard to lost sales and lost
- 18 revenue, despite the repeated staff requests discussed
- 19 this morning, Petitioners did not substantiate their
- 20 allegations.
- Due to these potential differences in
- 22 products and quantities, staff suggested that the
- 23 price comparisons in the report be viewed with
- 24 caution. We agree. But other information from this
- 25 data reveals the lack of correlation between the
- imports and pricing. Most significantly, there is

1	little relationship between the under or over-selling
2	margins, changes in U.S. or subject import prices, and
3	changes in market share. Because the figures are
4	proprietary, we urge you to review the data and
5	discussion beginning on page 45 of our brief.
6	Turning to market conditions. Construction
7	activity is a useful measurement of demand. However,
8	it is important to understand that there are a number
9	of construction submarkets and demand varies
LO	significantly depending on the market.
L1	For sawblades the most important general
L2	distinction is between residential and non-residential
L3	construction because these markets generally rely on
L4	different types of products. As shown in Chart 4, the
L5	residential market has grown three times faster than
L6	the non-residential market since 2003. In just
L7	looking at this short three year window, you can see a
L8	dramatic change in growth. So even though you've got
L9	growth in the non-residential sector, growth in the
20	residential sector has tremendously outpaced it.
21	There's another indicator, growth in big box
22	hardware stores, which is a proxy for demand in the
23	DIY sector, grew by 26 percent.
24	These divergent trends have several

First, non-residential construction affects

implications for the Commission's analysis.

25

- 1 primarily sawblades sold for professional uses. In
- 2 fact as alluded to in some of the questioning this
- 3 morning, the impact manifests itself in the
- 4 profitability results. We encourage the Commission to
- 5 examine the analysis in our brief which looks
- 6 separately at the financial results of the U.S.
- 7 producers with the greatest concentration of sales to
- 8 the professional market.
- 9 Second, imports are concentrated in the DIY
- 10 general use market where demand has been booming.
- 11 This strong demand is reflected in strong residential
- 12 construction activity. If you look at Chart 5, it
- shows the correlation between import growth and the
- increase in the DIY market. They parallel each other
- 15 almost perfectly.
- 16 Growth in the DIY market explains the
- 17 increase in subject imports market share and why the
- 18 imports have not come at the expense of U.S. producers
- who sell primarily to the professional market.
- 20 Finally, the data in Chart 6 summarize the
- lack of causation in this case. As we can see in the
- 22 chart, even if subject imports increased, which is
- 23 shown in that line, U.S. operating margins remained
- 24 high. Indeed, no matter how you slice the market this
- 25 industry is highly profitable.
- Now turning to the question of threat.

- 1 Frankly, there isn't any. As discussed in our brief,
- the Commission should exercise its discretion by not
- 3 cumulating imports from Korea and China with respect
- 4 to threats. Imports from the two countries are
- 5 entering the U.S. market at different rates and
- 6 different pricing patterns. The data are proprietary
- 7 so please refer to the discussion in our brief.
- 8 The same factors that have limited
- 9 competition and caused no adverse effects during the
- 10 POI will continue in the future. In the preliminary
- 11 determination, three Commissioners stated there is
- 12 some evidence that imports are poised to enter the
- 13 professional market. The data show, however, that the
- 14 limited sales by imports in the professional market
- are not a threat. I'll briefly summarize the key
- 16 points.
- 17 Imports will remain concentrated in the DIY
- 18 general use market. That's the first issue. Because
- 19 they are sold mainly for general use, the prices of
- 20 subject imports are not likely to have significant
- 21 depressing effect on the prices of domestic sawblades
- that are sold largely in different markets.
- 23 Second, as we just saw, imports rose during
- the period to meet the rapidly increasing demand of
- 25 the DIY market. Again, separate from where the U.S.
- 26 producers are located.

1 Third, demand in the professional market has picked up and is projected to grow strongly over the 2 next few years. I believe Petitioners' consultant 3 referred to this as salad days. Well, it looks like 4 that's what's coming true. The market's growing and 5 they're going to benefit. 6 If you look at Chart 7 you'll see that not 7 only is the market going up because the economy's 8 9 going up, but there's going to be a boosted demand 10 fueled by the highway bill and all the expenditures that come with that. 11 Fourth, Korean and Chinese capacity do not 12 threaten the U.S. market. Comparing U.S. and foreign 13 14 capacity on a unit basis is misleading because the foreign plants focus on the smaller diameter blades 15 16 that they can produce in large lots. In contrast, U.S. companies manufacture primarily the much larger 17 blades for the professional market, often in very 18 19 small lots of just a few blades at a time. Further, for the structural reasons noted by 20 our industry witnesses there are significant barriers 2.1 2.2 that limit imports into the professional market. 23 While imports have increased, these shipments have 24 been primarily into the DIY market, general use There is no hard evidence suggesting that 25 market. they will increase their share of the professional 26

- 1 market as Petitioner would have you believe.
- 2 Finally, as we saw from the operating
- 3 margin, the industry is not vulnerable. Over the past
- 4 year since the preliminary determination, the U.S.
- 5 industry has shown strong profitability and demand
- 6 growth projections are positive. There is no threat
- 7 to this domestic industry.
- 8 Thank you.
- 9 MR. GRIFFITH: Mr. Chairman, members of the
- 10 Commission, that concludes our panel's presentation
- and we'd be pleased to take any questions that the
- 12 Commission may have.
- 13 CHAIRMAN KOPLAN: Thank you very much, Mr.
- 14 Griffith, and thank you to each of the witnesses that
- presented this afternoon. We'll begin the questioning
- 16 with Vice Chairman Okun.
- 17 VICE CHAIRMAN OKUN: Thank you, Mr.
- 18 Chairman.
- 19 Let me join the Chairman in welcoming all of
- you here this afternoon. We very much appreciate so
- 21 many of you being with us and taking time to explain
- 22 to us your business.
- 23 Mr. Dalahaut, to you a welcome home and
- thank you for your service. We appreciate you being
- 25 here.
- Let me start if I could with the question of

- 1 whether there is attenuated competition as you'd argue
- and ask you to respond to a couple of things. I note
- 3 that in your testimony you were talking about, maybe
- 4 to you Mr. Rogers first, that just looking at where
- 5 there's overlap in the sizes is not a good indicator.
- 6 But in trying to parse through the record
- 7 and after having listened to the Petitioner's panel, I
- 8 quess I want to ask you some more about that. Again,
- 9 if we go to the staff report in Table 1-1 and look at
- 10 where the imports are and where the domestic shipments
- 11 are, what I heard a lot this morning was the
- 12 competition they're feeling in the 12-14 inch.
- 13 Maybe for the producers here, maybe you
- 14 could help me out in why I shouldn't look at just the
- 15 blade size. In other words in this distinction of
- 16 what you're saying is the professional versus do it
- 17 yourself, I'm not sure I see a cutoff on the size. I
- 18 think in your brief it maybe really focused on a 14
- 19 and under or 14 and over being professional. Btu from
- 20 what I heard this morning it didn't seem like that was
- 21 a clear cutoff. So I guess I need some more
- 22 information on that.
- 23 If I'm looking here and I'm saying I see
- both imports and domestic producers in this 12 to 14
- 25 range, I can see an overlap, why shouldn't that tell
- 26 me that it's not attenuated competition, that you are

1	competing head on?
2	Mr. Rogers, do you want to start?
3	MR. ROGERS: You're right. You've collected
4	data that shows shipments by the various size ranges
5	and I think if you drew a diagram of these shipments
6	you'd see that the U.S. producers are concentrated on
7	the large sizes and the imports are concentrated on
8	the small sizes.
9	When you get to the middle, sure, we're in
10	comparable ranges.
11	Then you get to the question of do these
12	products really compete with each other and are they
13	sold in the same channels? I think if you look at the
14	quality of the product and where it's sold you'll see
15	that that competition is greatly limited in the
16	marketplace.
17	I know you've collected the data in
18	different ways, you've got it by size and you've got
19	it by channel. Perhaps if there's a way of somehow
20	constructing a 3D picture of this you'd get a better
21	sense of the segmentation.

- VICE CHAIRMAN OKUN: Help me out, and maybe
 if I could I could turn to the producers out here and
 ask them to comment.
- When you talk about the quality differences between what's being sold I guess in this middle range

- 1 size. There is a quality difference between what's
- 2 being sold to I guess it would be a DIY type use
- 3 versus what's being sold to a professional use.
- 4 Where do I look on the record to understand
- 5 that? I know you point me, there are price
- 6 differentials, clearly price differentials. I see
- 7 those. What else can I look to in terms of what
- 8 differentiates these markets?
- 9 Maybe you can in answering respond to kind
- 10 of the Home Depot now moving into the professional
- 11 type market. People who are contractors, who I guess
- 12 I would think as being professional, and that sounds
- 13 consistent with some of what I've heard argued, that
- they actually are going to a Home Depot or one of
- these stores that Home Depot now owns, to get their
- 16 products there as well. Is that going on, this kind
- of blending at the edges?
- 18 Who wants to start?
- 19 Mr. Shambon, you're not from the industry.
- 20 MR. SHAMBON: I just wanted to point out
- 21 where in the record you could start --
- 22 VICE CHAIRMAN OKUN: Okay, you start with
- 23 the record.
- MR. SHAMBON: In your own producers'
- 25 questionnaire in Section 4A you define professional
- 26 construction firms as end users in the professional

- 1 construction market including all customers that are
- 2 members of the CSDA.
- But then you went on with a specific
- 4 question, 4A1, where you asked for all of the
- 5 Respondents' views of what the professional market is.
- If you now look at the staff report, public
- 7 version, at 1-16, the first full paragraph which I
- 8 just gave back to Tom, you'll see how your data has
- 9 been organized and how the professional use market is
- 10 defined.
- 11 VICE CHAIRMAN OKUN: I guess this may be why
- 12 I keep asking this. I think what I heard this morning
- from the panel was there are professionals, what we
- 14 would have thought of as being a professional, a
- 15 contractor, a large contractor, who is going to go to
- 16 -- He's not just getting it through the channel that
- we've identified as end use. He is going to a Home
- 18 Depot or one of these other stores that used to serve
- 19 the professional market now owned by Home Depot.
- 20 Is that an accurate characterization of the
- 21 market right now or not?
- 22 MR. SHAMBON: No. But in terms of the raw
- data you received, you've limited the professional
- 24 market to custom goods. Tom, could you read the
- 25 paragraph please?
- 26 VICE CHAIRMAN OKUN: I see where you're

- 1 looking, and I'm just trying to get a market check on
- 2 that because that's not what I heard from the
- 3 Petitioners. Again, we are constructing this based on
- 4 information received but I'm just trying to check it
- 5 versus what we heard this morning.
- 6 MR. SHAMBON: I'm happy to let the
- 7 manufacturers here answer to confirm what was already
- 8 in the staff report, because my reading of the
- 9 cessionaire responses it tracks what's in the staff
- 10 report. You heard a lot of smoke this morning about
- 11 what a professional is.
- 12 VICE CHAIRMAN OKUN: Okay. Industry folks.
- 13 Mr. Steiner?
- 14 MR. STEINER: A professional is a
- professional. Here's the way we look at it.
- 16 You have professional contractors. That
- 17 could be a plumbing contractor, a masonry contractor,
- 18 a concrete or cement finisher. These are all
- 19 professional tradesmen, let's say.
- 20 What we consider, the Petitioners' view of a
- 21 professional contractor and who they sell, these are
- 22 professional sawing and drilling or demolition
- 23 contractors who you could look up in the Yellow Pages
- of a phonebook under the words, "Concrete breaking and
- 25 cutting contractor", and every city has a listing of
- them. In Southern California there would be pages of

- 1 them.
- 2 That is who we consider where the
- 3 Petitioners focus their business, the Diamond Bs and
- 4 Diamond Products and other people like that. They
- focus their sales, their marketing, their expenditures
- at this large base customer group. These are
- 7 professional contractors who make a living sawing a
- line or drilling a hole in concrete, asphalt, masonry,
- 9 brick, block, whatever. Wall sawing. Core drilling.
- 10 Removing a nuclear reactor with a wire saw. Taking a
- 11 bridge down. These are professional contractors who
- make a living by demolitioning concrete.
- 13 Whereas a professional contractor would be a
- 14 plumbing contractor who operates out of a pickup
- trick, he zips by the Home Depot store at 7:00 a.m. to
- 16 pick up a diamond blade to run on his high speed
- 17 cutoff saw which we talked about this morning.
- 18 Commissioner Lane asked about.
- By the way, somebody said this morning that
- that product line is going down in value or price on
- 21 cutoff saws. It's in fact going up every year. It's
- 22 dominated by two foreign manufacturers, Stihl who you
- 23 probably all see in advertisements, and Partner, who's
- owned by Husker Braun [ph] of Sweden. They're one and
- 25 two in the categories and their sales are increasing
- 26 rapidly each year and they are raising their prices by

- 1 five to ten percent on these cutoff saws.
- 2 At the same time, 12 inch blades dominated
- 3 the high speed market 15 years ago, 10 years ago even.
- 4 Twelve inch blades are probably not even 10 or 15
- 5 percent of this. Fourteen inch blades have taken over
- 6 the 12 inch. The saws have all gotten bigger, and the
- 7 numbers reflected in cutoff saw sales will show that.
- 8 Most contractors buy 14-inch saws now, and
- 9 there's even some 16-inch saws coming into play
- 10 because they get an extra depth of cut and the blade
- lasts longer because you have more periphery.
- 12 Going back to professionals, you're
- professionals, we're professionals, but we don't make
- 14 a living cutting concrete as a professional, and
- that's who we consider to be professionals.
- 16 VICE CHAIRMAN OKUN: Okay. Do others care
- 17 to comment?
- 18 MR. NIXON: Yes. Doug Nixon, Saint-Gobain.
- 19 You heard some descriptions of the Home Depot business
- 20 earlier this morning, but they weren't really terribly
- 21 accurate primarily because none of the Petitioners
- 22 actually sell there. There's two of us at the table
- 23 here who sell to the Home Depot. Saint-Gobain has
- 24 been doing business with the Depot for about 19 years
- 25 now, and I would define the differences here between
- 26 what we call "DIY," which is where a very large

- 1 percentage of the small-diameter, centered blades are
- going, through the Depot and their competitors, Lowe's
- and, to some degree, Ace and folks like that, are
- 4 quite different from the relatively new activity that
- 5 the Home Depot has started over the last four or five
- 6 years where they have a contractor rental department
- 7 set up in each store, and in that particular area of
- 8 the Home Depot they do carry 12- and 14-inch diamond
- 9 blades. But by far, that is the smallest part of the
- 10 activity within their total abrasives sales and, very
- 11 specifically, of their diamond sales.
- 12 The bulk of what they sell is on the racks
- in the tool crib when you walk through the store.
- 14 That's what they sell, that's their money market, and
- the rest is to try to encourage contractors, as Dan
- described them, to come in at 7 o'clock in the morning
- and buy the one or two items they might need for that
- job that day, and that's different from how we see
- 19 professional contractors, which are large, concrete
- 20 drilling and cutting operations.
- 21 VICE CHAIRMAN OKUN: I appreciate all of
- those comments. My red light is on.
- 23 CHAIRMAN KOPLAN: Thank you.
- 24 Commissioner Hillman?
- 25 COMMISSIONER HILLMAN: Thank you, and I,
- too, would join my colleagues in thanking you for

- 1 being here. We really appreciate the diversity of the
- 2 witnesses that is out there in terms of the
- 3 perspectives that you bring to this issue.
- If I could just follow up, again, to make
- 5 sure I understand all of these arguments with respect
- 6 to the change that has occurred in the market in terms
- of the big box stores, perhaps if I could stay with
- 8 you, Mr. Nixon. Just so I understand, I'm trying to
- 9 understand this issue of whether there is new demand
- 10 being created, actual new demand, as opposed to these
- same small contractors simply purchasing this product
- in a different place than they used to buy it.
- MR. NIXON: Doug Nixon, Saint-Gobain.
- 14 That's a very good question. The Home Depot,
- 15 generally speaking, creates new demand, but it's
- 16 typically with folks like us who are weekend warriors.
- 17 It's not the contractor. The contractors have always
- 18 had to have that product; they have been buying it in
- other locations, small, mom-and-pop rental shops,
- 20 which have been gobbled up in the industry through the
- 21 last couple of years. So the Depot is providing an
- 22 outlet for them that they need at this time, and
- 23 that's not new market demand, but it's redirected to
- the Depot.
- 25 COMMISSIONER HILLMAN: But you're saying
- there is a fair amount of literally home consumers

- 1 that are purchasing diamond sawblades.
- MR. NIXON: Oh, absolutely, absolutely.
- 3 COMMISSIONER HILLMAN: As such or were
- 4 purchasing them in a saw? Let's just assume a lot of
- 5 average households that are out there buying the
- 6 blades themselves to put into their own saws where
- 7 they are doing their own replacing of a used sawblade,
- 8 a blade that's been used up.
- 9 MR. NIXON: Yes, absolutely. The
- 10 application for small-diameter, centered blades
- 11 specifically for tile applications in residential
- 12 homes is huge, and it has made tiling a much simpler
- job than what it used to be, where you used to have to
- 14 use a glass cutter, and then you had to try to snip
- the tile off to make it fit, and your chances of doing
- that accurately were, like, one in 10. With a diamond
- 17 blade in a saw, you can do your bathroom in a very
- 18 short time.
- 19 COMMISSIONER HILLMAN: And, again, your
- sense is that the demand there is that people are
- 21 purchasing the saw and the blades to do this as
- 22 opposed to renting it because they are going to do
- their kitchen once every X years.
- MR. NIXON: They do both. They will rent a
- 25 saw, but more often than not, in that particular
- 26 market they will buy the blade because it's not that

- 1 expensive, and it will last them the rest of their
- life. They don't know that, but it will, and it tends
- 3 to get used for that job, and then the next time they
- 4 need to do something, they go out and buy another
- 5 blade.
- 6 COMMISSIONER HILLMAN: Okay. All right. So
- 7 some new demand in the weekend warrior crowd, if you
- 8 will; how significant is that demand as opposed to the
- 9 contractors that used to buy somewhere else that are
- 10 now buying at Home Depot?
- MR. NIXON: I don't have the data, frankly,
- 12 to quote you for the Home Depot sales, but I know that
- they view what they call Department 25 -- D 25 is the
- 14 Hardware Channel -- it's by far the driving part of
- their business, and that's the tool crib sale, and the
- 16 rental part is relatively new, it's growing, but it's
- not a major part of their activity as yet, and they
- 18 have some very, very stiff competition in the likes of
- 19 United Rental, who are much, much bigger and more
- 20 dominant in the channel at this moment.
- 21 COMMISSIONER HILLMAN: This tool crib sector
- that you're describing; would any small contractors be
- 23 purchasing in the tool crib, if you will?
- MR. NIXON: Yes. Sure, they do, but Home
- 25 Depot management is trying to attract them to a
- separate part of the store to make them feel like they

- are actually buying at a different price point, if you
- will. It's not packaged quite the same. It's more
- 3 bulk than retail look.
- 4 COMMISSIONER HILLMAN: Okay. Others wanted
- 5 to comment.
- 6 MR. DELAHUNT: Commissioner Hillman, Brian
- 7 Delahunt from MK Diamond Products.
- In approximately 1985, we went to the Home
- 9 Depot and showed them that you could take a seven-inch
- 10 circular saw or a four-inch, right-angle grinder and
- 11 put a diamond blade on it, and all of a sudden you
- turn the tool from a wood product or a grinding
- 13 product for metal into an effective tool for cutting
- 14 concrete, tile, or stone, and that's the market that
- 15 you're talking about. They created that market.
- 16 I can provide you with that information.
- 17 Home Depot has what's called "Vista Data." You will
- 18 see that there is about 25 percent of the power tools
- 19 that they sell are basically matching the number of
- 20 diamond blades that they are selling also to these
- 21 contractors. What you have allowed the contractors to
- do is to have a new tool by virtue of the fact that
- 23 they had a tool in their toolbox that could be adapted
- 24 to a new application.
- 25 COMMISSIONER HILLMAN: So contractors are
- 26 taking saws that they have already got but putting a

- different blade on them and putting them to a
- 2 different use than put before.
- 3 MR. DELAHUNT: Absolutely. It goes by their
- 4 marketing slogan: "You can do it. We can help." So
- on Saturday mornings, they would have a how-to clinic
- 6 that they would show a homeowner or a small contractor
- 7 that you could adapt a tool that you had in your
- 8 toolbox using a diamond blade to do jobs around your
- 9 home -- put in a patio, grind a sidewalk -- and that's
- 10 how the market was created for the small-diameter
- 11 diamond blades.
- 12 COMMISSIONER HILLMAN: I appreciate that.
- 13 Then we heard testimony that I, again, am trying to
- 14 understand how to factor it into the data that we have
- 15 before us in terms of how to look at the volume of
- 16 imports. On this issue of sawblades now becoming
- 17 disposable -- throw them away, use them for short
- 18 periods of time -- a smaller and smaller percentage of
- 19 the customers for the blades care how long they last
- 20 because that's not what they are in. If you're the
- 21 weekend warrior, I don't know how often you do your
- 22 bathrooms -- it would, again, not be me, but let's
- assume it's not that often, so you're not using the
- 24 blade that many times. You don't care.
- 25 I'm trying to understand from your
- 26 perspective, do you have a sense of what portion of

- 1 the purchasers of these blades know or care how long
- they last, where long lasting is an important
- 3 criterion for their purchases?
- 4 MR. KIM: Jae Kim.
- 5 COMMISSIONER HILLMAN: Jae Kim. Okay. Go
- 6 ahead.
- 7 MR. KIM: Jae Kim from General Tool. I
- 8 think I can combine the answers for your first
- 9 question and the current one as well. Most customers
- 10 that buy diamond blades from Home Depot will not care
- 11 how long they last. They are what we consider casual
- 12 users for DIYs, and there is a new market created that
- does not replace the existing market, and the reason
- 14 why I know that is because Black and Decker, in 1995,
- 15 was the first to introduce diamond blades into Home
- 16 Depot. Before that, diamond blades simply did not
- 17 exist at Home Depot.
- 18 COMMISSIONER HILLMAN: 1995?
- MR. KIM: Yes.
- 20 COMMISSIONER HILLMAN: Okay. Thank you.
- MR. KIM: And when we first worked with
- 22 Black and Decker to develop a product for Home Depot,
- 23 the biggest question was we were asking them to buy a
- seven-inch blade that cost 10 times more than a basic
- 25 blade that consumers were used to buying. So how do
- 26 we convince them that this is a better value product

- 1 for them compared to abrasive products.
- 2 The entire marketing strategy that Black and
- 3 Decker brought to Home Depot is, even if you look at
- 4 today, most of the diamond products that are sold at
- 5 Home Depot have something called an "X number," a 60X
- 6 or 100% or 120%. These represent the multiples of
- 7 blade life compared to an abrasive blade.
- 8 So they were trying to convince the
- 9 conventional abrasive customers that when you use this
- 10 blade, which cost maybe five, 10 times more than an
- abrasive blade, the blade would last 100 to 120 times
- 12 compared to an abrasive blade, and that was the key
- marketing strategy that Black and Decker brought to
- 14 Home Depot. Since then, Brian Delahunt of MK also has
- 15 been the earliest adaptor to go after this market at
- 16 Home Depot, and they have also been successful. These
- 17 are new markets in the sense that traditional
- 18 professional users who care about blade life do not
- 19 come to Home Depot; they go directly to the
- 20 manufacturers.
- 21 COMMISSIONER HILLMAN: Okay. Ms. Kim, did
- you want to add something?
- 23 MS. KIM: I just wanted to clarify that the
- 24 DIY diamond blades that were going on these power
- tools were not replacing existing diamond product;
- they were replacing nondiamond, abrasive blades. I

- 1 just wanted to clarify that.
- 2 COMMISSIONER HILLMAN: Okay. And, again,
- 3 this five to 10 times price comparison between the
- 4 abrasives and the diamond blades; would that still be
- 5 the range of the differential between an abrasive
- 6 product and a diamond product?
- 7 MS. KIM: Correct.
- 8 COMMISSIONER HILLMAN: Mr. Nixon, you were
- 9 shaking your head in the opposite direction.
- 10 MR. NIXON: It depends. There have been
- 11 price shifts in abrasive products as well. In the
- 12 case of what Saint-Gobain sells to the Home Depot,
- it's certainly in that magnitude, but we sell them a
- 14 premium line of abrasive blades, so the step up
- 15 between abrasives and diamond makes more sense to the
- 16 buyer.
- 17 COMMISSIONER HILLMAN: Okay. But it still
- 18 would be in that five to 10 times as expensive. I
- 19 appreciate those answers. Thank you.
- 20 CHAIRMAN KOPLAN: Thank you.
- 21 Commissioner Lane?
- 22 COMMISSIONER LANE: Good afternoon. I
- 23 forget who said that none of the Petitioners provide
- the domestic product to Home Depot or Lowe's. Mr.
- Nixon, why do you think that is?
- MR. NIXON: Well, I've been working with the

- 1 buyers at Home Depot for 15 to 19 years, and I know
- who their suppliers are, and we're a dominant supplier
- 3 to them in many areas, and in the diamond blade area
- 4 there is a handful of suppliers, but nobody
- 5 significantly represented by the Petitioners.
- 6 COMMISSIONER LANE: No. I'm asking you, why
- 7 do you think they are not participating in that
- 8 market?
- 9 MR. NIXON: I'm sorry.
- 10 MR. DELAHUNT: Ms. Lane, Brian Delahunt from
- 11 MK Diamond.
- 12 COMMISSIONER LANE: Yes.
- 13 MR. DELAHUNT: The reason is because the
- 14 Petitioners -- Diamond Products, Diamond B, Dixie
- 15 Diamond -- believe that if you sold to the Home Depot,
- 16 the perception was that you were selling an economy
- 17 product. It went against their premise and their
- 18 position in the marketplace. We at MK Diamond had to
- 19 fight that battle every day. If you're selling to the
- 20 Home Depot, then you must be a cheap product. In
- 21 fact, a lot of times when I go out on calls, I'll just
- tell people right up front, "MK" stands for "made in
- 23 Korea," but it really doesn't.
- 24 COMMISSIONER LANE: Okay. Thank you.
- Now, somebody talked about Stihl and
- Partner, that their products use diamond sawblades.

- 1 Now, do those two companies use domestic sawblades or
- 2 subject imports?
- 3 MR. STEINER: Dan Steiner from Diteq. Stihl
- 4 is a German corporation. They have a U.S. operation
- 5 based out of Virginia Beach. They do not make diamond
- 6 sawblades. They have them made for them by OEM
- 7 manufacturers, and I could not tell you who makes
- 8 their blades at this time. I don't know. It could be
- 9 people in this room.
- 10 Partner is owned by Electrolux, and they are
- 11 part of the Husker Braun Construction Products Group
- in which Target, Partner, Felker, Demis, and Diamond
- Board are the brands, and they have their own
- 14 manufacturing capabilities.
- 15 COMMISSIONER LANE: Okay. Thank you.
- 16 According to the prehearing brief of
- 17 Petitioners, foreign producers apparently based their
- 18 capacity estimates on a single shift and could easily
- 19 double or triple their capacity estimates without any
- 20 additional estimates. Do the foreign producers'
- 21 responses accurately account for capacity?
- 22 MS. KIM: I'm sorry. Could you repeat the
- 23 question?
- 24 COMMISSIONER LANE: Do the foreign
- 25 producers' responses accurately account for capacity?
- MS. KIM: Yes.

1	COMMISSIONER LANE: Okay. According to the
2	prehearing brief of Korean Respondents, Korean and
3	Chinese producers have maintained high capacity
4	utilization rates. The brief argues that the
5	Commission should find that there is no likelihood of
6	substantially increased imports of subject
7	merchandise. In the preliminary phase conference,
8	however, it was reported that Home Depot opens 150 to
9	200 stores each year. How do the foreign producers
LO	plan to meet this increased demand if they are already
L1	operating at such high capacity?
L2	MR. DELAHUNT: Ms. Lane, Brian Delahunt from
L3	MK Diamond.
L4	COMMISSIONER LANE: Yes.
L5	MR. DELAHUNT: The Home Depot is very up
L6	front with us as far as the number of stores that they
L7	are going to open, which we communicate with our
L8	primary supplier, Ehwa Diamond or General Tool. So we
L9	know that an opening order is going to be for a
20	specific set of diamond blades that we would supply to
21	them, and we gauge our purchasing and our inventory
22	levels based on those store openings as they are
23	scheduled to be opened during the year.
24	Now I know that Home Depot has actually
25	slowed down the number of store openings. I think
26	it's going to be around 125 this year or thereabouts.

- 1 but it still is a very significant amount of product
- that is having to be placed into those stores and into
- 3 those departments.
- 4 COMMISSIONER LANE: And so I guess you are
- 5 saying that because you have enough advance notice
- 6 that you can arrange to have as much supply as Home
- 7 Depot needs.
- MR. DELAHUNT: Yes, ma'am.
- 9 COMMISSIONER LANE: Okay.
- 10 MR. ROGERS: Ms. Lane, this is Tom Rogers.
- I would just like to add, the point that Christine Kim
- 12 raised earlier is that the U.S. market is not their
- main market, so they have capacity there. If you're
- 14 talking about just expanding sales to Home Depot, that
- is not necessarily a large part of their total
- 16 production or their capacity.
- 17 COMMISSIONER LANE: Okay. Thank you.
- 18 You assert that the imported diamond
- 19 sawblades from China and Korea are not poised to move
- into the professional market for the large-diameter
- 21 sawblades. That's Respondents' prehearing brief, page
- 22 60. Please discuss and explain the information
- 23 presented in the Petitioners' prehearing brief,
- Exhibits 8, 9, and 10, that suggest otherwise.
- MR. GRIFFITH: Spencer Griffith.
- 26 Commissioner Lane, I'm not exactly sure at this point

- what's in Petitioners' Exhibits 8, 9, and 10. We
- 2 would be glad to address that more in the post-hearing
- 3 brief, if that would be convenient. Others may have
- 4 comments at this time.
- 5 MR. PARK: David Park of Akin, Gump. Again,
- 6 I agree with Spencer. I'm not sure exactly what's in
- 7 it, but from what I do recall it was primarily a size-
- 8 based, a diameter-based comparison, and as we were
- 9 pointing out today, you cannot just look at the market
- 10 based on diameter. In other words, I think they were
- 11 trying to show that the imports were in a particular
- 12 market just because they sold a certain size blade.
- 13 What we were talking about here and what Mr.
- 14 Rogers had mentioned earlier today was that you really
- have to look at more than just the diameter to see
- 16 where it's going in terms of whether it's in the
- 17 professional market. You have to look at the type of
- 18 blade, the diamond concentration, the quality, et
- 19 cetera, and when you look at all of those factors,
- that diminishes substantially. But we will provide
- 21 more detail in our post-hearing brief.
- 22 COMMISSIONER LANE: Okay. Thank you.
- 23 Should the production of diamond sawblade
- 24 segments be considered a prerequisite for a
- 25 manufacturer of finished sawblades to be considered a
- U.S. producer and a member of the domestic industry?

1	MR. PARK: David Park from Akin, Gump. I'll
2	open this up to other people as well. It was
3	addressed by some of the witnesses here.
4	As we mentioned in our prehearing brief,
5	assembly is an extensive process, and going to some of
6	the questions that were posted earlier to Petitioners,
7	we do note the inconsistency in which Petitioners, in
8	their actual petition, did concede that assembly alone
9	is a substantial and extensive process. That's their
10	quote.
11	Also, assembly isn't, as they try to
12	characterize it, any person who can type into a
13	keyboard can assemble, and that's really not the case.
14	Again, taken from the Petitioners' own language,
15	assembly involves a variety of processes that include
16	not only the assembly, the actual welding itself, but
17	tensioning, dressing, a number of processes that
18	actually give the sawblade its character. I will open
19	that up to some of the other producers that can give
20	specifics as to what that entails.
21	MR. CORCORAN: This is John Corcoran from
22	Sutton Diamond I'll just try to briefly describe the

The inside radius of the segment is

23

24

25

the customer.

process from the time the sawblade comes out of the

mold until a finished blade is ready to be shipped to

- 1 typically ground to match the diameter of the steel
- 2 core that it has to go onto. The steel core has to be
- degreased. Typically, it has some rust protectant on
- 4 it, so it has to be cleaned. The core has to be
- 5 loaded into the laser welder, and the laser welder has
- to be set up for the particular diameter and thickness
- of both the segment and the steel core so that the
- 8 segment is properly positioned relative to the steel
- 9 core.
- 10 The welding process has to be started, and
- 11 quite typically what is done is a segment or two is
- welded, and then subsequently a torque test to verify
- that the weld's strength is good is performed. From
- 14 there, the rest of the segments are welded on, and
- subsequent blades are welded with occasional testing
- 16 occurring in that process. The facing side, then, of
- 17 the blade, once it comes out of the laser welder, is
- 18 ground in order to expose the diamond.
- 19 Then there is typically a process that we
- refer to as "hammering and tensioning," and here we
- use a hammer to flatten the blade and make sure that
- the run up, both from the -- and side standpoint, is
- 23 within tolerances, and then a tensioning operation,
- 24 which actually superimposes a stress on the blade to
- 25 allow it to run at the specified RPM for a particular
- 26 diameter. Different diameters in different machines

1 are at different RPMs.

The core is then typically sanded to improve its appearance and remove any production marks, then painted, most typically silk screened or labeled in some fashion, and then marked with a laser or some other device, an engraver, to permanently determine what the specification is, boxed, put into a prepack package of one sort or another, and that's most of the

I might have left something out.

10 COMMISSIONER LANE: Okay. Thank you.

11 CHAIRMAN KOPLAN: Thank you, Commissioner.

12 Commissioner Pearson?

13 COMMISSIONER PEARSON: Thank you, Mr.

14 Chairman. Permit me to extend my greetings to the

15 afternoon panel.

processes.

9

16

17

18

19

20

2.1

2.2

23

24

25

26

Given what you said in your presentations about the difficulties faced by imported blades in competing in the market for professional use, largesize blades, why in the staff report do we observe an increase in the sale of subject imports that are 20 inches or larger? We do see some increase over the period of investigation in imports of the blades that, if I understood you correctly, you indicated could not compete very effectively? I could note that we also saw a modest decrease in the sale of U.S.-manufactured blades of that size, and the overall consumption for

- 1 20-inch and greater blades was relatively flat over
- 2 the three years.
- 3 MR. DELAHUNT: Commissioner Pearson, Brian
- 4 Delahunt. I think a lot of it is tied to the
- 5 equipment that manufacturers sell. In our case, we're
- 6 starting to sell larger-size diameter equipment that
- 7 is used effectively for cutting roads and bridge decks
- 8 and airports. So we are buying more larger-diameter
- 9 blades from General Tool in Irvine. I believe that
- 10 they are assembled in Irvine, and I think that's maybe
- an indication as to why because we're moving into that
- 12 marketplace.
- 13 COMMISSIONER PEARSON: So it's an original
- 14 equipment manufacturer issue --
- MR. DELAHUNT: Yes.
- 16 COMMISSIONER PEARSON: -- where the original
- 17 equipment manufacturer is building a machine that has
- installed a blade that's imported.
- MR. DELAHUNT: Yes. For every piece of
- equipment that we sell, we provide a diamond blade
- 21 with that piece of equipment. So we at least get the
- first diamond blade that goes on that piece of
- 23 equipment.
- 24 COMMISSIONER PEARSON: Okay. Other
- 25 thoughts?
- 26 MR. KIM: Jae Kim from General Tools. As

- 1 diamond blade producers improve upon their
- 2 manufacturing technology and improve their blades,
- 3 power tool manufacturers and equipment manufacturers
- 4 also do the same thing, and as traditional power tools
- and equipment become more efficient at cutting, they
- are able to adapt to larger blades. That's why you
- 7 see the larger products can be imported. These are
- 8 not replacing the traditional professional products,
- 9 but there are new applications being developed by new
- 10 equipment that is available from power tool
- 11 manufacturers.
- 12 COMMISSIONER PEARSON: Possibly, but then we
- 13 have the record showing a modest decrease in the sales
- of U.S.-manufactured blades of 20 inches or larger.
- 15 I'm trying to understand this because, overall,
- 16 apparent consumption is relatively stable over the
- three years, yet we have this increase in imported
- 18 blades, decrease in U.S.-manufactured blades. In the
- 19 context of your testimony, it's difficult for the
- 20 imported blades to compete in that size range.
- 21 Mr. Steiner, do you have any light you could
- 22 shed on this?
- 23 MR. STEINER: Dan Steiner from Diteq.
- 24 Actually, it was surprising to hear you say that, and
- I haven't looked at that documentation. I am
- 26 surprised. I know, in our particular case, as our

- distribution base has expanded, we get requests for
- different sizes of blades, and to Brian's point, we
- 3 represent a line of Japanese core-drilling machines,
- 4 and they came out with a wall-sawing machine also.
- 5 The wall-sawing machine takes bigger blades, so we're
- 6 supplying blades for those types of machines also.
- 7 We're trying to get at least the first blade on that
- 8 type of machine. But I'm surprised to hear that those
- 9 numbers are down overall.
- 10 COMMISSIONER PEARSON: This issue about the
- original equipment manufacturers could potentially
- 12 explain what I'm seeing here in the data.
- 13 MR. KIM: Jae Kim from General Tools. I
- 14 want to add that in the last few years, Ehwa has
- 15 ramped up our own production in the U.S. I think the
- 16 petition made a big point about so-called "front
- 17 companies, " such as Vantage or Diteq, being just a
- 18 shell company that does not provide any additional
- 19 services. But these are all professional marketing
- organizations that are wholly owned subsidiaries of
- 21 General Tool, Ehwa, or Shinhan that are dedicated to
- 22 selling to the professional markets. What they sell
- are U.S.-produced products. We have U.S.
- 24 manufacturing bases that support those organizations,
- and perhaps that can explain why the U.S. producers
- have lost that end of the sales.

1	COMMISSIONER PEARSON: Is there a possible
2	that one or more importers have made a decision to
3	inventory a larger number of large blades in the
4	United States such that they might have a blade
5	available that would meet the specific needs of a
6	professional user when the user needs to change
7	blades? Are we not seeing that happen in this
8	industry?
9	MR. KIM: Jae Kim, General Tools again, sir.
10	Having personally tried to approach that market
11	through products coming in from Korea for the last 12
12	to 15 years, it's extremely difficult. The size
13	requirements and the variety of the specifications
14	that's required the inventory requirement to
15	service that market is prohibitively high. It cannot
16	be economically serviced from factories in Korea.
17	That's why we made investments in the U.S. to produce
18	these blades in the U.S.
19	COMMISSIONER PEARSON: I appreciate that. I
20	thought there was a reasonable explanation in the
21	original testimony, but I don't pretend to know so
22	much about this market to know whether somebody
23	couldn't do it out of inventory if they knew the
24	marketplace well.
25	MR. KIM: I couldn't figure out how to do
26	that.

- 1 COMMISSIONER PEARSON: Okay.
- 2 MR. ROGERS: Commissioner Pearson, if I just
- 3 may clarify one thing, are you referring to Exhibit E-
- 4 1 for these data?
- 5 COMMISSIONER PEARSON: I-1.
- 6 MR. ROGERS: Okay. Because if you look at
- 7 E-1, you'll see where they have got it broken out by
- 8 size and by channel, you'll see that for the U.S.
- 9 shipments in greater than 20 inch, they actually
- increased slightly from 2003 to 2005. They bumped up
- in 2004 before going back down. So I'm not sure of
- the trends. We can look at that for our post-hearing
- 13 brief.
- 14 COMMISSIONER PEARSON: Okay. Well, I have
- been known to read numbers incorrectly during
- 16 hearings, so if I've misstated things here, either
- tell me or else clarify in the post-hearing brief.
- 18 MR. ROGERS: So have I, and there's lots of
- data in this report, but we'll go through it for the
- 20 brief.
- 21 COMMISSIONER PEARSON: Okay. Thank you.
- 22 Let me shift gears just a bit. There
- 23 certainly is the view on the part of the Petitioners
- that there is substantial competition in the 12-to-14-
- inch size between imported and domestically
- 26 manufactured blades, and there was testimony this

- morning about changes that have been made in the performance characteristics of the U.S. blades to allow them to be priced at lower levels.
- If you were to consider this 12-to-14-inch
 size range and look at imported blades and domestic
 blades of roughly the same price level, would they
 have roughly the same performance characteristics?

 MR. DELAHUNT: Brian Delahunt from MK
- 9 Diamond. Yes, they would generally have the same 10 performance characteristics.
- 11 COMMISSIONER PEARSON: Okay. So the blades
 12 that you are importing and working with; you're not
 13 able to get better performance at the same price
 14 relative to what the U.S. manufacturers can do.
- MR. DELAHUNT: No. We're getting about 15 16 equal performance in many cases, and it's really more dependent on the application, which is an unknown 17 variable that we're not really sure at the time that 18 19 the customer purchases what he is actually going to be cutting with it, but we pretty much can guarantee that 20 he is going to get equal, if not maybe a little bit 2.1 2.2 less, performance than what's actually out there by 23 the domestics.
- 24 COMMISSIONER PEARSON: Okay. Any other
 25 comments on relative performance? Mr. Steiner?
 26 MR. STEINER: Dan Steiner from Diteg. I

- think, in our experience, most importer blades are set
- 2 up and made to cut quickly because no one wants to
- labor over a cut, and labor is a very intensive part
- 4 of any construction project, whether you're a
- 5 homeowner or a contractor. So they want them to cut
- fast, and the theory is, well, if it wears out quick,
- 7 it wears out quick. At least I got my cutting done.
- 8 COMMISSIONER PEARSON: So is there a trade-
- 9 off between cutting quickly and cutting over a long
- 10 period of time?
- 11 MR. STEINER: If the blade is slow, and you
- labor over a cut, it works your machine over. It
- 13 requires maintenance. It's hard on the bearings.
- 14 It's hard on the belts. It's hard on the operator.
- 15 So a nice, fast, free-cutting blade is kind of fun to
- 16 use, really.
- 17 COMMISSIONER PEARSON: With the harder
- 18 blade, if I understood the terminology correctly, you
- 19 could cut further in a linear manner.
- 20 MR. STEINER: You could get longer life.
- 21 COMMISSIONER PEARSON: But it wears out the
- 22 operator and the machine.
- 23 MR. STEINER: Yes. It's a slower time, but
- 24 you could certainly get longer life out of it, yes.
- 25 COMMISSIONER PEARSON: Okay. Thank you very
- 26 much.

1	CHAIRMAN KOPLAN: Commissioner Aranoff?
2	COMMISSIONER ARANOFF: Thank you, Mr.
3	Chairman, and I join my colleagues in welcoming the
4	afternoon panel, soon to be the evening panel.
5	Mr. Griffith, I'm going to do what you were
6	hoping wouldn't happen and ask you a question about
7	one of your charts, now that the projector is off, and
8	the screen is put away, specifically, Chart No. 2.
9	MR. GRIFFITH: Okay. I may ask Mr. Rogers
10	to help me answer the question, Commissioner Aranoff.
11	COMMISSIONER ARANOFF: That's fine. In
12	fact, we may end up with some of the industry
13	witnesses, but here is the general question, and then
14	we'll go at it from as many different angles as I can
15	think of.
16	We just spent a great deal of your testimony
17	and your answers to my colleagues' questions talking
18	about the big box retailers and who discovered that
19	market and who developed that market and who thrives
20	in that market. Well, if you look at Chart No. 2,
21	that's less than 5 percent of U.S. shipments of the
22	subject product and a similarly small number of U.S.
23	shipments for the domestic product. Why are we
24	spending all of our time talking about that channel of
25	distribution and that market when it seems to me that
26	that doesn't tell us anything about what's happening

- in 95 percent of the U.S. market? 1 MR. GRIFFITH: I'll make a general comment, 2 and then Mr. Rogers or others may wish to follow. 3 One of the points about focusing on the DIY general use market is that is where the imports are 5 When you look at the data, the relative 6 focused. concentration of subject imports versus domestic 7 production is higher in that category of the market 8 9 than we see for the domestic producers, and I think 10 that's the point we were trying to make going to attenuated competition between imports versus domestic 11 12 production. 13 Conversely, in the professional sector, we see a much higher concentration by the domestic 14 producers than by imports, so it's going to the 15 16 attenuated competition issue. COMMISSIONER ARANOFF: Mr. Rogers? 17 MR. ROGERS: If I could jump in here -- this 18 19 is Tom Rogers -- I think the labels might be slightly misleading from how the data were collected, but 20 what's going into the branded distributor market, a 2.1 2.2 lot of that is going to places like Home Depot.
- 25 COMMISSIONER ARANOFF: Okay. That's one of 26 the things I wanted to get out of you was basically

they repackage it and sell it to Home Depot.

23

24

will be a sale to somebody like MK Diamond, and then

- 1 how much of what's going into the distributor channel
- and how much of what's going into the OEM channel ends
- 3 up retail another step down the road. Is that
- 4 something that you can quantify or give me a sense of
- 5 the order of magnitude?
- 6 MR. ROGERS: Well, we can't quantify it from
- 7 the data in the report. It would have to be based on
- 8 company experience.
- 9 COMMISSIONER ARANOFF: Well, if there is a
- 10 way that any particular companies are able to share
- 11 their experience, either now or in the post-hearing.
- 12 Mr. Delahunt?
- MR. DELAHUNT: Home Depot's business
- 14 represents about 35 percent of our overall sales, so -
- 15 -
- 16 COMMISSIONER ARANOFF: That's directly and
- indirectly.
- 18 MR. DELAHUNT: That's directly.
- 19 COMMISSIONER ARANOFF: That's directly.
- MR. DELAHUNT: Right.
- 21 MR. PARK: David Park of Akin, Gump. I
- 22 think some of the distinction is you have MK Diamond,
- 23 who is purchasing the blades. When you look at
- 24 imports and direct imports, a lot of the direct
- 25 importers are selling it through distributors such as
- 26 MK Diamond, who will then sell it to the Home Depots

- 1 because there are a lot of distributors who have this
- 2 relationship.
- 3 So even though a lot of the imports coming
- 4 in are DIY and ultimately end up at the Home Depot, in
- 5 terms of what was reported for purposes of this
- 6 investigation, a lot of the actual importers reported
- 7 their sale first to the distributor, and so that's why
- 8 you see in that chart that it's not going directly,
- 9 but it is the products that are, as Mr. Delahunt
- 10 explained, they go to him, and 35 percent of his sales
- 11 are Home Depot.
- 12 COMMISSIONER ARANOFF: I appreciate that,
- and I want to try to figure out the extent to which
- 14 that's more typical of the folks who have come here to
- testify today than it is for imports as a whole.
- 16 Anything that you can do to help me get a handle on
- that because when I look at Chart No. 2, I say to
- 18 myself, I don't know why we're talking about retailers
- 19 at all. That doesn't seem to be what's going on in
- 20 this market at all.
- 21 MR. KIM: Jae Kim from General Tools. Most
- of the product at Home Depot, or I guess I should say
- 23 a significant portion of the products at Home Depot
- 24 are produced by Ehwa General Tools and supplied by
- 25 Ehwa General Tools. However, we do not sell a single
- 26 blade to Home Depot directly; we sell through our

- 1 sales partners, such as MK Diamond or Black and
- 2 Decker. Beyond that, who else we supply to and how
- much of that actually goes to Home Depot, I can work
- 4 with David Park at Akin, Gump to provide you detailed
- 5 data after the hearing.
- 6 COMMISSIONER ARANOFF: Thank you, Mr. Kim.
- 7 That would be very helpful.
- 8 Ms. Kim, does your company make product and
- 9 sell that product to what you have defined as
- 10 professional users in the Korean market or in other
- 11 countries' markets other than the United States?
- MS. KIM: Christine Kim. Yes, we do, but I
- 13 would like to point out that what's called a
- 14 professional market in Korea looks very different than
- what's called a professional market in the United
- 16 States. The vast majority of the construction
- 17 material in the United States are concrete and asphalt
- and what's called the masonry type of building
- 19 material.
- In Korea, almost all of the "professional
- 21 market" is for the stone market, which is marble and
- 22 granite. First of all, obviously, the material is
- 23 very different because you're cutting stone versus
- 24 concrete or asphalt, and the type of machine that is
- used is also very different. A very typical
- 26 professional type of equipment that's being used in

- the United States would be a 65-horsepower, walk-
- 2 behind saw, whereas in Korea a very typical
- 3 professional equipment would be a stationary gain saw
- 4 that literally cuts tens or twenties of marble or
- 5 granite slabs.
- 6 So there is a professional market in Korea,
- 7 and there is also a professional market in the United
- 8 States, but the application and the way it's used and
- 9 the users are very, very different.
- 10 COMMISSIONER ARANOFF: What do they build
- 11 roads out of in Korea?
- 12 MS. KIM: There is a little bit of concrete
- market in Korea, but in the overall diamond sawblade
- 14 industry, market size for Korea, the vast majority of
- what the professional blades are used for are the
- 16 stone market.
- 17 COMMISSIONER ARANOFF: Okay. What about in
- 18 your other export markets other than the United
- 19 States?
- 20 MS. KIM: We also sell diamond sawblades to
- 21 Europe, and the bulk of the market is also the DIY,
- general-purpose market, so we sell a much smaller
- 23 quantity of professional blades in the European
- 24 market, and it's for the same reason as we've stated
- 25 for the United States: It's hard to service
- 26 professional-use, diamond sawblades consumption in

- 1 Europe by producing them abroad in Asia and then
- 2 exporting them to Europe.
- 3 COMMISSIONER ARANOFF: Following up on that,
- 4 one of the things that was testified to this morning
- is that Korean producers have U.S. production
- 6 affiliates that can serve the professional market by
- 7 having the kinds of services that are needed. Once
- 8 you have that kind of service already on the ground,
- 9 why can't those affiliates also service sales of
- 10 blades that are produced outside the United States?
- 11 MS. KIM: Christine Kim. Can I ask you to
- 12 clarify the question? When you're saying sales of
- 13 blades that are made outside of the United States --
- 14 COMMISSIONER ARANOFF: Sure. One of the
- arguments that's been made is that the professional
- 16 market, as you have defined it, these concrete
- 17 contractors, require sales support. They require
- 18 someone to be on site at 3 o'clock in the morning when
- they are doing a particular job to make sure the blade
- 20 is working right.
- I don't see the inherent linkage between
- 22 that and producing the blade in the United States. So
- 23 I guess I'm asking, once you have this affiliate who
- 24 has these trained people who are available to be there
- at 3 o'clock in the morning when the customer needs
- them, why can't they be servicing a blade that was

- 1 made in Korea?
- MR. KIM: Jae Kim, General Tools. We have
- 3 tried, but the contractors usually require next-day
- 4 service on those products. They want to have the
- 5 blade on the job site tomorrow morning at 6 o'clock.
- 6 I can't do that by asking Korea to ship the products
- 7 to me. I have to have production in California. Even
- 8 then, it's a challenge for us to deliver those
- 9 products to East Coast customers at 6 o'clock in the
- 10 morning.
- 11 COMMISSIONER ARANOFF: I appreciate that
- 12 comment. I guess we've gotten into a classic "he
- 13 said, she said" situation because this morning the
- 14 Petitioners basically told us that almost all of their
- 15 concrete contractor professional customers buy off-
- 16 the-shelf blades, that very few customized products
- are requested, and that those are money losers anyway.
- 18 So either they are right, or you're right, but can
- 19 somebody really demonstrate to me how much of this
- 20 concrete contractor market demands products that have
- 21 to be made to order overnight?
- 22 MR. NIXON: Doug Nixon, Saint-Gobain.
- 23 Everybody is under oath here, so we'll assume
- 24 everybody is telling the truth. I think it comes down
- 25 to a difference in definition of the professional
- 26 market. We're defining it here today as typical

- applications, higher horsepower saws. We've chosen 35
- 2 horsepower as kind of the line in the sand that
- depicts the professional user. When you do that, you
- 4 have a very different set of market metrics in place
- 5 than the smaller-diameter saws.
- 6 COMMISSIONER ARANOFF: I appreciate that
- 7 answer. My light is red, so I'll pass until the next
- 8 round.
- 9 CHAIRMAN KOPLAN: Thank you, Commissioner.
- 10 I'm going to ask Mr. Griffith a guestion
- 11 that I asked of Petitioners this morning, and that had
- 12 to do with the fact that in our preliminary reviews,
- we flagged, but we intended to explore further in the
- 14 final phase, whether the domestic operations of
- 15 certain companies were shielded from the effects of
- 16 subject imports, and I asked for their post-hearing
- 17 submission if they could isolate, if possible, the
- 18 effect of subject imports on the financial performance
- of a particular domestic firm that they discussed at
- 20 pages 14 to 19 of their brief, which was very heavily
- 21 bracketed.
- 22 I'm not ignoring the fact that you discussed
- 23 that same issue and that same producer at pages 9 to
- 24 17 of your brief, and you do get into a bit of what
- 25 I'm trying to dig out here, if I can, on page 13 of
- 26 that discussion.

- 1 So could you try and do the same thing for
- 2 me in as much detail as you can for purposes of the
- 3 post-hearing?
- 4 MR. GRIFFITH: Yes, Mr. Chairman. Given the
- 5 proprietary nature of that information, we would
- 6 prefer, if it's all right with you, to address that in
- 7 our post-hearing brief.
- 8 CHAIRMAN KOPLAN: I expect that.
- 9 MR. GRIFFITH: Yes. We certainly will
- 10 comment on that. As you noted, Mr. Chairman, we did
- 11 address that issue in detail in our prehearing brief,
- and we will address that further in our post-hearing
- brief as well. We agree it's an important issue in
- this proceeding.
- 15 CHAIRMAN KOPLAN: It is, and what I'm
- 16 particularly interested in is how much you can isolate
- them in discussing the effects of the subject imports
- 18 on your operation.
- 19 MR. GRIFFITH: Certainly, we will, to the
- 20 extent we can isolate out the effects as to those
- 21 particular companies.
- 22 CHAIRMAN KOPLAN: That would be great. I
- 23 appreciate it.
- MR. GRIFFITH: Certainly.
- 25 CHAIRMAN KOPLAN: Let me stay with you. On
- 26 page 26 of Petitioners' brief, they make the following

- 1 allegation, which relates to a threat analysis, I
- think, and I'm quoting: "The Respondents want the
- 3 Commission to focus on a snapshot of the industry
- 4 today rather than watch the moving picture. Why?
- 5 Because the movie demonstrates that imports came in,
- 6 killed the smaller-diameter pricing, and have been
- 7 marching up the product lines ever since." That's the
- 8 end of their quote.
- 9 I would like you to respond to this
- 10 argument, and when you do, if you could address it in
- 11 the context of U.S. importers' inventories. I note
- that Table VII-10 of the confidential staff report at
- page VII-13 shows that end-of-period inventories of
- 14 subject imports increased by 81 percent from about 1.1
- million units in '03 to about 2 million units in 2005.
- 16 MR. GRIFFITH: Certainly. A couple of
- 17 comments here, and then we'll address this further in
- 18 our post-hearing brief.
- 19 With respect to Petitioners, we do not
- 20 believe we are asking that you focus on a snapshot at
- the current time. Go back to the charts that Mr.
- 22 Rogers showed us earlier this afternoon in his
- 23 presentation. Over the entire three-year POI in this
- 24 proceeding, this industry has enjoyed north of 11
- 25 percent operating margins. Shipments are steady.
- 26 Capacity is up. Capital expenditures are up. This is

- over the three-year POI. We are not looking at a
- 2 snapshot as the Commission sits here today, but,
- 3 rather, our presentation, we believe, is focused on
- 4 the entire POI.
- 5 I think as to the issue of inventories,
- 6 given the proprietary nature of some of that
- 7 information, Mr. Chairman, we'll address that in our
- 8 post-hearing submission.
- 9 CHAIRMAN KOPLAN: Good. I appreciate that
- 10 because it does tie into the issue that they are
- raising, and so in as much detail as you can post-
- hearing, that would be appreciated.
- MR. GRIFFITH: Certainly.
- 14 CHAIRMAN KOPLAN: Thank you.
- 15 Let me start with you and Mr. Rogers on this
- 16 next one. On page 19 of your prehearing brief, you
- 17 state that within this highly segmented USB market
- 18 significant differences exist between U.S.-produced
- 19 sawblades and subject imports regarding the types of
- 20 products sold as well as the channels of distribution
- and customer categories to which they sell such
- 22 products.
- When I looked at our confidential staff
- 24 report, Appendix E -- the header on that is "Finished
- 25 Diamond Sawblades Channels of Distribution" -- and
- 26 Tables I-1 -- that one is headed "Diamond Sawblades,

- 1 U.S. Producers and Importers, U.S. Commercial
- 2 Shipments by Blade Diameter in 2003 to 2005" -- and
- 3 Table II-1, "Finished Diamond Sawblades, Shares of
- 4 U.S. Commercial Shipment Values of Finished Diamond
- 5 Sawblade by Country of Origin, by Channel of
- 6 Distribution, and by Type of Customer for 2003 to 2005
- 7 Combined" -- that's at Chapter I-9 and Chapter II-2 --
- 8 I can't reconcile your argument from what I read
- 9 there.
- 10 So for purposes of your post-hearing
- 11 submission, I would like you to reconcile those
- 12 portions of the staff report that I cited with the
- 13 portion of your brief that I read to you.
- 14 MR. GRIFFITH: Certainly. We'll do that in
- 15 our post-hearing brief.
- 16 CHAIRMAN KOPLAN: Okay. Ms. Kim or any of
- 17 the other Respondent industry witnesses, Petitioners
- 18 state on page 57 of their prehearing brief, and I
- 19 quote, "James Lee, the president of Matrix Diamond
- Tool, an importer of Chinese product, has stated
- 21 that, " and I quote, "Right now there is an influx of
- 22 Chinese and Korean manufacturers coming into the
- 23 diamond sawblade market, and over the next one to two
- 24 years, those manufacturers will move more and more of
- 25 their manufacturing efforts toward the professional
- 26 side of the market."

1	Αt	page	58	and	in	the	accompanying	exhibits,
---	----	------	----	-----	----	-----	--------------	-----------

- they give examples of what they term "other evidence
- 3 showing participation by Respondents in the
- 4 professional market that Respondents purportedly do
- 5 not serve." Much of that is bracketed. However, one
- 6 such example pertains to Ehwa's dedicated subsidiary,
- 7 Maverick. How do you respond?
- 8 MS. KIM: Christine Kim. First of all, I
- 9 want to go back to my testimony and restate that Ehwa
- 10 Diamond has been in the U.S. industry for a very long
- 11 time. We are not a new entrant to the U.S. market,
- and, in fact, more than 10 to 15 years ago when we
- tried to enter the professional market by servicing
- 14 those customer needs with imports from Korea, we found
- that it was virtually impossible to address market
- 16 needs, and that is why we set up the production
- 17 facility in California to try to enter that market.
- 18 To describe the changes in the industry as
- 19 being within the last one or two years is simply
- 20 inaccurate. We've been in this market for a very long
- 21 time.
- 22 CHAIRMAN KOPLAN: Thank you.
- 23 Mr. Griffith, do you want to add something?
- MR. GRIFFITH: I think we're okay. Thank
- 25 you, Mr. Chairman.
- 26 MR. PARK: David Park of Akin, Gump. Just

- 1 to add to your last question about one of General
- 2 Tool's affiliates, one thing that Christine noted
- 3 today is a lot of the professional market is actually
- 4 being serviced by their U.S. production, and the same
- 5 is true for Diteq RSH Trading. We note that there are
- 6 product brochures that are submitted, but lots of
- 7 product brochures also cover the U.S. production.
- 8 So just mere submission of product brochures
- 9 or the notion that General Tool cannot supply the
- 10 professional market is not correct. They do, in fact,
- 11 supply the professional market, and it's because, as
- they noted, they tried for many years, and they had to
- open up the U.S. operation. So they do have U.S.
- operations that are servicing the professional market,
- which covers some of the claims made by Petitioners.
- 16 CHAIRMAN KOPLAN: Thank you for that, Mr.
- 17 Park. I appreciate it.
- 18 Mr. Griffith, I asked this question of
- 19 Petitioners earlier. How should I factor nonsubject
- 20 imports into my injury analysis? Are there data that
- 21 you can provide to assist me in this regard?
- 22 MR. GRIFFITH: Certainly, Mr. Chairman.
- 23 Again, considering the proprietary nature of the
- 24 nonsubject imports, we'll address that in our post-
- 25 hearing submission.
- 26 CHAIRMAN KOPLAN: Thank you.

- This is for the industry witnesses. If you
- 2 could tell me of any recent capacity expansions you're
- 3 aware of in Korea and China and/or provide any
- 4 business plans that describe plans for additional
- 5 capacity in either or both of the subject countries.
- 6 If I could hear from the industry witnesses on that.
- 7 MR. NIXON: Doug Nixon, Saint-Gobain. From
- 8 our perspective, we've added no capacity in our
- 9 factory in Shanghai. It remains the same as it was
- 10 when it was first opened. We have other plants around
- 11 the world in nonsubject countries, and we have
- 12 adequate capacity between there and the U.S.
- 13 CHAIRMAN KOPLAN: Thank you. Anybody else?
- 14 All right. With that, I don't think I have any other
- 15 questions. I'll turn to Vice Chairman Okun.
- 16 VICE CHAIRMAN OKUN: Thank you, Mr.
- 17 Chairman, and again thank you for all of the responses
- 18 we've heard so far.
- 19 Mr. Steiner, I'm going to ask a question of
- 20 you. It's a little ironic that this morning, the
- 21 panel, sitting in your seat was Mr. Walters from Dixie
- 22 Diamond, and he had a version of a catalog from Diteq,
- and he talked about the fact that if you go through
- 24 this, which I have, when you read it, it looks like
- 25 it's targeted at a professional market. It talks
- 26 about bigger-size blades. It talks about the power

- 1 requirements. It talks about that they are heavy
- 2 duty.
- 3 So I wanted to give you a chance to comment
- 4 on that, what that means in terms of when I look at
- 5 the Petitioners' argument that, in fact, the subject
- 6 imports are just moving up the food chain.
- 7 MR. STEINER: Dan Steiner. We do have a
- 8 two-sided catalog, one with a construction side and
- one with what we call a "pro side." We carry a line,
- if you look through the information, of professional
- 11 core-drilling products, which are not being addressed
- in this situation, and we also carry a line of core
- drills themselves from Japan called shibuya. It's a
- line of very high-quality, professional, core-drilling
- products, and we're known as "Shibuya USA" here in the
- 16 States. We repair and service the machines and, of
- 17 course, sell them. It's a highly extensive line which
- 18 also includes a wall saw, electric core-drill
- 19 products.
- 20 So I think our whole professional image is
- 21 built around that product line, and then we've got
- core-drilling bits that go along with it and wall saw
- 23 blades. In trying to show that we're a full-line
- 24 supplier, we can only show up to 54-inch blades. We
- 25 would probably have to make the blade in our facility
- 26 in Anaheim if we were to deliver one within the next

- 1 48 hours. We would probably order a core from Western
- 2 at Oxnard and put the segments on it and go through
- 3 the process that Mr. Corcoran described in finishing
- 4 the product.
- 5 VICE CHAIRMAN OKUN: So if you were to get
- an order for one of the diamond sawblades I see in
- 7 this catalog in a larger size, you would be producing
- 8 it at a U.S. facility.
- 9 MR. STEINER: Yes.
- 10 VICE CHAIRMAN OKUN: Okay. In all ranges.
- MR. STEINER: Yes.
- 12 VICE CHAIRMAN OKUN: Okay. I was not clear
- on that, so I appreciate that clarification. But
- 14 today, that isn't where your shipments are, if I
- looked at the shipments, U.S. produced shipments not
- in the bigger sizes.
- 17 MR. STEINER: In the bigger sizes, we don't
- 18 have the capacity nor the facility to keep a lot of
- 19 range in stock. Chances are you could get some 36-
- inch blades. We also have a facility in Lee Summit,
- 21 Missouri, a suburb of Kansas City. We do keep some
- 22 product there in some ranges, but, once again, it's
- 23 hard to get the perfect blade in the perfect
- situation, and since we're relatively new to the
- industry, and we don't have the people power to
- 26 support it, we're still in a rather specialized

- 1 category in these efforts.
- 2 VICE CHAIRMAN OKUN: Okay. I appreciate
- 3 those comments.
- 4 Mr. Nixon, I wanted to go back to you to see
- if you could expand on the response you gave
- 6 Commissioner Aranoff with regard to what we heard from
- 7 Petitioners that they are not in this market of making
- 8 custom blades. These big blades are off the shelf,
- 9 and they don't require technical support.
- 10 You started your response, and I just wanted
- 11 to see if you could expand on it and if any other
- 12 producers could comment on that because I think that
- 13 clearly what we heard this morning is them saying,
- that's not what we're making, that's not what we're
- producing, and it's off the shelf, and if so, then I'm
- 16 trying to make sense of that argument. So I wanted to
- 17 see if you had anything additional to add and see if
- 18 other producers could add as well.
- 19 MR. NIXON: Doug Nixon, Saint-Gobain. I'm a
- little confused with the response as well. I can,
- therefore, only really tell you how we define our
- 22 piece of the business, and that typically is not an
- 23 inventory business. We stock steel cores, and we make
- 24 pretty much on demand. We will carry some inventory
- on a couple of items, but for the most part, we make
- on demand, and that demand cycle can be, as I

- described in my opening comments, 24 hours, or it
- 2 could be two weeks, but it's certainly never more than
- 3 that. That's the core part of our business. It's not
- 4 favors to the industry. That is our business, and
- 5 that's what we make in California, and that's the
- 6 nature of the professional market.
- 7 VICE CHAIRMAN OKUN: Okay. Mr. Kim, could
- 8 you comment on that from General Tool?
- 9 MR. KIM: Yes. Jae Kim from General Tool.
- 10 Many years ago, I had thought, as you did, that there
- 11 must be some line of products within the professional
- 12 market that could be serviced from Korea because of
- larger volumes and that we would simply give up the
- 14 specialized products and just service the standardized
- items. However, when you look at it from the
- 16 contractor's point of view, he doesn't order the
- 17 customized products because he just wants to. He
- 18 needs to have these products, and if his supplier
- 19 cannot source those products, he cannot then go to
- another supplier to source those products at a
- 21 competitive price.
- 22 So we found that it was impossible unless
- 23 you offer a full capability, offer a full range of
- 24 sizes and specifications. The contractors were not
- 25 willing to come and talk to you even if you offered
- 26 better performance, better products on the

- 1 standardized types of products. You had to have a
- full range of products; otherwise, when he had
- 3 requirements for the specialized products, he was
- 4 stuck, and he would be losing his job.
- 5 VICE CHAIRMAN OKUN: Okay. I appreciate
- 6 those additional comments.
- 7 Mr. Griffith?
- 8 MR. GRIFFITH: Vice Chairman Okun, I would
- 9 also like to note that the portion of the staff report
- 10 that Lenny Shambon referenced earlier, page I-16, the
- last sentence in the first full paragraph, when
- describing the professional blades, says that "these
- 13 types of goods are typically custom engineered for the
- 14 task at hand." That is not an off-the-shelf
- 15 manufacturing process.
- 16 VICE CHAIRMAN OKUN: Right. I had gone back
- 17 to read that page after Mr. Shambon cited it, but I
- 18 think the point is there is that we still have parties
- 19 differing in their views of what it is, and so that's
- 20 why I'm just trying to see what other additional
- 21 information can be submitted or testimony that we can
- 22 gather to help us make sense of what is two different
- 23 descriptions of the market.
- Yes. Mr. Corcoran?
- 25 MR. CORCORAN: John Corcoran, Sutton
- Diamond. I've been at this for about 40 years, and I

- 1 had, in fact, at one point in time, the job that Mr.
- 2 Nixon has now.
- 3 My experience is that it is possible to
- 4 produce some limited number of items that are specific
- 5 to a region so they might work in southern California,
- 6 but they won't work in northern California for
- 7 concrete cutting in a limited range of diameters and
- 8 sizes. Although the report information that you have
- 9 shows that the value of products in the larger sizes
- is quite significant, we need to remember that the
- 11 number of pieces that are involved, because the price
- 12 per piece is fairly low, is not so many pieces. So as
- 13 we climb up the diameter scale, the number of pieces
- that we might be able to inventory for a variety of
- locations, for a variety of materials to be cut
- 16 becomes an almost impossibility.
- I think that's what we're referring to here,
- 18 that, yes, you can hit some items, but when you get to
- 19 the larger sizes, a different horsepower saw, a
- 20 different material being cut, a different condition
- 21 under which the cutting occurs forces you to
- reengineer the product. So they are custom
- 23 engineered, and they are custom engineered for demand
- that occurs in an overnight fashion. Telling a
- 25 customer, "I'll have it for you next week," when he is
- 26 sitting waiting for a product just doesn't work.

- 1 Certainly, that's been my experience over the last few
- 2 years.
- 3 VICE CHAIRMAN OKUN: Okay. I appreciate
- 4 those comments.
- 5 Then with regard to the no-injury argument,
- and I note that you had put the charts up earlier, Mr.
- 7 Rogers, and just for purposes of post-hearing, if you
- 8 can be sure that you also make that argument with
- 9 regard to if the Commission were to exclude the three
- 10 related parties and if the Commission were to exclude
- 11 the fourth-related party, how your argument would
- 12 change.
- 13 MR. GRIFFITH: Certainly, Vice Chairman
- 14 Okun. In the post-hearing brief, we will address
- those issues, separating out those companies that
- 16 Petitioners claim should be excluded. Given the
- proprietary nature of the data, we can't comment here.
- 18 VICE CHAIRMAN OKUN: I don't need you to
- 19 comment on it here, but just make sure that you do
- 20 that.
- MR. GRIFFITH: Okay.
- 22 VICE CHAIRMAN OKUN: And then just a follow-
- 23 up on the questions that you've received with regard
- to related parties for post-hearing, that if you
- 25 could, and I know you've done some of this already in
- 26 prehearing, but continue to look through the

- 1 Commission's prior decisions on related party to give
- 2 any quidance on how in this particular situation we
- 3 should be evaluating the related party provision and
- 4 its intent and purpose.
- 5 MR. GRIFFITH: Certainly, Vice Chairman
- 6 Okun. In our post-hearing, we will comment on this
- further and will also again review the Commission's
- 8 precedent in this area for quidance.
- 9 VICE CHAIRMAN OKUN: Okay. Then perhaps
- 10 tied into what I think has been an argument in there
- and heard consistently in the testimony today about
- 12 the effect of the order is to make the world safe, as
- it were, for imports from Thailand. If you could help
- 14 me on that in relating it to whether I should, in
- 15 fact, be saying you have to consider if the
- 16 nonsubjects are being fairly traded versus unfairly
- 17 traded and whether that changes your argument or not
- 18 because, again, an antidumping order doesn't prohibit
- imports from the subject countries; it just means they
- 20 will be fairly traded. Correct?
- MR. GRIFFITH: Correct.
- 22 VICE CHAIRMAN OKUN: If you put an order on,
- 23 these guys are going to bring in all of their Thai
- 24 product. I just want to make sure you take into
- 25 account that we're talking about what the Department
- of Commerce has found as unfairly traded goods versus

- 1 nonsubject imports and whether that matters --
- 2 MR. GRIFFITH: Certainly. In our post-
- 3 hearing, we'll address this further, Vice Chairman
- 4 Okun, but also it goes to the issue of whether
- 5 imposition of an order would allow the U.S. producers
- to increase their production or to otherwise benefit
- from the Commission's exercise of your considerable
- 8 authority, and the position of the witnesses you heard
- 9 today was that it would not. It would simply allow
- 10 them to import more from Thailand. It would not allow
- 11 them to increase the U.S. production. The trade
- 12 statutes, of course, are written to protect U.S.
- production, not imports from Thailand.
- 14 VICE CHAIRMAN OKUN: Okay. Thank you very
- much, Mr. Griffith. Thank you, Mr. Chairman.
- 16 CHAIRMAN KOPLAN: Certainly.
- 17 Commissioner Hillman?
- 18 COMMISSIONER HILLMAN: Thank you. A couple
- of follow-ups, I hope, on this issue of the assembly.
- 20 Mr. Corcoran, in response to one of the other
- 21 questions, you very carefully went through what the
- 22 process is of affixing the segment to the core, but I
- 23 wasn't sure whether you gave us or whether you have a
- value-added range that you think gets created. In
- other words, if you take the cost of the core and the
- 26 cost of the segment versus the cost of the finished

1	item, how much value is typically being added?
2	MR. CORCORAN: It's somewhat difficult to
3	answer, but I'm not going to try and hedge and give
4	you a range and say somewhere between 10 and 30
5	percent of the value added is associated with the
6	assembly process. The reason that that varies, quite
7	honestly, is the cost of the diamond moves around a
8	whole heck of a lot between a very inexpensive blade
9	and very expensive blade in a particular diameter
10	because the end use application dictates the amount
11	and quality of diamond that we put in.
12	So it causes, therefore, the numbers to move
13	around a little bit, but the absolute value of it
14	stays about the same. In a very inexpensive blade,
15	the assembly process can be a significant portion of
16	the total cost, wherein a blade with a high diamond
17	cost and content, then the assembly process becomes a
18	small portion of the total cost.
19	COMMISSIONER HILLMAN: Does that change in
20	terms of whether you're talking about laser welding as
21	opposed to braising soldering?
22	MR. CORCORAN: If you're talking about laser
23	welding and braising soldering, there is a very slight
24	difference. Really, the biggest difference there is a
25	trade-off between the operating costs of a very
26	expensive machine in the laser welder and the cost of

- 1 the silver solder that's being used, and silver is not
- cheap. So in the end, those would be very, very
- 3 similar because of that trade-off.
- 4 COMMISSIONER HILLMAN: Okay. I appreciate
- 5 that answer. Help me understand. Sutton Diamond.
- 6 Tell me a little bit about your business.
- 7 MR. CORCORAN: Sutton is a reseller, so
- 8 we're one of the people that brand products. My
- 9 primary supplier is General Tool, so I purchase
- 10 product from General Tool and from one of the other
- 11 U.S. producers and brand that and resell it through a
- 12 distribution channel. We don't sell anything direct
- to the professional end users but rather to
- 14 distributors.
- 15 COMMISSIONER HILLMAN: Are you doing any
- 16 finishing on it, or are you purchasing fully finished
- 17 product?
- 18 MR. CORCORAN: The final finishing operation
- 19 for us consists of a silk-screening process and an
- 20 engraving process, boxing, labeling, those sorts of
- 21 processes. The product comes to us in a semi-finished
- 22 state with a clear lacquer finish on it. The
- 23 subsequent operation then just really are branding
- 24 operations.
- 25 COMMISSIONER HILLMAN: But you are not doing
- 26 this affixing of the segment to the core that you've

- just been describing. That's not what you're doing.
- 2 MR. CORCORAN: It's not what I'm doing, but
- 3 it is my experience. I was director of research at
- 4 the time the original laser welding process was
- 5 developed and subsequently the production manager in
- 6 that facility where the first laser blades were
- 7 produced.
- 8 COMMISSIONER HILLMAN: You obviously were
- 9 very knowledgeable about the process. That's why it
- 10 was throwing me off a little bit that that's not --
- MR. CORCORAN: The current job and then are
- 12 different.
- 13 COMMISSIONER HILLMAN: Okay. All right. I
- 14 appreciate that very much.
- Mr. Nixon, you had wanted to add something.
- 16 MR. NIXON: Yes. Thank you. Doug Nixon,
- 17 Saint-Gobain. I just wanted to clarify. The laser
- 18 welding process has been characterized as being a very
- 19 simple process that can be done anywhere. The fact of
- 20 the matter is we're talking about a piece of equipment
- that, on average, costs about a quarter million
- 22 dollars, and it is a very, very difficult piece of
- 23 equipment to both set up and run continuously. The
- 24 notion that this doesn't get added into the value of
- 25 the product is just not correct at all.
- The way you can come up with whether or not

- 1 it's an inconsequential cost is really done in the
- 2 accounting, and every company does their accounting
- 3 differently. Some companies represented this morning
- 4 that they only put burden on their product on the
- front end. Well, that just ignores the fact that
- there is cost associated in the rest of the process.
- 7 So it's a bit of a shell game in terms of where the
- 8 cost is, but laser welding is a very expensive
- 9 process.
- 10 COMMISSIONER HILLMAN: To follow up on that
- 11 also, we heard testimony this morning that there are
- out there lots of laser weld sort of jobbers that
- theoretically could, in essence, purchase cores,
- 14 purchase segments, do the welding as a jobber. Are
- you aware of any that are actually using their laser
- welders to make finished diamond sawblades?
- MR. NIXON: No, I am not. It's not a
- 18 process that we've ever looked at, and we've never
- 19 used that. It could be a repair operation, but it's
- certainly not something in the process.
- 21 COMMISSIONER HILLMAN: Anyone else out there
- 22 aware of any of these --
- 23 MR. CORCORAN: I'll go back to the comments
- 24 that I think Andy Jedick made earlier today. At one
- 25 point in time when laser welding first was developed,
- there were various shops around that attempted to and

- 1 sometimes succeeded in producing a sort of limited
- level of product. If you look at doing that today,
- 3 where you would use some very simple fixturing to be
- 4 able to do laser welding, the question that you might
- 5 ask is can it be done, and the answer is yes. Can it
- 6 be done at a price that you could afford then to sell
- 7 the blade at? I guess I would argue no, heck no. It
- 8 would be very, very hard to have that happen.
- 9 There are shops out there. The probability
- 10 of them then coming into the business, purchasing
- 11 cores and purchasing segments, is, in my mind, pretty
- 12 limited because if you look at what we're doing in
- laser welding today, we have a pretty high level of
- 14 automation that's necessary to get the throughput and
- 15 to keep the costs down.
- 16 COMMISSIONER HILLMAN: Okay. I appreciate
- 17 that. Ms. Kim?
- 18 MS. KIM: Christine Kim. I just want to add
- one comment about the safety issue as well. It was
- 20 raised earlier this morning about whether these
- 21 products that are running at very high RPMs can pose
- 22 any safety risks, and that is very true. The producer
- 23 who is actually welding the segments onto the core is
- 24 carrying the liability risk of those products running
- 25 safely, and it's not a simple process of simply gluing
- on a segment to a core. There is actually a lot of

- 1 engineering involved in making sure that the segments
- 2 are attached properly to the core and that it will run
- 3 safely at very high RPMs. It's hard to imagine a
- 4 local welder taking on that liability risk.
- 5 COMMISSIONER HILLMAN: I appreciate those
- 6 answers.
- 7 Mr. Nixon, if I can go back to you as well
- 8 to clarify a little bit of this issue. You sort of
- 9 put the line in the sand, as you described it, at the
- 10 pro market working off of a 35-horsepower motor or
- 11 above, but help me understand the other issues that
- 12 would then go with that in terms of is there a minimum
- 13 size, does it have to be a laser weld, soldered
- 14 product as opposed to a centered product, continuous
- versus segmented, or wet versus dry? Do any of those
- other factors come into place in this line in the
- 17 sand?
- 18 MR. NIXON: Doug Nixon, Saint-Gobain. Yes.
- 19 The horsepower is just one factor. It happens to be
- the size of motor on a particular walk-behind saw,
- 21 which is generally self-propelled. The blade is
- 22 generally a segmented blade. It's laser welded. It
- 23 can be run either wet or dry, so it's got multiple
- 24 applications in that regard. Centered blades would
- 25 not, generally speaking, be something that you would
- see on this kind of equipment and certainly not being

- used by professional contractors in road-cutting
- 2 applications.
- 3 COMMISSIONER HILLMAN: Okay. I appreciate
- 4 that. That's extremely helpful.
- 5 Then we get to this issue of the custom
- 6 account, and you all have testified a fair amount, but
- 7 I'm trying to get a sense of what you would say is the
- 8 portion of the market that would still be what you
- 9 would describe as custom, meaning made to order or not
- 10 an off-the-shelf product. Do any of you have a sense,
- 11 from your perspective, of how significant the custom
- 12 market is? We heard the Petitioners this morning
- describing it as reasonably small, somewhere in the
- 14 range of 10 percent or less, in their view, of the
- 15 market remains a custom market. I wondered if I could
- 16 get your perspective on that.
- 17 MR. PARK: David Park of Akin, Gump. I'll
- 18 open it up to the others in terms of an actual
- 19 percentage, but to clarify, I think what Mr. Nixon
- 20 mentioned earlier about a difference in terminology of
- 21 what we have been calling the customized market or
- 22 custom engineered versus what I think the testimony by
- 23 Petitioners this morning represented.
- What we had represented by custom engineered
- 25 goes to the notion that there is a lot of concrete
- being cut in the United States. You're heard the

- 1 notion of these aggregates, and concrete is a mixture
- of cement and water and aggregates, and the aggregates
- are these ground-up rocks that are supplied locally.
- Well, in the United States, depending on where you are
- 5 locally, you're going to get the different aggregates,
- and for each different aggregate, you're going to need
- 7 a different blade.
- 8 So when we've been referring to custom-
- 9 engineered, professional products, that's what we
- 10 meant. It's being custom to that particular
- 11 aggregate, and when people have talked about not being
- able to supply, again, we mentioned the aggregate map
- in the Diamond Products brochure, and it's everywhere
- 14 else. You don't know when the next job is going to
- 15 come, and you can't supply or keep in stock all of
- these blades that are possibly going to be able to
- 17 attack each and every different type of aggregate.
- 18 Therefore, they become U.S. producers, and at times
- 19 it's trial and error. You don't know if it's
- 20 particularly going to work.
- 21 That's been our definition, and I think what
- 22 you've heard today was not the custom engineering for
- 23 aggregates, but it's the customization or tweaking
- that certain customers may ask in addition that has
- 25 nothing to do with aggregates. I think that's the
- definitional difference of what we've been talking

- about today and what you heard this morning. In terms
- of the actual percentage, I'll open that up to the
- 3 group, if anyone knows.
- 4 COMMISSIONER HILLMAN: It doesn't have to be
- 5 exact. I'm just trying to get a sense of it because
- 6 what I heard this morning was that it's relatively
- 7 small, again, 10 percentish or less, so I'm wondering
- 8 whether there is a general agreement among this panel
- 9 that that's about the right number.
- 10 MR. CORCORAN: John Corcoran at Sutton
- 11 Diamond. I think this panel would say, no, it's
- 12 substantially bigger than that, 25 to 50 percent of
- 13 the market. We haven't had a prediscussion about it,
- so that would be my guess.
- 15 COMMISSIONER HILLMAN: Okay. All right.
- 16 Given that the red light has come on, and I see no
- other comments, I appreciate that answer. Thank you
- 18 very much.
- 19 CHAIRMAN KOPLAN: Thank you.
- 20 Commissioner Lane?
- 21 COMMISSIONER LANE: I want to start off by
- 22 admitting that I am somewhat confused by one of the
- 23 concepts that we've talked about here today. This
- idea that certain professional blades need support,
- and that's why people will be buying the product here
- rather than going to Korea; tell me what kind of

- 1 support you need for a blade.
- 2 MR. STEINER: Dan Steiner from Diteq. I can
- 3 be very specific and job site examples on airports or
- 4 critical bridge jobs. Let's say you're doing a bridge
- 5 job on I-95. It's wintertime. The highway can only
- 6 be closed one lane on a weekend at night. It's cold.
- 7 You're using salt water for coolant because you don't
- 8 want it to freeze.
- 9 COMMISSIONER LANE: It doesn't sound like a
- 10 lot of fun.
- 11 MR. STEINER: No, The particular blades you
- 12 bought in from whoever, you bought in a half a dozen
- 13 blades, and you're starting to run them. They are
- 14 glazing over. There is a serious steel problem in the
- 15 bridge deck. You make a cut in concrete, and it
- 16 binds, and you get a blade locked up. It happens, and
- 17 a contractor can find himself upside down within a day
- 18 or two on a job thinking he had bid it correctly.
- 19 Then he needs a metallurgical engineer and/or a sales
- 20 engineer, technical engineer on site, one to help him
- 21 get a better blade, a blade that cuts quicker, cuts
- faster, gets him better footage, and that's where, as
- David mentioned, the tweaking starts.
- The reason an import can't compete is I
- 25 can't call back to Inchon, Korea, and say, "Hey, I
- 26 need to put smaller mesh diamond in this blade. I

- want to stretch this segment out. Let's don't laser
- weld it. Let's braise it. Let's go with a thicker
- 3 blade or a thinner core or a thicker core, " whereas a
- 4 U.S. manufacturer has that advantage where they could
- 5 almost do that overnight or within 36 to 48 hours.
- 6 COMMISSIONER LANE: And so on this
- 7 particular job, it might be the blade itself that
- 8 needs further refinement rather than the saw or piece
- 9 of equipment.
- 10 MR. STEINER: Yes. Using a certain type of
- 11 equipment will vary, even in a certain time of the
- 12 year. A lot of the big saws today are diesels. A
- diesel saw is a torque-driven product that runs very
- 14 well at a consistent RPM, but the moment you hit
- 15 serious steel or get into a critical part of the job,
- 16 the saw tends to bog down, and it takes a long time to
- 17 react and ramp itself back up where a gas engine
- 18 reacts a lot quicker. A lot of it does depend on
- 19 equipment and operator and conditions of the job.
- The contractor is trying to get the maximum
- usage out of the product at the lowest possible cost,
- and that's where tweaking or reengineering a product
- during the job can save him a lot of money.
- 24 COMMISSIONER LANE: Okay. Thank you. That
- 25 was very helpful.
- I note from press reports, and I asked this

- question this morning, that there appears to be a downturn in the sale of new and existing homes in the
- 3 United States. Do you see a slowdown in sales of
- 4 diamond sawblades in part of the U.S. market? If so,
- 5 would you be able to identify if sales of particular
- 6 types of products are slowing down more than others,
- 7 such as bi diameter and configuration, and are certain
- 8 channels of distribution affected more than others?
- 9 MR. GRIFFITH: Spencer Griffith. I'll start
- 10 out and see if any others want to have any comments.
- One of the points that Mr. Rogers made in
- 12 his testimony was that in the professional sector
- demand, in fact, is expected to grow as a result of
- 14 the highway bill authorization. So it's our belief
- and our position that demand and growth in that sector
- is going to be increasing, not decreasing.
- 17 The decline in residential building, to the
- 18 extent that that exists, would not affect that
- 19 professional sector of the market where, we submit,
- 20 Petitioners are focused. Others may have additional
- 21 comments.
- 22 MR. NIXON: Doug Nixon, Saint-Gobain. I
- 23 would just add that new home starts do not typically
- 24 drive the DIY end of the business because people who
- 25 might otherwise have moved up to another home tend to
- stay and fix the one they have, so the sales actually

- are just in opposite direction really when we see a
- 2 slowdown. But our expectation for the balance of this
- year is not to see a slowdown in this market.
- 4 MR. CORCORAN: I would just add -- John
- 5 Corcoran, Sutton Diamond -- I would just add, having
- 6 looked at this thing for so many years -- that our
- 7 business tends to be a following rather than a leading
- 8 indicator. So if residential, for example, goes down,
- 9 quite frankly, we wouldn't see anything for about six
- 10 months or so. It tends to follow partially because
- there is an inventory of distributors that we're
- filling and refilling, so that's a buffer, and
- partially because of the way the jobs lay themselves
- out. We're involved in the process, which is
- 15 typically somewhat earlier on.
- 16 COMMISSIONER LANE: Okay. Thank you.
- Do sales of diamond sawblade to so-called
- "branded distributors" compete in the marketplace with
- 19 sales of diamond sawblades to other distributors?
- 20 MR. DELAHUNT: Commissioner Lane, Brian
- Delahunt. I have to say yes and no. We also sell to
- 22 other branded distributors under private label
- 23 agreements. So in some ways, we're actually competing
- 24 with our own customer.
- 25 So it's hard to say. I think that people do
- buy based on brand, so if a customer is coming in

- there, and they don't recognize the brand of the
- 2 product that they are looking at, they will generally
- 3 go to the brand that they are most comfortable with or
- 4 the brand that they have had a good experience or
- 5 offers a certain quarantee.
- 6 COMMISSIONER LANE: Okay. Does anybody else
- 7 have a comment?
- 8 MR. KIM: Jae Kim from General Tools. When
- 9 we reported those numbers, as an importer, the supply
- 10 that we made to branded distributors in most cases
- does not compete with what we define as other
- distributors because most of the products we described
- as sold to brand distributors end up in Home Depot and
- 14 Lowe's and those types of markets.
- 15 COMMISSIONER LANE: Okay. Thank you.
- 16 Mr. Shambon, I think that your argued that
- 17 the United States market for diamond sawblades is
- 18 segmented between professional and general use
- 19 applications. Does a truly segmented market require a
- 20 different form of analysis than a market that is not
- 21 segmented?
- 22 MR. SHAMBON: Yes. Your common law history
- for attenuated competition would tell you how to deal
- 24 with that kind of a market.
- 25 MR. GRIFFITH: Commissioner Lane, Spencer
- 26 Griffith. I'll add a few words on that.

1	Yes, it's our position that the existence of
2	a highly segmented market is important to the
3	Commission's analysis and what it does, it's our
4	position that that shows attenuated competition and
5	that when looking for example at import volume and
6	import trends in isolation you would miss the fact
7	that those imports are not entering the same sector of
8	the market as the domestic producers.
9	So we do think it takes a more refined
10	analysis by the Commission, which the Commission has
11	done frequently in past cases.
12	COMMISSIONER LANE: Thank you. That was very
13	helpful.
14	Notwithstanding arguments of attenuated
15	competition, can the Commission find the volume of
16	subject imports not to be significant in light of the
17	growth of subject imports and the fact that such
18	imports constitute more than one-third of the U.S.
19	market?
20	MR. ROGERS: This is Tom Rogers.
21	I think if you look at the data you'll see
22	that when you separate the market between the
23	professional and the general use or DIY market, you'll
24	see that the growth has come in the part of the market
25	where the Petitioners really aren't major
26	participants. So that growth has not come at the

- 1 expense of U.S. producers. If you look at the market
- that way you see there is not causation.
- 3 COMMISSIONER LANE: Thank you.
- 4 Mr. Chairman, I see my yellow light on.
- 5 I'll wait until the next round.
- 6 CHAIRMAN KOPLAN: Okay, Commissioner
- 7 Pearson?
- 8 COMMISSIONER PEARSON: Commissioner Lane, a
- 9 few minutes ago I thought you were about to suggest
- 10 that we should consider taking a field trip to a
- 11 highway construction site at 3:00 a.m. in the middle
- of the winter to see how these blades work, but --
- 13 COMMISSIONER LANE: Only if it's in Hawaii.
- 14 COMMISSIONER PEARSON: There was mention
- 15 made just a few minutes ago to having serious steel
- 16 problems when cutting in concrete. Here at the
- 17 Commission we have some familiarity with serious steel
- 18 problems, but they might be different than what you're
- 19 describing.
- 20 Are you talking about cutting into rebar or
- 21 angle or tensioning cables in prestressed concrete?
- What exactly is going on?
- 23 MR. STEINER: Dan Steiner. Absolutely.
- 24 That's exactly what we're talking about. you've got a
- 25 90 year old bridge crossing the Potomac, who knows
- 26 what they put in it? They could have used trolley

- 1 rail tracks for instance with concrete wrapped around
- it. You don't know what you're going to get into
- 3 until you actually get into it.
- 4 COMMISSIONER PEARSON: And the steel that
- 5 the blade would run into it, can be cut by the blade
- 6 but it's more difficult than cutting the concrete?
- 7 MR. STEINER: Yes. You notice it right off.
- 8 Sparks will be thrown, especially at 3:00 a.m.. Yeah,
- 9 you have to slow down, and it's hard on the blade,
- it's hard on the machine, it's hard on everything.
- 11 COMMISSIONER PEARSON: In that circumstance
- then the contractor might give you a call and ask
- 13 please can you get me a blade with segments that are
- more well suited to cutting this steel?
- 15 MR. STEINER: A much softer bond, and of
- 16 course a critical call would come out probably too.
- 17 COMMISSIONER PEARSON: I think I understand
- 18 what you're up against.
- 19 Given that you at least occasionally have to
- 20 put together a specialty blade to deal with the
- 21 circumstances that one of your customers has run into,
- do you maintain an inventory of the cores that you'd
- 23 need? Or are you able to get cores quite quickly from
- U.S. suppliers?
- 25 MR. STEINER: Being that we're Southern
- 26 California, we buy through our affiliate SH Trading.

- 1 Some cores are available but specialty cores are not
- 2 and they're bought at that time.
- 3 COMMISSIONER PEARSON: So you normally would
- 4 not try to maintain an inventory of those cores?
- 5 Someone else holds that inventory and you're able to
- 6 qet it?
- 7 MR. STEINER: Somebody else is responsible
- 8 for it. There are a lot of different cores in stock
- 9 and it's what's available at the time and how it
- 10 matches the job.
- 11 We may go to another manufacturer of diamond
- tools to see if he can sell us a core. Maybe he's got
- one in stock also.
- 14 COMMISSIONER PEARSON: In our staff report
- there's an argument that at certain times of the year
- 16 there might be limitations on U.S. production of
- 17 cores. In the peak construction season, as I recall,
- 18 there's the thought that U.S. manufacturers might not
- 19 be able to produce more cores. I think we heard
- 20 testimony this morning that there would be the
- 21 potential of adding another shift. But for the one
- 22 core that you need that you might have to wait for,
- you've not had an experience of being put on
- 24 allocation or otherwise having to deal with supply
- 25 constraints in terms of the inputs that go into your
- 26 sawblades?

1	MR. STEINER: Dan Steiner. Not of my
2	personal knowledge, now. Maybe some of the other
3	people
4	COMMISSIONER PEARSON: Mr. Nixon?
5	MR. NIXON: Doug Nixon, Saint-Gobain
6	Abrasives. Yes, it has come up on occasion. It was a
7	factor last year. The market was very hot in the
8	middle of the summer and our U.S. core supplier was,
9	generally speaking, unable to supply us our needs and
10	it just pushed our lead time out considerably.
11	So as a result of that we tend to carry more
12	inventory, to your earlier question, we carry some
13	inventory of cores. It can be a problem. Regardless
14	of what you heard this morning with tons of capacity
15	and able to jump on it in 20 minutes, that wasn't what
16	we saw last summer.
17	COMMISSIONER PEARSON: I have a question
18	about price. There's been a fair amount of discussion
19	about that today with the Petitioners taking the
20	position that price is a really important factor in
21	the purchasing decision. If I'm understanding what I
22	hear from you, you'd argue that it's somewhat less so.
23	What I'm wondering is, is there an argument
24	that price is relatively more important for the
25	smaller blades that would be used by the do it
26	yourselfers? And as you get into larger and more

- 1 expensive and sophisticated blades that price might
- 2 become relatively less significant and service and
- 3 availability would become more so? Could you discuss
- 4 that please? At least for myself I don't think I have
- 5 a real clear understanding of the role of price yet in
- 6 this marketplace.
- 7 MR. ROGERS: Yes, Commissioner Pearson, if I
- 8 may. This is Tom Rogers.
- 9 If you look at page 255 of the staff report
- 10 you'll see the tabulation 2-3 which lists the
- importance of purchase factors for finished diamond
- 12 sawblades. It's based on purchaser data, not
- importers or producers.
- 14 You'll see there that price is the sixth
- characteristic in terms of in the very important
- 16 column. So I would disagree with Petitioners'
- 17 characterization that price is the most important
- 18 factor.
- 19 As far as your other hypothesis that price
- 20 is more significant in the lower quality blades, that
- 21 makes sense to me but I'd turn it over to the industry
- 22 representatives.
- 23 COMMISSIONER PEARSON: And let me just note,
- Mr. Rogers, the table that you reference aggregates
- all the diamond sawblades together so it's not
- splitting out in any way the various sizes.

- 1 MR. ROGERS: Right, that is correct. But
- 2 that is the market overall.
- 3 MR. DELAHAUT: Commissioner Pearson, I can
- 4 tell you at the retail level, the customers we have,
- 5 availability is extremely important. Price is a
- 6 negotiated process that occurs well before the
- 7 ordering process happens.
- I can give you an example. At one of our
- 9 large retailers, Sears needed 30,000 blades and they
- 10 needed them in three days.
- 11 So when you look at that, availability
- 12 becomes a huge issue to these retailers. If their
- retail space does not have product they don't sell it.
- 14 COMMISSIONER PEARSON: And at the higher
- end, the more expensive, larger blades?
- 16 MR. DELAHAUT: At the higher end, the larger
- 17 blades, the prices is not as critical. You may get a
- 18 customer who says I can buy it from a competitor at
- 19 this price. you have to make a decision right there.
- 20 And it doesn't swing more than probably 10 percent of
- 21 the price.
- 22 COMMISSIONER PEARSON: Any other comments on
- 23 price?
- MR. NIXON: Doug Nixon, Saint-Gobain.
- 25 Price is an issue on small blades because,
- 26 particularly in the retail market you're up against

- 1 not only other competitive diamond blades, but as
- you've heard today you also have competing products
- 3 such as aluminum oxide abrasive cutoff wheels.
- 4 So if the price point is allowed to get too
- 5 close then it's a very hard decision for the casual
- 6 walk-in customer to decide to pay what might be an
- 7 inordinant step up to get to the diamond blade. He
- 8 knows he can get the job done with the abrasive blade,
- 9 it just might take a little longer.
- 10 COMMISSIONER PEARSON: I think my last
- 11 question has to do with your projections for demand in
- the United States. And given that you're seeing this
- as a rather segmented marketplace, what are your
- 14 projections fri demand at the less expensive end, the
- more expensive end? How would you describe demand
- 16 conditions over the next couple of years as you're
- 17 seeing them now?
- 18 MR. DELAHAUT: Brian Delahaut from MK
- 19 Diamond.
- 20 On the DIY general use products, we're
- seeing almost double digit demand this year and we're
- 22 projecting the same for next year. There continues to
- 23 be, be it from the DIY's and the general contractors,
- this pent-up need to continue to buy those types of
- 25 products. so we're anticipating that that growth will
- 26 continue in those market segments.

1	The other thing is that awareness is also a
2	very key and critical part of this demand. As more
3	consumers that are out there become aware of these
4	diamond tools and their functionality as well as their
5	capability, they tend to stray away from an abrasive
6	blade and buy a diamond blade because of the value,
7	the safety, as well as the performance.
8	COMMISSIONER PEARSON: If there would be a
9	slowdown in residential construction would you see
10	some slowdown in consumption of those do it yourselfer
11	blades? Or is there so much remodeling to be done
12	that the demand would still be there?
13	MR. DELAHAUT: I agree with Mr. Corcoran.
14	We don't lead, we generally follow. I don't think
15	there would be any slowdown. There still is a lot of
16	restoration that has to be done to homes. Just like
17	painting, it's a continual process, and diamond blades
18	are a part of that process when you really begin to
19	look at what homes are made of today.
20	COMMISSIONER PEARSON: Mr. Chairman, if I
21	could
22	For the larger, more expensive blades, there
23	is hope that there will be reconstruction from
24	hurricanes at some point, there's hope that office or
25	high rise construction might increase, and there's
26	been some discussion about highway construction. Are

- 1 you expecting relatively more growth in consumption or
- 2 in demand for the expensive blades than we saw during
- 3 this period of investigation?
- 4 MR. ROGERS: This is Tom Rogers.
- 5 As a general matter I think we've seen
- fairly strong economic growth. obviously as we
- described there was a slowdown in disbursements for
- 8 the highway program which has now been released, and
- 9 we would expect that for the professional market the
- 10 demand will continue to grow along with the economy,
- 11 plus its additional boost from the highway bill. So I
- would argue that from the demand perspective there's
- 13 certainly no threat here.
- 14 COMMISSIONER PEARSON: Thank you very much.
- Mr. Chairman, I have no further questions.
- 16 I appreciate your indulgence.
- 17 CHAIRMAN KOPLAN: Sure. Thank you,
- 18 Commissioner.
- 19 Commissioner Aranoff?
- 20 COMMISSIONER ARANOFF: Thank you, Mr.
- 21 Chairman.
- 22 Let's say for purposes of argument that I
- 23 accept that there is a professional concrete cutter
- 24 market which has to be served almost exclusively by
- 25 domestic product and that there's a do it yourself
- 26 market that for historical reasons is served almost

1 entirely by subject product.

It seems to me that there are a lot of other 2 end users and end uses that fall in between those two 3 categories and account for a substantial share of the 4 market. I wanted to list a few of those and then ask 5 the panel here in each case whether subject product 6 from Korea or China, to the extent that you know about it, serves that particular use. I would certainly ask 8 9 the Petitioners in their brief to address those same categories and give me a sense of how much of the 10 market this is. 11

To me this would fall into the sort of home building, home remodeling, some of these categories.

14 For example, landscapers who do stone work.

15 That seems to be a growing market if I look in all my

16 neighbors' backyards. Is the subject product used in

17 those kind of applications?

18 MR. STEINER: Dan Steiner from DITEO.

19

20

2.1

2.2

23

24

25

26

That would be described in more of the do it yourself or small contractor realm. He would be the one doing the paver work and doing the work, the one pickup contractor, so to speak, or the landscape company that may employ 40 people with pickups, but each of them have their own saw and most of the professionals that work for that company will pretty much operate independently.

1	COMMISSIONER ARANOFF: Would you
2	characterize that kind of a person, a landscape
3	company that employs 40 guys all with pickups and saws
4	as being part of what you're describing as the DIY
5	market that doesn't interest the domestic industry?
6	MR. STEINER: If they got big enough as a
7	landscape company and they were getting into Bobcat
8	rentals, which is a small excavation type product, or
9	grading product, moved up into mixers and items like
10	that, then they may want to go to B&W Equipment in
11	Annapolis Junction, Maryland to rent or purchase those
12	further items.
13	COMMISSIONER ARANOFF: How about a basement
14	waterproofing company? They're cutting concrete out
15	of your foundation, right?
16	MR. STEINER: Absolutely.
17	COMMISSIONER ARANOFF: Are they using a four
18	inch blade or are they using an 18 inch blade?
19	MR. STEINER: Most of them like to use a
20	jackhammer, to be honest with you, because they like
21	the jagged edge. They don't like a sawed edge to come
22	back to. Because they'll put a French drain in so
23	they'll get the drainage, and they prefer a jagged
24	edge.
25	I would prefer it sawed, but they don't like
26	it like that. But yes, that would be a good example.

- Or a tuck pointing contractor on all these masonry
- 2 buildings where they would consume a lot of blades.
- 3 But that would be a little bit more of a bigger
- 4 contract.
- 5 COMMISSIONER ARANOFF: What if I'm looking
- 6 at something bigger? What if I'm looking at a
- 7 national home builder who puts up whole developments
- 8 of houses?
- 9 MR. STEINER: They'll subcontract the tile
- 10 work to a local tile person. You're talking about an
- 11 S&H or a Beaser or one of these big homebuilders.
- 12 They're a general contractor. They would not get into
- diamond usage whatsoever. Most of their work is
- 14 subcontracted all the way down the line. Including
- their painting and concrete work, flat work, basement
- 16 work, everything.
- 17 COMMISSIONER ARANOFF: What I'm trying to
- 18 establish here is aside from what you quys have
- 19 described as the professional concrete contractors who
- 20 use really big blades and are doing something very
- 21 specific with them, and the do it yourself/guy with
- the pickup market who are using relatively small
- 23 blades that they can pop into their existing tool. Is
- there a market in between that's using blades in the
- 25 mid range that's being served by both imports and
- 26 subject product? Who are those guys and how big is

- 1 the market? Is that the 12-14 inch that we've been
- 2 hearing so much about?
- 3 Mr. Nixon?
- 4 MR. NIXON: Doug Nixon, Saint-Gobain.
- 5 Yes, there is a market. It's partially
- 6 reflected in what I was describing in the typical Home
- 7 Depot where they have a contractor department. But by
- 8 far the biggest chunk of that market is covered by
- 9 some of the national rental firms such as RSC, Hertz
- 10 Rental, United Rental, a host of others that are in
- that business of renting light equipment, so it's kind
- of a light equipment contractor segment that has a bit
- of a sweet spot, if you will, on that kind of product
- where it's under the 35 horsepower to a large extent,
- and using diamond blades and/or abrasive blades in the
- 16 neighborhood of the 12-14 inch size.
- I hesitate to say what that market size is.
- 18 COMMISSIONER ARANOFF: Since what our data
- 19 are showing us is that one of the really big areas of
- 20 overlap in this case is in that 12-14 inch category.
- 21 Anything that either side wants to submit to
- demonstrate to us where those are going, who's using
- 23 them? If it is the rental market that would be
- 24 helpful to know, whether individual rental companies
- 25 are -- We don't have any purchaser witnesses here on
- 26 either side today who represent the rental companies

- who could tell us what the competition is like in that
- 2 segment of the market.
- MR. ROGERS: Commissioner Aranoff, this is
- 4 Tom Rogers.
- 5 I'd like to make one point. Obviously we're
- 6 talking about market segmentation, and the Commission
- 7 has seen that in many cases. But even if you don't
- 8 have market segmentation, if you go back and look at
- 9 the underlying health of the U.S. industry and look at
- the trends, you'll see that there's no causation here.
- 11 Whether you segment it or you don't, and whether there
- is overlap in the middle or there isn't, and there's
- some discrepancy, difference of opinion there perhaps
- when you're talking about size and quality and all
- those other issues. But when you get right down to
- 16 it, this industry is doing great and there's no casual
- 17 link here.
- 18 COMMISSIONER ARANOFF: Mr. Rogers, I take
- 19 your point which I take to be that even if I decide
- there's some substantial portion of the market where
- there is head to head competition, that doesn't mean
- 22 Petitioners win because I still have to get the
- 23 causation. So I take your point.
- 24 MR. PARK: Commissioner Aranoff, David Park.
- Just to get to your point, and we will
- address that in our brief, but just the way you

- 1 characterized it, you made it sound as if there was a
- 2 professional market and there was a DIY market and
- 3 then there was a 12-14 inch market that wasn't covered
- 4 by both.
- 5 I think what we've been demonstrating to you
- 6 today and earlier on in the testimony is even within
- 7 the 12 to 14 inch that market is segmented. In other
- 8 words there are professional blades that are 12 and 14
- 9 inch and there are 12 and 14 inch blades that are DIY
- or general contractor. So I don't think it's just 12
- and 14 inch absolute that's on its own, but we will
- 12 address specifically in our post-hearing brief to a
- 13 greater extent that market.
- 14 COMMISSIONER ARANOFF: I appreciate that,
- 15 Mr. Park. What I've taken from your definition of
- 16 professional, aside from that it's narrower than
- 17 Petitioner's definition, is that it's defined in part
- by size, in part by end use, and in part by
- 19 horsepower. I guess one question I would have for you
- 20 based on that is you've defined a fairly narrow, much
- 21 more narrow at least than what Petitioners defined as
- 22 professional and said this is where they are, this is
- 23 the bread and butter of their business.
- Okay, but how big is it once you've defined
- 25 it that narrowly? It seems to me there's a fair bit
- left that falls outside of that.

1	MR. PARK: Absolutely. We'll address that
2	in our brief, and just to go back to some of what we
3	had showed you before, just in terms of distribution
4	channels. What we're including in as part of that
5	professional end user channels. When you look at the
6	sales by distribution that was up there no that chart,
7	there is a separate sales to professional end users.
8	We would argue that that actually is the market that
9	we're talking about. Even when we define it narrowly,
10	it's actually quite a substantial market. In fact
11	that's where, again by value, that was a very
12	substantial market.
13	We will specifically address that but even when you
14	look at the professional end user channel, it's quite
15	substantial.
16	COMMISSIONER ARANOFF: Let me just clarify
17	one point, my yellow light is on. There was testimony
18	from Ms. Kim and a few others about the issue of who
19	has made a technology investment in serving the DIY
20	market. From what I was hearing, I thought that
21	technology investment was maybe a misnomer for what
22	you were talking about because it seemed to make
23	everybody invested in the same welding, laser
24	technology, it doesn't seem like to make small sizes
25	you'd use different technology fundamentally than you
26	would use to make larger or professional quality

- 1 products.
- 2 So my question is, would it be more accurate
- 3 to talk about a marketing investment or a product
- 4 development investment rather than a technology
- 5 investment?
- 6 MS. KIM: Christine Kim.
- 7 I'd like to explain that there actually is
- 8 quite a bit of technological investment in developing
- 9 the DIY market.
- 10 First of all, when we talk about the custom
- 11 engineered product for the professional blades being
- 12 sort of on the spot as the order comes in, it's not to
- 13 state that there isn't any engineering involved in the
- 14 DIY blades at all. It simply means that a lot of the
- engineering occurs before a product line is launched.
- 16 So when we work with companies like MK
- 17 Diamond or Black & Decker to come up with a new DIY
- 18 line of products to be sold in various retailer
- 19 places, there's actually a lot of testing and
- 20 development to come up with the best product possible
- 21 for that line. And once an extensive testing process
- has been gone through, then we work on our production
- 23 process just to ensure that we can produce consistent
- 24 high quality product for that line given that we're
- 25 producing thousands and tens of thousands of blades to
- 26 fulfill that order.

1	So there is a lot of up front investment
2	that needs to go in.
3	Another example is that Ehwa was ISO 9001
4	certified over ten years ago, and I believe we were
5	one of the very first companies to be certified in our
6	industry. When large companies like Black & Decker
7	and Bosch or other power tool companies look for
8	suppliers, they want to be able to come to your
9	factory, audit your plant, and make sure that the
10	production processes that you're following are
11	consistent with the quality that they're looking for.
12	Every year we go through an audit with the
13	power tool companies to make sure that any of the
14	quality control practices that they're looking for in
15	their supplier are in place and working. So there's a
16	lot of technological investment that has to be made up
17	front and maintained in order to remain a quality DIY
18	supplier.
19	COMMISSIONER ARANOFF: Thank you for that
20	answer. My time is up, I'll have to come back.
21	CHAIRMAN KOPLAN: Thank you.
22	Vice Chairman Okun?
23	VICE CHAIRMAN OKUN: I have no further
24	questions for the panel. I want to thank you very
25	much for all the responses I've received and I look
26	forward to the post-hearing brief.

1	CHAIRMAN KOPLAN: Commissioner Hillman?
2	COMMISSIONER HILLMAN: Just a couple of
3	quick follow ups on the issue of prices and some
4	issues related to Third Country market.
5	If we should end up looking at whether or
6	not there is a threat, and one of the things we would
7	look at is other markets in terms of how attractive
8	they are relative to the U.S. market.
9	For those of you that participate in sales
10	in any market outside the United States, I wondered if
11	you could characterize how prices for these products
12	are in comparison to prices elsewhere for comparable
13	products. Is the U.S. a high priced market, a low
14	priced market? How would you describe U.S. prices
15	vis-a-vis prices in Europe, in Asia, in Latin America,
16	elsewhere where you might be selling product?
17	MS. KIM: Christine Kim.
18	The DIY products that are sold in the United
19	States are not necessarily the same DIY products that
20	are sold in Europe so it's hard to make an apple to
21	apple comparison. But from Ehwa's experience I would
22	not say the U.S. is the low price DIY market at all.
23	COMMISSIONER HILLMAN: Okay. Anyone else?
24	Mr. Nixon?
25	MR. NIXON: with the experience of both our
26	sales in North America and sales in Europe of products

- that are similar, and I'm not talking DIY here, I
- 2 would have to characterize the U.S. market as being
- 3 much higher priced>?
- 4 COMMISSIONER HILLMAN: Mr. Corcoran?
- 5 MR. CORCORAN: I'd just like to reinforce
- 6 that based on experience. I spent about three years
- 7 in Europe, and generally speaking the European market
- 8 prices are lower than what we encounter in the United
- 9 States. On similar or in some cases almost identical
- 10 products.
- 11 COMMISSIONER HILLMAN: And on the demand
- 12 side how would you describe demand in the U.S. versus
- demand in Europe, in Asia, or in Latin America?
- 14 MR. CORCORAN: I can't speak to Asia or
- 15 Latin America. The European market is larger. It
- 16 does differ, as Christine pointed out, where it has a
- 17 much higher component of stone, but it is
- 18 substantially larger.
- 19 MS. KIM: Christine Kim.
- 20 Demand in Europe is very strong and we
- 21 expect it to continue to grow. And there is a huge
- 22 demand that is coming in from the Asian market, both
- in China, India and elsewhere in asia.
- 24 COMMISSIONER HILLMAN: Mr. Nixon?
- 25 MR. NIXON: Just one reason for that, you
- 26 have to keep in mind that home construction in Europe

- does not consist of wood. It's cement. So hence the
- 2 use of diamond blades in general is much higher in
- 3 that area.
- 4 COMMISSIONER HILLMAN: With that, I have no
- further questions, Mr. Chairman. I'd like to join my
- 6 colleagues in thanking this panel very much for all
- 7 their very helpful testimony and I look forward to the
- 8 post-hearing briefs.
- 9 Thank you.
- 10 CHAIRMAN KOPLAN: Thank you, Commissioner.
- 11 Commissioner Lane?
- 12 (No audible response).
- 13 CHAIRMAN KOPLAN: Commissioner Aranoff?
- 14 That didn't take long.
- 15 COMMISSIONER ARANOFF: I get all the time.
- Just a follow up question, this morning one
- 17 of my colleagues asked the Petitioner group about the
- 18 price comparisons, the price to price comparisons that
- 19 we collected in our staff report. Their comment to us
- 20 was well, the Respondents basically picked the product
- 21 descriptions that we should compare and how they're
- telling us that they're written comparisons and don't
- 23 compare apples to apples.
- I wanted to give you a chance to comment on
- 25 that.
- 26 MR. PARK: David Park from Akin Gump. We

1 welcome the opportunity.

2.1

2.2

23

24

25

26

We didn't volunteer the information, actually starting from the prelim we were contacted by 3 the Commission because the originally presented the 4 proposed pricing data by Petitioners, was unusable 5 from the perspective of the Commissioners. 6 They had actually said to just collect data based on I think on 7 very broad categories, just on size alone. 8 9 despite other portions in their petitions which said that price is a factor of a number of different 10 factors. For the pricing products they actually just 11 12 selected that they collect very broad basket categories of prices and the Commission actually 13 14 opened up to all parties the opportunity to comment on So we were actually responding and working with 15 that. 16 the Commission to try to come up with pricing. didn't simply volunteer that information as it was 17 characterized. 18 19 During the final phase as well, the 20

During the final phase as well, the

Commission again asked all parties to comment in order

to try to help come up with better pricing data, and

again Petitioner had wanted to revert back to just

broad basket categories.

We had worked with the Commission and explaining to them that it is difficult to identify grades, but we worked with them at the Commission's

- 1 suggestion, not at our own. So I just wanted to
- 2 clarify that point.
- 3 COMMISSIONER ARANOFF: That's fine and I
- 4 appreciate that, but I have to confess that wasn't
- 5 really what I was getting at. Did you make any
- 6 suggestions to the staff to make the comparisons even
- 7 tighter? Or did they do -- What more could we have
- 8 done to get apples to apples?
- 9 MR. PARK: During the preliminary phase
- 10 there was an attempt to try to quantify quality and
- 11 try to include that within the pricing data. What we
- 12 informed the Commission was there was no uniform
- 13 quality. A company that says that they sell premium
- or economy is going to be different from another
- 15 company that sells premium or economy.
- 16 So one of the suggestions that had come up
- during the prelim phase was why don't we try to set as
- 18 a benchmark one of the companies, Petitioners Diamond
- 19 Products, and say people should report pricing data
- 20 that is equivalent to a Diamond Products, heavy duty
- orange grade. That was what took place during the
- 22 prelim.
- Given the disparity during the prelim, what
- the Commission felt was that there was a lot of
- 25 disparity, subjectivity in what would fall within that
- 26 range. So the Commission contacted us, or opened it

- 1 up to all parties during the final phase to see if
- there were any specific physical characteristics that
- 3 could be substituted for that subject development of
- 4 quality. And what we explained to the Commission at
- 5 that time was even at the Department of Commerce phase
- 6 we have 10 or 12 physical characteristics and it was
- 7 very difficult to narrow down quality to any specific
- 8 individual physical characteristic.
- 9 For purposes and convenience of the
- 10 questionnaire the Commission staff had asked could we
- 11 try to narrow it down to one or two physical
- 12 characteristics that might help. At that point we had
- 13 said we're not sure it will work but we, again, at the
- 14 request of the Commission staff, tried to come up
- with, instead of a subjective, tried to come up with
- 16 physical characteristics. But again, that was within
- 17 the narrow range of can you provide two.
- 18 COMMISSIONER ARANOFF: I guess my next
- 19 question would be you look at the data, and some of my
- 20 colleagues raised this. You look at the pricing data
- and on average they show very large margins of
- 22 underselling, and the Petitioners say to us aha, this
- 23 shows that in direct comparisons we have very large
- underselling and you all say to us aha, this shows
- 25 there wasn't very direct competition between these
- things at all because look at this underselling.

1 Clearly these things aren't competing.

I don't know which one of those is the right 2 answer, but in order to support your interpretation of 3 the data if you could explain to us what you think are 4 the variables that are accounting for the price 5 difference? Is it that the subject product that came 6 7 in at a much lower price is lower quality in terms of durability? Is it made to a different end use? 8 9 it have a different amount of diamonds on it? Kind of anything you can do to help explain to us why that 10 price differential is an indication that the products 11 were never competing products in the first place? 12 13 MR. PARK: Just to step back a second, 14 again, when the Commission staff was looking at particular pricing products, it was with the request 15 16 that we first find products that we thought may be competing within the market. Again, the difficulty we 17 had was we felt there was very little head to head 18 19 competition, so even finding a group of products that would compete with each other was difficult to begin 20 with and that's what I think we note in our brief. 2.1 2.2 This actually does represent a very small, the pricing 23 data actually just represents a very small portion of 24 what we actually sell. But that was actually, even within the narrow group of that area that we thought 25 there might be overlap, when we tried to come up with 26

- 1 these physical characteristics we thought maybe this
- is, this may help the actual comparison. But what we,
- and I open this up, I'm not sure we know exactly why
- 4 it's not comparing.
- 5 Again, I think at the end of the day a lot
- of purchasers don't know what these physical
- 7 characteristics are, and so although certain producers
- 8 may produce to the physical characteristics that were
- 9 specified in the pricing data, because the purchasers
- 10 are purchasing for different reasons they're actually
- 11 not being sold or compete with each other.
- But I open that up.
- MR. ROGERS: This is Tom Rogers.
- I think if you go back to somebody's
- 15 question earlier this morning, if you look at the
- market and look at the underselling margin you say
- wow, that's really significant, what's going on here?
- 18 You ask yourself well, if those products are
- really competing, then what would you expect to see?
- 20 You'd expect to see significant injury, you'd expect
- 21 to see significant lost sales, lost volumes, lower
- 22 prices, and you don't see those things.
- So if you start looking at the data
- carefully, I think that tells you a lot about what you
- 25 have there.
- 26 COMMISSIONER ARANOFF: I appreciate those

1	answers, and anything that you can add in your brief.
2	One last question, and maybe I'll ask you to
3	respond in your brief because my colleagues are going
4	to run out of patience with me.
5	One of the big arguments that was made this
6	morning and that we haven't touched on at all this
7	afternoon with this panel was a number of the domestic
8	producers saying we had this quality product but
9	nobody cares about quality any more if they can buy
10	two cheaper than our one. I'd like to have comments
11	on whether there is sort of the throw-away phenomenon
12	in the market that people are more interested in
13	buying a cheap blade and are no longer so interested
14	in special service and engineering. The implication
15	was that that was not just in the sort of guy with the
16	pickup truck market but extended all the way up into
17	what you all are describing as the professional
18	market.
19	MR. GRIFFITH: Spencer Griffith.
20	Pursuant to your request, Commissioner,
21	we'll address that in or post hearing submission.
22	COMMISSIONER ARANOFF: Thank you very much.
23	With that I want to thank the panel very
24	much and I have no further questions, Mr. Chairman.
25	CHAIRMAN KOPLAN: Thank you.

Mr. Corkran, does staff have questions of

- 1 this panel before they're released?
- MR. CORKRAN: Douglas Corkran, Office of
- 3 Investigations.
- 4 Thank you, Chairman Koplan. Staff does have
- 5 a few brief questions.
- 6 MR. FRAVEL: Dennis Fravel with the Office
- 7 of Industries.
- 8 Mr. Nixon, does customization correspond to
- 9 a particular diameter size of a diamond sawblade? In
- 10 other words when you customize a blade do you
- 11 customize a 14 inch, 12 inch, 7 inch, or does it go
- typically 20 inch and above?
- MR. NIXON: Doug Nixon, Saint-Gobain.
- 14 For the professional market we're typically
- talking product that's 20 inch and up where the
- 16 products are specifically designed for applications in
- 17 the field.
- 18 MR. FRAVEL: Thank you. I have no further
- 19 questions.
- 20 MR. BENEDICK: This is Gerry Benedick,
- 21 Office of Economics. Again, this is for Mr. Nixon.
- 22 We've heard how diamond sawblades have a
- 23 tendency to displace the abrasive blades. You said
- 24 earlier you sell both to Home Depot. When I walk into
- 25 Home Depot I see a diamond sawblade display, and not
- too far away from that I see the abrasive saw display

- 1 which is much larger.
- 2 Does that mean there are separate uses now
- for the two types of sawblades? Or is this sort of a
- fault line, if you will, and demand between the two
- 5 types of blades and as relative prices change more or
- fewer diamond sawblades are sold vis-a-vis the
- 7 abrasive blades?
- 8 MR. NIXON: Doug Nixon, Saint-Gobain.
- 9 You're partially right. The abrasive
- 10 applications are typically quite distinct from those
- 11 that are driven by diamond. However, the overlap can
- 12 happen with diamonds and does in areas such as tile
- 13 applications. But the bulk of the abrasive wheels,
- 14 the grinding wheels and the cutoff wheels are sold for
- metal applications in which case typically you would
- 16 not be using a diamond blade if that's all you were
- 17 going to cut.
- 18 If you were cutting concrete which has metal
- in it, okay, that's a fair deal.
- 20 MR. BENEDICK: No further questions. Thank
- 21 you.
- 22 CHAIRMAN KOPLAN: I thank staff for those
- 23 questions.
- Mr. Pickard you've used all of your time so
- 25 you don't have any time left for questions of this
- 26 panel before I release them.

- 1 With that I want to thank you all very much
- for your testimony. It's been extremely helpful this
- 3 afternoon and I'll release the panel. As that's
- 4 happening I will announce that those in support have
- 5 five minutes remaining for their closing remarks. Mr.
- 6 Griffith, you have five minuets remaining from your
- 7 direct presentation if you wish to use it for
- 8 rebuttal, plus five minutes for closing.
- 9 How do you wish to proceed?
- MR. GRIFFITH: Mr. Chairman, we'll break now
- 11 with this panel and then move into the rebuttal.
- 12 If I do go over five minutes for my rebuttal
- 13 could I take some time left from the five minutes from
- 14 direct?
- 15 CHAIRMAN KOPLAN: No, your rebuttal is left
- 16 over from your direct.
- 17 MR. GRIFFITH: Okay. I'll take that five
- 18 minutes then for rebuttal.
- 19 CHAIRMAN KOPLAN: Okay.
- 20 MR. GRIFFITH: If we could take a break
- 21 before that, Mr. Chairman or --
- 22 CHAIRMAN KOPLAN: Actually I thought I'd go
- 23 right to it. I'll release the panel and let you
- 24 proceed with rebuttal and then we'll go to closing
- 25 remarks of both sides.
- MR. GRIFFITH: Actually, Mr. Chairman, I

- think I'm okay then moving directly to closing
- 2 remarks. I think that's fine, to move to closing
- 3 remarks. I'll take five minutes for closing remarks.
- 4 CHAIRMAN KOPLAN: Without objection.
- 5 (Laughter)
- 6 CHAIRMAN KOPLAN: Than, Mr. Pickard, you're
- 7 up for your closing remarks.
- 8 Thanks, Mr. Griffith. I wasn't trying to
- 9 hurry you along or anything.
- 10 MR. PICKARD: Thank you, Mr. Chairman,
- 11 Commissioners. I'd like to thank the Commission and
- their staff for their time and attention on a very
- 13 long day.
- 14 Our position in regard to this matter is
- 15 fairly well known. It is a traditional case of import
- 16 volumes being up, prices being down, profits falling.
- 17 Indeed, that's what the statute points to.
- 18 To look at the import volumes, their price
- is backed with financial performance of the domestic
- industry. There doesn't appear to be any question
- 21 regarding volumes and price effects.
- 22 So I quess it really takes us back to where
- 23 we started this morning. It's a question of the
- 24 extent of competition and the indicia of injury.
- 25 I'd point out one or two things. First off,
- the attempt to segment the market strikes mean a bit

- 1 artificial, more than a bit artificial because it's
- 2 taken to extremes.
- 3 It appears that Respondent's position is
- 4 essentially you've got concrete cutters for the
- 5 highway and then basically everything else falls under
- 6 this DIY market. If it's not concrete demolition then
- 7 it's DIY, which I suppose would put us in the position
- 8 that the people who built the ITC building itself
- 9 would be do it yourselfers which is kind of an absurd
- 10 result.
- The other thing I would note is in regards
- 12 to the information that was put on the board, the
- 13 slides that were posted in regard to the operating
- 14 profits of the domestic industry, that doesn't show
- 15 the domestic industry. That was a depiction of the
- 16 sawblade producers excluding the core producers and
- including the related parties.
- 18 Even if you include the related parties, if
- 19 you look at the whole domestic industry consistent
- 20 with the domestic like product definition you see
- 21 operating incomes declining over the period of
- 22 investigation.
- 23 You exclude the related parties, the
- 24 evidence just becomes more stark.
- I think the one, two more general
- observations. In regard to whether the foreign

- 1 producers actually produce and well in the U.S.
- 2 products all throughout the product range, again, I
- 3 would point you to Volume 2 of our exhibits attached
- 4 to our post-conference brief. It shows Chinese and
- 5 Korean catalog offers for sale in the United States
- 6 including four inch, 10 inch, 12 inch, 14 inch, 20
- 7 inch, 24, up to 48 inches.
- 8 Then what I've heard Respondents say is
- 9 okay, they're sales catalogs, they're offers for sale,
- 10 but that doesn't necessarily demonstrate that we're
- 11 actually selling those products.
- 12 So Attachment C to that exhibit is a stack
- of sales invoices demonstrating actual sales from
- 14 China and Korea from the major respondents in that
- 15 product train. that was for purposes of just being
- 16 illustrious. It's not exhaustive. Because more than
- anything else the evidence has become clear that there
- is a significant degree or overlap in the 12 to 14
- inch range, but that the Respondents are grabbing
- 20 market share at the expense of the domestic producers
- all the way up, to the highest diameter blades.
- I think one of the most interesting
- 23 developments that I saw during the Respondents' panel
- was when Commissioner Lane asked them to respond to
- 25 the exhibits, to our pre-hearing brief. Some of those
- 26 exhibits included a demonstration that foreign

- 1 respondents had captured state highway contracts,
- which by any one of their definitions would be the
- 3 professional market.
- 4 The fact that although they alluded to that
- 5 they tried to enter into this professional concrete
- 6 market, that they have had no success, but we put in a
- 7 membership list of the U.S. Concrete Sawing and
- 8 Drilling Association. That professional society which
- 9 showed that the Chinese and the Koreans were members.
- 10 We put in evidence from the exhibits list,
- 11 from the major trade shows including the World of
- 12 Concrete which shows that the Koreans and the Chinese
- had booths right next to our guys selling the same
- 14 type of products.
- 15 And just as telling was the fact that we
- 16 took professional journals, for example the Concrete
- 17 Cutter, and we showed that they advertise professional
- 18 blades in there.
- The bottom line is that our guys are small
- 20 to medium sized businesses predominantly. They're
- 21 mostly family owned. If they don't get relief from
- 22 imports that are generally priced or frequently priced
- 23 below their raw cost of raw materials, they're going
- 24 to be out of business. A bunch of them are already
- 25 operating at a loss. Guys will close their doors in
- 26 addition to Precision Disk and Blackhawk Diamond and

- 1 their workers will lose their jobs. We respectfully
- 2 request an affirmative determination.
- 3 Thank you.
- 4 CHAIRMAN KOPLAN: Thank you.
- 5 Mr. Griffith?
- 6 MR. GRIFFITH: I think I can still say good
- 7 afternoon. Good afternoon, Spencer Griffith here on
- 8 behalf of the Korean Respondents.
- 9 There are five major points I'd like to make
- in my five minutes.
- 11 First, a central theme of Petitioners'
- 12 presentation to you today, a central theme was we lost
- sales due to low price imports. This is a lost sale
- 14 case by their own definition. Every one of their ten
- 15 witnesses spoke to the same issue.
- 16 Chairman Koplan and other members of the
- 17 Commission, however, asked the same question I was
- 18 asking myself. If this was a lost sale case, where are
- 19 the lost sales allegations that staff was able to
- verify and confirm? The record shows none.
- 21 What was their response? Mr. Pickard said
- 22 to you that there's been a discussion in the Trade
- 23 Bar, apparently about why Petitioners don't need to
- 24 provide staff and this Commission with lost sales
- 25 allegations.
- 26 With respect, I'm a member of the Trade Bar.

- 1 My firm files petitions. We're not aware of any such
- discussion in the Trade Bar where Petitioners all of a
- 3 sudden have the right not to present to this
- 4 Commission and staff information on lost sales
- 5 allegations.
- 6 This was not an ancillary sidebar to their
- 7 case. This was the central tenant of their
- 8 presentation and they have not documented it on this
- 9 record. That is a fatal flaw in the presentation you
- 10 heard today from them.
- Now this is not the only mandatory
- 12 requirement that they have failed to meet. The
- 13 regulations require submission of lost sales
- 14 allegations. Petitioners also in the prelim failed to
- 15 provide you adequate response rates to their
- 16 questionnaires. As you heard from Mr. Park, they
- failed to provide you adequate information on pricing
- 18 product. And you also had poor questionnaire response
- 19 data elsewhere as well.
- 20 This is a Petitioner that has not met the
- 21 minimum standards to pass the bar for an injury
- 22 finding.
- 23 Second, as Commissioner Lane noted, if this
- 24 was an industry with lots of lost sales, lots of lost
- 25 revenue you would think the income data in the record
- 26 would reflect it. Does it? No, it does not.

- 1 Tom Rogers' chart number one showed this
- 2 industry has 11 percent operating margins. Not 11
- 3 percent in one year, 11 percent in all three years,
- 4 and that data was trending which direction? Up. Not
- 5 down. Up. Over the POI. This is not an industry
- 6 that has been injured.
- 7 My friend Seth Kaplan said, well you will
- 8 hear this afternoon from Respondents and they'll focus
- 9 solely on that 11 percent number.
- 10 What happened? We did not focus solely on
- 11 that 11 percent number and I will gladly exchange
- 12 numbers with Seth Kaplan.
- 13 What do the numbers show? Capacity is up in
- 14 this industry. Capital expenditures are up. R&D is
- 15 up. Productivity is up. Return on income is steady.
- 16 Shipments are steady. Cost of goods sold are steady.
- 17 I'll talk any of these numbers with Petitioners and we
- 18 do not need to focus solely on the incredible 11
- 19 percent operating income figure that we have.
- 20 Third, if Petitioners have lost sales due to
- imports you would think that the Respondents' prices
- 22 and Petitioners' prices would be somewhat in the same
- 23 ball park. Now Commissioner Aranoff asked a number of
- 24 questions concerning the validity of the pricing
- 25 product and whether or not we were seeing underselling
- here. Let's put that to one side. How do we do that?

- 1 Look at the AUVs in the record.
- 2 Tom Rogers indicated with Chart 3 that the
- 3 AUVs of the Petitioners are ten times higher than the
- 4 AUVs of Respondents. By looking at the AUVs we've
- 5 taken out, we've ignored any differences in the
- 6 pricing products themselves, but looking at the
- overall basket mix of Petitioners and Respondents, how
- 8 can it be that you've got one thousand percent
- 9 differentials in AUVs between Petitioners and imports
- if those products are competing? We submit that those
- 11 AUVs show the products are not competing.
- 12 Fourth, the Petitioners presented anecdotal
- evidence to you today of competitions by imports in
- 14 the professional sector. Three comments on that.
- Number one, don't rely on anecdotal
- 16 testimony concerning presence in the professional
- 17 sector. Look at the hard data in the record. Tom
- 18 Rogers' Chart 2 provides hard data on differences in
- 19 distribution channels.
- Number two, much of this sales of
- 21 professional product is U.S. produced product. U.S.
- 22 produced product is not a subject import.
- 23 Finally, let me turn to threat, and in
- 24 response to I think Commissioner Lane's question, this
- 25 has become a threat case because there's no injury
- 26 here. The Commission has to look at threat on this

- 1 record. And the Petitioners haven't really spoken
- about threat today and I think that's very telling.
- Number one, you can't cumulate given the
- 4 differences in volume and pricing trends, China and
- 5 Korea.
- 6 Number two, third country markets are
- 7 massive and growing and higher priced relative than
- 8 the U.S. market.
- 9 Number three, this industry is not
- 10 vulnerable financially. No industry with 11 percent
- 11 margins is vulnerable.
- 12 In conclusion, Mr. Chairman, Vice Chairman
- Okun, members of the Commission, I agree with my
- 14 colleague on one thing. It has been a long day. We
- 15 appreciate very much your attention and your
- willingness and your patience with all of us.
- 17 Once again, on behalf of the Korean
- 18 Respondents I thank you.
- 19 CHAIRMAN KOPLAN: Thank you, sir.
- 20 Post-hearing briefs, statements responsive
- 21 to questions and requests of the Commission and
- 22 corrections to the transcript must be filed by May 23,
- 23 2006.
- 24 Closing of the record and final release of
- data to parties by June 9, 2006.
- Final comments are due June 13, 2006.

```
With that, this hearing is concluded.
 1
 2
                  (Whereupon, at 6:03 p.m. the hearing was
       adjourned.)
 3
       //
 4
       //
 5
       //
 6
 7
       //
       //
 8
 9
       //
       //
10
11
       //
       //
12
       //
13
       //
14
15
       //
       //
16
       //
17
       //
18
19
       //
20
       //
       //
21
```

CERTIFICATION OF TRANSCRIPTION

TITLE: Diamond Sawblades and Parts

INVESTIGATION NO.: 731-TA-1092, 731-TA-1093 (Final)

HEARING DATE: May 16, 2006

LOCATION: Washington, D.C

NATURE OF HEARING: Hearing

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: _5/16/06

SIGNED: <u>LaShonne Robinson</u>

Signature of the Contractor or the Authorized Contractor's Representative 1220 L Street, N.W. - Suite 600 Washington, D.C. 20005

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceeding(s) of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker-identification, and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceeding(s).

SIGNED: <u>Carlos Gamez</u>

Signature of Proofreader

I hereby certify that I reported the abovereferenced proceeding(s) of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceeding(s).

SIGNED: <u>Christina Chesley</u>

Signature of Court Reporter